

Tawfik Mouline

Director General of the Royal Institute for Strategic Studies



Mohammed Tawfik MOULINE was born on the 4th, April 1952 in Rabat. He graduates from the Paris Polytechnic School in 1974 and from the Paris Mining School in 1976. Mouline is married and has three children.

He started his professional career at the “Office Chérifien des Phosphates” (Chemical Industry Department) and at the “Société Nationale de Sidérurgie”. In 1979, he joined the Prime Minister Department, where he participated to the assessment of public organizations and companies operating in the mining, energy, transportation and agriculture sectors. He contributed to the reform report related to the pricing of public goods and services.

Between August 1982 and June 1995, he holds various positions within the ONA Group: Director of Studies and Development till 1989, Director General of Financial Sector and of the holding “Financière Diwan” from 1990 to 1995, Director General of Telecommunication and Information System Pole from 1992 to 1994. His career at ONA was marked by the achievement of many studies, the conduct of large scale investment projects in the area of audiovisual, information systems, sea products and large distribution; the contribution to the enhancement of the Group financial sector (banking, insurance, financial engineering...) and its global financial strategy as well as the foundation of a breeding-ground for senior management.

Between July 1995 and June 2003, he was nominated Director of Studies and Financial Forecasts at the Ministry of Economy and Finances (Morocco). Alongside the setting up and the development of this Directorate, he contributed to the modernization of the Ministry of Finances through the promotion of a culture of anticipation, the conception of the Ministry’s Strategic Action Plan, the setting up of the communication policy and the leading of the admission board in charge of recruiting engineers.

In July 2003, he has been appointed at the Royal Cabinet, as in Charge of Mission, where he carries out strategic studies and future oriented thoughts. Member of the editorial committee of the 50 Years of Human Development report, he leads the elaboration of the transverse reports on Morocco’s 2025 prospects and the comparison of Morocco with a sample of 14 emerging countries.

In November 2007, he has been nominated Director General of the Royal Institute for Strategic Studies, institution whose main mission is to contribute to the enlightenment of Morocco’s major strategic options. He ensures the leading of the institution and the achievement of its study programs, focused in particular on social cohesion, climate change, global competitiveness as well as the development of the strategic watch mission of the Institute. He orientates the work of the Institute towards diplomatic field and various issues related to Morocco’s Foreign Affairs, in their different dimensions: political, economic, social, cultural and environmental.

Mohammed Tawfik MOULINE is the author of various studies published in national and international reviews. He was the Chairman of the Moroccan Foresight Association from 1999 to 2004, Honorary President of the Moroccan Association of Regional Science since 2013 and a member of scientific committee of several institutions.

He is an Officer of the Order of Merit by Decree of the President of the Republic of France since June 2004.