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# **LA MISSION DE LA**WORLD POLICY CONFERENCE

Fondée en 2008, la *World Policy Conference* (WPC) est une organisation indépendante qui a pour objectif de contribuer à améliorer la gouvernance dans tous ses aspects, afin de promouvoir un monde plus ouvert, plus prospère, plus juste et respectueux de la diversité des États et des nations.

Sa réunion annuelle, de dimension humaine, rassemble des personnalités de haut niveau originaires des cinq continents - dirigeants politiques et économiques, représentants de la société civile, chercheurs et journalistes - dans un climat de confiance et un esprit de tolérance, pour réfléchir, débattre et proposer des solutions constructives aux grands enjeux régionaux et internationaux.



Thierry de MONTBRIAL

#### **BIOGRAPHIE**

Thierry de Montbrial est le président de l'Institut français des relations internationales qu'il a fondé en 1979. Il est professeur émérite au Conservatoire national des arts et métiers. En 2008, il a lancé la World Policy Conference. Il est membre de l'Académie des sciences morales et politiques de l'Institut de France depuis 1992 et membre associé de nombreuses académies étrangères dont l'Académie des sciences de Russie. Il siège au conseil ou au conseil consultatif de plusieurs entreprises ou institutions internationales.

Thierry de Montbrial a dirigé le département de sciences économiques de l'Ecole polytechnique entre 1974 et 1992. Il a été le premier Président de la Fondation de la recherche stratégique (1993-2001). Il a mis sur pied le Centre d'analyse et de prévision du Ministère des Affaires étrangères et en a été le premier directeur (1973-1979).

Il est l'auteur de vingt livres, certains traduits en plusieurs langues. Il est Commandeur de la Légion d'honneur, Grand Officier de l'Ordre national du mérite et titulaire de nombreuses autres décorations françaises et étrangères, ainsi que de neuf doctorats *honoris causa*.

Thierry de Montbrial est ancien élève de l'Ecole polytechnique, docteur en économie mathématique de l'Université de Berkeley (Californie) et ancien ingénieur général au corps des Mines.

# THEWORLD POLICY CONFERENCE MISSION

Founded in 2008, the World Policy Conference (WPC) is an independent organisation which aims to contribute to improving all aspects of governance, with a view to promoting a world that is more open, more prosperous, fairer and more respectful of the diversity of States and nations.

Its annual meeting, which is on a human scale, brings together leading figures from all five continents - political and business leaders, representatives of civil society, academics and journalists - in a climate of trust and a spirit of tolerance to examine, discuss and suggest constructive solutions to major regional and international challenges.

Thierry de Montbrial is Executive Chairman of the French Institute of International Relations (Ifri), which he founded in 1979. He is Professor Emeritus at the Conservatoire national des arts et métiers. In 2008, he launched the World Policy Conference. He has been a member of the Académie des sciences morales et politiques of the Institut de France since 1992, and is a member of a number of foreign academies including the Russian Academy of Sciences.

He serves on the board or advisory board of a number of international companies and institutions. Thierry de Montbrial chaired the Department of Economics at the Ecole polytechnique from 1974 to 1992. He was the first Chairman of the Foundation for Strategic Research (1993-2001). Entrusted with the creation of the Policy Planning Staff (Centre d'analyse et de prevision) at the French Ministry of Foreign Affairs, he was its first director (1973-1979).

He has authored twenty books, several of them translated in various languages. He is a Commandeur of the Légion d'honneur and a Grand Officer of the National Order of Merit and has been awarded many other state honors by the French and foreign governments. He holds nine honoris causa doctorates.

Thierry de Montbrial is a graduate of the Ecole polytechnique and the Ecole des mines, and received a PhD in Mathematical Economics from the University of California at Berkeley.

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# PROGRAMME

AGENDA

## PROGRAMME AGENDA



## **VENDREDI** 20 NOVEMBRE

#### FRIDAY, NOVEMBER 20

08:30 • 10:00	Ouverture • Opening Session
10:00 • 11:15	Session plénière 1 • Plenary Session 1 L'ordre économique mondial à la croisée des chemins // Global economic order at the Crossroads
11:15 • 11:30	Pause-café • Coffee break
11:30 • 12:45	Session plénière 2 • Plenary Session 2 L'avenir des banques centrales // The future of central banking
13:00 • 14:30	Déjeuner • Lunch
14:45 • 15:45	Session plénière 3 • Plenary Session 3 Les accords commerciaux du point de vue des puissances moyennes // Trade Agreements from the Viewpoint of Middle Powers
15:45 • 17:00	Session plénière 4 • Plenary Session 4 Les entreprises ont-elles une nationalité ? // Do Firms have a Nationality?
17:00 • 17:30	Pause-café • Coffee break
17:30 • 19:30	Session plénière 5 • Plenary Session 5 L'avenir du Moyen-Orient // The future of the Middle East
20:30	Dîner-débat • Dinner debate

<b>©</b>	SAMEDI 21 NOVEMBRE SATURDAY, NOVEMBER 21
08:00 • 09:30	Session plénière 6 • Plenary Session 6 La sécurité en Asie dans une perspective historique // Security in Asia in a Historical Perspective
09:30 • 10:00	Pause-café • Coffee break
10:00 • 10:45	Session plénière 7 • Plenary Session 7 Coexistence pacifique des religions? // Peaceful coexistence of religions?
10:45 • 12:15	Session plénière 8 • Plenary Session 8 La sécurité alimentaire et le problème de l'eau // Food and water security
12:30 • 14:00	Déjeuner débat • Lunch Debate
14:15 • 15:00	Session plénière 9 • Plenary Session 9 Dialogue israélo-palestinien // Israeli-Palestinian dialogue
15:00 • 16:15	Session plénière 10 • Plenary Session 10 Les défis mondiaux des technologies numériques // The global challenges of the digital technologies
16:30 • 19:30	Ateliers parallèles • Parallel workshops 1. Énergie // 1. Energy • 2. Économie et finance // 2. Economy and Finance • 3. Chine // 3. China
19:45 • 20:15	Cocktail • Cocktail
20:15	Dîner de gala • Gala Dinner



## **DIMANCHE 22 NOVEMBRE**

#### **SUNDAY, NOVEMBER 22**

	SUNDAT, NUVERIDER 22
08:00 • 08:45	Compte-rendu des ateliers en parallèle • Reports from parallel workshops
08:45 • 09:45	Session plénière 11 • Plenary Session 11 La santé et la gouvernance mondiale // Health and global governance
09:45 • 11:30	Session plénière 12 • Plenary Session 12 Le climat et l'environnement // Climate and Environment
11:30 • 11:45	Pause café ∙ Coffee break
11:45 • 13:30	Session plénière 13 • Plenary Session 13 La crise des réfugiés en Europe // Europe's refugee crisis
13:45 • 15:00	Déjeuner débat • Lunch Debate
15:00 • 17:00	Session plénière 14 • Plenary Session 14 Débat final // Final debate
17-00	Clôture • Envoi

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## THÈMES DES SESSIONS

CONFERENCE THEMES

#### Session 1. L'ordre économique mondial à la croisée des chemins

La révolution des technologies de l'information et la redistribution géographique de la puissance économique, notamment l'émergence de la Chine ou à l'inverse la fragilisation de l'Union européenne, ont conduit à corriger l'ordre économique issu de la seconde guerre mondiale. Notamment avec la montée du G20 à la suite du choc de 2007-2008; ou encore avec l'affaiblissement du multilatéralisme en matière commerciale, en faveur des accords bilatéraux ou plurilatéraux.

Beaucoup d'observateurs mettent de plus en plus l'accent sur la « géo-économie », entendue comme l'intersection de l'économie internationale et de la géopolitique.

Ainsi doit-on, par exemple, analyser l'initiative chinoise de la création de l'AllB (Asian Infrastructure Investment Bank). L'attention nouvelle portée à la « géo-économie » se fonde aussi sur l'importance accrue des sanctions comme moyen d'action dans les relations internationales. Plus profondément, on peut se demander si, malgré les apparences, certains aspects de la mondialisation ne sont pas en péril. Sans négliger les aspects conjoncturels de l'économie mondiale, l'objectif de cette session est prioritairement d'éclairer cette question fondamentale.

#### Session 2. L'avenir des banques centrales

Depuis le début de la crise, les banques centrales des grandes économies avancées mènent des politiques monétaires conventionnelles et non conventionnelles très accommodantes. Que signifie la persistance de cette situation, plus de huit ans après le début de la crise des subprimes, et plus de sept ans après la faillite de Lehman Brothers? Notamment:

- Quelles sont les conséquences inattendues sur le plan financier et sur l'économie réelle d'un tel niveau élevé durable de l'orientation accommodante de la politique monétaire dans les économies avancées ?
- Quel est l'impact probable, notamment sur la volatilité des marchés financiers mondiaux, sur l'économie globale et sur les économies émergentes, de la suppression progressive des stimuli monétaires en cours aux États-Unis ?
- Sommes-nous face à une sorte de « nouvelle politique monétaire normale », rendue nécessaire par les nouvelles caractéristiques structurelles économiques et financières négatives des économies avancées ?
- Y a-t-il des « fondamentaux » clés des banques centrales à garder à l'esprit en toutes circonstances (à l'instar de l'indépendance des banques centrales, des objectifs de stabilité des prix à moyen et long terme, de la stabilité financière, etc.) ?

## Session 3. Les accords commerciaux du point de vue des puissances moyennes

L'objectif de cette session est d'analyser plus en détail l'aspect commercial des transformations structurelles examinées dans la session 1, à travers l'expérience de deux « puissances moyennes » : la Corée et le Canada.

#### Session 1. Global economic order at the Crossroads

The revolution in information technologies and the geographical redistribution of economic power, in particular the emergence of China and weakening of the European Union, have led to a correction in the economic order resulting from the Second World War. Examples of this change are the rise of the G20 following the 2007-2008 crisis, and the weakening of trade multilateralism in favour of bilateral or plurilateral agreements.

Many observers are placing increasing importance on "geoeconomics", understood as the intersection of international economics and geopolitics.

For example, the Chinese initiative to create the AIIB (Asian Infrastructure Investment Bank) should be analysed from this perspective. Growing interest in "geoeconomics" is also based on the increased importance of sanctions as a means of action in international relations. More thoroughly, one could argue that, despite appearances, certain aspects of globalisation might be in peril. Without ignoring the cyclical aspects of the global economy, the primary purpose of this session is to shed light on this fundamental question.

#### Session 2. The future of central banking

Since the crisis occurred, Central banks of large advanced economies have embarked on very accommodating conventional and unconventional monetary policy. What is the meaning of this persistent situation, more than eight years after the start of the subprime crisis and more than seven years after Lehman Brothers bankruptcy? In particular:

- What are the unintended financial and real economy consequences of such a long standing high level of monetary accommodation in the advanced economies?
- What is the likely impact, in particular on volatility of global financial markets, on the global economy and on emerging economies, of the progressive withdrawal of monetary stimulus that is presently proceeding in the United States?
- Are we experiencing a kind of "new normal" monetary policy required by persistent adverse new economic and financial structural features of the advanced economies?
- Are there key "fundamentals" of Central Banking that should be kept in mind in all circumstances (like central bank independence, medium and long term price stability goal, financial stability etc.)?

#### **Session 3. Trade Agreements from the Viewpoint of Middle Powers**

The objective of this session is to conduct a closer analysis of trade issues resulting from the structural transformations examined in session 1, through the experience of two "middle powers": Korea and Canada.

#### Session 4. Les entreprises ont-elles une nationalité?

Dans l'enthousiasme des débuts de la mondialisation, la mode était de parler des « entreprises globales » comme des entités dégagées de toute attache politique nationale, comme si par exemple AT&T, Google ou Amazon, Toyota, Samsung, Volkswagen, ou encore Michelin, se déployaient dans un monde irréversiblement dépourvu de frontières. L'objectif de cette session est d'examiner jusqu'à quel point l'idéologie de la mondialisation doit être révisée à cet égard.

#### Session 5. L'avenir du Moyen-Orient

La chute de l'Union soviétique et avec elle de l'Empire russe a rouvert le jeu au Moyen-Orient – au sens large, incluant par exemple la Libye. Une accumulation d'erreurs stratégiques a conduit au chaos et à une expansion du terrorisme, dont les premières victimes sont les populations de la région, mais qui affecte aussi directement et fortement les intérêts des puissances extérieures traditionnellement concernées, comme les Européens et la Russie. Parmi les développements récents les plus surprenants et à bien des égards anachroniques, figure l'émergence fulgurante du soi-disant « État Islamique ». La signature de l'accord nucléaire avec l'Iran et les discussions de Vienne sur la Syrie ouvrent la perspective d'un retour de ce pays dans le « concert des nations ». Au cours de cette session, à laquelle quelques uns des principaux protagonistes participeront, on s'efforcera de discerner la tendance : commençons-nous, au Moyen-Orient, à aller vers moins de chaos ?

#### Session 6. La sécurité en Asie dans une perspective historique

La montée de la Chine est assurément le principal phénomène géopolitique en Asie et l'expérience historique, abondante en la matière, montre que ce genre de situation conduit souvent à la guerre. Dans le contexte actuel, l'Asie souffre d'un déficit institutionnel en matière de sécurité régionale, d'autant plus fâcheux que les disputes territoriales se doublent de redoutables affrontements psychologiques, notamment entre le Japon et ses voisins chinois et coréens. Au cours de cette session, pendant laquelle d'éminents représentants de la région s'exprimeront, on s'efforcera de prendre un peu de recul et d'examiner les chances d'une réduction des tensions afin de limiter les risques de conflits accidentels potentiellement dévastateurs à l'échelle mondiale.

#### Session 7. Coexistence pacifique des religions?

L'importance politique des religions provient de leur rôle structurant dans l'identité et la culture des peuples. L'histoire contemporaine montre comment, manipulées par des leaders fanatiques, elles peuvent encore de nos jours servir la cause des guerres les plus barbares. Les pays pluriethniques ou pluri-religieux qui parviennent à entretenir un équilibre grâce à un climat de respect et de tolérance méritent donc de retenir

#### **Session 4. Do Firms have a Nationality?**

In the enthusiastic early days of globalisation, it was fashionable to speak of "global corporations" as entities independent from national political ties, as if for example AT&T, Google or Amazon, Toyota, Samsung, Volkswagen or Michelin, were operating in a world where borders had been irreversibly removed. The aim of this session is to examine to what extent the ideology of globalisation should be revised in this regard.

#### Session 5. The future of the Middle East

The fall of the Soviet Union, and with it the Russian Empire, reopened the situation in the Middle East – in its wider sense, including, for example, Libya. Accumulated strategic errors have led to chaos and the growth of terrorism, the primary victims of which are regional populations but which also directly and strongly impact the interests of traditionally involved external powers, such as the Europeans and Russia. Among the most surprising and in many respects anachronistic recent developments is the meteoric rise of the so-called "Islamic State". The nuclear deal with Iran and the Vienna discussions on Syria open the prospect of the country returning to the "Concert of Nations". During this session, attended by some of the principal protagonists, attempts will be made to answer the following question: are we starting to move towards a trend of less chaos in the Middle East?

#### **Session 6. Security in Asia in a Historical Perspective**

The rise of China is without doubt the main geopolitical phenomenon in Asia, and historical experience, of which there is an abundance in this regard, shows that this type of situation often leads to war. In the current context, Asia is suffering from an institutional deficit in terms of regional security, made all the more regrettable by territorial disputes being coupled with formidable psychological confrontations, particularly between Japan and its Chinese and Korean neighbours. During this session, which will include the participation of eminent representatives from the region, we will attempt to take a step back and examine the chances of a reduction in tensions so as to limit the risk of accidental conflicts with a potentially devastating global impact.

#### **Session 7. Peaceful coexistence of religions?**

The political importance of religions is derived from their decisive role in structuring the identity and culture of peoples. Contemporary history shows that, when manipulated by fanatical leaders, they can still serve the cause of the most barbaric wars. Multiethnic or multireligious countries which manage to maintain a balance thanks to a climate of respect and tolerance are worthy of the attention of those concerned about the scourges of the modern world. Among these, Benin in Africa is a remarkable example.

l'attention de ceux qui s'interrogent sur les fléaux du monde actuel. Parmi eux, en Afrique, le Bénin constitue à cet égard un exemple remarquable.

#### Session 8. La sécurité alimentaire et le problème de l'eau

L'alimentation et l'accès à l'eau potable sont les conditions premières de la santé et du développement. La malnutrition et l'indisponibilité de l'eau en qualité et en quantité suffisantes sont à la racine de conflits meurtriers et de phénomènes migratoires incontrôlables. La solution de ces problèmes ressortit à la géographie politique, mais aussi à l'organisation économique et à la technologie. Cette table ronde examinera tous les aspects de la question, avec une attention particulière, sur le plan géographique, pour l'Afrique.

#### Session 9. Dialogue israélo-palestinien

Près de 70 ans après la création de l'État hébreux, le conflit israélo-palestinien ressemble à une guerre perpétuelle. Existe-t-il une chance de règlement dans un avenir prévisible ?

#### Session 10. Les défis mondiaux des technologies numériques

Loin de ralentir, la révolution des technologies de l'information se poursuit au contraire à un rythme effréné. L'internet des objets connectés, la sophistication croissante de la robotisation, les drones, l'impression en trois dimensions, rendent chaque jour un peu plus floue la notion de frontière et ouvrent des perspectives entièrement nouvelles – positives mais aussi négatives – sur la mondialisation, dont il convient sans attendre d'explorer les implications en matière de gouvernance, avec une attention particulière pour les dimensions juridiques et éthiques.

#### Session 11. La santé et la gouvernance mondiale

Lors de cette session, complémentaire de la session 8 mais aussi de la session 10, on examinera les perspectives positives ouvertes pour la santé par la révolution technologique et la mondialisation, mais aussi les risques associés et les moyens d'y remédier.

#### Session 12. Le climat et l'environnement

Cette session abordera la question du climat dans la perspective immédiate de la COP21, et abordera trois aspects fondamentaux à long terme. D'abord, le rôle des entreprises. Ensuite, la dimension éthique du sujet doit retenir toute notre attention, puisque l'enjeu n'est rien moins que l'action de l'homme sur le devenir de la Terre. Enfin, les négociations sur le climat ne sont certainement qu'un premier exemple face à des

#### **Session 8. Food and water security**

Food and access to drinking water are the primary conditions for health and development. Malnutrition and the unavailability of water of sufficient quality and quantity are at the root of lethal conflicts and uncontrollable migration. The solution to these problems is the province of political geography, but also of economic organisation and technology. This panel discussion will examine all aspects of the issue, with particular attention paid to Africa from a geographical point of view.

#### Session 9. Israeli-Palestinian dialogue

Close to seven decades since the creation of the Hebrew State, the Israeli-Palestinian conflict looks like a perpetual war. Is there any chance for a settlement in the foreseeable future?

#### Session 10. The global challenges of the digital technologies

Far from slowing down, the revolution in information technologies continues at a frenetic pace. The Internet of Things, increasingly sophisticated robotisation, drones and 3D printing make the concept of the border a little more blurred with each passing day and open entirely new perspectives – positive but also negative – on globalisation, and the implications for global governance, in particular legal and ethical issues, merit exploration without delay.

#### Session 11. Health and global governance

During this session, which complements session 8 but also session 10, we will examine the positive prospects for health opened by the technological revolution and globalisation, but also any associated risks and ways of countering them.

#### Session 12. Climate and environment

This session will examine the issue of climate with the immediate prospect of COP21, and will explore three fundamental, long-term questions. Firstly, the role of enterprises. Secondly, the ethical dimension is of primary importance, since the stakes are nothing less than how the action of humans will affect the future of the Earth. Thirdly, negotiations on climate are undoubtedly only a first example of situations which are likely to multiply, where diplomacy will be immediately required to tackle problems that are increasingly truly planetary in scale. Despite not inconsiderable expertise in multilateralism, we are still seriously lacking in experience when it comes to this kind of complexity.

situations appelées à se multiplier, où la diplomatie devra s'attaquer d'emblée à des problèmes de plus en plus réellement planétaires. Or, en dépit d'un savoir-faire non négligeable en matière de multilatéralisme, nous manquons encore largement d'expérience face à tant de complexité.

#### Session 13. La crise des réfugiés en Europe

Cette crise est comparable, par son ampleur actuelle et potentielle, à celles qui ont frappé ce continent aux lendemains des deux conflits mondiaux du XX<sup>e</sup> siècle, avec cependant trois différences. D'abord, on y voit plus clairement la conjugaison de causes proprement économiques et de causes géopolitiques. Ensuite, les flux migratoires actuels sont renforcés par le recours aux technologies de la communication. Enfin, les immigrants proviennent d'aires civilisationnelles différentes. A cela s'ajoute le risque d'infiltration d'individus appartenant à des groupes terroristes, en un temps où la menace est élevée en Europe. La présente crise représente donc un défi majeur pour l'Union européenne. La nature de ces causes fait que d'autres parties du monde pourraient connaître des épreuves comparables. Cette session a un lien évident avec la session 5.

#### Session 14. Débat final

Cette dernière session, traditionnelle, permettra de tirer quelques conclusions d'ensemble des débats de ces trois journées et de les compléter sur certains points d'actualités insuffisamment traités.



#### Session 13. Europe's refugee crisis

In terms of its current and potential scale, this crisis is comparable to those which affected the continent in the aftermath of the two global conflicts of the 20th century, but with three differences. Firstly, in this instance we can more clearly see the conjunction of specifically economic causes and geopolitical causes. Secondly, current migration flows are being reinforced by use of communication technologies. Thirdly, immigrants are coming from a range of different civilisations. To this is added the risk of the infiltration of individuals belonging to terrorist groups, at a time when the threat is high in Europe. This crisis therefore represents a major challenge for the European Union. The nature of these causes means that other parts of the world could experience comparable challenges. This session is related in an obvious way to session 5.

#### Session 14. Final debate

This final, traditional session will be used to draw conclusions from all of the discussions held over the three days and to complete them with any topical points not sufficiently dealt with at the time.

#### **Ateliers**

#### ATELIER SUR L'ÉNERGIE : ENTRE ÉCONOMIE, GÉOPOLITIQUE ET TECHNOLOGIE

Depuis 2014, le paysage énergétique mondial a subi de profonds changements, avec la chute des prix du pétrole associée à la révolution continue des sources de pétrole non conventionnel aux États-Unis. De nouvelles règles régissent à présent la scène énergétique, avec des conséquences économiques et géopolitiques considérables, ainsi qu'une modification du rapport de forces entre les producteurs et les consommateurs traditionnels.

Ce nouvel environnement est également caractérisé par des progrès technologiques significatifs qui influent sur la géopolitique et l'économie de l'énergie. Pour compléter le tableau, la COP21 et les objectifs énergétiques imposent une pression de plus en plus forte aux gouvernements nationaux pour avancer dans la transition énergétique, mais de nombreux pays ont encore des difficultés à définir une politique énergétique reflétant le bon équilibre entre compétitivité, sécurité énergétique et durabilité à long terme. Le but de cet atelier est de discuter de tous ces défis et de leurs effets sur le paysage énergétique mondial.

#### 1. UN NOUVEAU PAYSAGE POUR LE SECTEUR DU PÉTROLE ET DU GAZ

- La baisse des prix du pétrole: phénomène temporaire ou évolution structurelle?
- Les conséquences pour les pays producteurs et consommateurs
- Quelle évolution future pour le brut léger américain?

#### 2 - Les voies de transition énergétique

- Les compagnies pétrolières internationales au sein de l'évolution du paysage énergétique
- Les défis de la transition énergétique en Allemagne
- Les défis de la transition énergétique au Japon

#### ATELIERS SUR LES QUESTIONS ÉCONOMIQUES ET FINANCIÈRES

Cet atelier traitera deux questions majeures. Premièrement, les Perspectives de l'économie mondiale et les différentes dimensions du risque. Deuxièmement, la situation actuelle et le programme de réformes financières immédiatement après le Sommet d'Antalya des 15 et 16 novembre 2015.

#### 1. PERSPECTIVES DE L'ÉCONOMIE MONDIALE

En 2015, la reprise économique mondiale se caractérise par une croissance relativement décevante et inégale. Les dernières prévisions du FMI évaluent la croissance mondiale cette année à 3.1 % - 0.3 % de moins que l'année dernière, et 0,2 % de moins que les prévisions de juillet 2015. Dans les économies avancées, l'héritage de l'essor enregistré avant la crise et de la récession qui a suivi continue de faire de l'ombre à la reprise mais la croissance reprend légèrement par rapport à 2014. Les économies émergentes, qui avaient été largement préservées de la grave crise qui a touché les économies avancées en 2008-2009, s'ajustent désormais aux taux de croissance moindres : l'activité des marchés émergents et des économies développées devrait ralentir de nouveau en 2015 après plusieurs années de ralentissement persistant.

### Workshops

#### WORKSHOP ON ENERGY: BETWEEN ECO-NOMICS, GEOPOLITICS AND TECHNOLOGY

Since 2014, the global energy landscape has been going through deep changes, with the decline of the oil prices associated with the continued revolution of the unconventional oil resources in the United States. New rules are now prevailing on the energy scene, with major geopolitical and economic consequences, as well as a shift in the balance of power between the traditional producers and consumers.

This new setting is also characterized by significant technological progresses affecting the geopolitics and economics of energy. To complete the picture, the COP21 and the environmental goals are increasingly putting pressures on national governments to move forward in their energy transition paths, but several countries are still struggling to define an energy policy reflecting the right balance between competitiveness, energy security and long term sustainability. This workshop will aim at discussing all these challenges and their effects on the global energy landscape.

#### 1. A NEW LANDSCAPE ON THE OIL AND GAS SCENE

- The decline of the oil prices: Temporary or structural evolution?
- The consequences on producing and consuming countries
- What future evolution for the US light tight oil?

#### 2. ENERGY TRANSITION PATHS

International Oil Companies in the evolving energy landscape

- The challenges of the energy transition in Germany
- The challenges of the energy transition of Japan

## WORKSHOP ON ECONOMIC AND FINANCIAL ISSUES

The workshop will address two major issues. First, the World Economic Outlook and its multiple risk dimensions. Second, the present state and the workplan of financial reforms immediately after the Antalya Summit of November 15 and 16.

#### 1. WORLD ECONOMIC OUTLOOK

In 2015, the global economic recovery has been characterized by a relatively disappointing and uneven growth. According to the IMF recent projections, world growth this year is projected at 3,1% - 0.3% lower than last year, and 0.2% below the July 2015 forecasts –. In advanced economies. the legacies of the pre-crisis boom and of the subsequent bust are still overshadowing the recovery but growth is picking up slightly in comparison with 2014. The emerging economies, which had been largely preserved from the acute crisis of the advanced economies in 2008-2009, are now adjusting to lower rates of growth: activity in emerging market and developing economies is projected to slow again in 2015 after several years of persistent slowing down.

The mediocre global growth in 2015 should not be interpreted as signaling necessarily the same low level of growth in 2016: the IMF growth projections for 2016 are 3,6% for the world (+0,5% more than this year), 2,2% for the advanced economies (+0,2% more) and 4,5% for the emerging and developing economies (+0,5% more than in 2015).

La croissance globale médiocre en 2015 ne doit pas être interprétée comme annonciatrice d'un niveau de croissance aussi faible pour 2016 : les prévisions de croissance du FMI pour 2016 sont de 3,6 % pour le monde (+0,5 % de plus que cette année), 2,2 % pour les économies avancées (+0,2 % de plus) et 4,5 % pour les économies émergentes et en développement (+0,5 % de plus qu'en 2015).

La croissance resterait toutefois décevante et inégale et les risques nombreux à l'échelle globale : l'héritage de la crise dans certaines économies avancées, notamment un degré élevé d'endettement public et privé ; des faiblesses dans plusieurs marchés émergents avec des déficits intérieurs significatifs et une augmentation de la dette ; des rééquilibrages économiques à grande échelle en Chine ; un repli marqué des prix du pétrole et des marchandises ; et enfin, un degré élevé de volatilité des marchés financiers.

L'atelier se concentrera sur plusieurs questions qui méritent l'attention de la communauté internationale, notamment mais non exclusivement :

- Quelles sont les causes sous-jacentes de la diminution apparente de croissance de la « productivité globale des facteurs » et de la productivité du travail, observée dans de nombreuses économies ?
- Existe-t-il un réel danger de « stagnation séculaire » dans les économies avancées, y compris aux États-Unis ? Quelles sont les multiples dimensions d'une telle stagnation si celle-ci est confirmée ?
- En Europe, notamment dans la zone Euro, on observe <u>une absence générale de demande intérieure</u>, révélée notamment par un excédent significatif des comptes courants et un niveau d'inflation faible. Quels sont les moyens appropriés (fiscal, PPP, investissements dans les infrastructures, nouveau contrat social dans certains pays) pour activer la demande intérieure et contrer la faible inflation afin de compléter la politique monétaire de la BCE?

- Quelles sont les conséquences à court et moyen terme de la persistance de prix faibles pour le pétrole et les marchandises?
- L'augmentation (probable) des taux d'intérêt par la Réserve fédérale américaine est-elle déjà pleinement prise en compte aux États-Unis et sur les marchés financiers mondiaux?
- Existe-t-il un risque que certaines des tensions géopolitiques fortes à l'heure actuelle – notamment en Afrique, au Moyen-Orient et en Europe de l'Est – ne s'internationalisent et aient un impact significatif sur l'économie mondiale dans son ensemble?

#### 2. REFORME FINANCIÈRE : PROGRÉS REALISÉS ET PLAN DE TRAVAIL

Depuis le premier engagement du G20 de réformer en profondeur le système financier global, de nombreux progrès ont été réalisés. Fait remarquable, toutes ces mesures sont aujourd'hui préparées et décidées par la Communauté internationale dans son ensemble, y compris les économies émergentes systémiques (nouvelle composition inclusive du Comité de Bâle, Conseil de stabilité financière et G20) et pas seulement par les économies avancées, comme c'était le cas avant la crise (ancien format restreint du Comité de Bâle, G10, G7).

L'atelier pourrait se concentrer entre autres sur cinq questions qui revêtent une importance particulière :

• En finir avec le principe du trop gros pour faire faillite. C'est assurément l'une des mesures les plus décisives proposées pour le sommet d'Antalya. Les différentes évaluations de la capacité totale d'absorption des pertes pour les banques systémiques devraient normalement être finalisées par le Sommet. Autre question associée, la fin du principe de trop gros pour faire faillite des institutions et entités financières autres que les banques. En ce qui concerne les assurances, l'IAIS (Association internationale des superviseurs d'assurance) est en But growth would remain disappointing and uneven and risks remain numerous at the global level: crisis legacies in some advanced economies, in particular high level of public and private debt; weaknesses in a number of emerging markets with substantial domestic imbalances and increase of debt outstanding; large scale economic rebalancing in China; marked downturn of oil and commodity prices; and, last but not least, high level of financial market volatility.

The workshop would concentrate on several issues that should require attention from the international community, in particular but not exclusively:

- What are the underlying causes of the <u>apparent</u> decrease of growth of "total factor productivity" and of labor productivity observed in many economies?
- Is there a real danger of <u>"secular stagnation"</u> in advanced economies, including the United States? What are the multiple dimensions of such a stagnation if confirmed?
- In Europe, particularly in the Euro area, there is an overall lack of domestic demand, signaled, in particular, by a significant current account surplus and by a low level of inflation. What are the appropriate ways (fiscal, PPP infrastructure investment, new deal of social partners in some countries) to activate domestic demand and counter sustained low inflation in order to complement the monetary policy of the ECB?
- What are the short and medium term consequences of persistent low oil and commodity prices?
- Are the (likely) increase of interest rates by the Federal Reserve System already fully priced in the US and in world financial markets?
- Is there a real risk for some of the present acute geopolitical tensions –in particuliar in Africa, in the Middle East and in Eastern Europe- to turn global and to impact significantly the world economy as a whole?

## 2. FINANCIAL REFORMS: PROGRESS MADE AND WORKPLAN

Since the first G20 commitment to fundamental reform of the global financial system, a lot of progress have been made. What is remarkable is that all measures are now prepared and decided by the International Community as a whole, including systemic emerging economies, (new inclusive composition of Basel Committee, Financial Stability Board and G20) and not only by the advanced economies as was the case before the crisis (previous restricted format of Basel Committee, G10, G7). The workshop could concentrate, amongst others, on five issues that are of particular importance:

- Ending too-big-to-fail. It is clearly one of the most decisive measure proposed for the Antalya Summit. The various "Total loss Absorbing Capacity" (TLAC) assessments for Global Systemically Important Banks should normally be finalized by the Summit. Another related issue is the ending of too-big-to-gail for financial institutions and entities other than banks. As regards insurance the IAIS (International Association of Insurance Supervisors) is on its way to finalize higher loss absorbing requirements for global systemically important insurers. Progress has to be made also for identifying "non-banks non insurers" global systemically important institutions.
- Pursuing OTC derivatives market reforms and reinforcing Central Counterparty Clearing Houses
  (CCPs) resilience. Good progress was made as
  regards adoption of legislation and regulations
  for higher capital requirements for non-centrally
  cleared derivatives and for trade reporting requirements. A lot of further work remains to be
  done to be sure that the CCPs for the OTC derivatives transactions are themselves not too-big-tofail but solid and resilient. Work needs to be actively pursued in the fields of recovery planning
  and resolvability.
- Market based finance. There still is a permanent

passe de finaliser des exigences d'absorption des pertes plus élevées pour les assureurs systémiques. Des progrès restent toutefois à accomplir pour identifier les institutions systémiques « hors banques - hors assurances »

- Poursuivre les réformes du marché des produits dérivés de gré à gré et renforcer la capacité de résistance des Chambres de compensation centrale. De réels progrès ont été réalisés en ce qui concerne l'adoption de réglementations et de régulations pour les exigences plus élevées en matière de fonds propres, pour les produits dérivés non compensés de manière centrale et pour les exigences de reporting commercial. Beaucoup reste à faire pour garantir que les Chambres de compensation centrale des transactions de produits dérivés de gré à gré ne soient elles-mêmes pas trop grosses pour faire faillite mais au contraire solides et résistantes. Il est également nécessaire d'œuvrer activement dans le domaine de la planification de la reprise et de la résolvabilité
- Finances fondées sur le marché. La menace d'ajustements désordonnés sur les marchés financiers perdure, en tenant compte de la déconnexion entre la prise de risque sur les marchés financiers et les développements de l'économie réelle. Il est par conséquent essentiel de remédier aux vulnérabilités sur le marché des capitaux et les activités de gestion d'actifs, tant à court terme qu'à plus long terme. L'enjeu est de concevoir les outils politiques complémentaires destinés à réduire les risques systémiques émanant des gestionnaires d'actifs hors banques et hors assurances.
- Risques de mauvaise conduite. Sur cette question essentielle, les orientations actuelles du Conseil de stabilité financière et de la communauté internationale sont triples: renforcer les éléments dissuasifs de mauvaise conduite; concevoir des référentiels et améliorer les normes mondiales de bonne conduite sur plusieurs marchés (revenu fixe, marchandises et devises); suppression possible des activités bancaires correspondantes.

Un document publié récemment par le G30 souligne la dimension culturelle de la lutte contre les mauvaises conduites: dans plusieurs institutions financières, une mutation importante des comportements et de la culture d'entreprise en faveur des valeurs d'éthique et d'intégrité, est essentielle.

 Préserver un terrain de jeu international. Empêcher les arbitrages réglementaires, la segmentation et/ ou la renationalisation du système mondial est plus important que jamais. Pour préserver un terrain de jeu équitable ouvert, la régulation doit couvrir de manière exhaustive les marchés financiers mondiaux et les institutions, tout en évitant les conflits, les incohérences et les écarts entre les régimes.

#### **ATELIER SUR LA CHINE**

Cet atelier rassemble des experts venus d'Asie, d'Europe et des États-Unis pour une analyse en profondeur du rôle changeant de la Chine sur la scène régionale et mondiale et son impact sur l'avenir.

## 1. RELATIONS SINO-AMÉRICAINES : COOPÉRATION OU CONFRONTATION ?

Les tensions grandissantes entre les États-Unis et la Chine se sont calmées temporairement après le sommet à Washington D.C. entre les présidents Barack Obama et Xi Jinping. Des avancées significatives ont été réalisées pour renforcer la collaboration bilatérale et multilatérale y compris la gestion du changement climatique, l'établissement d'un système de rapport sur les principales activités militaires avec un code de conduite sûre pour les rencontres navales et aériennes, et le refus de s'engager dans la guerre électronique. Pendant le sommet, le président Xi Jinping a répété sa vision d'un « nouveau modèle de relations entre les grandes puissances » que sont la Chine, qui émerge pacifiquement, et les États-Unis, témoignant d'un changement de stratégie géopolitique.

threat of disorderly adjustments in financial markets taking into account the disconnect between risk taking in financial markets and developments in real economy. It is important therefore to address vulnerabilities in capital market and asset management activities both on a short term basis and on a longer term basis. The issue is to devise the additional policy tools to mitigate systemic risks coming from non-bank, non-insurance asset managers.

Misconduct risks. On this important issue, the
present orientations of the FSB and of the international community are threefold: reinforcing
disincentives to misconduct; designing benchmarks and improving global standards of conduct
in a number of markets (fixed income, commodities and currency markets); possible withdrawal from correspondent banking.

A recent paper published by the G30 stressed the cultural dimension of the fight against misconduct: in several financial institutions an important shift in the corporate culture towards integrity and ethical values and behavior is of the essence.

 Preserving a global playing field. Preventing regulatory arbitrage, segmentation and/of renationalization of the global system is more important than ever. To preserve an open level playing field, regulation needs to cover comprehensively global financial markets and institutions, while avoiding conflicts, inconsistencies and gaps between regimes.

#### **WORKSHOP ON CHINA**

This workshop will bring together experts from Asia, Europe, and the United States for a comprehensive analysis of the changing role of China on the regional and global stage and its impact on the future.

## 1. SINO-AMERICAN RELATIONS: COOPERATION OR CONFRONTATION?

Rising tensions between China and the United States temporarily eased after the Washington D.C. summit between Presidents Barack Obama and Xi Jinping. Significant strides were made to strengthen bilateral and multilateral collaboration including coping with climate change, establishing a reporting system on major military operations along with a code-of-safe-conduct on naval and air force encounters, and refraining from engaging in cyberwarfare. During the summit, President Xi Jinping reiterated his vision for a "new model of major power relations" between a peacefully rising China and the United States, denoting a changing geopolitical strategy.

- Will Beijing and Washington ultimately manage to strike a balance between cooperation and competition? Or will the world witness the unfolding of their rivalry as seen in the escalating naval tensions in the South China Sea?
- China appears to be more willing to open up its markets and seek economic partnerships since its miraculous growth rate started to decline.
   Could further cooperation on the economic front help alleviate security concerns in the Asia-Pacific?

## 2. THE NEW SILK ROAD INITIATIVE AND THE GLOBAL ECONOMIC GOVERNANCE

President Xi Jinping has unveiled the "One Belt One Road" grand strategy since September 2013 as an

- Washington et Pékin arriveront-elles à atteindre l'équilibre entre coopération et concurrence ? Ou bien le monde sera-t-il le témoin du développement de leur rivalité comme on peut le voir dans les tensions navales grandissantes au sud de la mer de Chine ?
- La Chine semble plus disposée à ouvrir ses marchés et à rechercher des partenariats économiques depuis que son taux de croissance miraculeux a commencé à redescendre. Est-ce qu'une plus grande coopération sur le front économique pourrait aider à alléger les problèmes de sécurité dans l'Asie-Pacifique?

## 2. L'INITIATIVE DE LA NOUVELLE ROUTE DE LA SOIE ET LA GOUVERNANCE ÉCONOMIQUE MONDIALE?

Le président Xi Jinping a dévoilé depuis septembre 2013 le grand projet stratégique « One Belt One Road » (« une ceinture, une route ») comme une « réponse à la demande de notre époque pour une coopération régionale et mondiale ». La Chine a mis en place de nouvelles institutions comme l'AllB, la Banque asiatique d'investissement pour les infrastructures, et le Fonds pour la nouvelle Route de la soie afin de répondre à ses besoins financiers.

- Est-ce que la mise en place de l'initiative « One Belt One Road » va réussir à permettre une croissance durable en Chine et à promouvoir la coprospérité dans la région, pour, in fine, stimuler l'économie mondiale?
- Est-ce que l'AllB aura la capacité de répondre aux besoins de « One Belt One Road » ? Quelles seront ses relations avec les institutions internationales existantes comme la Banque asiatique de développement ou la Banque mondiale ?

#### 3. UNE TEMPÊTE DANS UN VERRE D'EAU? LE KRACH BOURSIER EN CHINE ET SON IMPACT

Après la chute de la Bourse de Shanghai cet été, les media ont été envahis de prédictions sur le futur de l'économie chinoise. Certains sont optimistes quant à la transition de la Chine vers une économie de la consommation et quant à la croissance de ses entreprises technologiques et ses industries de services. Cependant, il y a aussi les pessimistes qui prédisent la chute de la Chine dans le piège du revenu moyen.

- Quel est le taux de croissance optimal pour le développement économique durable de la Chine?
- Est-ce que les récentes mesures d'économie intérieure prises par la Chine, dont la réduction des taux d'intérêt et la baisse du montant des réserves bancaires obligatoires, vont aider à relancer une économie en plein ralentissement?
- Pour effectuer une transition efficace vers la nouvelle économie, la Chine a besoin d'un marché financier plus efficace et sophistiqué, ce qui n'est pas chose aisée. La Chine possède-t-elle un plan d'action pour accomplir cette tâche historique?

#### 4. L'INTERNATIONALISATION DU YUAN

Le yuan est devenu la quatrième monnaie la plus utilisée au monde pour les paiements, devant le yen japonais. Cette année, la Chine a pris des mesures significatives dans le but d'internationaliser sa monnaie en lançant un système de paiement mondial sous le nom de CIPS (système de paiement international chinois) en octobre. Pékin plaide également pour l'inclusion du yuan dans le panier des droits de tirage spéciaux du Fond monétaire international en novembre.

- Y-a-t-il un écart de perception entre la Chine et le reste du monde sur ses intentions et sa motivation derrière la campagne d'internationalisation du yuan?
- Quel sera l'impact du yuan en tant que monnaie de réserve mondiale sur le commerce mondial ?
   Est-ce que le yuan va détrôner le dollar à la première place ? Si oui, guand ?

"answer to the call of our time for regional and global cooperation." China has launched new institutions like the Asian Infrastructure Investment Bank (AIIB) and the New Silk Road Fund to meet its financial needs.

- Will the implementation of the "One Belt One Road" initiative be successful in achieving the sustainable growth of China and promoting co-prosperity in the region, eventually stimulating the global economy?
- Will AllB be able to meet the needs of "One Belt One Road"? What will be its relationship with pre-existing international institutions like the Asian Development Bank or the World Bank?

## 3. TEMPEST IN THE TEAPOT?: CHINESE STOCK MARKET CRASH AND ITS IMPACT

After the Shanghai stock market plunge this summer, the media has been flooded with varying predictions about the future of Chinese economy. Some are optimistic about China's shift towards a consumer economy and the growth of its technology-enabled businesses and service industry. However, there are also doomsday predictions that China is falling into the middle income trap.

- What economic growth rate is appropriate for the sustainable economic development of China?
- Will the Chinese government's recent domestic economic policies including cutting interest rates and lowering the amount of the bank reserves requirement help boost its slowing economy?
- For the effective transition to the new economy, China needs to have a more effective and sophisticated financial market, which is a tall order. Does China have the blueprint for this historic task?

#### 4. INTERNATIONALIZATION OF THE RMB

RMB has become the fourth most-used world payment currency, overtaking the Japanese yen. This year, China has taken major steps towards its goal to internationalize its currency by launching a global payment system known as the China International Payment System (CIPS) in October. Beijing is also pushing for the RMB to be included in the International Monetary Fund's Special Drawing Rights (SDR) basket in November.

- Is there a perception gap between China and the world on its intentions and readiness surrounding its push for internationalizing the RMB?
- What will be the impact of the yuan as the global reserve currency on global trade? Will the primacy of the dollar be trumped by the yuan? If yes, when?





## **PARTICIPANTS**

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#### **ABDELATIF** Soumeya

Algerian physician. First Vice President of North/South dialogue for Arab countries and the Mediterra-

nean at the Robert Schuman Institute for Europe. Member of the Center for Long Term Strategic Studies (CEPS). General Delegate for the Mediterranean Observatory for Information and Reflection.



#### **ABITEBOUL** Jean

President of Cheniere Marketing Ltd, a 100% subsidiary of Cheniere Energy, Inc., a Houston-based company

specializing in liquefied natural gas importation and exportation. He joined Cheniere in 2006, after having held various positions within Gaz de France (now Engie), among which Executive Vice President for Supply, Trading & Marketing, President of Gaselys, International Executive Vice President as well as Advisor to the Chairman & CEO and Secretary of the Board of Directors. He graduated from the Ecole Centrale de Lyon.



#### **ADESINA** Akinwumi

President of the African Development Bank Group. He has wideranging experience, having lived and

worked in 15 African countries for 10 years. He served as Minister of Agriculture and Rural Development of Nigeria. Previously, he was Vice President (policy and partnerships) of the Alliance for a Green Revolution in Africa (AGRA) where he led several bold policy and innovative finance initiatives. He also worked as Associate Director for the Rockefeller Foundation for 10 years (1998-2008), including serving as the Regional Office Director for the Southern Africa Office, based in Zimbabwe. He graduated from the University of Ife, Nigeria. He holds a Ph.D. in agricultural economics from Purdue University, USA.



#### **AHMED** Masood

Director of the IMF's Middle East and Central Asia Department since November 2008. Previously, he was the

Director of the External Relations Department in the IMF, and between 2003 and 2006 he served as Director General for Policy and International Development at the U.K. government's Department for International Development. Earlier, he held positions in the IMF and the World Bank, working on areas that included international economic policy relating to debt, aid effectiveness, trade, and global economic prospects. He obtained his graduate and post-graduate degrees in Economics from the London School of Fconomics.



#### **AHSAN** Shameem

Ambassador of Bangladesh to the Swiss Confederation and Permanent Representative to the United Nations

Office and other International Organizations in Geneva. Former Ambassador of Bangladesh to Brazil. Former High Commissioner of Bangladesh to Brunei Darussalam (2009-2012). From 2005 to 2008, he served as Ambassador to the Islamic Republic of Iran with concurrent accreditation to Turkmenistan and Tajikistan. He joined the Bangladesh Foreign Service in 1986. He is a medical graduate of the University of Rajshahi, Bangladesh. He was also awarded the post-graduate "Diplôme d'études Supérieures Specialisées (DESS)" in Diplomacy and Administration of International Organizations from the Jean Monnet-Sceaux Law Faculty of the University of Paris XI.



#### **AKADIRI** Saliou

Minister of Foreign Affairs, African Integration, Francophonie and Beninese Diaspora. Previously, he served

as Mayor of the Municipality of Pobè (2008-2015). He was Foreign Affairs Inspector (2006-2008), Director of Europe Department (1996-1998) and Director of Legal affairs, Analysis and Forecasting (DAJAP)

(1986). From 1998 to 2006, he was Chief of Staff of the General Administrator at the International Francophone Organization (OIF). He graduated from the Faculty of Law, Economics and Politics (FASJEP), Cotonou, University of Dahomey, the Centre of Administrative Training and Refresher's Course for Public Administration Executives (CEFAP), the International Institute of Public Administration (IIAP) Paris and the Paris I Panthéon Sorbonne University.



## **ALADJI BONI DIALLO** Mariam

Diplomat, Special Advisor, Diplomatic Affairs, to the President of the

Republic of Benin since 2007. Previously, she was Minister of Foreign Affairs (2006-2007). She served as Ambassador, Secretary-General of the Ministry of Foreign Affairs and African Integration (2004-2006), Ambassador, Deputy Secretary-General of the Ministry of Foreign Affairs and African Integration (2002-2004) and analyst at the Permanent Secretariat of the Strategic Analyses Cell at the Ministry of Foreign Affairs and African Integration (2001-2002). She held various positions at the Embassy of Benin in Bonn. She graduated from the University of Yaoundé, Cameroon.



**AL-ASSAD** Ribal

Founder and Director of the Organisation for Democracy and Freedom in Syria and Chairman of the Iman

Foundation. He campaigns internationally for democracy, freedom and human rights, and is a regular speaker on human rights platforms, as well as writing regularly on these issues. He is particularly involved in promoting interfaith dialogue and relations between Muslims, Jews and Christians around the globe. He holds a Bachelor of Business Administration degree from the InterAmerican University, New York and an MA from the University of Leicester, United Kingdom.



#### **ALHAJERI** Manaf

Chief Executive Officer of Kuwait Financial Center, better known as Markaz, since March 2004, one of the

leading asset management and investment banking entities in the Middle East with a strategic focus to achieve regional leadership. Prior to joining Markaz, he held the position of Deputy Director in the Investment department at the Kuwait Fund for Arab and Economic Development. He writes occasionally in the Kuwaiti economic press, and serves on the boards of non-profit community groups. He is a Certified Financial Manager (CFM) from The Institute of Management Accountants (IMA) New Jersey. He also holds a Master of Science and Bachelor degrees in Civil Engineering from Kuwait University.



#### **ALLARD** Patrick

Consultant on international economic issues to the Policy Planning Staff, Ministry of Foreign Affairs.

France. Formerly, he has held the position of Chief Economist and Senior advisor for international economic issues, Policy Planning Staff, Ministry of Foreign and European Affairs, France. He also served as Head of the International Macroeconomic Forecasts Division and Head of the Public accounts Division of the French Ministry of Economy. He was also staff economist at the Economic department of the OECD. He is alumnus of the Ecole nationale d'administration.



**AL-SHATTI** Abdulmaieed

Member of the Supreme Petroleum Council in Kuwait. An Independent

Economics advisor in the field of Public policy, Energy, finance and economics of social media. He served as Economics Advisor to the UNDP, Kuwait. Former Chairman of the Board of Directors and Managing Director of the Commercial Bank of Kuwait. He was Chairman of the Board of Directors of the Kuwait Banking Association (2007-2010). He started his ca-

reer at the Kuwait Institute for Scientific Research (KISR) as a researcher and later as a manager of the economics department. He graduated from Syracuse University and continued post-graduate degrees at Stanford University.



AL-THANI
Meshal Bin Hamad
Mohamed Jabr
Ambassador of the State of Qatar to

France since 2013. Previously, he served as Permanent Representative of the State of Qatar to the United Nations in New York (2011-2013). He was Ambassador of the State of Qatar to Belgium (2007-2011), Counsellor at the Embassy of the State of Qatar in Brussels (2004-2007) and he worked at the Embassy of the State of Qatar in Washington (2000-2004). He also worked at the Permanent Delegation of the State of Qatar in New York (1998-2000). He started his career at the Ministry of Foreign Affairs in 1997. He graduated in international relations from the American University. Washington.



## AMIRABDOLLAHIAN Hossein

Deputy Foreign Minister for Arab and African Countries, Islamic Republic of

Iran, since 2011. Previoulsy, he was Director General for the Persian Gulf and the Middle-East (2010). He was also Iran's Ambassador to Bahrain (2007-2010), Head of the Special Department for Iraq (Foreign Ministry) (2006-2007), Deputy Director General for the Persian Gulf and the Middle-East (2006), Special Assistant of the Foreign Minister for Iraqi Affairs (2003-2006), Deputy of the First Persian Gulf Political Department (2001) and Political Expert and Deputy Ambassador in the Iranian Embassy in Baghdad (1997-2001). He is a Founding Member of the West Asia Research Center. He holds a PhD. in International Relations from Tehran University.



#### **AMRANI** Youssef

Chargé de mission, Royal Cabinet, Morocco. He was appointed as Minister Delegate for Foreign Affairs and

Cooperation by His Majesty King Mohammed VI in 2013. He served as Ambassador to Colombia, Ecuador, Panama, Chile, Mexico, Guatemala, El Salvador, Honduras, Costa Rica, Nicaragua, and Belize. In 2008, he was appointed Secretary General at the Ministry of Foreign Affairs and Cooperation, a position he held until his election as Secretary General of the Union for the Mediterranean, in July 2011. He holds a degree in economics from the University Mohammed V, Rabat and graduated from the Institute of Management. Boston.



#### **ANGUELOV** Simeon

Advisor to the President of the Bulgarian Academy of Sciences. Former Executive Director of the Balkan Po-

litical Club (2005-2014). He was Secretary for the International Cooperation, Office of the President of the Bulgarian Academy of Sciences (2005-2012), Adviser to UNESCO on the Scientific Co-operation among the Countries of Southeast Europe (1999-2004) and Representative to UNESCO's Executive Board (1993-1997). He also served as Bulgarian Ambassador to France (1991-1997) and permanent delegate to UNESCO (1992-1998). He was Senior Research Fellow, Institute of General and Inorganic Chemistry, Bulgarian Academy of Sciences (1981-1990). He holds a PhD in Chemistry.



#### **AOUN** Marie-Claire

Director of the Center for Energy at the French Institute for International Relations (Ifri) and lecturer at Paris

Dauphine University. She began her career in the energy sector in 2004 as a research fellow at the Center for Geopolitics of Energy and Raw Materials (CGEMP) at Paris Dauphine University. She served as Economist for the French energy regulator (Commis-

sion de Régulation de l'Energie) (2008-2014). She holds a PhD in Economics from Paris Dauphine University and is the author of a thesis on the oil rent and the economic development of oil exporting countries.



#### **APPERT** Olivier

Chairman of the Conseil Français de l'Energie and the French committee of the World Energy Council. He is

also General Delegate of the French Academy of Engineering. Previously, he was Chairman and CEO of IFP Energies nouvelles (2003-2015). Prior to that, in 1999 he was appointed Director of the International Energy Agency's Long-Term Cooperation and Policy Analysis Directorate. From 1989 to 1994, he headed the oil and gas department of the French Industry Ministry. He worked as Executive Vice-President of the IFP in charge of research and development activities (1994-1998). He graduated from the Ecole Polytechnique and the Ecole des Mines.



#### **BADINTER** Robert

Former French Minister of Justice, Keeper of the Seals. He joined the Paris Bar in 1951 and practiced law

until 1981. He acted as defense attorney in the most important death penalty causes. In 1966, he was appointed Professor of Law including at the University Paris I Panthéon Sorbonne. French Minister of Justice. Keeper of the Seals (1981-1986), he brought to the Parliament the law for the abolition of death penalty. He was President of the Constitutional Council (1986-1995). He is the main inspirer and promoter of the Stockholm Convention of 1992, creating the "Court of Conciliation and Arbitration in the O.S.C.E.". of which he was president until September 2013. In 1995, he was elected to the French Senate and reelected in 2004. In 2003, he was appointed by the UN Secretary-General, Kofi Annan, to be part of the Panel in charge of working on a report of the UN entitled "A more secure world: our shared responsibility" (2005). He is the author of many books and writer of an opera libretto. He is member of the International commission against the death penalty.



#### **BADRÉ** Bertrand

Managing Director and World Bank Group Chief Financial Officer. Previously, he served as the Group Chief

Financial Officer at Société Générale, and before that he served as the Group Chief Financial Officer of Crédit Agricole (2007-2011). He was Managing Director of Lazard in Paris responsible for the Financial Institutions Group (2004-2007). In 2003, he was invited to join President Chirac's diplomatic team and was closely involved in the preparation of the G8 summit in Evian. He graduated from the Ecole nationale d'administration (ENA), the Institut d'Etudes Politiques de Paris, Sorbonne Paris IV University and from HFC.



#### **BAGGER** Thomas

Head of Policy Planning at the German Federal Foreign Office. Formerly, he served as Head of the

German Foreign Minister's Office in Berlin (2009-2011). He held the position of political counsellor at the German Embassy in Ankara (2002-2006), and then in Washington D.C. (2006-2009). At the beginning of his career, he worked as a research associate at the Institute of International Affairs in Ebenhausen, Germany. He holds an M.A. in International Relations from the University of Maryland (UMCP) and a PhD in political science from Ludwig-Maximilian-University in Munich.



#### **BARK** Taeho

Professor and former Dean at the Graduate School of International Studies (GSIS) of Seoul National Uni-

versity. He served as Minister for Trade of Korea (2011-2013) and Ambassador-at-Large for International Economy and Trade (2013-2014). He also served as

Chairman of the Korea International Trade Commission. Prior to this, he worked as a senior research fellow of the KDI and served as the Vice President of the KIEP. He also worked on the international commerce issues as a senior economist in the Office of the President of the Republic of Korea. He graduated from Seoul National University and he obtained a Ph.D. in economics from the University of Wisconsin-Madison.



**BARRAULT** François Chairman and founder of FDB Partners SPRL an investment and advisory firm in TMT and publishing. In

2011, he was appointed Chairman of Idate/DigiWorld Institute (Institut de l'Audiovisuel et des télécommunications en Europe), the leading European Think Tank and consultancy organisation dedicated to Internet, Telecommunications and Media. He has had unique and diversified entrepreneurial and corporate experiences in the technology sector. He started his career as a researcher in Robotics, Artificial Intelligence with IBM Corporation. He served as President and CEO of Lucent EMEA and then as International CEO and corporate officer. He was also CEO of BT Global Services and a BT Group PLC board member.



**BARRÉ** Nicolas

Managing Editor of *Les Echos*. He served as Deputy Managing Editor at *Le Figaro* (2005-2008). He held the

position of Tokyo Bureau Chief, *Les Echos* (1994-2000). He was correspondent for *Les Echos* in the United States. He is also a columnist at Europe 1 and Radio classique. He graduated from the Institut d'études politiques, Paris and the Centre de formation des journalistes.



**BELKA** Marek

President, Narodowy Bank Polski and Professor of Economics. He specialises in applied economics and contemporary economic thought. He has served, among others, as Deputy Prime Minister, Minister of Finance (twice) and as Prime Minister of the Republic of Poland. He has worked as Chairman of the Council for International Coordination for Iraq, as Director of Economic Policy in the Coalition Provisional Authority, and as Executive Secretary of Economic Commission for Europe. Before he was appointed President of Narodowy Bank Polski in June 2010, he was Director of the European Department at the International Monetary Fund.



#### **BENSEMHOUN** Arié

Executive Director, ELNET, since 2011. He made his career in the private sector as a consultant in communica-

tions, PR and international relations dealing with Middle-Eastern and strategic affairs. He plays a crucial role in the French-Israeli relationship through his commitment both at the community and political levels. He seeks to strengthen ties between political leaders from France and Israel who believe that close relations between Europe and Israel are vital to both parties.



#### **BILOA** Marie-Roger

CEO, The Africa International Media Group, Media Consultant and Adviser on African Affairs. She also heads the

"Club Millenium" in Paris. Born in Cameroon, educated in Cote d'Ivoire, France and Austria, she graduated from the universities of Abidjan, La Sorbonne in Paris and Vienna (German Studies, Political Science and History). She is also an alumni of the Diplomatic Academy in Vienna and of the Harvard Kennedy School of Governance. Besides being a frequent TV guest (TV5Monde, France24, Aljazeera, RFI, i-Télé, ARD, ZDF) to comment current news and African politics, she is involved in a hydro energy project in Africa and seeking partners.



#### BIN MOHAMMED AL ATTIYAH Khalid

Minister of Foreign Affairs of the State of Qatar since 2013. Previously,

he was Minister of State for Foreign Affairs and Member of the Council of Ministers. He also served as Chairman of the Board of the Qatar's Stock Exchange, Vice Chairman of the Qatar Financial Center Authority, Acting Minister of Business and Trade and Minister of State for International Cooperation. From 2003 to 2008, he was President of the National Committee for Human Rights. He started his career as a Fighter Pilot in Qatar's Emiri Air Force (1987-1995). He graduated from King Faisal Air Academy and Beirut Arab University. He holds a doctorate in Law from Cairo University.



#### **BLIZNASHKI** Georgi

Former Prime Minister of Bulgaria (2014). He is professor in Constitutional law at Sofia University since

1983. Since 2012 he is visiting professor at South-West University "Neofit Rilski". From February to May 2014, he served as Chair-person of the Initiative committee for the organisation of a national referendum on election rules reform. He was a member of the 40<sup>th</sup> Bulgarian Parliament (2005-2009). In 2007, he was a member of the European Parliament. From 2005 to 2006, he was a Bulgarian observer at the European Parliament. He was also a member of the 36<sup>th</sup> Bulgarian Parliament (1991-1994). He graduated from Sofia University. He holds a PhD in Constitutional law.



#### **BOADU** Prince

CEO and co-founder of MapTech Logistics Limited, a company that uses the power of Geographic Information

Systems (GIS) to solve business problems by developing and deploying GIS based applications. He also founded EVOLV.Africa, a non-profit that empowers youth with entrepreneurship and leadership skills through seminars, conferences, and workshops.

He has worked as logistics and supply chain analyst for Clean Team Ghana. He is founding curator of TEDxKNUST. He has been named as one of 30 under 30 emerging Ghanaians to watch by Future of Ghana Magazine. He is an active member of the GhanaThink Foundation. He holds a master's of business administration in logistics & supply chain management from KNUST-Kumasi.



#### **BÖNNING** Matthias

Chief Operating Officer and Head of Research, oekom research AG. He ioined oekom research AG in 1998

where he held various positions in the research department. He is a visiting lecturer at the Technical University of Munich, Frankfurt School of Finance & Management and the University of Zurich. He graduated from the University of Cologne in Business Administration.



#### **BOUABID** Othman

Interior Ministry of the Kingdom of Morocco. Former Governor. He was Director of Cabinet of the Interior

Minister, chargé de mission at the Cabinet of the Interior Minister and administrator at the central administration of the Interior Ministry. He graduated from the Institut d'Etudes Politiques in Paris, from the Law School of Rabat and he holds a PhD in political sciences from the University Paris II.



#### **BOUÉE** Charles Edouard

CEO of Roland Berger. He joined the firm in 2001 as Senior Partner in the Paris office, where he headed the

Financial Services and Energy & Utility Competence Centers as well as the firm's Private Equity activities. He became President & Managing Partner of Roland Berger for Greater China in 2006. Since 2009, he is heading the Asian Leadership Team. Prior to joining Roland Berger, he was Vice President of another leading global strategy consultancy (1997-2001).

He started his career as an investment banker at Société Générale (M&A and corporate finance) in Paris and London. One of his latest books, *Light Footprint Management – Leadership in Times of Change*, provides an innovative set of principles by which leaders can succeed in an increasingly challenging environment.



**BOUIS** François-Xavier Founder and President of Compagnie Financière Jacques Cœur – CFJC. He started his professional career in 1987

within investment banks. In 1998, he opened the French subsidiary of a Swiss bank and developed the business with professional investors. In 2003, he founded Compagnie Financière Jacques Cœur - a leading European financial multi-specialist broker dedicated to institutional investors. He graduated from IEP of Bordeaux and holds Post-graduate degrees in Public Law and in International Relations from the University of Paris II.



#### BRABECK-LETMATHE Peter

Chairman of the Board, Nestlé S.A. He led the Nestlé Group from 1997

to 2008. He joined the Group in 1968, he spent a significant part of his career in Latin America, moving from sales manager and marketing director in Chile, to CEO of Nestlé Ecuador and later to Chairman/CEO of Nestlé Venezuela. He was appointed Executive Vice-President in 1992. He is Vice-Chairman of L'Oréal, Chairman of the Board of Nestlé Health Science S.A. and of Nestlé Skin Health S.A. He is also Chairman of the "2030 Water Resources Group". He graduated from the University of World Trade in Vienna.



BRÉCHOT Christian

President of the Institut Pasteur. Previously, he was Vice-President of the Institut Merieux, in charge of medical

and scientific affairs (2008-2013). He served as Director General of the French institute for health and medical research (Inserm) (2001-2007). He headed the National Reference Center on the molecular epidemiology of viral hepatitis, Pasteur/Necker. He was also head of the National Reference Centre on viral hepatitis. He holds MD Ph.D degrees, he studied at the Pasteur Institute and the Necker Faculty of Medicine. In 1989 he became full professor of Cell Biology and Hepatology.



## **BUJON DE L'ESTANG** François

President, FBE International Consultants. Former Senior International

Adviser and member of the European Advisory Board of Citi after having been Chairman of Citigroup France. Former Ambassador of France to the United States and to Canada, diplomatic Advisor to Prime Minister Jacques Chirac and special Assistant to President Charles de Gaulle. Former Director of international relations at the French Atomic Energy Commissariat. He graduated from the Institut d'Etudes Politiques de Paris, the Ecole Nationale d'Administration, and the Harvard Graduate School of Business Administration.



#### **BURELLE** Jean

Chairman & CEO of Burelle and Honorary Chairman of Plastic Omnium.

He started his career as a manufac-

turing engineer at L'Oréal (1966-1967). He was Department Head, General Manager, Chairman & CEO of Plastic Omnium (1967-2001). He was among others Director and President of the Compensation Committee of Essilor International (1997-2009), Director of the French-American Chamber of Commerce (1999-2005) and Director of Lyon School of Management (EM Lyon) (2004-2010). He was also member of the Executive Committee of Medef (2002-2005). He is a member of the Supervisory Board of Banque Hottinguer since 2005. He graduated from the Federal

Institute of Technology (ETH) in Zurich. He holds a MBA from Harvard University.



**BURKHALTER** Didier Federal Councillor, Head of the Federal Department of Foreign Affairs (FDFA), Switzerland, since 2012, For-

mer President of the Swiss Confederation (2014). He was elected Federal Councillor in 2009. He served as Head of the Federal Department of Foreign Affairs (FDFA). He was Member of the Council of States (2007-2009) and Member of the National Council (2003-2007). He was also President of the Communal council of Neuchâtel on three occasions (1994, 1998, 2001). From 1991 to 1995, he served as a member of the Communal Council of Neuchâtel. He was a member of Neuchâtel Cantonal Parliament (1990-2001). He graduated from the Faculty of Economics, University of Neuchâtel.



#### **BURNS** Nicholas

Goodman Family Professor of Diplomacy and International Politics at Harvard Kennedy School. He is also

Director of the Future of Diplomacy Project, member of the Board of Directors of the School's Belfer Center for Science and International Affairs and a Faculty Associate at the Weatherhead Center for International Affairs. He held the position of Under Secretary of State for Political Affairs (2005-2008). He was U.S. Ambassador to NATO (2001-2005) and to Greece (1997-2001). He graduated from Boston College and from the Johns Hopkins School of Advanced International Studies.



## **CAILLÉ** André

Director of several corporations, including Junex Inc., an oil and gas exploration corporation, for which he

is a Senior Strategic Advisor. He is on the Board of Directors of the National Bank of Canada. He was Chancellor of the University of Montreal, Chairman of the World Energy Council and Deputy Minister of the Environment of Quebec. He also served as President and Chief Executive Officer and Chairman of the Board of Hydro-Québec, and President and Chief Executive Officer of Gaz Métropolitain. He graduated from the University of Montreal, where he obtained a master's degree and a doctorate in physical chemistry.



# CARFANTAN

Jean-Yves Senior Consultant, he runs AgroBras-Consult. a Brazilian consulting

company specialized in agricultural markets and investments and based in São Paulo. He is a member of the Global Food Security Forum (GFSF) steering Committee, After being a Cooperating Professor at the University of Brazzaville (1975-1978), he became a Professor of International Fconomics at the Institut Superieur de Gestion (ISG), and Professor in Agricultural Economics at the Ecole Superieure d'Agriculture d'Angers (1985-2010). Since 1994, he has been the correspondent in Brazil of the Cercle Cyclope, group set up and coordinated by Professor Philippe Chalmin. His latest book: Le défi chinois, les nouvelles strategies d'un géant ("The Chinese challenge: new strategies of a giant"). He graduated in Economics and in Philosophy and holds a postgraduate degree in International Business.



# **CASPI** Yigal B.

Ambassador of Israel to Switzerland and Liechtenstein since 2012. Previously, he served as Deputy Director-

General for Media and Public Affairs, Ministry of Foreign Affairs (2009-2012), Ambassador of Israel to the Republic of Korea (2005-2009) and Director, North East Asia Division, Ministry of Foreign Affairs (2001-2005). He was also Minister (DCM), Embassy of Israel, Tokyo (1996-2001), Director, Information Department, Ministry of Foreign Affairs (1993-1996) and Counsellor (DCM), Embassy of Israel, Stockholm

(1989-1993). He joined the Foreign Ministry Training Program in 1977. He graduated from the Hebrew University of Jerusalem.



# **CHABANNES** Francois

Co-President of the Fondation Alcen pour la Connaissance des Energies

(raising awareness and knowledge of energies). President of Technochabs. Former Delegate-General of the Council of French Defense Industries (CIDEF), the Group of Telecommunication and Professional Electronics Industries (GITEP-EDS) and General Manager of the Industrial Laser Company (CILAS). Former Vice-President Defense Strategy in the Aeronautic branch and Secretary-General of the International Department within Thompson-CSF Group. He graduated from the Ecole Polytechnique, the ENSAR; he obtained a master's degree in quantum optics and a degree INFO II (CIRO-Defense computer science).



#### **CHALMIN** Philippe

Professor of Economic History and Director of the Master of International Affairs at Paris-Dauphine Uni-

versity, Founder of the Cercle Cyclope, main European research institute on raw materials markets. He was a member of the Council of Economic Advisers in the Office of the French Prime Minister. He published around forty books including *Le siècle de Jules, le XXI*<sup>®</sup> siècle raconté à mon petit-fils, Bourin 2010. He is the President of the French Observatory on formation of food products' prices and margins since 2010. He graduated from HEC, he is "agrégé" in history and holds a doctorate in humanities.



# CHATIKAVANIJ Korn

Former Finance Minister of the Kingdom of Thailand (2008-2011). He is currently Chairman of Thailand

Democrat Party Policy Unit. Previously, he was President and Chairman of JP Morgan Securities (Thailand) (2000-2004). He spent much of his career in the finance sector since his early age at SG Warburg, London. He then co-founded JF Thanakom Securities with Jardine Fleming and was its President for 11 years. After the merger of Jardine Fleming and JP Morgan, he became President and subsequently Chairman of JP Morgan Securities (Thailand). He left to run for Bangkok Member of Parliament in October 2004. He graduated in Philosophy, Politics and Economics (PPE) from St. John's College, University of Oxford.



# **CHERKAOUI** Mohamed Emeritus University Professor and

Emeritus University Professor and Emeritus Research Director, National Centre for Scientific Research (CNRS),

Paris. He is Professor, Hassan II University of Casablanca. He has been Co-Editor « Sociologies » at Presses Universitaires de France since 2006. He served as Director of the Groupe d'Étude des Méthodes de l'Analyse Sociologique, Research Unit, National Centre for Scientific Research and University of Paris Sorbonne (1998-2010), Full Professor of methodology and epistemology of social sciences University of Lausanne (1988-1994) and Reader, Institut d'Etudes Politiques, Paris (1976-1982). He graduated from the University of Paris-Sorbonne and the University of Paris V.



#### **CLEARY** Seán

Executive Vice-Chairman of the FutureWorld Foundation and Chairman of Strategic Concepts (Pty) Ltd. Stra-

tegic Adviser to the Chairman of the World Economic Forum, Faculty Member of the Parmenides Foundation, Member of the Board of Trustees, Salzburg Global Seminar and Rocky Mountain Institute, of the Board of Abraaj Capital Ltd and Operation Hope, and co-author, with Thierry Malleret, of *Resilience to Risk, and Global Risks*. He studied social sciences and law and holds a MBA from Henley Management College at Brunel University, United Kingdom.



**COHEN-TANUGI** laurent

Founder and managing partner, Laurent Cohen-Tanugi Avocats. He

served as Chairman of French governmental task force on Europe in the global economy (2007-2008). He was a Partner, Skadden, Arps, Slate, Meagher & Flom LLP (2005-2007), Senior Vice-President and General Counsel, Member of the Executive Committee of the Sanofi-Synthelabo pharmaceutical group (2004) and a Partner, Cleary, Gottlieb, Steen & Hamilton (1991-2003). He also served as FCPA Independent Corporate Monitor appointed by the United States Department of Justice and Securities and Exchange Commission (2011-2014). He graduated from Harvard Law School, University Paris I, Panthéon-Sorbonne Law School, the Institut d'Etudes Politiques de Paris (1980) and the Ecole Normale Supérieure.



#### **COLLOC'H** Corinne

Head of Corporate Development, Airbus Group. Responsible for supporting Group strategic development

and portfolio review in strong coordination with operational Divisions. In former functions she previously led the Airbus Group Internal Audit with a specific focus on major programme review and risk management. She used to work in Airbus Group Inc in Washington DC as head of integration, strategy and planning with a strong focus on the North American Defense and Security market and also supported the Defense and Security Division in strategic and business development matters. She also worked for Airbus group Merger and Acquisition department.



#### **COLLOMB** Bertrand

Honorary Chairman of Lafarge, who has just merged to form LafargeHolcim. He is a Director of LafargeHol-

cim, and was a director of several international companies, among which Unilever, Allianz, DuPont and Total. From 1966 to 1975, he worked with the French government in various positions. He joined Lafarge in 1975. He was appointed Chairman and CEO of Lafarge in 1989. He was Chairman of Lafarge from 2003 to 2007. In parallel he was Chairman of Institut de l'Entreprise, of AFEP (Association of the large French companies) and of the WBCSD (World Business Council for Sustainable Development). Member of the Institut de France and Past Chairman of the Académie des sciences morales et politiques. He graduated from the Ecole polytechnique and the Ecole des Mines in Paris. He also holds a French law degree and a PhD in Management from the University of Texas.



#### **COOPER** Richard

Maurits C. Boas Professor of International Economics at Harvard University since 1981. Previously, he was

Chairman of the National Intelligence Council (1995-1997), Chairman of the Federal Reserve Bank of Boston (1990-1992), Under-Secretary of State for Economic Affairs (1977-1981), Deputy Assistant Secretary of State for International Monetary Affairs (1965-1966), U.S. Department of State. He received an A.B. from Oberlin College, a M.Sc (Econ) from London School of Economics and Political Science, and a Ph.D. from Harvard University.



# **CUNNINGHAM**Nelson W.

President and Co-founder of McLarty Associates. Prior to co-founding

McLarty Associates in 1998, he served in the White House as Special Advisor to President Clinton on Western Hemisphere affairs and as General Counsel at the White House Office of Administration. He previously served as General Counsel of the Senate Judiciary Committee, under then-Chairman Joseph R. Biden. Before moving to Washington, he served as an Assistant United States Attorney in the Southern District of New York (1988-1994). He is a member of the Secretary of State's Foreign Affairs Policy

Board, the Department of State's Advisory Committee on International Economic Policy. He graduated from Yale College and Stanford Law School.



#### **DAIANU** Daniel

Professor of economics, The School of Political and Administrative Studes in Bucharest and member of the

Board of the Central Bank of Romania. First Vice President of the Romanian Financial Supervision Authority during 2013-2014. He served as a member of the European Parliament (2007-2009) and he co-authored EP report on the reform of the regulation and supervision of financial markets. He also held the position of Finance Minister of Romania (1997-1998), Chairman of the Supervisory Board of Banca Comerciala Romana (2005-2007), Chief Economist of the National Bank of Romania (1992-1997) and Deputy Minister of Finance (1992).



#### **DASSAS** Pierre

Chairman of The House of the Rising Stars Foundation (Geneva, Switzerland), Chairman of the European

Leadership Network (Diplomacy & Defense issues, USA – Europe – Middle East). He is also Chairman of the Africa Alive Foundation (Geneva, Switzerland) and a board member of the Hudson Institute (Washington, D.C., USA) and of the Actigenomics Foundation (Geneva, Switzerland). He is currently Dassas & Co.'s Chairman (Paris, France) and Chief Creative Officer of the Paris, New York and Moscow companies. He was previously Marketing Manager for Colgate Palmolive in New York and Paris. He graduated from both Economic Sciences College and Paris Trade and Industry Chamber.



#### **DAVID** Dominique

Advisor to the Executive Chairman, Ifri, and Editor of *Politique étrangère*. Former Executive Vice-President of

Ifri. Previously, he was in charge of the Security

Studies department at Ifri. Before joining Ifri, he was Deputy Director of the Institut français de polémologie (French Institute of Polemology), and then Secretary General of the FEDN (Fondation pour les études de défense nationale). He also taught at the Military School of Saint-Cyr, at the Paris I University and at the Institut d'études politiques de Paris (IEP). His studies and publications deal with strategic issues, particularly with French strategy and European issues.



### **DEJAMMET** Alain

Ambassador of France. He began to work at the French Ministry of Foreign Affairs as Head of the Press

and Information Department (1981-1985) and then became Head of the North Africa and Middle-East Department (1985-1989). He was Ambassador to Egypt (1989-1991), Head of the Political Affairs Department (1991-1995), Ambassador to the UN (1995-2000), and then to the Holy See (2000-2001). He was Vice-Chairman of the Executive Committee of the Institut du Monde Arabe. Today, he is Chairman of the Scientific Committee of the Foundation Res Publica.



#### **DERVIS** Kemal

Vice President and Director of Global Economy and Development at the Brookings Institution and Senior

Advisor at Sabanci University. He was Minister of Economic Affairs of Turkey. He also served as Head of the United Nations Development Program, member of the Turkish Parliament and was a Vice President of the World Bank. He earned his Bachelor and Master's degrees from the London School of Economics, and his PhD in economics from Princeton University.



# DESAZARS DE MONTGAILHARD

Jean

Special Adviser of LafargeHolcim General Manager. He was, up to the merger between the two groups, Executive Vice-President and a member of the Executive Committee of Lafarge. Previously, he was Regional President for Asia Pacific at Lafarge and played a major role in the Group's development in Asia, Africa and the Middle East. He started his career at the French Ministry of Foreign Affairs and was deputy Undersecretary of State for arms control. He is a graduate of the Ecole Nationale d'Administration (ENA) and the Institut d'Etudes Politiques of Paris. He also holds a Master in Fronomics.



**DESOUCHES**Christine
Honorary lecturer at the Université
de Paris I (Panthéon-Sorbonne) and

expert-consultant to international organisations. Through her research, relationships in the field and various positions held in the Organisation Internationale de la Francophonie (OIF), she has become a specialist in democratization, crisis and conflict resolution, transition and peace-building processes, especially in Africa. In the OIF, her positions have included chief of staff, delegate for peace, democracy and human rights and special advisor for political and diplomatic affairs to the Secretary-General from 1988 to 2010. She holds a Ph.D. in political science and is a member of the Académie des Sciences d'Outre Mer and an Officer of the Legion of Honour.



**DIOP** Marième

Desk Manager, President's Delivery Unit, Senegal. She is in charge of coordinating and monitoring five of

the country's twenty-seven flagship development projects. She worked as an analyst for BearingPoint Consulting before joining the telecommunication giant, Orange, as a business consulting manager. In her current role with the government, she is tasked with leveraging Senegal's advantageous geographical location to attract top investors and tourists from

around the Atlantic Basin. She graduated from Telecom Paris.



#### **DJELIC** Bozidar

Managing Director, Head of Central & Eastern Europe, at Lazard Sovereign Group since 2014. Previously, he was

Deputy Prime Minister of Serbia (2007-2011). From 2001 to 2004 he served as Minister of Finance and Economy of Serbia. Between 2005 and 2007, he served as Credit Agricole's Director for Eastern Europe and the former Soviet Union. Prior to 2001, he was a Partner of McKinsey & Company in the Paris and Silicon Valley offices. He holds a MBA from the Harvard Business School, a MPA from the J.F. Kennedy School of Government at Harvard University and a MA in Economics from the School of High Social Studies in Paris.



#### **DOUAIDY** Mounir

General Manager and Financial Director of Lebanese Company for Development and Reconstruction of Beirut

Central District (Solidere). Member of the board of Directors of Beirut Waterfront Development, a subsidiary of Solidere in charge of the real estate development around Beirut Marina. He has six years of experience with accounting firms in London and 15 years of experience in finance, business, accounting and management in the field of real estate and construction in the Middle East and Europe. He holds a Bachelor degree in Economics, and is a Certified Chartered Accountant from the United Kingdom.



#### **DROUIN** François

Chairman of the Board for the Autoroutes et Tunnel du Mont Blanc and of Société Française du Tunnel Rout-

ier du Fréjus, Vice President of the French Public Investment Bank (BPI), President of ETI FINANCE. Former CEO of OSEO (the French Agency for Innovation and SMEs financing). Former Engineer at the Direction

torate of Navigation of the Nord-Pas-de-Calais Region, Managing Director of the Caisse de Dépôts (French public financial institution) for the Normandie Region and later on for the Bourgogne region, Chairman of the Board for the Caisses d'Epargne (French savings banks) in the Midi-Pyrenees and for the Crédit Foncier de France (National mortgage bank of France). He holds a degree from the Ecole Polytechnique and from the ENPC (corps de Ponts).



# **DUCHÊNE** Sandrine

Group Head of Public Affairs, Axa Group. Previously, she served as Deputy Director General of the

French Treasury, where she was also Chief Economist and Head of International Relations. Prior to her latest functions at the Treasury, she worked as Adviser to the President of the Republic for economic policy and public finance and as Head of the Economic Forecasts Division at INSEE. She graduated from the Ecole Polytechnique and the Ecole Nationale de la Statistique et de l'Administration Economique (ENSAE).



#### **EL AYNAOUI** Karim

Managing Director of OCP Policy Center and advisor to the CEO and Chairman of OCP. Previously, he was

Director of Economics and International Relations at Bank Al-Maghrib (2005-2012). Earlier within this institution, he contributed to establish and lead the research division, and was a member of the Governor's Cabinet. Before joining Bank Al-Maghrib, he worked for eight years at the World Bank, both in its MENA and Africa regions as an Economist. He holds a PhD in economics from the University of Bordeaux, where he taught for three years.



**ELBEGDORJ**Tsakhiagiin
President of Mongolia since 2009.
Previously, he served as Member of

the State Great Hural (2008-2009), Chairman of the Democratic Party of Mongolia (2005-2008) and Prime Minister of Mongolia (2004-2006). He has served as Honorary President of the Mongolian Democratic Union and "Young Leaders" foundation. In 1998, he was Prime Minister of Mongolia. He was also Member of the State Great Hural, Chairman of the Executive Committee of the APU of Mongolia (1996-2000), Vice Speaker of the State Great Hural, Head of the State Commission on Political Rehabilitation (1996-1998) and Chairman of the Mongolian National Democratic Party (1996-1999). He graduated from Harvard University's John F. Kennedy School of Government.



# **ELSCHEKOVÁ**Matisová, Andrea

Ambassador of the Slovak Republic to the Swiss Confederation and the

Principality of Liechtenstein since 2014. Previously, she was Director General of the Section of European Affairs at the Ministry of Foreign and European Affairs of Slovakia (2012-2014). From 2005 to 2011, she served as Head of the Representation of the European Commission in Slovakia. She also served as Counsellor and Deputy Permanent Representative of Slovakia to the OSCE, UN and other international organizations in Vienna. She graduated from Comenius University, Bratislava. She is pursuing PhD studies at Matej Bel University. Banská Bystrica.



#### **ERLANGER** Steven

London bureau chief of *The New York Times*. Former Paris bureau chief of *The New York Times*. He has served

in numerous postings for *The Times* in Berlin, Prague, Washington, Moscow, Bangkok and New York where he served as Culture Editor for two years. Previously, he worked for *The Boston Globe* as European correspondent, based in London. He also reported from Eastern Europe, Moscow and revolutionary Iran. He was a Teaching Fellow at Harvard University. He

shared in a Pulitzer Prize for Explanatory Reporting for a series on Al Qaeda and global terrorism in 2002. He received an A.B. degree from Harvard College and studied Russian at St. Antony's College, Oxford.



# FLAVIO Dominique CEO & Founding Partner of DynaGrow Fair Trade, DynaGrow (SL) and DynaCorp Investment, an agribusi-

ness group specializing in fair trade and sustainable agriculture in countries with low development index and focused on producing and trading cocoa, coffee & rice in West Africa. Thanks to DynaGrow Fair Trade, based in the United Kingdom, the group has become the first institution dedicated to directly funding fair trade finance for cocoa & coffee operations. He is a serial entrepreneur with a significant experience in business.



#### **FOFANA** Eve

Deputy Country Manager, General Electric, Côte d'Ivoire. Her primary role is to identify and translate com-

mercial opportunities into bankable projects for all the different businesses of GE in Francophone sub-Saharan Africa. She co-led the new implantation of GE in Côte d'Ivoire and continues to be involved in the daily operations. Prior to this, she spent seven years with GE Capital France where she held several positions. Her professional experience includes finance work with American Express in France and operations handling with Air France – KLM in the United States. She graduated in marketing and business administration from Baruch College.



# **FOUCHER** Michel

Chair of applied Geopolitics at College of World Studies (FMSH-ENS) since 2013. He has been a University

Professor since 1989. He is among others Senior Advisor to the Compagnie Jacques Coeur (since 2013). He was as French Ambassador to Latvia (2002-2006),

after having served as an Advisor to the French Foreign Minister (1997-2002), Special Envoy to the Balkans and the Caucasus (1999). He also served as Director of the policy planning staff of the French Foreign Ministry (1999-2002). From 2010 to 2013, he was Director of Studies and Research, Institute of Higher National Defence Studies (IHEDN).



# FRENKEL Jacob

Chairman of JPMorgan Chase International and Chairman of the Board of Trustees of the Group of Thirty

(G-30). Former Governor of the Bank of Israel. He served as Vice Chairman of American International Group, Inc. (2004-2009) and as Chairman of Merrill Lynch International Inc. (2000-2004). Between 1991 and 2000 he served two terms as the Governor of the Bank of Israel. He is credited with reducing inflation in Israel and achieving price stability, liberalizing Israel's financial markets, removing foreign exchange controls, and integrating the Israeli economy into the global financial system. He was the Economic Counselor and Director of Research at the IMF (1987-1991). He is the author of numerous books and articles in the fields of International Fconomics and Macro-Fconomics. He holds a B.A. in economics and political science. Hebrew University of Jerusalem. and an M.A. and Ph.D. in economics. University of Chicago.



# FRESCO Louise

President of Wageningen University and Research, in The Netherlands since July 2014. She combines a long

academic career as professor in Wageningen and Amsterdam. She is a member of the Dutch Royal Academy of Sciences and of four foreign Academies, as well as Distinguished Visiting Scholar at the Academy of Sciences of South Africa. She served for nearly ten years as Assistant-Director General at the food and Agriculture Organisation of the UN. She is also a Member of the Trilateral Commission. She

serves as a non-executive director at Unilever. She is a member of the Council of Advisors of the World Food Prize. She was granted her doctoral degree with honours from Wageningen University in 1986, where she specialised in tropical agriculture.



**FRIED** Jonathan T.

Canada's Ambassador and Permanent Representative to the World Trade Organization (WTO), he plays a

key role in multilateral trade negotiations, having served as Chair of the WTO's General Council, and formerly as Chair of the Dispute Settlement Body. Formerly, he served as Canada's Ambassador to Japan, Executive Director for Canada, Ireland and the Caribbean at the International Monetary Fund (IMF), Senior Foreign Policy Advisor to the Prime Minister, Senior Assistant Deputy Minister for the Department of Finance and Canada's G7 and G20 Finance Deputy. He is a member of the Steering Committee the e15 initiative on strengthening the Global Trading System.



# **GASCÓN** Lorenzo

Academician and Vice-Chairman of the Royal Academy of Economic and Financial Sciences of Spain. He also

served as Dean of the Illustrious College of Economists of Catalonia and the Balearic Islands and as a member of the International Council of the US Information Agency. He is Honorary President of the European League of Economic Cooperation and board Member of the Fondation Jean Monnet pour l'Europe. He is also WAAS Fellow. In addition he has been Chairman, President and C.E.O. of several companies, including Tuneles y Autopistas de Barcelona S.A. and the Banco de Expansion Industrial. He holds a Ph.D and graduated from the Senior Management Program (PADE) of the IESE Business School. Doctor Honoris Causa for the Universities of Michoacan (Mexico) and Lishui (China).



#### **GEORGELIN**

Jean-Louis

Grand Chancellor of the Legion of Honor and Chancellor of the Na-

tional Order of Merit since 2010. He was admitted to the second section of warrant officiers (officiers généraux) on February 28, 2010. He became personal chief of staff of the President of the Republic in 2002. He was promoted to Army General on October 3, 2003, and then appointed Chief of the Defense Staff of the French Army on October 4, 2006. Promoted to Brigadier General in 1997, he was appointed Assistant General to the 11th Airborne Division and joined the SFOR (Stabilization Force) as Head of the "Plans and Policy" Office in the former Yugoslavia. He was admitted to the Ecole Spéciale Militaire de Saint-Cyr in September 1967. He then chose to serve in the infantry and joined the Ecole d'application de l'infanterie (Infantry School) in Montpellier.



#### **GERMAY** (de) Nicolas

Chief Operating Officer WPC. He acts as COO of WPC since its first edition in 2008. He is also chairman and found-

er of Alandia, an investment company founded in 2010 by leading French business entrepreneurs. Alandia is an industrial investor that invests in companies facing strategic positioning issues and requiring strong operational involvement. He seats, or seated, at several Advisory Boards such as British Telecom or PWC. He published a book on globalization in June 2010: "Mondialisation, un autre regard" and one on restructuring issues in France (2015).



#### **GIRARD** Renaud

Senior reporter and war correspondent at *Le Figaro*. He has covered major worldwide political crises and

armed conflicts for the past 30 years. Expert on geopolitics, he publishes every Tuesday his international column in Le Figaro. He has written several books on the Middle East and big diplomatic issues of the West. He regularly takes part in international conferences. He is also a Professor at the Institut d'études politiques de Paris and a member of the editorial board of the Revue des deux Mondes. In 2014, he was awarded the grand prix de la presse internationale by the foreign correspondents in Paris. He graduated from the Ecole normale supérieure and the Ecole nationale d'administration.

#### **GOMART** Thomas



Director of Ifri. Former Vice President for Strategic Development at Ifri (2010-2015). He was its Russia/Nis

centre director (2004-2013), and the co-director of the *Russie.Nei.Visions* electronic collection. He researches on security, digital, and energy issues. He was a Lavoisier Fellow at MGIMO (Moscow State Institute for International Relations), Associate Fellow at the European Institute for Security Studies, and Marie Curie Fellow at the Department of War Studies, King's College. Gomart is PhD in History (Paris I Panthéon-Sorbonne) and EMBA (HEC). His latest publications: *« La politique étrangère française est-elle Charlie ? »*, Etudes, novembre 2015 and *« Le retour du risque géopolitique (Russie, Chine et Etats-Unis) »* (to be published).

# GÓMEZ-ROBLEDO Juan Manuel Member of the United Nations Inter-



2016) where he is a Special Rapporteur on the Provisional Application of Treaties. He has been a member of the Mexican Foreign Service since 1988. Former Deputy Foreign Minister for Multilateral Affairs and Human Rights of Mexico (2006-2015). Formerly, he served as Deputy Permanent Representative at the Permanent Mission of Mexico to the United States (2004-2006), Legal Counsellor of the Mexican Foreign Affairs Ministry (2000-2004) and as Deputy Permanent Representative at the Permanent Mission to the Organization of American States (1998-2000). He

graduated in Law from the University Paris I and the University Paris X and in International Relations from the Institut d'Études Politiques of Paris.



**GRUFFAT** Jean-Claude Managing Director Galileo Global Associates New York since 2014. He is also Director of United Way World-

wide since May 2014. Former Managing Director Citigroup New York (2011-2014). He was Citi Country Officer for France (1998-2011), Executive Vice President and Management Board member of Banque Indosuez (1994-1996), Chairman Asia Pacific of Credit Agricole Indosuez, based in Singapore. He has been a Governor of the American Hospital of Paris and member of its finance committee since 2008. He was President of the American Chamber of Commerce in France (2008-2011). He is a foreign trade adviser to the French PM since 1984. He holds a PhD in public law and a master in political science from the University of Lyon, France. He attended the Stanford Executive Program, GSB, Stanford University, CA.

# GUÉRIN Gilles



Managing Partner, EFG Bank, Geneva. Area of expertise: private asset management. Member of the Board and

Treasurer of the WPC Foundation. He previously worked as a money market dealer at the Al Saudi bank in Paris, then as treasurer for Europe at the National Bank of Abu Dhabi in Paris. He received a degree in economics from the University of Neuchâtel and an advanced management degree from the École des Cadres de Lausanne.



GUEVARA AVILA Jean-Paul

Ambassador of the Plurinational

State of Bolivia to France, Former

Head of the Graduate Program in "Public Policy and International Relations of the European Union", at the Catholic University "San Pablo" of La Paz, Bolivia.

He served as Director-General of Bilateral Relations of the Ministry of Foreign Affairs on the Plurinational State of Bolivia. He has extended professional experience on international relations related to migration and international cooperation. Professor at various main universities of Bolivia and Mexico. Publication: Les Migrations boliviennes et la mondialisation, Editions Syllepse, Paris, 2004.



#### **GUIGOU** Elisabeth

Member of the French Parliament and President of the Commission of Foreign Affairs at the Assemblée

nationale. She began at the Ministry of Finance, then worked on Finance Minister Jacques Delors' staff in 1982, and then became adviser to the President of the French Republic François Mitterrand (1982-1990). She was, among others, Deputy Minister for European Affairs (1990-1993), member of the European Parliament (1994-1997), Minister of Justice and Keeper of the Seals (1997-2000) and Minister of Employment and Solidarity (2000-2002). In 1994, she founded the Association Europartenaires that she is co-chairing in order to promote debates on Europe. She is also a board member of Notre Europe. She graduated from the University of Montpellier, France. She studied at the Ecole nationale d'administration (ENA).



#### **HALALAI** Traian

President of Banca de Import Export a Romaniei – EximBank SA since 2012. He has a wide experience in

banking as Deputy General Manager and Board Member of Romanian Bank SA (part of National Bank of Greece Group) and previously as Chief Financial Officer of ING Bank in Romania. He was also part of the team that, in 1998, established ING Securities in Romania. In 2014, he led the team that established the Romanian Association of Exporters (AREX). He holds a MBA degree from the Doctoral School for Finance & Banking (DOFIN) affiliated to the Academy of Economic Studies Bucharest and he attended a

specialized fellow training at Erasmus University in Rotterdam, the Netherlands.



#### **HANSEN** Jean-Pierre

Chairman of the Political and Prospective Energy Committee of ENGIE,
Honorary Chairman of Electrabel,

Chairman of the FOREM (Walloon Public Service for Employment and Training) and of SNCB Logistics and Director of Compagnie Maritime Belge (Anvers), Koninklijke BAM Groep (Utrecht). He served as CEO (1992-1999 and 2005-2010) and Chairman (1999-2004) of Electrabel, CEO and Chairman of Tractebel General Management (1999-2003), COO and Vice Chairman of the Executive Committee of Suez Group (2003-2008) and Member of the Executive Committee of GDF SUEZ (2008-2013). He was also Associate professor at the Ecole Polytechnique in Paris (2000-2013) and Visiting Scholar, MIT (2011). He graduated from the University of Paris IV, the University of Paris II and Sciences Po Paris



# **HARDOUIN** Philippe

Founder of CSPH International, a public affairs & communications consultancy company with a focus on

energy, environment, industry matters and creative industries and in particular a strong involvement in digital economy. He is a former publisher in social sciences and literature. He then held senior executive positions for more than 20 years in many French and American multinational companies – from Thomson to Alcatel, Digital Equipment (DEC), AlliedSignal, Honeywell, Vivendi and Lafarge – with operations in the five continents, most of them in the technology and media sectors. He holds PhD in Fconomics.



## **HARLING** Peter John

Special advisor Middle-East (based in Beirut and Riyadh), International Crisis Group since 2014. He held several posi-

tions in the International Crisis Group such as Special

advisor Middle-East (based in Cairo and Damascus) (2013), Director, Egypt/Syria/Lebanon/Iraq/Gulf (based in Cairo and Damascus) (2012) and Director, Egypt/Syria/Lebanon (based in Cairo and Damascus) (2011-2012). He was Advisor to joint United Nations/Arab League special envoy for Syria Lakhdar Brahimi in 2013. He worked as an expert on a committee for the prevention of conflict at Chirac Foundation (Paris). From 2002 to 2006, he was reporting in and on Iraq for Le Monde Diplomatique. He graduated from the Ecole des Hautes Etudes en Sciences Sociales (Paris).



HASSASSIAN Manuel

Ambassador from Palestine to London.

He served the Palestinian people in for twenty five years and has been a

with distinction for twenty five years and has been a superb representative at the Ministry of Higher Education, at the Association of Arab Universities, and among other international academic organizations. Among his academic awards and honors. Professor Hassassian was awarded an Honorary Doctorate (Docteur Honoris Causa) by the University of Reims. France, and nominated by the Center of International Development and Conflict Management, University of Maryland, for the Gleitzman Middle East Award. In 2015 he received the Grassroot Diplomat Award. He earned a BA in Political Science from the American University of Beirut, an MA in International Relations from Toledo University. Ohio. U.S.A. and a PhD in Comparative Politics from University of Cincinnati. Ohio. U.S.A.



**HIÉ** Henri

Vice President, Strategy & Parnerships in China, Air France. Before joining Air France, he worked at Bossard

Consultants. He has been working at Air France since 1979, where he has held various positions, including in the Operational Research - IT Division. He was in charge of the Planning and Development Division and of recovery and restructuring projects for the

Group. He also served as Vice President of Routes for Air France Caribbean & Indian Ocean, Asia & Pacific, and Americas. He graduated from the Ecole Centrale.



**HILL** Peter

Director for Strategy, Foreign and Commonwealth Office. He joined the Foreign and Commonwealth Office in

1998 after a brief period as an academic at Oxford University. Before taking up his current role as Director of Strategy in the FCO, he worked in the Home Office where he was responsible for counter-terrorism and security powers and policy. Prior to that he worked at the independent Chilcot Inquiry into the Iraq conflict and for three years in the cabinet of the European Trade Commissioner, where he was responsible for trade negotiations with South Asia, Africa, the Caribbean and Pacific regions and EU economic issues. He has also worked on a range of security and multilateral issues in the FCO and overseas.



**HOAGLAND** Jim

Contributing Editor to *The Washing-ton Post* since January 2010, after serving two decades as Associate

Editor and Chief Foreign Correspondent. He has served in a variety of reporting, editing, and opinion-forming roles since joining the newspaper in 1966. He was awarded two Pulitzer prizes and other journalism honors. He began his journalism career as a reporter with the *Rock Hill Evening Herald* in 1960 while still in college. He is the author of a book, *South Africa: Civilizations in Conflict*, published (1972). He graduated with an A.B. in Journalism from the University of South Carolina and he has done graduate work at the University of Aix-en-Provence and Columbia University.



**HORII** Akinari

Special Advisor and member of the Board of Directors of the Canon Institute for Global Studies, a research think tank in Tokyo, Japan. He also sits on the Audit & Supervisory Board of Tokio Marine Holdings. In addition, he advises a few internationally active business firms such as Promontory Financial Group, Nomura Institute for Capital Markets Research. He was a central banker until he stepped down as Assistant Governor of the Bank of Japan in June 2010. In Asia, he was Chairman of EMEAP Working Group on Financial Markets as well as BIS/EMEAP Forex Forum. He received his MBA from the Wharton School at the University of Pennsylvania and his B.A. in Economics from the University of Tokyo.



#### **IRBEC** Yusuf Ziya

Former Member of the Turkish Parliament. He served as a member of the Executive Committee of The

Parliamentarians for Global Action (PGA) and of the Parliamentary Network on the IMF & World Bank. He served also as a Deputy Convenor of the PGA Peace & Democracy, Law and Human Rights Programs. He is currently Advisory Board Member of the Iman Foundation (London) and Member of the Alumni Club of the Diplomatic Academy of Vienna. He graduated from the University of Vienna and he holds a PhD in Fconomics and Social Sciences.



# **ISĂRESCU** Mugur

Governor of the National Bank of Romania since 1990. He is Member of the Romanian Academy since

2006. He served as Prime Minister (1999-2000). He held the position of Secretary in charge of economic and monetary issues with the Romanian Embassy in Washington, D.C. (1990). He has been Director of the Institute of World Economy since 1997. He also served as Governor for Romania in the IMF's Board of Governors and as Vice-President of the Inter Ministerial Committee for the Transition to the Euro. He holds a Ph.D. in Economics from the Academy of Economics in Burharest



## **ITOH** Motoshige

Professor of international economics at the Graduate School of Economics, University of Tokyo. Previously, he

was the dean of the graduate school. He has held various positions such as advising the Prime Minister as well as several Ministers in Japan. Currently, he is a member of the Council on Economic and Fiscal Policy. During early period of academic career he published various papers in international leading journals such as Journal of Political Economy, Quarterly Journal of Economics, Review of Economic Studies, and Journal of Economic Theory. He graduated from the University of Tokyo and he holds a Ph.D in Economics from the University of Rochester.



# **JANKOWITSCH**

Peter

Member of the Directorate of the Austro-French Centre for Rapproche-

ment in Europe. Former Federal Minister of Foreign Affairs, Permanent Representative to the United Nations and to the Organization for Economic Cooperation and Development (OECD), President of the Security Council, and Vice President of the Steering Committee of the International Energy Agency. He studied law, political science and modern languages at the University of Vienna and at The Hague Academy of International Law.



#### **JANSEN** Sabine

Senior lecturer at Conservatoire national des arts et métiers (CNAM), Paris, and Research Fellow at Centre

d'histoire de Sciences Po (CHSP), Paris. Vice President of the Committee for Parliamentary and Political History, General Secretary of the Society of the History of the 5<sup>th</sup> Republic, she is member of the Editorial Comite of *Parlements*, a peer-reviewed historical journal. She published books like *Pierre Cot. Un antifasciste radical* (Fayard, 2002); *De Pierre Mendès France à Charles de Gaulle* (Armand Colin/ Assemblée

nationale, 2006). She is at present working on the expertise in the field of international relations and she is studying more particularly the origins and the role of the Institut français des relations internationales (IFRI). She is a Sciences Po alumna and holds the agregation and a PhD in Modern History.



**JEREMIĆ** Vuk

President of the Center for International Relations and Sustainable Development (CIRSD). Previously, he

was President of the 67<sup>th</sup> session of the UN General Assembly (2012-2013). He served as Serbia's Minister of Foreign Affairs (2007-2012). Prior to becoming Foreign Minister, he served among others as an advisor to the President of Serbia. He also worked in London for Deutsche Bank, Dresdner Kleinwort Benson, and AstraZeneca Pharmaceuticals. In 2013, he was named a Young Global Leader by the World Economic Forum, and in 2014 was appointed to the Leadership Council of the UN Sustainable Development Solutions Network (SDSN). He graduated from Cambridge University and from Harvard University's Kennedy School of Government.



JIA Qingguo

Dean of the School of International Studies of Peking University. He is a member of the Standing Committee

and the Foreign Affairs Committee of the National Committee of the Chinese People's Political Consultative Conference and a member of the Standing Committee of the Central Committee of the China Democratic League. He has taught in University of Vermont, Cornell University, University of California at San Diego, University of Sydney in Australia as well as Peking University. He was a research fellow at the Brookings Institution (1985-1986), a visiting professor at the University of Vienna (1997) and a CNAPS fellow at the Brookings Institution (2001-2002). He holds a Ph.D. from Cornell University.



## JINDAL Krishan

Chief Executive Officer of NABARD Consultancy Services (NABCONS). He has been working at the National

Bank for Agriculture and Rural Development for 30 years. He has published two books on microfinance and written on rural banking for several papers. He holds an MBA from the Indian Institute of Management, in Ahmedabad, India, and a master's degree in Agriculture and Rural Development from the University of Western Sydney, in Hawkesbury, Australia.



#### **KABBAJ** Mohamed

President of Lafarge Morocco, Chancelor of Euro-Mediterranean university of Fès and member of the Has-

san II Academy of Science and Technology. He was Advisor to His Majesty the King Mohammed VI. He served as Minister of Finance and Foreign Investment. He was also President of the Development Committee of the IMF and the Work Bank and Minister of Public Works, Vocational and Professional Training. He was also governor of Casablanca region and member of Moroccan parliament. He graduated from the Ecole Polytechnique in Paris, and the National School of Civil Engineering; he has a "Diplôme d'Etudes Approfondies" in Econometry, Sorbonne University. Paris.



#### KAISER Karl

Adjunct Professor at the Kennedy School and Director of the Program on Transatlantic Relations of the

Weatherhead Center for International Affairs, Harvard University. He was a Director of the German Council on Foreign Relations, Bonn/Berlin and an advisor to Chancellors Brandt and Schmidt. He was a member of the German Council of Environmental Advisors. He taught at the Universities of Bonn, Johns Hopkins (Bologna), Saarbruecken, Cologne, the Hebrew University, and the Departments of Government and Social Studies of Harvard. He holds a Ph.D.

from Cologne University. He was educated at the Universities of Cologne, Grenoble and Oxford.



# KAMHAWI Labib Chairman and CFO of soveral firm

Chairman and CEO of several firms, including CESSCO, Chemical Supplies & Services Co. and Delta Energy Ser-

vices Co. He was Vice-President of Arab Organization for Human Rights in Jordan and Professor of Political Science at Jordan University. He is also Spokesman and Member of the Executive Board, National Reform Front, Jordan. He is a member of the Board of Trustees of the Arab Forum and of the Ebal Organization. He earned his PhD in Political Science from the University of London.



#### **KARAGANOV** Sergei

Honorary Chairman of the Presidium of the non-governmental Council on Foreign and Defense Policy. Russian

political analyst, Russian foreign and economic affairs specialist. He is a Member of the Scientific Advisory Council of the Ministry of Foreign Affairs of the Russian Federation. He served as Deputy Director of the Institute of Europe of the Academy of Sciences of USSR/Russia (1989-2010). He has been Dean of the School of International Economics and Foreign Affairs of the National Research University Higher School of Economics (NRU HSE) since 2006. In December 2014, he was appointed to "High-level Panel of Eminent Persons on European Security as a Common Project" under the OSCE. He graduated from the Department of Economics of the Moscow State University.



#### **KAUSIKAN** Bilahari

Ambassador-at-Large and Policy Advisor in the Ministry of Foreign Affairs of Singapore. From 2001 to May

2013, he served as second Permanent Secretary and then as Permanent Secretary of the Ministry of Foreign Affairs. He had previously served in a variety of appointments including as Director for Southeast Asia, Director for East Asia and the Pacific and as Deputy Secretary for Southeast Asia. He was also Permanent Representative to the United Nations in New York and Ambassador to the Russian Federation. He graduated from the Raffles Institution, the University of Singapore and Columbia University in New York.



# KERCUIZIAU DE KERVASDOUÉ Jean (de)

Emeritus Professor of Economy and Health Management at the Con-

servatoire National des Arts et Métiers and founder of the Pasteur/CNAM School of Public Health, member of the French Academy of Engineering. Former Consultant to the OECD, Visiting Professor at Yale University, Under Secretary at the Ministry of Health in charge of French hospitals and Adviser to the Prime Minister. He holds a master in Agronomy from the Institut national agronomique Paris-Grignon, a MBA and a PhD in Socioeconomics from Cornell University.



#### **KIECHEL** Anne-Laure

Partner, Sovereign Advisory, Rothschild & Cie. She started her career at Lehman Brothers in 1999, Debt Capi-

tal Markets ("DCM"). She headed Lehman's DCM practice for Northern Europe, then she co-headed Lehman's Global Finance practice for France. She was a Senior Banker (M&A, DCM, ECM) for French corporates based in Paris. She joined Rothschild in 2009. Partner since 2014, Sovereign advisory group. She heads Rothschild's Rating advisory practice. She graduated from HEC and Sankt Gallen, and also holds a Master's degree in Mathematics.



#### KIVINIEMI Mari

OECD Deputy Secretary-General since August 2014. She is responsible for the strategic oversight of the OECD's

work on Efficient and Effective Governance; Territorial Development; Trade and Agriculture, as well as Statistics. She is also responsible for advancing the

Better Life Initiative. She was Finland's Prime Minister (2010-2011). She had previously been Minister of Public Administration and Local Government, Minister for Foreign Trade and Development, and Minister for European Affairs. She graduated from the University of Helsinki.



**HAKJOON** Kim Distinguished Professor, Dankook University since 2015, Former Presi-

Foundation (2012-2015). He was Chairman of the Board of Trustees, Dankook University (2011-2013). Chairman of Donga-Ilbo (East Asian Daily Newspaper) (2001-2011) and President of the Korean Political Science Association (2000). He also served as President of The Korean Federation of Teachers' Associations (1999-2001) and Chancellor of University of Incheon (1996-2000). He graduated from Seoul National University and Kent State University, He holds a Ph. D. in Political Science from the University of Pittsburgh.



**KOCH** Christian

Director of the Gulf Research Center Foundation in Geneva. Switzerland. Previously, he served as Director of

International Studies at the Gulf Research Center in Dubai, UAE, Prior to joining the GRC, he worked as Head of the Strategic Studies Section at the Emirates Center for Strategic Studies and Research. Abu Dhabi. His work at the Gulf Research Center combines the various international and foreign relations issues of the GCC states with a particular interest in GCC-EU Relations. He received his Ph.D. from the University of Erlangen-Nürnberg, Germany and also studied at the American University in Washington, D.C. and the University of South Carolina.



#### **KOFFI** Hervé

Country Manager for Côte d'Ivoire. General Electric, since 2014. Prior to ioining General Electric, he worked

12 years for Citi where he held various positions. including CFO for West and Central Africa based in Côte d'Ivoire. From 2012 to 2013, he was Acting General Manager for Citi's operations in Côte d'Ivoire. He also served as board member and vice president of Citibank Cote d'Ivoire S.A. He has also been a lecturer at the National school of statistics and applied Economics (E.N.S.E.A.) in Côte d'Ivoire for the past 10 Years. He graduated from the National school of statistics and applied Economics (E.N.S.E.A.) in Côte d'Ivoire, and he holds a MBA TRIUM, an alliance of New York Stern University, London School of Economics, and H.E.C. Paris.



# **KORSIA** Haim

Chief Rabbi of France since 2014. On December 15, 2014 he was elected as a member of the French Academy of

Moral science and Politics (also known as the Institute). He worked closely with the Chief Rabbi of France, Gilles Bernheim (2009-2013), He was a member of the National Consultative Ethics Committee (2005-2009). General Jewish Chaplain of the Army and the Polytechnic school and Director of the General Chaplain of the Air Force. He also served as General Secretary of the Association of French Rabbis (1999-2010). Once he had completed his secondary education, he joined the Jewish Seminary of France. He graduated from the Sorbonne. He holds a MBA from Reims Management School and a PhD in Contemporary History from the University of Poitiers.



**KOWAL** Pawel

Assistant professor in the Institute of Political Studies at the Polish Academy of Sciences. He was a member

of the European Parliament, Chairman of UE delegation to EU-Ukraine Parliamentary Commission and of Foreign Affairs Committee (2009-2014), From 2007 to 2009 he was a Member of Parliament (Seim). He also served as Secretary of State in the Ministry of Foreign Affairs of Poland (2006-2007), Author of numerous publications on the transformation processes in Central Europe. He is a member of the editorial board of the bi-monthly "New Eastern Europe". He graduated from the Faculty of History at the Jagiellonian University of Cracow and studied at the Collegium Invisibile of Warsaw (1996-1998).



#### **LAFONT** Bruno

Co-chairman of the Board of Directors of LafargeHolcim and Honorary Chairman of Lafarge. He was Chair-

man and Chief Executive Officer of Lafarge. He began his career at Lafarge in 1983 and held numerous positions in finance and international operations. He is a member of the Executive Committee of the World Business Council for Sustainable Development (WBCSD). He is presently chairing the Energy & Climate Change Working Group of the ERT (European Roundtable of Industrialists) and the Sustainable Development Commission of the MEDEF (Mouvement des Entreprises de France, the French employers association). He graduated from the Hautes Etudes Commerciales business school (HEC. Paris) and the Ecole Nationale d'Administration (ENA. Paris).



#### **LAICHOUBI** Mohamed Former Minister of Labor and Social protection and Minister of Youths and

Ambassador of Algeria in Romania, Deputy, President of the Finance and Budget Commission at the national Assembly. Member of the Commission of Foreign Affairs, Cooperation and Emigration. He is a Member of the Royal Academy of Spain for Economic and Finance Sciences and of the Forum "Penser l'Europe". He is researcher, lecturer and teacher at the Higher School for Political Sciences, at the Institute of Diplomacy and at the International Relations and the National School of Administration (ENA). He was also a board member of the High Institute of Management and Planning as well as the National Office of Statistics. He graduated from the University of Law and Economic Sciences.



#### **LAMPE** Otto

Ambassador of the Federal Republic of Germany to Switzerland and Liechtenstein. Former Director for the

United Nations, Federal Foreign Office, Berlin (2010-2013). He worked at the NATO Defense College. Rome (2009-2010). He was also Head of External Relations and Protocol, Senate, Berlin (2005-2009), Head of the Task Force for Global Issues, Federal Foreign Office. Berlin (2002-2005) and Head of the Office of Minister of State Helmut Schäfer, Bonn (1994-1997). He studied Law in Freiburg and holds a PhD in public international law



#### **LEBRON DE WENGER** Liliane

Ambassador of Paraguay to Switzerland and Liechtenstein since 2014.

In 1991, she joined the Ministry of Foreign Affairs occupying different positions, such as Vice Minister of Administration and Technical Issues. She also served as Ambassador to the Federal Republic of Germany. with concurrent accreditation to Poland, Latvia and Denmark (2004-2009). From 2001 to 2003, she was Executive Director of the National Fund of Culture and Arts (FONDEC) and then Technical Advisor of the Presidency of the Republic. She graduated from the Catholic University in Asunción and the Institute of Public Relations in Paraguay.



#### **LEE** Hye-min

G20 Sherpa and Ambassador for International Economic Affairs, Republic of Korea Former Ambassador to France. He also served as Ambassador to the Philippines. Previously, he was Deputy Minister for Trade and Chief Negotiator for the Korea-EU FTA (2008-2010). He held the position of Director-General and Deputy Chief negotiator for the KOREA-US FTA, (2006-2008). He joined the Foreign Service in 1980. He was also Minister-Counsellor, Korean Permanent Delegation to the Organization of Economic Cooperation and Development (OECD), in Paris (2004-2005). He graduated from Seoul National University and received his Ph.D in Economics from the University of Paris I Panthéon-Sorbonne, France.



#### **LE GALL** Jean-Yves

President of the *Centre National* d'Etudes Spatiales (CNES), the French space agency since 2013. In this ca-

pacity, he is also interministerial coordinator for satellite navigation programmes and he has been elected in 2015 Co-Chair of the Council of the Furopean Space Agency. He is a trained engineer and scientist who has devoted his entire career to the European space programme, holding positions within the French national scientific research agency CNRS, several French ministries, at Novespace and a first stint with CNES before joining Starsem and Arianespace, where he was Chairman & CEO until his appointment as President of CNES. He is Vice-President of the International Astronautical Federation (IAF), a member of the International Academy of Astronautics (IAA) and Vice-President of the "Space Circle" at French think-tank CEPS (Centre d'Etude et de Prospective Stratégique).



#### **LENNKH** Georg

Member of the Board of Bruno Kreisky Forum for International Dialogue: of International Law Institute

(Washington, Kampala); Chairman of the Board CARE Austria. He was Special Envoy for Africa of the Minister for Foreign Affairs of Austria (2005-2010). He served as Permanent Representative of Austria to

OECD, Paris (1982-1993). In 1978, he entered the Cabinet Office of Federal Chancellor Dr. Bruno Kreisky with responsibility for foreign relations; he was sherpa for the preparation of the first North-South summit in Cancun (1981). He entered the Federal Ministry for Foreign Affairs in 1965. He studied Law and Political Science in Graz, Bologna (Johns Hopkins) and Chapel Hill (N.C., US).



# **LEÓN GROSS**

Bernardino

Special Representative of the Secretary-General and Head of the United

Nations Support Mission in Libya since 2015. Former Special Representative of the European Union for the Southern Mediterranean and former European Union Special Representative for Libya. He held several positions with the Spanish government, including Secretary-General at the Spanish Prime Minister's Office (2008-2011) and Secretary of State for Foreign Affairs at the Ministry of Foreign Affairs and Cooperation (2004-2008). He also became Sherpa for the G20 in 2009. He joined the Spanish diplomatic service in 1989 and was posted in Liberia, Algeria and Greece. He also served as Personal Adviser to the European Union Special Representative for the Middle East Peace Process (1998-2001).



#### **LESOURNE** Jacques

French industrialist and economist. Founder member of the Académie des technologies (France). President

of the Scientific Committee of the Energy Program at Ifri. He was Head of the Economic Department of Charbonnages de France (1954- 1957), CEO of the Sema group (1958-1975), Director of the OECD Interfutures Project (1976-1979), Head of the Department of Economics at Conservatoire National des Arts et Métiers (CNAM), Paris (1976-1996), Director of *Le Monde* (1991-1994). He graduated from the Ecole polytechnique and the Ecole des mines de Paris.



### **LEVITTE** Jean-David

Distinguished fellow, Brookings Institution and member of the International Advisory Board of the Atlantic

Council of the United States. Former Senior Diplomatic Adviser and sherpa of President Nicolas Sarkozy. He joined the Foreign Service in 1970. He was first posted in Hong Kong and Beijing. In 1988, he was designated to his first position as Ambassador and served as the French Permanent Representative to the United Nations Office in Geneva (1988-1990). He served as Ambassador to the United States, French Permanent Representative to the UN, Senior Diplomatic Adviser and sherpa of President Jacques Chirac. He holds a law degree and is a graduate of Sciences-Po and of the National School of Oriental Languages.



#### **LÉVY-LANG** André

Member of the board of Institut français des relations internationales (Ifri), affiliate emeritus professor in

Finance at Paris-Dauphine University, non-executive Chairman of Les Echos, vice-chairman of the supervisory board of Rothschild et Cie, chairman of Fondation du Risque and Institut Louis Bachelier. He held various positions in the Schlumberger Group and he was CEO of Banque Paribas until the merger creating BNPParibas. He started as a research physicist at the French atomic energy commission (CEA). He graduated from the Ecole Polytechnique and holds a Ph.D. from Stanford University.



# **LIAUTAUD** Susan

Founder of Susan Liautaud & Associates Limited (SLA), a consultancy in ethics matters internationally. She

also serves as Vice Chair of the Council and Court of Governors of the London School of Economics and Political Science. She is currently a Visiting Scholar at the Stanford Center of Philanthropy and Civil Society and Lecturer in Public Policy at Stanford University. She also serves as a co-Chair of the Doctors Without

Borders/Médecins Sans Frontières U.S. Advisory Board and on the boards of the American Hospital of Paris Board of Governors, Care International UK, les Arts Décoratifs, and the Comité de la Charte. She served as Associate Dean for International and Graduate Programs at Stanford University Law School. She holds a PhD in Social Policy from the London School of Economics and Political Science and a Juris Doctor from Columbia University Law School.



# H.S.H. Prince MICHAEL OF LIECHTENSTEIN

H.S.H. Prince Michael of Liechtenstein

is the founder and chairman of Geopolitical Information Service AG, as well as president of the think tank ECAEF (European Centre of Austrian Economics Foundation). He also holds the position of president of Industrie- und Finanzkontor in Vaduz (Liechtenstein). From 1978 to 1987 he worked for Nestlé SA in the fields of controlling, management and marketing on various markets in Europe and Africa. H.S.H. Prince Michael of Liechtenstein studied commerce at the Vienna University of Economics and Business, and consolidated his studies by assignments for the banking and industrial sectors in Belgium, Canada and the USA.



#### **LIPSKY** John

Senior Fellow, Foreign Policy Institute at Johns Hopkins University's Paul H. Nitze School of Advanced Interna-

tional Studies (SAIS). Formerly, he served as First Deputy Managing Director of the International Monetary Fund (2006-2011) and as Special Advisor to the Managing Director, IMF (September 2011-November 2011). Previously, he served as Vice-Chairman of the JPMorgan Investment Bank and JPMorgan's Chief Economist. He also was Chief Economist of Salomon Brothers, Inc. (1992-1997). He graduated from Wesleyan University and he holds a Ph.D. in economics from Stanford University.



#### **LITMAN** Gary

Vice President, International Strategic Initiatives at the U.S. Chamber of Commerce since 2012. He joined the

U.S. Chamber of Commerce in 1995. He held various positions there such as Vice President, Europe Policy & Global Initiatives (2008-2012), Vice President, Europe and Eurasia (2000-2008), Executive Director, Business Councils for Transition Economies (1995-2000). He also served as Associate, International Trade and Investment Division at the Law Offices of Stewart and Stewart, Washington, D.C. (1992-1995). He has received Juris Doctor Degree from the George Washington University and pursued executive training at the Georgetown University.



# LOISELEUR DES LONGCHAMPS

Hubert

Senior Vice President Public Affairs, Total since 2010. Previously, he was Senior Vice President International Relations, Total (2005-2010). He held various positions in the French Administration and abroad as Financial Attaché. He was Deputy Director, Hydrocarbon Division at the French Ministry of Industry (1990-1994). He joined Elf in 1994 as Manager, Middle East New Ventures Division. Then, he held the position of Vice President Middle East Gas & Power, TotalFinaElf and was appointed Managing Director Total E&P Angola in 2002. He is a former student of the Ecole Nationale d'Administration. He graduated from the Institut d'Etudes Politiques, Paris and he holds a Master of Law.



**LOWENSTEIN,** James

Jairies

Co-Founder of the French American Foundation. He is a member of the

Council on Foreign Relations and the International Institute for Strategic Studies. He began his career at Marshall Plan European Headquarters in Paris in 1950. In 1951, he was assigned to the U.S. Special Mission to

Yugoslavia, resident in Sarajevo. He was commissioned Foreign Service Officer in 1956. He served as Principal Deputy Assistant Secretary of State for European Affairs (1974-1977) and as U.S. Ambassador to Luxembourg (1977-1981). He graduated from Yale University.



#### **LUKYANOV** Fyodor

Founding editor of *Russia in Global Affairs*, journal published with participation of *Foreign Affairs*. Under

his leadership since 2002 the journal became one of the most authoritative sources of independent information on foreign policy and international relations in Russia. He is a research professor at National Research University Higher School of Economics in Moscow. He is also research director at Valdai discussion club. In December 2012, he was elected to chair Council on foreign and defense policy (SVOP). He is a member of the presidium of Russian international affairs council. His column appears regularly in FT Exchange blog, The Moscow Times, Russian edition of Forbes magazine, Rossiyskaya gazeta, Gazeta.ru. He graduated from Moscow State University.



#### **LULACHE** Daniela

Chief Executive Officer of Nuclearelectrica, the only nuclear energy producer in Romania, since 2013.

Before joining Nuclearelectrica, she held the position of Counselor of the Vice-Governor of the National Bank of Romania. Previously, she was General Manager and President of the Board of Directors of Fondul Proprietatea (Property Fund), managing the entire activity of the Fund. She has a long and rich experience in banking and financial consulting sectors. She graduated from the Bucharest Academy of Economic Studies.



#### MAKRAM-EBEID Mona

Egyptian Senator and Member of the Senate Constitutional Committee

since 2012. She is also Distinguished Lecturer, Political Science Department, American University in Cairo. She has been a member of the National Council for Human Rights since 2012 and Advisor to the Minister of Labour and Immigration responsible for Egyptian abroad since 2011. She was a Member of the People's Assembly (Parliament) and a member of the World Bank's Council of Advisors for Middle East & North Africa Region (MENA). She graduated from Harvard University. She is a prolific writer in English, French and Arabic. She is Officier de la Légion d'honneur.



# MALLIKARJUN

Manu

Social entrepreneur working in the fields of International Relations &

Development. Having founded Amend Media, he is working on the post-production of a series of films that deal with themes of politics and economics. He has several years of private sector experience in the fields of Information & Communication Technology, Finance and Outsourcing with the firms Fidelity Investments, Futures First, Convergys and Madhubala Estates. He holds a degree in International Relations from the School of Advanced International Studies, Johns Hopkins University, and a Bachelor's degree in Electronics and Communication Engineering from R.V. College of Engineering, Bangalore.



#### **MARITON** Hervé

French Member of Parliament, former Minister and Mayor of Crest. He is the whip of the Finance Committee

and also special Rapporteur for the budget "Risks prevention; managing and coordinating policy on ecology, energy, sustainable development and sea". He is Vice President of the France-Russia and France-United-Kingdom friendship groups and member

of the delegation for overseas departments of the National Assembly. He has been Overseas Secretary of State in 2007. He is ingénieur en chef du corps des Mines. He graduated from the Ecole polytechnique and the Institut d'Études Politiques of Paris.



#### **MASUDA** Tatsuo

Visiting professor at the NUCB Graduate School on energy-climate nexus and geopolitics, and board member

of SOC Corporation in Tokyo, chairman of FairCourt Capital in London and senior advisor to Elion House in Singapore. He has had an extensive career in energy business and policymaking as JAPEX advisor, JNOC vice president and director of the International Energy Agency. He has a strong interest in new dimensions of energy and environmental policies. Member of the Global Agenda Council on Decarbonizing Energy of the World Economic Forum.



#### **MEYER** Jean-Claude

Vice-chairman of Rothschild Europe. Before joining Rothschild in 1989 as general partner, he was Managing

Director of Lazard Frères & Cie (1976-1988). Previously, from 1973 till 1976, he was adviser to DATAR (Délégation à l'Aménagement du Territoire et à l'Action Régionale), an office of the French Prime Minister. Graduate of the Institut d'études politiques (Paris), he holds a M.A. in law and has attended the PhD Management Program of Paris Dauphine University.



# **MOÏSI** Dominique

Special Adviser at Ifri. A Visiting Professor at Harvard University, he is a regular columnist for *Les Echos*, and

Project syndicate. He wrote numerous books, among others, *The Geopolitics of Emotions* published by Doubleday. His latest book is *Between silence and Secret* published by Flammarion in 2011.



#### **MØLLER** Michael

Director-General of the United Nations Office at Geneva. He served as Executive Director of the Kofi Annan

Foundation (2008–2011) and as Secretary-General's Special Representative for Cyprus (2006–2008). Between 2001 and 2006 he was Director for Political, Peacekeeping and Humanitarian Affairs in the Office of the Secretary-General, while serving concurrently as Deputy Chief of Staff for the last two years of that period. He served as Head of the Office of the Under-Secretary-General for Political Affairs at UN head-quarters (1997–2001). He began his career in 1979 with the Office of the UN High Commissioner for Refugees. He graduated from Johns Hopkins University and the University of Sussex. United Kingdom.



#### **MONTI** Mario

Chairman of the High Level Group on Own Resources, European Commission. Former Prime Minister of Italy

and President of Bocconi University, Milan. He was also for ten years a member of the European Commission, in charge of the Internal market, Financial services and Tax policy (1995-1999), then of Competition (1999-2004). In addition to a number of highprofile cases (e.g. GE/Honeywell, Microsoft, the German Landesbanken), he introduced radical modernization reforms of EU antitrust and merger control and led, with the US authorities, the creation of the International Competition Network (ICN). Prior to joining the European Commission, he had been professor of economics and rector at Bocconi. He graduated from Bocconi University and pursued graduate studies at Yale University.



**MORATINOS** 

Miguel Ángel Former Minister of Foreign Affairs and Cooperation of Spain (2004-

2010). He served as Director of the Institute of Cooperation with the Arab World (1991-1993) and was

appointed General Director of Foreign Policy for Africa and the Middle East (1993-1996). He also held the position of Spain's Ambassador in Israel (1996). He was EU Special Representative for the Middle East Peace Process (1996-2003). Currently he promotes the signature of the International Treaty for a Global Dry Land Alliance in Qatar, he is Honorary Chairman of the CIRSD Board of Advisers (Center for International Relations and Sustainable Development), Senior Advisor of Sustainable Development Solutions Network of the Earth Institute at Columbia University and member of the Leadership Council of the UN Sustainable Development Solutions Network (SDSN).



#### **MOREL** Pierre

Director of the Pharos Observatory of cultural and religious pluralism. Former EU Special Representative for

Central Asia and for the crisis in Georgia. He began his diplomatic career in 1971. He served at the French Embassy in Moscow. He also served as Diplomatic Advisor to the President of the French Republic. He was Ambassador to the Russian Federation (1992-1996) and was also accredited, while in residence in Moscow, to Georgia, Moldova, Mongolia, Tajikistan and Turkmenistan, and to Kyrgyzstan. He served as Ambassador to the People's Republic of China and then to the Holy See. He is a graduate of the Institut d'Études Politiques in Paris, of the Paris Assas Faculty of Law and of the Ecole Nationale d'Administration.



#### **MOULINE** Tawfik

Director General of the Royal Institute for Strategic Studies since 2007 (Rabat, Morocco). He started his ca-

reer at the Office Chérifien des Phosphates and at the Société Nationale de Sidérurgie. In 1979, he joined the Prime Minister Department. He held various positions within the ONA Group. He was Director of Studies and Financial Forecasts at the Ministry of Economy and Finances (Morocco) (1995-2003). In

2003, he was appointed at the Royal Cabinet, as in Charge of Mission. He graduated from the Ecole Polytechnique and the Ecole des Mines, Paris.



**MOUSTANJIDI** Yassine Architect and Urban Planner, Klaus

titioner and researcher on the issues of urban sustainability and mega-urbanization. He has worked intensively on urbanization challenges within the Middle East and North Africa region, China, and Europe, and has actively participated in a variety of international conferences, competitions, and workshops on the topic. He also took part in regional leadership programs, including the U.S.-Middle East Partnership Initiative in Washington, DC and Young Arab Leaders in Kuala Lumpur. He graduated from the Technical University of Berlin, Tongii University, Shanghai. and the Ecole Nationale d'architecture. Rabat.



# **MOURRE**. Marc

Managing Director, Vice Chairman of the Commodities Division for Morgan Stanley with a focus on Emerging

Markets specifically the Middle East and Africa. He ioined Morgan Stanley in 1986. Previously, he worked for the French Ministry of Foreign Affairs as Cultural Attaché in Hong Kong, then he joined Elf Aquitaine (today Total) in the International trading oil division. He holds a Master of Sciences in business administration from Sup. de co. Marseille, a D.E.A in Business Administration from ESSEC/ IAE Aix en Provence and a D.E.S.S in international trade and transportation from Aix Marseille University.



NARAYANAN Mavankote Kelath

Former Governor of the State of West Bengal, Director of the Intelligence

Bureau and Chairman of the Joint Intelligence Committee. He headed the Prime Minister's Task Force on Developing an Integrated Capability to address Internal Security Challenges. He served as Senior Advisor and as National Security Advisor to the Prime Minister of India. He also led India in institutionalized security and strategic dialogues with several countries including Brazil, France, Japan, Sri Lanka, Germany. Russia. UK and the USA. He has dealt extensively with a whole range of issues concerning internal, national and global security, including aspects such as Counter-Terrorism, Counter-Intelligence and Strategic Analysis. He holds a Master's Degree in Economics from the University of Madras.



#### **NASR** Samir

President, ECE Capital, He was a consultant at the OFCD. He is co-founder and was Chairman of the Economic

Department at the Lebanese University. He has been Chairman at the National Investment Guarantee Corporation since 1993. He was economic and financial advisor at Qatari Diwan Amiri (2000-2005), and strategic advisor to the Chairman at Fransabank SAL (2005-2007). Since 1982, he has been Chairman and CEO of ECE Group. He received a Master's Degree in Economics from the American University of Beirut. and a Ph. D. in Fconomics from the Fcole des Hautes Ftudes en Sciences Sociales.



## **NASTASE** Marian

Chief Financial Officer Vimetco N.V. and President of the Board of Directors - Alro Slatina, the largest alu-

minium smelter from Central and Eastern Europe. He has extensive experience in financial consulting and auditing. He has worked at Deloitte & Touche in Romania, and previously in advisory business firms. In 2002, he joined Alro as CFO and member of the Board. He was subsequently appointed Vimetco Group Country Director for Romania, and his current mandate covers all Vimetco Group operations in aluminum and electric power in the country. He graduated from the Bucharest Academy of Economics.



#### **NAUMKIN** Vitaly

Director, Institute of Oriental Studies, Russian Academy of Sciences (RAS) since 2009. He is also Professor and

Corresponding Member, RAS. He has served as Editor-in-chief, "Vostok (Oriens)" journal since 1998, as President of the Center for Strategic and Political Studies since 1991 and as Goodwill Ambassador for the Alliance of Civilizations since 2007. He was Head, Arab countries Department, Institute of Oriental Studies, RAS (1984-1989), Deputy Director, Institute of Oriental Studies, RAS (1989-1994), Visiting Professor, American University, Cairo (1991) and Head, Center for Arab Studies, Institute of Oriental Studies, RAS (1994-2009). He was also Visiting Analyst, Abu Dhabi TV Satellite Channel, UAE (2001-2002), Visiting Professor, University of California in Berkeley (2003) and Member, High Level Group, UN Alliance of Civilizations project (2005-2006).



**NICOLET** Patrick

Member of the Group Management Board, Capgemini. He began his career in venture capital. In 1986, he

was appointed Director of the first Swiss private and government-funded company for technology transfer. He worked as an independent consultant for several European technology corporations (1994-1997). He joined Ernst & Young Consulting in 1997 as head of the Corporate Recovery practice in Switzerland. In 2001, he was named Vice President for Global Business Development of the newly formed Telecoms Medias Network (TMN) Global Business Unit of Capgemini Ernst & Young. In 2004 he was appointed Group Sales Director and in 2006 joined Capgemini's Executive Committee. He has led the Infrastructure Services SBU since January 2011. He graduated from the University of Lausanne.



#### NIWA YAMASHITA Yukari

Board Member, Director, The Institute of Energy Economics, Japan (IEEJ). As

a Board Member for the Institute and Director in Charge of the Energy Data and Modelling Center, she is responsible for quantitative and qualitative analyses on energy policy issues. In the aftermath of the tsunami and nuclear incident, her team's analyses and recommendations contributed greatly to the electricity saving campaign. She has been leading miscellaneous international and regional programs in the area of energy cooperation through IEA, APEC, ERIA and IPEEC. She is currently a Council member of the International Association for Energy Economics (IAFF).



#### **NORDMANN** François

Former Ambassador of Switzerland to France (2002-2007). He joined the Foreign Service in 1971. He held sev-

eral positions such as Ambassador to Guatemala and to other States of Central America, Head of the Swiss Delegation to UNESCO, Ambassador to the United Kingdom and Permanent Representative of Switzerland to the international organizations in Geneva. He contributes regularly to the Swiss newspaper *Le Temps*. He studied law and international relations at the University of Fribourg and the Graduate Institute for International Studies in Geneva.



#### **OIKNINE** Dan

Chairman, Chamber of Commerce and Industry France India, since 2009. He founded the India Trade

Centre in 2007. He worked in the high-tech and internet industry, holding managing positions for technology leaders such as Netapp and Enition. He started in the luxury goods industry, heading several demanding positions, from Marketing to Business development, within famous brands (Dior, Celine, Lagerfeld, etc.) which he helped develop on

the American continent. He holds a Bachelor's degree in Economics from Sorbonne University and a Master's Degree in Science and Techniques from Dauphine University, Paris.



#### **OKAMOTO** Yukio

President of Okamoto Associates. He is a Robert E. Wilhelm Fellow at MIT. He was a career diplomat in Japan's

Ministry of Foreign Affairs (1968-1991). His overseas postings were at Paris, Cairo and Washington. He was a Special Advisor to Prime Minister Ryutaro Hashimoto (1996-1998) and he was again a Special Advisor to Prime Minister Jun-ichiro Koizumi (2001-2004), also serving as the Chairman of the Prime Minister's Task Force on Foreign Relations. He is a visiting professor of international relations at Ritsumeikan University. He has written many books on Japanese diplomacy and is a regular contributor to major newspapers and magazines.



#### **OPRIS** Anca Elena

Ambassador of Romania to Switzerland and Liechtenstein since 2011. Among others, she served as Director

of Western Europe - Central Europe at the Ministry of Foreign Affairs of Romania, Deputy Head of Mission at the Romanian embassy in France (2001-2005) and Counsellor at the Romanian embassy in France (1995-2000). Before joining the Foreign Service, she worked at the Romanian Academy as chargé d'affaires and Head of the International relations Department (1990-1994). She graduated from the University of Bucarest and the University Paul Cézanne, Aix-en-Provence. France.



#### **OQUBAY** Arkebe

Minister and special Advisor to the Prime Minister of Ethiopia. He is the former Mayor of Addis Ababa. He

serves as Chair of the board for many leading public organisations. He serves as Chair of the board of the

Ethiopian Railway Corporation (ERC) and Vice-Chair of the board of Ethiopian Airlines (EAL). He is the coordinator of the National Export Coordinating Committee (NECC) and a member of the Ethiopian Investment Board (EIB), both chaired by the Prime Minister. He holds a PhD in development studies from SOAS, University of London, and is research associate at the Centre of African Studies in the University of London.



#### **OSHIMA** Shotaro

Chairman of the Institute for International Economic Studies (IIES) and Visiting Professor at the Graduate

School of Public Policy, University of Tokyo. Formerly, he held several positions at the World Trade Organization including member of the Appellate Body (2008-2012), Japan's Permanent Representative (2002-2005), Chairman of the General Council (2004-2005) and Chairman of the Dispute Settlement Body (2003-2004). He served as Ambassador to the Republic of Korea (2005-2007) and to the Kingdom of Saudi Arabia (2000-2001). He holds a degree in law from the University of Tokyo.



## **OUALALOU** Fathallah

Economist and Moroccan politician. He served as Minister of Economy, Finance, Privatisation and Tourism

and then Minister of Finance and Privatisation. He was also elected several times city Councillor in Rabat and Member of Parliament. He is the author of several books and publications, more specifically on issues of the economic theory, the Euro-Mediterranean relationships, Maghreb, issues of development and financing and on the economic crisis. He also held the position of Mayor of the City of Rabat.



#### **PANOV** Alexander

Member of the Advisory Board of the Security Council of the Russian Federation. He is also Head of the

department of diplomacy of MGIMO. He served as

Rector of the Diplomatic Academy of the Russian Ministry of Foreign Affairs (2006-2010). He was also Ambassador of Russia to Norway (2004-2006), Japan (1996-2003) and the Republic of Korea (1992-1993). From 1994 to 1996, he served as Deputy Minister of Foreign Affairs of Russia. He was a Professor at the Moscow State Institute of International Relations (MGIMO) (1971-1977). He holds a PhD in Political Sciences.



PARK In-Kook

President of the Korea Foundation for Advanced Studies. He served as Ambassador and Permanent Repre-

sentative of the Republic of Korea to the United Nations (2008-2011), Deputy Minister for Policy Planning and International Organizations in the Ministry of Foreign Affairs and Trade and Ambassador to Kuwait (2003-2005). He also served as Secretary to the President of the Republic of Korea for International Security (2002-2003). He holds a Bachelor's Degree from the Department of Chinese Language and Literature and a Master's Degree from the Graduate School of Law at Seoul National University.



#### **PETALAS** Périclès

Chief Executive Officer, EFG Bank European Financial Group SA. He is a member of the Board of Directors of

EFG International and of EFG Bank AG. He is also a member of the Board of various subsidiaries of EFG Group. Previously, he was Senior Vice President and General Secretary of Banque de Dépôts, Geneva. He also worked for the Union Bank of Switzerland in Zurich (1978-1980). He holds a PhD in Theoretical Physics and a post-graduate degree in Industrial and Management Engineering from the Swiss Federal Institute of Technology in Zurich.



# PLATTEAU Jean-Louis EFG Bank, Geneva. He began his ca-

reer at Bank Brussels Lambert (BBL), in Brussels and Singapore, and after-

wards pursued his career at BNP Paribas Fortis and Dexia Group, where he was CEO of Dexia Switzerland, before joining Geneva Cantonal Bank (BCGE) as Head of Private Banking and Member of the Executive Board. He also served as Head of Private Banking Romandie at BSI before joining EFG Bank as, successively, Head of Private Banking Geneva and Vice Chairman of EFG Asset Management and Head of the Independent Asset Managers. He holds Management, Finance and Tax Master's degrees from the Universities of Brussels (Solvay Business School) and Leuven (UCL-Business and Administration Business School IAG).



#### **PLESKA** Benoit

Seasoned Executive operating in Eastern Europe since the early '90 (Hungary, Bulgaria, Ukraine & Roma-

nia). Dual competence in Industrial & FMCG. Internationally, he re-branded a major Industrial Group operating globally and for a FMCG Group launched a product that can be found in most markets. He is currently Board Member of Posta Romana and active member of different Think Tanks. He is graduated from Stanford University.



# **POUYANNÉ** Patrick

Chief Executive Officer and President of the Executive Committee, Total. He held various positions in the French

Industry Ministry and in ministerial offices from 1989 to 1996, including Environment and Industry Technical Advisor to the Prime Minister (1993-1995) and Chief of Staff to the Information Technology and Space Minister (1995-1996). He joined Total in 1997, as Chief Administrative Officer of Total E&P Angola and became Group Representative in Qatar in 1999. In 2002, he was named Senior Vice President, Finance, Economics and Information Systems in Exploration & Production. In 2006, he became Senior Vice President, Strategy, Business Development and R&D in Exploration & Production. In 2012, he was appointed

President, Refining & Chemicals and member of the Executive Committee. He is a graduate of École Polytechnique and an Engineer of the French Corps des Mines.



#### **PREDOIU** Catalin

First Vice President National Liberal Party, member EPP. He served as ► Minister of Justice of Romania (2008–

2012), Interim Prime Minister in 2012 and Interim Minister of Foreign Affairs in 2009. He was also Senior Managing Partner at Zamfirescu Racoti Predoiu, Law Company (2007-2008), Senior Managing Partner at Racoti - Predoiu, Law Company (1995-2006). He co-authored "Companies", second edition, revised, Bucharest, 2003. He graduated from the University of Bucharest and Caen Bar, France, Training program in Commercial Law Practice.



#### **PRIEUX** Pierre

President of Alcen, group composed of high technology companies in the fields of defense, energy, medical

machines and aeronautics. He started his career as President of Tabur Marine and of Dufour. He served at Matra Group as Senior Vice President in charge of 4 departments (car electronics, robotics, computeraided design and watchmaking). He set up and managed a telecommunication operator, Kaptech and an equipment manufacturer, Cirpack. He studied at the Ecole Polytechnique and at the Insead.



#### **PUREVSUREN** Lundeg Minister for Foreign Affairs of Mongo-

Minister for Foreign Affairs of Mongolia since 2014. He served as National Security and Foreign Policy Advisor

to the President of Mongolia (2009-2014). He worked at the Department of Europe, Ministry of Foreign Affairs and Trade of Mongolia (2001-2009), at the embassy of Mongolia in Bonn (1995-2000), at the Department of Europe and America, Ministry of Foreign Affairs of Mongolia (1993-1995). He also worked at the Embassy of the Federal Republic of Germany

to Mongolia (1991-1993). He graduated from Moscow State Institute of International Relations.



#### **QIAO** Yide

Vice Chairman & Secretary General of Shanghai Development Research Foundation (SDRF). After graduation.

he entered Harvard Institute for International Development and did research work. In 1995, he returned to China as Chief Representative and Managing Director of New York Life until 2003. Prior to study in the US, he conducted a research as Assistant Director at the Institute of World Economy, Shanghai Academy of Social Sciences. He is the author of "Chinese Economy: The Next 30 Years" August, 2011 Shanghai People Publish House. He graduated from Kennedy School of Government at Harvard.



#### **QUIRINA** Mireille

Senior Executive Coach and Business Consultant. She started her career as international tax and legal attorney

in Paris and joined DuPont de Nemours International in 1985. There, she served notably as Western Europe Director, General Counsel and Vice President, Corporate Affairs for Europe, Middle East and Africa (EMEA). She graduated in International, Comparative and European Law from the Law Faculty of Paris 1 and also holds a Master degree in English literature from the Sorbonne University.



#### **RABINOVICH** Itamar

President of the Israel Institute (Washington and Jerusalem). Currently he is Professor Emeritus of

Middle Eastern History of Tel Aviv University, Distinguished Global Professor at NYU and a Distinguished Fellow at the Brookings Institution. He served as Israel Ambassador to the United States and former Chief Negotiator with Syria in the mid 1990's and as the president of Tel-Aviv University (1999-2007). He has been a member of Tel Aviv University's faculty

since 1971. His most recent book is The Lingering Conflict: Israel, The Arabs and The Middle East (Brookings, December 2011).



# **RADU** Răsvan

CEO, UniCredit România. He started to work at the Romanian Commercial Bank (1991). He was appointed Ex-

ecutive Vice President of the C.E.C. Bank (2000), and he then became Retail Executive Vice President of the Raiffeisen Bank in Romania (2001). He was appointed CEO of UniCredit Romania in 2005. He was also President of the Advisory Board of the Prime Minister of Romania. He graduated from the Polytechnic University of Bucharest in engineering, and from the Romanian American University in economy. He also graduated from an MBA program with the Conservatoire National des Arts et Métiers in Paris (Romanian branch), and from Harvard Business School (AMP).



#### **RAUSER** Françoise

Executive Secretary of the IEC Affiliate Country Programme, a free programme that comprises 83 develop-

ing countries – half of all countries that participate in the IEC. She is also the IEC liaison Officer for Developing Countries and the point of contact for ITU-D, UNIDO, UN-SE4ALL Practitioner Network and WTO TBT Committee. She coordinates the launch of IEC Africa Regional Centre (IEC-AFRC), inaugurated in Nairobi, Kenya, November 2015. Prior to joining the IEC Affiliate Country Programme Secretariat in 2003, she worked in the Technical Department of the IEC Central Office. She holds a Diploma from the Zurich Interpreters' School (DOZ) – Zurich University, in English. French. German and Spanish.



**REYNDERS** Didier Deputy Prime Minister and Minister of Foreign Affairs and European Affairs of Belgium. Minister of Foreign

Affairs, Foreign Trade and European Affairs (2011 - 2014). He served as Minister of Finance (1999-2011), Chairman of the Eurogroup (2001), Member of the G7 (2001), Chairman of the G10, which is the meeting of the main creditor States (2002), Minister in charge of the Belgian Buildings Agency (2003-2011), Minister of Institutional Reforms (2004-2011). He has been a Member of Parliament since 1992. He also held the position of Chairman of the National Railway Company of Belgium (1986-1991) and of the National Society of Airways (1991-1993).



#### **RICQUIER** Anita

Singaporean entrepreneur. A lawyer by training, she is the founder and chief executive officer of Camelot

Trust Pte Ltd, a corporate services company based in Singapore, with clients drawn from the region and from the rest of the world, particularly Europe. Camelot provides its clients with advice on a range of issues including corporate structures and regulatory matters.



#### **ROSTAND** Antoine

Senior Advisor, Schlumberger, after serving as President of Schlumberger Business Consulting, an independ-

ent business unit of Schlumberger that he founded in 2004. An engineer by training, he joined Schlumberger in 1986 as a field engineer and spent the first years of his career working in Europe and Africa for major Oil and Gas companies. After 6 years spent with ICME, the leading strategy consultancy in Switzerland, he was made a partner by AT-Kearney in 1996. Following the acquisition of AT-Kearney by EDS, he was appointed CEO for EDS France. He rejoined Schlumberger in 2002. He graduated from Ecole polytechnique and completed the INSEAD MBA program and a Finance program at IMD.



#### **ROTH** Jean-Pierre

Chairman of the Board of Directors, Cantonal Bank of Geneva. He is also member of the Board of Directors of

Nestlé, Swatch Group and SwissRe. He represented Switzerland as Governor of the IMF, Washington. He also served as Chairman of the Board of Directors of the Bank for International Settlements in Basel (2006-2009). At the end of March 2007, he was designated Switzerland's representative in the Financial Stability Forum. He joined the Swiss National Bank in 1979, where he was, among others, Vice-Chairman and then Chairman of the Governing Board. He holds a doctorate in economics from the Institut Universitaire de Hautes Etudes Internationales (Graduate Institute of International Studies), Geneva.



#### **ROUDAUT** René

French Ambassador to Switzerland and Liechtenstein since 2014. Former diplomatic counsellor of the French

government (2012-2014). He also served as Ambassador to Hungary (2007-2012), Director of Cabinet of the Deputy minister of Cooperation, Development and Francophony (2005-2007), Ambassador to Uganda (1998-2000). From 1988 to 1990, he was Director of Development at Canal+ TV. He held the position of Counsellor at the Ministry of Industry (1986-1988). He started his career as Secretary in the Political section of the French Embassy in Moscow. He graduated from the Institut d'études politiques. He is an Alumnus of the Ecole nationale d'administration, France.



RUTISHAUSER

Editor in chief of the SonntagsZeitung since two years (December

2013). Previously he was member of the editorship of the Tages-Anzeiger, a daily newspaper from Zurich during four years. As a journalist, he covered UBS during the financial crisis and Swissair until the bankruptcy of our national airline. For this he was

named investigative journalist of the year 2013 and got in 2002 the Zürcher Journalistenpreis. He holds a doctorate of economics from the university of Zurich.



# **ROUX-ALEZAIS**

Henry

Managing director of Sogeric and honorary consul of Ecuador in Mar-

seille. He is also the president of the Mediterranean Institute he founded in 1993 and president of the Santé Partners association. He held various positions within CMA-CGM group, the world's third largest container shipping group, first as Vice-President (1999-2004), and as Advisor to the President (since 2004). He served as President of the Chamber of Commerce and Industry Marseille-Provence (CCIMP) (1992-1997), and as Chairman of the board of the Port Autonome de Marseille (Autonomous Port of Marseille) (1995-1999).



## **RYU** Jin Roy

Chairman and CEO of Poongsan Group, one of the largest manufacturers of metal products and muni-

tions in the world. He is actively involved in numerous business organizations notably as Vice Chairman of the Korea-U.S. Economic Council, Vice Chairman of the Korea Defense Industry Association and Vice Chairman of the Federation of Korean Industries. Additionally, he supports a number of philanthropic organizations worldwide. He serves as a Vice Chairman of Korea Mecenat Association, a Board Member of America's Promise and the World Golf Foundation's First Tee program and as a Trustee of the George H. W. Bush Presidential Library Foundation. He graduated from the Seoul National University.



#### **SAKONG** II

Chairman of the Institute for Global Economics; former Minister of Finance (1987-1988). He held several

key positions in the Korean government (1979-1987),

including Senior Secretary to the President for Economic Affairs (1983-1987), Ambassador for International Economy and Trade (2000-2002), Special Economic Adviser to the President (2008-2009), Chairman of the Presidential Council on National Competitiveness (2008-2009), and Chairman of the Presidential Committee for the G20 Summit (2009-2011). He also served as Special Consultant to the International Monetary Fund (1989-1998) and Chairman of the Korea International Trade Association (2009-2012). He graduated from Seoul National University and received his MBA and Ph.D. from the University of California in Los Angeles.



#### **SALVADOR** Luc Francois Executive Chairman for the new

Group, Former Chairman & CEO of Sogeti and member of Capgemini Group Executive Committee. He ioined Cap Sogeti Group in 1978. He served among others as Vice Chief Executive of Cap Gemini France. Vice Chief Executive Officer of Cap Gemini America and Deputy Director of Cap Gemini Ernst & Young Group. Since 2009, he has been the Executive Committee's sponsor for Defense activities in France. acting on behalf of the Capgemini Group. The French Chairman of the Joint Chiefs of Staff appointed him as National Coordinator of the French Cyber Defense Military Reserve in 2012. He graduated from the University Witswatersrand, South Africa and from the Institut des Hautes Ftudes de Défense Nationale.



# SÁNCHEZ **SORONDO** Marcelo

Chancellor of the Pontifical Academy of Sciences and the Pontifical Acad-

emy of Social Sciences since 1998. In 1999, he was appointed Secretary Prelate of the Pontifical Academy of St. Thomas Aguinas. In 2001. His Holiness John Paul II consecrated him titular Bishop of Vescovìo. He was also decorated as Cavaliere di gran

croce of the Italian Republic in 1999, official of honour of the Légion d'Honneur by the Republic of France in 2000, Grão Mestre da Ordem de Rio Branco by the Republic of Brazil in 2004, official of the Republic of Austria in 2004, and knight of the Republic of Chile in 2006.



#### **SANO** Tadakatsu

Attornev-at-law at Jones Dav. His practice focuses on regulatory compliance and encompasses a broad

range of government regulations, product safety. installment sales regulations, foreign direct investment regulation, energy & environment, and competition law. He represents various clients in civil disputes. He spent 35 years at the Ministry of Economy, Trade and Industry, During his tenure as Director-General of the Trade Policy Bureau and Vice Minister for International Affairs, he worked in the field of international trade policy. He served as Chief Executive Assistant to Prime Minister Yukio Hatovama (2009-2010).



# **SAPER** Srdian

Founder and chairman of I&F McCann Grupa, one of the leading marketing communications networks in South-

east Europe. He has more than 25 years' experience in the marketing and communications field and he has progressively become not only a leading professional in marketing, but also one of the most prominent public figures and active contributors in the world of business, politics and culture of contemporary Serbia and Southeast Europe.



#### **SCHWEITZER** Louis

General Commissioner for Investment. Chairman of the French foreign affairs council and special rep-

resentative of the French foreign minister for the Franco-Japanese partnership. President of Initiative France, a non-profit organization whose aim is to

finance the creation and development of small enterprises. He was Chairman and CEO of Renault (1992-2005). During his tenure, he was also President of the Management board of Renault Nissan BV (2002-2005). Formerly, he was a Civil Servant at the Budget Department and then served as chief of staff of Laurent Fabius, who was Minister of Budget in 1981, Minister for Industry and Research in 1983, and Prime Minister (1984-1986).



## **SERRA** Narcís

President of IBEI, Institut Barcelona d'Estudis Internacionals. He is also Vice-President of Telefónica Chile

and Councillor of Telecomunicaciones de São Paulo S/A –TELESP. Previously, he was President of CIDOB (2000-2012) and Chairman of the Board of Trustees of the Museu Nacional d'Art de Catalunya. He also served as Vice-President of the Spanish Government, Minister of Defence and Mayor of Barcelona. He holds a B.A. in Economics from the University of Barcelona and a Ph.D. in Economics from Universitat Autònoma de Barcelona (UAB).



#### **SESSA** Riccardo

Italian Ambassador (rtd.), former career diplomat. His last position was Italian Permanent Representative to

the North Atlantic Council (NATO) in Brussels (2010-2013). Before he has been Ambassador to Belgrade (1997-2000), Teheran (2000-2003), Director General for Mediterranean and Middle East (2003-2006) and Ambassador to Beijing, accredited also to Ulan Baatar (2006-2010). He attended the Institute of Political Studies of Paris and graduated in Law from "La Sapienza" University in Rome. Currently President of the Italian company for the Mount Blanc Tunnel (SITMB), President of the Italian Manifacture of Tobacco (M.I.T.), President of Italy-Serbia Association and Vice President of the Italian Society for International Organization (SIOI).



# **SEVERINO**Jean-Michel

CEO, Investisseur et Partenaire (I&P), member of the Académie des Tech-

nologies and of the French Council of Foreign Affairs, French General Inspector of Finance. He served as Director in charge of international development at the Ministry of Cooperation and Development, Vice-President of the World Bank for Asia, CEO of France's International Development Agency (AFD). He chairs the audit committee of the Board of Danone, the Board of Ecobank International and he is a Board member of Orange. He is also member of the Boards of Convergences, and of Sanofi, Alsthom and Avril foundations. He graduated from the Ecole Supérieure de Commerce de Paris, the Institut d'Etudes Politiques of Paris and the Ecole Nationale d'Administration



#### **SHEETRIT** Meir

Member of the Israeli Knesset for the Hatnua Party. Born in Morocco, he emigrated to Israel in 1957 and

served in a number of high-level cabinet positions, including Minister of the Interior, Minister of Housing and Construction, Minister of Finance, Minister of Justice, Minister of Transportation and Minister of Education, Culture and Sports. He was first elected to the Knesset in 1981 and served as Mayor of the City of Yavne. He holds a BA and a MA from Bar-llan University.



**SIGG** Olivier

Partner in the Geneva private client practice of Froriep, one of Switzerland's main law firms with offices in

Geneva, Zurich, Zug, Lausanne, London and Madrid. He has been with Froriep since 2005 and became a partner in 2015. During 2010 and 2011, Olivier was seconded to a prominent London law firm and then spent several months in the London office of Froriep. He combines expertise and experience in advising international high-net-worth individuals on estate

and tax planning, asset protection, relocation and philanthropy. He is a member of the Society of Trust and Estate Practitioners (STEP) and a committee member of STEP Geneva. He graduated from the University of Geneva.



#### **SIMAN** Bernard

Senior Fellow and Adviser to the Board of Geopolitical Information Service AG. His experience spans

financial services, geopolitical risk analysis and scenarios, cross cultural Management and conflict resolution and mediation, and financial diplomacy. He worked in Japan, Europe, the Middle East and North Africa and Turkey.



#### **SIMION** Eugen

President of the National Science and Art Foundation. Former President of the Romanian Academy (1998-

2006). Professor of modern literature at the University of Bucharest. Between 1970 and 1973 he was professor at Sorbonne University, Paris. He published about 30 books on the Romanian and European literature among which Fictiunea jurnalului intim I-III (The fiction of the intim diary I-III), Genurile biograficuluiI-II (Bbiographical genre I-II), Tânarul Eugen Ionescu (The young Eugène Ionescu), Mircea Eliade un spirit al amplitudinii (Mircea Eliade A spirit of Amplitude), Întoarcerea autorului (sau Contre, Sainte-Proust). He holds a PhD in Philological Sciences.



# **SIMIONESCU** Maya

President of the Section of Biological Sciences of the Romanian Academy. She is also Executive President of the

National Science and Art Foundation (FNSA) and Head of the Institute of Cellular Biology and Pathology "N. Simionescu" (ICBP) since 1995. She was Visiting Professor at Yale University, McGill University and Columbia University. She was also a Research Associate at Rockefeller University. New York. She is PhD in

Biological Sciences, at the University of Bucharest. She has important scientific achievements and is co-founder together with Prof. Nicolae Simionescu of the Institute of Cellular Biology and Pathology, Bucharest. Romania.



#### **SIMON** Jean-Marc

French Ambassador. He worked for the French Foreign Ministry and the Ministry of Cooperation as an advi-

sor. He worked in numerous embassies all over the world, notably as Advisor and Consul General before being appointed as French Ambassador to Central African Republic (1996-2001), to Nigeria (2001-2003), to Gabon (2003-2008), and to Côte d'Ivoire (2009-2012). He was a Representative to the ECOWAS and to the ECCAS. He is now alternate deputy of Oise, and Chairman of Eurafrique Stratégies SAS. He graduated from Paris II Assas University in Public Law.



## **SIMON** Tobby

Founder and President of Synergia Foundation. He is also the President of the Synergia Group. He is a Com-

missioner with the Global Commission for Internet Governance (GCIG) and a member of the Tri Lateral Commission. He is an advisory board member of the Centre for New American Security (CNAS) and a research associate at Massachusetts Institute of Technology. He has been advisor to several international organizations such as The World Health Organization, AEDES – EU. He holds a MBA and is a graduate from the Harvard Business School. He is currently pursuing his Ph.D. on International Security at the National Institute of Advanced Studies.



#### **SORET** Thierry

Focal point and policy advisor at UNDP for all G20 related matters. He is Coordinator for G20 and Multilat-

eral Affairs, Strategic Policy since 2014. He acts as UN Sous-Sherpa in the G20, and UNDP representative in

the G20 Development Working Group. He joined UNDP in 2007 as policy specialist on global governance issues. Prior to joining UNDP, he was the Executive Director of the European Think Tank "Confrontations-Europe". Previously, he was a policy advisor on globalization issues to Mr. François Hollande. He was admitted at the National School of Administration (ENA), Paris. He holds a Master Degree in Political Science and International Relations from 'Sciences-Po' Paris, and a Degree in Philosophy from the Paris-XII University.



**STAMOULIS** Kostas G. Director, Strategic Programme Leader, Food Security and Nutrition in FAO. Between 2008 and 2015 he was

Director of the Agricultural Development Economics Division of FAO. He also served as Secretary of the Committee on World Food Security (2007-2015). Before joining FAO in 1989, he was Assistant Professor of Agricultural Economics at the University of Illinois in Urbana Champaign. He holds a degree in Economics from the Economics University of Athens, Greece, a Master's Degree in Agricultural Economics from the University of Georgia, USA and a Ph.D. in Agricultural and Resource Economics from the University of California at Berkeley.



#### **STOIAN** Marius

President of Club România. He started his career in journalism in 1990 as editor of the Tineretul Liber newspa-

per. He then worked as a press correspondent for a Romanian newspaper and TV channel, in Hungary and Republic of Moldova. He then became personal advisor for the Secretary of State for the Romanians Abroad (2000) and for the Minister of Tourism (2001-2003). He was Under Secretary of State for Foreign Trade (2009). He is member of Chatham House, London, and also member of the Aspen Institute Romania. He graduated in Journalism and Communication Sciences.



#### **TABET** Riad

President of Berit International Holding SA, President of Batiliban-France, Franco-Arab Consortium for devel-

opment, board member of the executive committee of the Franco-Arab Chamber of Commerce, Paris, board member and founding member of the Lebanese American Chamber of Commerce, Beyrouth. He was Advisor to the Lebanese President for the French-speaking world (1986-1988) and Advisor to the Minister of Finance for the private sector (1999-2001). He is the author of numerous books and studies on economic development, environment and land-use planning. He graduated from the Institut d'Urbanisme, Paris-Sorbonne University.



#### **TANAKA** Nobuo

President of The Sasakawa Peace Foundation since 2015. Former Executive Director of the International

Energy Agency (IEA) (2007-2011). He began his career in 1973 in the Ministry of Economy, Trade and Industry (METI) in Tokyo and has served in a number of highranking positions in METI, including Director-General of the Multilateral Trade System Department, He served as both Deputy Director and Director for Science. Technology and Industry (DSTI) of the Parisbased Organisation for Economic Co-operation and Development (OECD). Upon return from the IEA, he became Global Associate for Energy Security and Sustainability at the Institute of Energy Economics. Japan and Professor, Graduate School of Public Policv at the University of Tokyo. He holds a degree in Economics from the University of Tokyo and a MBA from Case Western Reserve University, Cleveland. Ohio



#### TANEJA Narendra

Chairman of Energy Security Group of the Federation of Indian Chambers of Commerce and Industry (FICCI). He

is also the Founder President of New Delhi-based

World Energy Policy Summit. He is India's leading expert, thinker, speaker and television commentator on energy issues and developments and had earlier served as South Asia Bureau Chief for a number of European business publications, including international oil and gas weekly Upstream. He has authored two books and edited several books and publications. He is a Member of the World Economic Forum Global Agenda Council on the Future of Electricity and also represents India on energy on the BRICS Business Council. He read economics, business, commerce, policy, leadership, diplomacy and international affairs at different prestigious universities in India. Norway and the United Kingdom.



#### **TANG** Karen

Executive Director of The Better Hong Kong Foundation since 2006. She served as Deputy General Manager

of the Chinese Television Network, General Manager of the Hongkong Telecom IMS, Director of Multimedia Services and Director of E-commerce under the Hutchison Whampoa Group. Prior to joining the Foundation, she was the Director of Communications of the University of Hong Kong. She worked for the Tung Chee-Hwa Election Office in 2001 as the Director of Administration Division; and was Deputy Director of the Leung Chun-Ying Election Campaign Office in 2012. She holds a B.A. degree in Social Science and a M.A. degree in Public Administration.



**TERRAB** Mostafa

Chairman and CEO of OCP Group. He was an advisor in the Royal Cabinet and also served as Secretary-Gener-

al of the MENA Economic Summit. In 1998, he was appointed Director-General of the National Telecommunications Regulatory Agency. Then, he joined the World Bank as Lead Regulatory Specialist in the Global Information and Communications Department, and headed the World Bank's Information for Development Program. He holds a MS and a PhD in

Operations Research from the Massachusetts Institute of Technology and received an engineering diploma from the ENPC, Paris.



# **TORKUNOV** Anatoly

Russian scholar and diplomat, expert on Russian foreign policy and AsiaPacific region. Rector of the Moscow

State Institute of International Relations (MGIMO-University), Ambassador Extraordinary and Plenipotentiary, Full Member of the Russian Academy of Sciences. Professor Torkunov holds positions of the Chairman of the UN Association of Russia; President of the Russian International Studies Association. He is Co-Chairman of the Russian-Polish Group on Difficult Matters and the Russian-Japanese History Commission.



# **TOURAINE** Agnès

CEO of Act III Consultants, a management consulting firm dedicated to digital transformation. Previously,

she was Chairman and CEO of Vivendi Universal Publishing, a \$4.7 billion company after spending 10 years with the Lagardère group and 4 years with McKinsey. She graduated from Sciences-Po and Columbia University (MBA). She sits on the Board of Darty Plc, Neopost and Belgacom. She also chairs at the IFA, the French Directors' Institute.



# **TRICHET** Jean-Claude

Former President of the European Central Bank and Honorary Governor of Banque de France. He is presently

Chairman of the Group of Thirty and Chairman of the Board of Bruegel Institute. He was assigned to various posts at the French Ministry of Finance. He was an adviser to the cabinet of the Minister of Economic Affairs, and then to the President of the Republic. He was chairman of the Paris Club (sovereign debt rescheduling) from 1985 to 1993. He was Governor of the World Bank. He was Chairman of the European

Monetary Committee until his appointment as Governor of the Banque de France in 1993. He graduated from the Ecole nationale supérieure des Mines de Nancy, of the IEP of Paris, of the Université de Paris (in economics) and of the Ecole nationale d'administration. He was awarded honorary doctorates by several universities.



**TURRETTINI** Sophie General Secretary of the Fondation Dr Henri Dubois-Ferrière Dinu Lipatti and board member of several char-

ity foundations in Geneva. Member of the board of the WPC Foundation since 2013.



# **VAÏSSE** Justin

French historian and the current Director of Policy Planning at the French Ministry of Foreign Affairs. He special-

izes in the history of international relations and the history of the United States. He has been an associate professor at the Paris Institute of Political Studies (1999-2006) and a Senior Fellow at the Brookings Institution (2007-2013). He is the author of several books on the US and France, including Washington et le monde: dilemmes d'une superpuissance (with Pierre Hassner, Autrement, 2003), Integrating Islam: Political and Religious Challenges in Contemporary France (with Jonathan Laurence, Brookings Press, 2006) and Neoconservatism: The Biography of a Movement (Harvard University Press, 2010). His biography of Jimmy Carter's National Security Advisor, Zbigniew Brzezinski, is due to come out in November 2015.



# **VÉDRINE** Hubert

Founder of Hubert Védrine Conseil, a public affairs consultancy that specializes in foreign, economic, and

geopolitical affairs. He worked as a diplomatic Advisor, Spokesman, and Secretary-General with French President François Mitterrand (1981-1995). He also served as Minister of Foreign Affairs from 1997 to

2002 under the cohabitation government of President Jacques Chirac and Prime Minister Lionel Jospin. In 2004, he was appointed as an Independant Director at LVMH. From 2005 to 2007, he was a member of the High Level Group for an "Alliance of Civilizations" of Kofi Annan. He graduated from the Institut d'études politiques of Paris and the Ecole nationale d'administration (ENA).



# **VERELLEN** Franciscus Member of the Institut de France,

Member of the Institut de France, former director of the Ecole Française d'Extrême-Orient (2004-2014).

where he holds the chair in History of Daoism and currently serves as director of the Hong Kong Centre. Franciscus Verellen has taught at the Ecole Pratique des Hautes Etudes, Paris, at Columbia and Princeton Universities, UC Berkeley and the Chinese University of Hong Kong (CUHK). He has published widely on religion and regional culture in China, including The Taoist canon (3 volumes, Chicago 2004, edited with Kristofer Schipper). He is a member of the International Advisory Board, Institute of Chinese Studies (CUHK), and a member of the Expert Advisory Group "Horizon 2020" to the European Commission.



#### **WANG** Jisi

President of the Institute of International and Strategic Studies, Peking

University, and professor of the

School of International Studies, Peking University. He is currently a Global Scholar at Princeton University (2011-2015). He has been a member of the Foreign Policy Advisory Committee of the Foreign Ministry of China since 2008, and honorary President of the Chinese Association for American Studies. He taught in Peking University's Department of International Politics (1983-1991), and then served as director of the Institute of American Studies at the Chinese Academy of Social Sciences. He was concurrently director of the Institute of International Strategic Studies at the Central Party School of the Communist Party of

China (2001-2009). He obtained an MA degree from Peking University.



## **WAT** François

Senior Partner, Co-Head of Global Equity Advisory, Rothschild Paris since 2008. Before joining Rothschild,

he was a Managing Director at Deutsche Bank, Chairman of Equity Capital Market, Asia Pacific, based in Hong Kong. He joined Deutsche in 1995 as the Head of French Equities in Paris. He became Head of European Equity Sales in 1998, and Head of European Equity in 2000. Prior to joining Deutsche Bank, he was a Managing Director and Head of French Equities for S.G. Warburg Securities in Paris. He also served as a Director at Lazard Frères & Cie in Paris. He received a Master's degree in Law from the University of Paris and is also a graduate of the Institut d'Etudes Politiques de Paris.



# **WEYMULLER** Bruno

Member of Total Professeurs Associés, of the French Energy Council and of the board of directors of the

Economic Institute Research Coe-Rexecode. He was Executive Vice President at Total in charge of Strategy and Risk Assessment (2000-2008). He was Chief Financial Officer of Elf Aquitaine (1994-2000). He began his career at the Ministry for Industry (1972-1978), then he joined the Prime Minister Raymond Barre's cabinet (1978-1981). He graduated from the Ecole Polytechnique, and the Ecole des Mines in Paris. He holds a Master of Science from the Massachusetts Institute of Technology.



#### **WILHELM** Thomas

Doctor of Laws, lawyer, Founder and Partner in the law firm Wilhelm & Büchel Rechtsanwälte since 1992. He

also serves as Hon Treasurer of STEP, Vaduz Centre. He was admitted to the Liechtenstein Bar in 1990. He holds a Ph.D. from Innsbruck University (Austria).



#### **WU** Jianmin

Member of the Foreign Policy Advisory Group of the Chinese Foreign Ministry, Member and Vice President

of the European Academy of Sciences and Honorary President of the International Bureau of Exhibitions (BIE). He served among others as President of China Foreign Affairs University, (2003-2008), China's Ambassador to France (1998-2003), to the United Nations Office in Geneva and to other international organizations in Switzerland (1996-1998) and to the Netherlands (1994-1995). He graduated from Beijing Foreign Studies University.



#### **YAYI** Thomas Boni

President of the Republic of Benin since 2006. He is also President of the West African Economic and Monetary

Union (WAEMU). He served as Chairperson of the African Union (2012-2013). He was President of the West African Development Bank (1994-2006). He was also Technical Advisor to the President of Benin for monetary and bank affairs, member of the Macroeconomic Analysis Cell of the President's Office (1992-1994). He graduated from the National University of Benin, the University of Dakar, Senegal and from the West African Center for Banking Studies of the Central Bank of West African States, also based in Dakar. He also holds a PhD in Economics from the University of Orleans, France, and a PhD in Economics from the University of Paris-Dauphine, France.



# YIM Sung-joon

Senior Advisor at Lee International IP & Law Group. Previously, he held the position of President of the Korea

Foundation (2007-2010). He joined the Ministry of Foreign Affairs in 1974 and served, among others, as Korean Ambassador to Canada (2004-2007) and Egypt (1996-1999). In 2001, he was Deputy Minister for Foreign Affairs and in 2002, he was appointed as the National Security Advisor to President Kim

Dae-jung. He currently co-chairs the Korea-Canada Forum. He graduated from Seoul National University, Oxford University and Keio University.



YOUSSOUFFA
Estelle
Independent broadcast journalist,
TV reporter and news presenter.

Since 2014, she is a news anchor on BFM TV. She is also an investigative reporter working for the French leading public television network France 2's foreign affairs programme "Un Oeil sur la Planète" since 2011. She started her career in the French news network LCI and at TV5 Monde. She joined the global news network Al Jazeera English, first in the London news centre and then as its Paris Correspondent. She is teaching journalism and TV broadcast seminars at the Institut Pratique de Journalisme in Paris (Université Paris Dauphine) since 2010. She graduated in journalism studies in Tours, France, and studied international relations and political studies at Quebec University of Montréal (Canada).



YURGENS Igor

Chairman of the Management Board of the Institute of Contemporary Development. In June 2013, he was

elected President of the All-Russian Insurance Association, in January 2015, President of Russian Association of Motor Insurers. He is also a member of the Presidential Council for Civil Society Institutions and Human Rights, of the Academic Council of the Security Council of the Russian Federation, of Russian Council on International Affairs and of the Presidium of the Council for Foreign and Defense Policy. He is a professor of the Higher School of Economics. He graduated from the Economics Department of Moscow State University.



#### **ZEENNI** Salim

Chairman of the American Lebanese Chamber of Commerce (AmCham Lebanon). He is also the Owner,

President and CEO of Zeenni's Trading Agency. He served among others as Chairman of The AmCham MENA Regional Council, Chairman of the Children's Cancer Center in Lebanon, President of the Lebanese American Businessmen Association (LABA). He graduated from Saint Joseph University (USJ), Beirut.



#### **ZHANG** Yunling

Professor, Academy Member and Director of International Studies, Chinese Academy of Social Science

(CASS), Director of Center of Regional Security, CASS, Member of National Committee of Chinese Political Consultant Conference (since 2002), President of China Association of Asia-Pacific Studies. He is also Honorable Chairman of China Committee of PECC, Vice president of China-ROK Friendship Association, Board member of ERIA. He was Director of Institute of Asia-Pacific Studies (1993–2007). He served as a member of East Asia Vision Group (2000–2001, EAVG II, 2012–2013). Latest Publication: Between the Ideal and Reality-Thinking of East Asian cooperation (Chinese, 2015).



**ZINSOU** Lionel

Prime Minister in charge of economic development, evaluating public policy and promoting good govern-

ance in Benin. Former CEO of the Private Equity firm PAI and Chair of the French-African Foundation for Growth. He started his career as a lecturer in economics at Paris University and was a member of the Department of Industry's Minister's Office and the Prime Minister's Office. In 1986, he joined Danone where he held various positions including Corporate Development Director and then CEO of the grocery division. In 1997, he joined the Rothschild Bank as General Partner; he was Head of the Consumer Products

Group, Head of Middle East and Africa, He graduated from Ecole Normale Supérieure, Sciences Po. the London School of Fconomics and La Sorbonne in history and economics. He is a "professeur agrégé de sciences économiques et sociales".



#### **ZUKANE** Mbuih Teacher, University of Dschang and CEO ICAD – Cameroon. He has 11 years

youth worker and an international cooperation expert. He lectures youth leadership as a transversal course in the University of Dschang, Cameroon and he is a co-founder of the African Network of Youth Policy Experts. He is also the founder and CEO of a vouth-led organization dubbed InterCultural Alliance for Development. He has diplomas from UNDP, UNICEF, UNWomen, and POTI, USA. His numerous professional publications focus on his research and clinical interests in youth development and international cooperation.





# LIEU DE LA CONFERENCE

CONFERENCE VENUE

## MONTREUX

Ville de 26 000 habitants nichée entre le lac Léman et les Alpes, Montreux est un lieu nourri par la musique et les événements qui s'y déroulent.

Célèbre notamment pour son festival de musique, qui a lieu au mois de juillet, Montreux accueille chaque année et ce depuis 1967 les grands noms du Jazz : de Nina Simone à Quincy Jones en passant par Miles Davis, la musique fait partie intégrante de la ville.

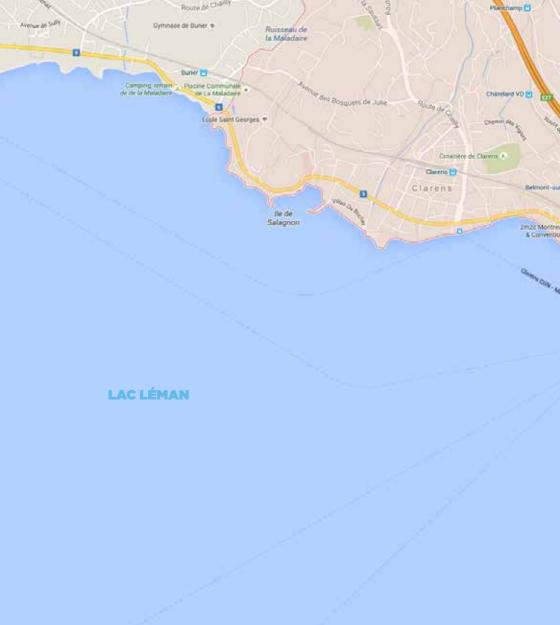
Station de congrès et de conférences, le Fairmont Montreux Palace a reçu en 1936 plus de 500 diplomates, réunis pour la signature du <u>Traité des Dardanelles</u>.

En 2010, l'hôtel est le théâtre du 13° Sommet de la Francophonie, et en 2014, de la conférence internationale de Paix sur la Syrie, dite « Genève II », sous la présidence du Secrétaire général des Nations Unies, Ban Ki-moon. A town of 26,000 inhabitants situated between Lac Leman and the Swiss Alps, Montreux is a place of music and events.

Not only famous for its music festival in July, welcoming world-renowned jazz artists such as Nina Simone and Miles Davis, the city also gathers hundreds of policymakers in congresses and conferences.

Diplomats for the 1936's Dardanelles Treaty, Heads of State and Government for the 2010's Francophonie Summit or the 2014's United Nation's backed International Peace Conference « Geneva 2 » on the future of Syria, led by Secretary-General Ban Ki-moon... There couldn't be a better place to host the 8th edition of the World Policy Conference than the Fairmont Montreux Palace.









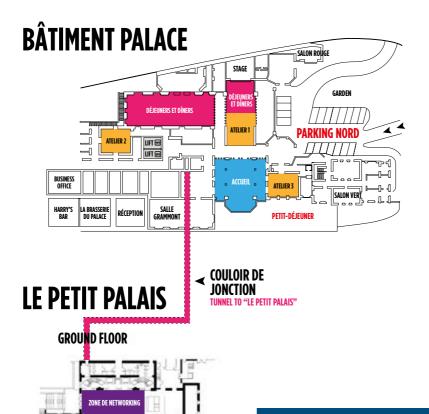
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**Fairmont Le Montreux Palace** Grand Rue 100 1820 Montreux

Tel: +41 21 962 1212 www.fairmont.com/montreux



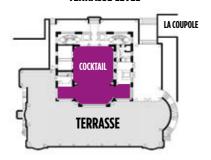




#### TERRASSE LEVEL

**PLENIÈRE** 

ZONE DE NETWORKING



#### ACCUEIL • REGISTRATION DESK

Le bureau d'accueil de la conférence sera ouvert :

Jeudi de 16h00 à 21h00 Vendredi, Samedi de 7h30 à 19h00 Dimanche de 7h30 à 12h30

The conference information desk will be open at the following times:

Thursday: 16h00 • 21h00 Friday, Saturday : 7h30 • 19h00 <u>Sunday</u>: 7h30 • 12h30 pm

#### CONTACT

- +33 6 46 54 46 34
- +41 (0) 768 236 430

suivi-inscription@worldpolicyconference.com

### **PARTENAIRES**

#### **PARTNERS**































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#### Avec le soutien de

Srdjan Saper • Roland Berger • Compagnie Financière Jacques Cœur Jean Burelle • Peter Brabeck-Letmathe • Jean-Pierre Hansen Pierre Keller • Canadian Council of Chief Executives FDB Partners • Olivier Davignon • José Desfilis





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