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Time is short, so I'll dispense with the usual thanks to Thierry and multiple congratulations, and answer straight away. I think all that is overblown. It's like wondering, "What was telephone diplomacy like around 1900?" Or even, before then, "What was written diplomacy like, after the invention of printing for example?" It's very important for those of us living through these technological upheavals, but I'd almost say it's beside the point. To me, the real question of diplomacy tomorrow and the day after tomorrow is, how can diplomacy be conducted in age that believes in transparency? In an age characterised by urgency? In societies that have lost the sense of long-term time, and therefore historic vision? And with an extraordinary number of players, and not just public ones; the essence of diplomacy in the true meaning of the word is negotiation, not economic promotion in the sense of economic diplomacy. Negotiating happens with dozens or even 150 or 200 people, a host of players outside the public sphere. That's the heart of the matter, and it poses a problem. Of course, in this interdependent world of ours negotiating will always be necessary on every level, strategic, economic, cultural, etc. It's not easy for professional diplomats to conduct negotiations because, in negotiations, at summit meetings, there are Ministers of Finance, bank governors, and Heads of State. So, if we focused the question on the future of diplomatic diplomacy, things would be more complicated. But in any case, to me the real challenges are those I mentioned: how can diplomacy be conducted in this world of immediacy, transparency and, let's say, hysteria?