

DOMINIQUE MOÏSI

Special Advisor, Ifri

Welcome to our last and concluding session of the 7th World Policy Conference. I am not sure everybody is here, but those who are in the room should not be punished for those who are not yet in the room. It is part of a democratic treatment. Usually, when you are the last one to speak in a panel, you tend to start your remarks by saying: "Everything has been said, but not by me". In the case of the concluding panel, it is slightly different. It is, in a way, like a puzzle: we are going to try to put the pieces of the puzzle that are going to glue the picture together, and try to make sense of all the elements we have gathered so far. Je vais commencer cette session en français parce que notre premier orateur va utiliser la langue de Molière. Je l'en félicite et l'en remercie. Mohamed Laichoubi est un professeur de sciences politiques, un membre de l'Académie royale d'Espagne, et il a exercé de nombreuses fonctions ministérielles en Algérie, son pays. Mohammed, *I give you the floor*, et vous devez donner l'exemple : vous êtes le premier orateur, vous avez huit minutes devant vous pour dresser la vision la plus globale possible. *The floor is yours*.