The World Policy Conference means working constantly, from early in the morning to late in the evening. Now we are going to have a short presentation by Guillaume Pepy, the Chairman and CEO of SNCF, the French railway company. As you know, today railways extend all over the world and it has become a very modern activity. Guillaume is going to make a short presentation on the stakes of mobility in the world, in the next few years and decades. I am happy to give the floor to Guillaume Pepy and you will only be allowed to have lunch afterwards, if you listen very carefully to his presentation.