

The poster features a background image of a city skyline (Doha) viewed through three stone arches. The foreground shows a pool of water reflecting the arches and the city. The text is overlaid on the image.

WORLD POLICY CONFERENCE

9th
EDITION

November 20-22, 2016
Doha

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MESSAGE DU FONDATEUR ET PRÉSIDENT

MESSAGE FROM THE FOUNDER AND CHAIRMAN

La neuvième édition de la *World Policy Conference* se tient dans un contexte où le doute sur l'avenir de la mondialisation semble bien implanté. Nombreux sont les problèmes géopolitiques susceptibles de dégénérer à plus ou moins court terme. Le désaccord des grandes puissances face aux provocations de Kim Jong Un fait craindre une crise majeure autour de la péninsule coréenne.

C'est également en raison des désaccords entre les principales puissances concernées que la guerre se poursuit en Syrie et en Irak, sans que l'on puisse encore même entrevoir la restauration d'une paix au Moyen-Orient. Les instabilités sur les marches de la Russie, en Ukraine mais aussi potentiellement en Asie Centrale, perdurent. L'Union européenne secouée par la crise des réfugiés et maintenant par le Brexit mais aussi par ses déséquilibres économiques, paie le prix d'un élargissement accéléré dans les années 1990, rendu nécessaire par la chute de l'Union soviétique. Partout plane l'ombre du terrorisme. La défiance, omniprésente, compromet les chances d'une bonne gouvernance régionale et mondiale. Ainsi les relations entre la Turquie et les pays occidentaux se sont-elles dégradées après la tentative de coup d'Etat du mois de juillet. Le rejet de la domination transatlantique se traduit par la vitalité d'organisations improbables telles que les sommets des BRICS. Au sein même des démocraties libérales, les mouvements populistes, anti-establishment, prolifèrent.

La réunion de Doha se tient au lendemain de l'élection présidentielle aux Etats-Unis, après une campagne dont l'étrangeté et la violence ont surpris le monde entier et dont les effets se feront longtemps sentir. Les Américains sont davantage tournés vers eux-mêmes et l'hypothèse caressée par certains d'un "leadership américain" bénéficiant au système international dans son ensemble n'a guère de chances de prendre corps. La révolution technologique se poursuit et même s'accélère, laissant entrevoir des transformations radicales dans l'ordre économique et social parfois déstabilisatrices, alors que l'enthousiasme pour la mondialisation est retombé, au point que l'on s'inquiète partout de la montée d'une vague protectionniste.

The ninth World Policy Conference is being held against a background where doubt about the future of globalisation seems deeply instilled. There are many geopolitical problems likely to degenerate in the near-term. The disagreement among major powers over provocative actions by Kim Jong Un raises fears of a major crisis around the Korean peninsula.

It is also because of disagreements between the leading powers involved that the war is continuing in Syria and Iraq, without even the possibility of anticipating the restoration of peace in the Middle East. Instability persists on the Russian borders, in The Ukraine and potentially also in Central Asia. The European Union, shaken by the refugee crisis and now by Brexit as well as economic imbalances, is paying the price of its accelerated enlargement in the 1990s, made necessary by the fall of the Soviet Union. The shadow of terrorism hangs everywhere. Suspicion is omnipresent, compromising the chances of good regional and world governance. As a result, relationships between Turkey and western countries deteriorated after the attempted coup in July. Rejection of transatlantic domination is being expressed in the vitality of improbable organisations, such as summits of the BRICS countries. Populist, anti-establishment movements are proliferating at the very heart of liberal democracies.

The Doha meeting is being held a few days after the United States' presidential election, after a strange and violent campaign that has surprised the whole world, the effects of which will be felt for a long time. The Americans have turned further inward and the assumption held by some of 'American leadership' benefiting the entire international system hasn't much chance of taking shape. The technological revolution is continuing and even accelerating, anticipating radical and sometimes destabilising transformations in the economic and social order, while enthusiasm for globalisation has fallen off, to the point that throughout the world people are worried about a protectionist wave.

Telles sont les conditions dans lesquelles va s'ouvrir la Conférence de Doha. Plus que jamais, la WPC se veut pragmatique, tolérante et en un sens profond non alignée sur quelque puissance ou quelque idéologie que se soit. Plus que jamais, elle se mobilise autour de cette question fondamentale : comment organiser la coexistence pacifique dans un monde suffisamment ouvert pour que les peuples puissent bénéficier au mieux des opportunités immenses ouvertes par la révolution technologique, sans renier leur histoire et leur culture.

Thierry de MONTBRIAL

Fondateur et Président de la WPC



 **Thierry de MONTBRIAL**

BIOGRAPHIE

Thierry de Montbrial est le président de l'Institut français des relations internationales qu'il a fondé en 1979. Il est professeur émérite au Conservatoire national des arts et métiers. En 2008, il a lancé la World Policy Conference. Il est membre de l'Académie des sciences morales et politiques de l'Institut de France depuis 1992 et membre associé de nombreuses académies étrangères dont l'Académie des sciences de Russie. Il siège au conseil ou au conseil consultatif de plusieurs entreprises ou institutions internationales.

Thierry de Montbrial a dirigé le département de sciences économiques de l'Ecole polytechnique entre 1974 et 1992. Il a été le premier Président de la Fondation de la recherche stratégique (1993-2001). Il a mis sur pied le Centre d'analyse et de prévision du Ministère des Affaires étrangères et en a été le premier directeur (1973-1979).

Il est l'auteur de vingt livres, certains traduits en plusieurs langues. Il est Commandeur de la Légion d'honneur, Grand Officier de l'Ordre national du mérite et titulaire de nombreuses autres décorations françaises et étrangères, ainsi que de neuf doctorats *honoris causa*.

Thierry de Montbrial est ancien élève de l'Ecole polytechnique, docteur en économie mathématique de l'Université de Berkeley (Californie) et ancien ingénieur général au corps des Mines.

These are the conditions in which the Doha Conference will be opened. More than ever, the WPC would like to be pragmatic, tolerant and profoundly non-aligned with any power or ideology whatsoever. More than ever, it is mobilised around this fundamental question: how to organise peaceful coexistence in a sufficiently-open world so that people can best benefit from the huge opportunities offered by the technological revolution, without abandoning their history and culture.

Thierry de MONTBRIAL

WPC Founder and Chairman

BIOGRAPHY

Thierry de Montbrial is Executive Chairman of the French Institute of International Relations (Ifri), which he founded in 1979. He is Professor Emeritus at the Conservatoire national des arts et métiers. In 2008, he launched the World Policy Conference. He has been a member of the Académie des sciences morales et politiques of the Institut de France since 1992, and is a member of a number of foreign academies including the Russian Academy of Sciences.

He serves on the board or advisory board of a number of international companies and institutions. Thierry de Montbrial chaired the Department of Economics at the Ecole polytechnique from 1974 to 1992. He was the first Chairman of the Foundation for Strategic Research (1993-2001). Entrusted with the creation of the Policy Planning Staff (Centre d'analyse et de prévision) at the French Ministry of Foreign Affairs, he was its first director (1973-1979).

He has authored twenty books, several of them translated in various languages. He is a Commandeur of the Légion d'honneur and a Grand Officer of the National Order of Merit and has been awarded many other state honors by the French and foreign governments. He holds nine *honoris causa* doctorates.

Thierry de Montbrial is a graduate of the Ecole polytechnique and the Ecole des mines, and received a PhD in Mathematical Economics from the University of California at Berkeley.

رسالة من المؤسس ورئيس المؤتمر

ينعقد مؤتمر السياسات العالمية التاسع على خلفية شكوك عميقة فيما يبدو حول مستقبل العولمة. هناك العديد من المشاكل العالمية التي من المرجح أن تزداد تدهوراً على المدى القريب. إن الخلاف بين القوى الكبرى حول الأعمال الاستفزازية التي يقوم بها كيم جونج أون تثير وتيرة المخاوف من حدوث أزمة كبيرة حول شبه الجزيرة الكورية.

وكذلك وبسبب الخلافات بين القوى الرئيسية فإن الحرب ما زالت تستعر في سوريا والعراق، ومن غير المحتمل استعادة السلام في الشرق الأوسط. إن حالة عدم الاستقرار ما تزال قائمة على الحدود الروسية وفي أوكرانيا وربما أيضاً في آسيا الوسطى. إن الاتحاد الأوروبي الذي أهتمز بسبب أزمة اللاجئين وخروج بريطانيا من الاتحاد وعدم التوازن الاقتصادي يدفع ثمن سياسات التوسعة المتسارعة في التسعينات والتي جاءت نتيجة لانتهاء الاتحاد السوفيتي. ويقع شبح الإرهاب في كثير من المناطق. لقد أصبح الشك موجود في كل مكان مما يضر بفرص الحكم الرشيد إقليمياً ودولياً. ونتيجة لذلك، تضررت العلاقة بين تركيا والدول الغربية بعد المحاولة الانقلابية التي حدثت في يوليو الماضي. إن الرفض لهيمنة دول الأطلسي تم التعبير عنه من خلال مؤسسات حيوية كقمة تكتل دول البريكس - الدول صاحبة أسرع نمو اقتصادي بالعالم. وأصبحت الحركات المناهضة للدولة والشعبوية في حالة انتشار في قلب الدول الديمقراطية الليبرالية.

إن اجتماع الدوحة ينعقد بعد أيام من انتهاء الانتخابات الأمريكية، والتي تميزت بالغرابة التي أدهشت كل العالم، حيث سيكون لها تأثير لفترة طويلة قادمة. لقد أصبح الأمريكيين أكثر انغلاقاً، والافتراض الذي يعتقده البعض بأن القيادة الأمريكية تعود بالفائدة على النظام الدولي بأسره ليس له فرصة للتشكل. وتتسارع الثورة التكنولوجية بصورة مستمرة، مع تحسب تحول جذري يزعزع استقرار النظام الاقتصادي والاجتماعي، بينما قلت الحماسة للعولمة إلى حد أن الكثير من الناس حول العالم أصبحوا قلقين من موجة الحمائية.

هذه هي الأوضاع والتي سينعقد فيها المؤتمر في الدوحة. وأكثر من أي وقت مضى يروم المؤتمر الدولي للسياسات أن يكون عملياً ومتسامحاً أكثر، وغير منحاز على الإطلاق لأي قوة أو فكر أياً كان. وسيكون التركيز حول هذا السؤال الرئيسي: كيفية تنظيم التعايش السلمي في عالم منفتح بما فيه الكفاية حتى يتمكن الناس الاستفادة من الفرص الكبيرة التي تقدمها الثورة التكنولوجية بدون التحلي عن تراثهم وثقافتهم.

تيري دي مونريال

مؤسس ورئيس مؤتمر السياسات العالمية



PROGRAMME

AGENDA

PROGRAMME

AGENDA



DIMANCHE 20 NOVEMBRE

SUNDAY, NOVEMBER 20

08:30 • 09:30	Café d'accueil • Welcome coffee
09:30 • 10:45	Ouverture • Opening Session
10:45 • 12:00	Session plénière 1 • Plenary Session 1 L'avenir du Moyen-Orient // The future of the Middle East
12:00 • 13:15	Session plénière 2 • Plenary Session 2 Ethique et relations public-privé // Ethics and Government-Business relations
13:15 • 14:45	Déjeuner-débat • Lunch debate
14:45 • 15:15	Session plénière 3 • Plenary Session 3 Le rôle européen et international de la Turquie // Turkey's European and international role
15:15 • 16:30	Session plénière 4 • Plenary Session 4 Santé : innovations technologiques et gouvernance mondiale // Health: Technological innovation and global governance
16:30 • 18:00	Session plénière 5 • Plenary Session 5 Le changement technologique et le nouveau contrat social // Technological change and the New Social Contract
18:00 • 18:30	Pause-café • Coffee break
18:30 • 19:00	Session plénière 6 • Plenary Session 6 Le Royaume-Uni après le Brexit // UK after Brexit
19:00 • 20:00	Session plénière 7 • Plenary Session 7 La sécurité et le développement économique en Afrique // Security and Economic Development in Africa
20:30	Dîner-débat • Dinner Debate



LUNDI 21 NOVEMBRE

MONDAY, NOVEMBER 21

08:30 • 09:45	Session plénière 8 • Plenary Session 8 Union européenne : la prochaine étape ? // European Union: what next?
10:00 • 12:30	Ateliers parallèles • Parallel workshops 1. Finance et économie // 1. Finance and Economy • 2. Énergie et Climat // 2. Energy and Climate • 3. La Chine en transition // 3. China in transition
12:45 • 14:15	Déjeuner débat • Lunch Debate
14:15 • 16:00	Session plénière 9 • Plenary Session 9 Après les élections américaines // Post-American Elections
16:00 • 16:30	Session plénière 10 • Plenary Session 10 La conquête de l'espace : une grande aventure technologique et un défi pour la gouvernance // Space as a major technological and governance adventure
16:30 • 17:00	Pause café • Coffee break
17:00 • 18:30	Session plénière 11 • Plenary Session 11 Combattre le terrorisme // Fighting Terrorism
18:30 • 19:45	Session plénière 12 • Plenary Session 12 La stabilité politique et économique en Asie de l'Est // Political and Economic Stability in East Asia
20:00 • 20:30	Cocktail • Cocktail
20:30	Dîner de gala • Gala Dinner



MARDI 22 NOVEMBRE

TUESDAY, NOVEMBER 22

08:00 • 08:45	Rapports des ateliers parallèles • Reports from parallel workshops
08:45 • 10:00	Session plénière 13 • Plenary Session 13 Les principaux défis de l'économie mondiale // Main world economic challenges
10:00 • 11:15	Session plénière 14 • Plenary Session 14 Le rôle des hydrocarbures dans le paysage géopolitique régional // The role of hydrocarbons in the regional geopolitical landscape
11:15 • 11:45	Pause café • Coffee break
11:45 • 13:00	Session plénière 15 • Plenary Session 15 L'éducation et le rôle des femmes // Education and the role of women
13:15 • 14:15	Déjeuner • Lunch
14:15 • 15:30	Session plénière 16 • Plenary Session 16 Diversification, éducation et emploi au Moyen-Orient // Diversification, Education and Employment in the Middle East
15:30 • 16:45	Session plénière 17 • Plenary Session 17 Session Young Leaders : Bouleversements, populismes et le monde de demain // Young Leaders Session: Disruption, Populism and World of Tomorrow
16:45 • 17:15	Pause café • Coffee break
17:15 • 19:00	Session plénière 18 • Plenary Session 18 Débat final // Final debate
19:00	Clôture • Envoi

الاثنين، 21 نوفمبر



الجلسة العامة (8): الاتحاد الأوروبي: ماذا بعد؟	09:45 • 08:30
ورشة عمل متوازنة، ورشة العمل (1): الاقتصاد والتمويل، ورشة العمل (2): الطاقة والمناخ، ورشة العمل (3): التحولات في الصين	12:30 • 10:00
حوار على غداء	14:15 • 12:45
الجلسة العامة (9): مرحلة ما بعد الانتخابات الأمريكية	16:00 • 14:15
الجلسة العامة (10): الفضاء باعتباره مخاطرة كبرى في مجال التكنولوجيا والحوكمة	16:30 • 16:00
استراحة	17:00 • 16:30
الجلسة العامة (11): مكافحة الإرهاب	18:30 • 17:00
الجلسة العامة (12): الاستقرار السياسي والاقتصادي في شرق آسيا	19:45 • 18:30
استراحة	20:30 • 20:00
حفلة عشاء	20:30

الثلاثاء، 22 نوفمبر



تقارير حول ورشة العمل المتوازنة	08:45 • 08:00
الجلسة العامة (13): التحديات الأساسية للاقتصاد العالمي	10:00 • 08:45
الجلسة العامة (14): دور الهيدروكربون في السياق الإقليمي	11:15 • 10:00
الجيوسياسي	
استراحة	11:45 • 11:15
الجلسة العامة (15): التعليم ودور المرأة	13:00 • 11:45
غداء	14:15 • 13:15
الجلسة العامة (16): التنوع، التعليم والعمل في الشرق الأوسط	15:30 • 14:15
الجلسة العامة (17): جلسة القادة الشباب	16:45 • 15:30
استراحة	17:15 • 16:45
الجلسة العامة (18): الحوار الختامي	19:00 • 17:15
ختام المؤتمر	19:00

البرنامج



الأحد، 20 نوفمبر

الترحيب بالضيوف	09:30 • 08:30
الجلسة الافتتاحية	10:45 • 09:30
الجلسة العامة (1): مستقبل الشرق الأوسط	12:00 • 10:45
الجلسة العامة (2): الأخلاقيات والعلاقات التجارية الحكومية	13:15 • 12:00
حوار على غداء	14:45 • 13:15
الجلسة العامة (3): دور تركيا الأوروبي والدولي	15:15 • 14:45
الجلسة العامة (4): الصحة: التطور التكنولوجي والحوكمة الدولية	16:30 • 15:15
الجلسة العامة (5): التحول التكنولوجي والعقد الاجتماعي الجديد	18:00 • 16:30
استراحة	18:30 • 18:00
الجلسة العامة (6): المملكة المتحدة بعد الخروج من الاتحاد الأوروبي	19:00 • 18:30
الجلسة العامة (7): الأمن والتطور الاقتصادي في أفريقيا	20:00 • 19:00
حوار على عشاء	20:30



THÈMES DES SESSIONS

CONFERENCE THEMES

Session 1. L'avenir du Moyen-Orient

Loin d'ouvrir la voie à une période de paix et de prospérité, le soi-disant "Printemps arabe" a engendré de nouveaux fléaux qui frappent l'ensemble du Moyen-Orient. La région (Moyen-Orient et Afrique du Nord) dispose toutefois de ressources humaines et naturelles qui devraient augurer d'un avenir prometteur. Qui doit faire quoi, et quand, pour obtenir dans un avenir pas trop lointain les bienfaits que le "Printemps arabe" n'a pas été en mesure d'apporter ?

Session 2. Éthique et relations public-privé

La révolution des technologies de l'information se poursuit à un rythme accéléré. Elle a déjà eu de profondes répercussions sur les relations gouvernement-monde des affaires (ou relations public-privé), et sur la façon dont les médias et les opinions publiques interfèrent avec ces relations. Par exemple, la lutte contre la corruption ou l'évasion fiscale sont aujourd'hui des enjeux gouvernementaux majeurs, tant au niveau national qu'international. La technologie soulève également de nouvelles questions éthiques, notamment dans les situations critiques où le jugement humain est remplacé par des algorithmes mathématiques ou lorsque des campagnes médiatiques se substituent à des procès équitables. Cette session a pour objectif d'analyser les divers aspects de ces questions connexes.

Session 3. Le rôle européen et international de la Turquie

La Turquie n'est pas seulement un acteur clé du Moyen-Orient. Elle joue également un rôle important dans les affaires européennes et dans l'espace de l'ancienne Union soviétique. Ce rôle est politique, économique et culturel. Cette session a pour objectif de préciser les contours de ce rôle au lendemain des plus récents développements politiques et géopolitiques.

Session 4. Santé : innovations technologiques et gouvernance mondiale

La technologie a des répercussions sur la médecine en termes d'organisation et de gouvernance, avec des conséquences internationales considérables. Exemples : comment prévenir et combattre les épidémies ; comment améliorer la coopération en matière de santé entre pays développés et pays en développement ? La WPC a notamment pour mission, année après année, d'évaluer la situation et d'émettre des recommandations dans ce domaine vital.

Session 1. The future of the Middle East

Far from paving the way for a peaceful and prosperous era, the so-called "Arab Spring" led to even more scourges affecting the Middle East at large. Nonetheless, the region (the Middle East and North Africa) enjoys human and natural resources that should allow for a bright future. Who should do what, and when, to achieve in a not too distant future the benefits that the "Arab Spring" has been unable to deliver?

Session 2. Ethics and Government-Business relations

The information technology revolution is still moving full-speed ahead. It has already deeply impacted government business, public-private relations and how media and public opinion influence them. For instance, fighting corruption or tax evasion are becoming major government issues at the national as well as the international levels. Technology also raises new ethical issues, typically in critical situations where mathematical algorithms replace human judgment or media campaigns become substitutes for fair trials. This session's objective is to look at these related issues' various aspects.

Session 3. Turkey's European and international role

Turkey is not only a key actor in the Middle East. It also plays a major political, economic and cultural role in European affairs and in the space of the former Soviet Union. This session aims to clarify that role in the aftermath of the most recent political and geopolitical developments.

Session 4. Health: Technological development and global governance

Technology's impact on medicine has ongoing organizational and governance repercussions with considerable international consequences. For example, how can epidemics be prevented and fought? How can health cooperation between developed and developing countries be improved? Every year, it is part of the WPC mission to assess the situation and make recommendations in this crucial area.

Session 5. Le changement technologique et le nouveau contrat social

Dans cette quatrième session de la 9^e WPC consacrée à la technologie, nous examinerons plus largement les effets disruptifs de la révolution des technologies de l'information sur les "contrats sociaux" dans le monde entier. Les gouvernements doivent s'adapter à de nouveaux modèles économiques et de sécurité, sachant que toute incapacité à s'adapter risque de saper leur légitimité.

Session 6. Le Royaume-Uni après le Brexit

Les résultats du référendum britannique du 23 juin ont constitué un choc énorme, semblant même déstabiliser les partisans du Brexit. Le reste de l'UE est déterminée à rester unie et à se montrer ferme dans les négociations à venir avec le membre sortant. Comment la Grande-Bretagne peut-elle envisager son avenir à court terme et au-delà ?

Session 7. La sécurité et le développement économique en Afrique

Il est aujourd'hui clairement admis que l'Afrique est un continent sur la voie du progrès, doté d'un potentiel économique énorme. Toutefois, l'Afrique reste confrontée à de graves problèmes de gouvernance locale et régionale et à des défis majeurs en matière de sécurité, dont certains sont étroitement liés à la situation au Moyen-Orient. Cette session a pour objectif d'identifier ces problèmes et ces défis, et d'examiner le rôle des puissances extérieures telles que l'Europe, les États-Unis et la Chine.

Session 8. Union européenne : la prochaine étape ?

L'Union européenne se trouve aujourd'hui confrontée à au moins trois crises majeures : la zone Euro est loin d'être entièrement stabilisée ; la crise des réfugiés a mis en évidence la faiblesse de l'Europe dans le domaine de la sécurité, l'absence d'une politique cohérente sur l'immigration et les réfugiés, et les failles dans la mise en œuvre des Accords de Schengen ; les résultats du référendum sur le Brexit ont pris tout le monde au dépourvu. 2016 ne semble toutefois pas marquer le début de la désintégration de l'Union européenne. Comment réagir positivement à ces défis et donner un nouvel élan à la construction européenne malgré les eurosceptiques et les populistes ? L'UE pourrait-elle survivre à une période de stagnation prolongée, avec quelles conséquences pour le reste du monde ?

Session 9. Après les élections américaines

La 9^e WPC commence moins de deux semaines après les élections présidentielles aux États-Unis. La campagne présidentielle, sans précédent dans l'histoire, a laissé le monde perplexe quant à la future politique

Session 5. Technological change and the New Social Contract

Directly focusing on technology, this session will examine the broader issue of the IT revolution's disruptive effects on "social contracts" around the world. Governments must adapt to new emerging economic and security models. The failure to do so is bound to undermine their legitimacy.

Session 6. UK after Brexit

The results of the June 23rd referendum in the UK came as a big shock, seeming to destabilize even those who were in favor of Brexit. The rest of the EU is determined to remain united and take a tough stance in the upcoming negotiations with the outgoing member. How can the UK envisage its future in the next few years and beyond?

Session 7. Security and Economic Development in Africa

It is now well recognized that Africa is a continent in progress, with huge economic potential. However, it still faces serious local and regional governance issues as well as major security challenges, some of them closely related to the Middle East. This session's goal is to identify those issues and challenges and look at the role of external powers, such as Europe, the US and China.

Session 8. The European Union: what next?

The European Union currently faces at least three major crises: the Eurozone is far from being entirely stabilized; the refugee crisis has revealed Europe's weakness at the security level, lack of a coherent immigration and refugee policy and flawed implementation of the Schengen Agreements; and the Brexit vote has left everyone unprepared. So far, 2016 is unlikely to be the first year of European disintegration. How is it possible to react positively to these challenges and boost the European construction adventure in spite of the Eurosceptics and populists? Could the EU survive a protracted period of stagnation with consequences for the rest of the world?

Session 9. After the American elections

The ninth WPC starts less than two weeks after the US presidential election. The unprecedented campaign left the world puzzled about the future course of American economic and foreign policy. Moderated by a prominent American journalist, this panel will consider the consequences of November 8 from the rest of the world's viewpoint.

économique et étrangère des États-Unis. Dans ce panel, modéré par un éminent journaliste américain, nous examinerons les conséquences du 8 novembre du point de vue du reste du monde.

Session 10. La conquête de l'espace : une grande aventure technologique et un défi pour la gouvernance

Trois questions seront débattues :

1. développements technologiques dans ce domaine ;
2. activités spatiales et changement climatique ;
3. la conquête de la planète Mars.

Session 11. Combattre le terrorisme

Le terrorisme a certes toujours existé, mais il est devenu aujourd'hui un fléau mondial. En théorie, pour l'éradiquer, la "communauté internationale" devrait partager une même compréhension de ses racines et élaborer des stratégies cordonnées à différents niveaux. Dans quelle mesure est-ce faisable, sachant qu'il n'existe pas de définition internationale du terrorisme et que certains grands États divergent dans leur analyse des risques ? Comment définir un noyau de coopération, et entre qui ?

Session 12. La stabilité politique et économique en Asie de l'Est

L'Asie de l'Est est l'une des principales régions régulièrement couvertes par la WPC. Depuis la conférence de Montreux, les tensions restent vives malgré quelques avancées diplomatiques dans le triangle Chine-Japon-Corée. L'attitude provocante de la Corée du Nord est de plus en plus préoccupante et constitue un véritable défi pour les États-Unis et la Chine en particulier. La région est également confrontée à d'importants enjeux économiques.

Session 13. Les principaux défis de l'économie mondiale

Il s'agit là encore d'une session traditionnelle de la WPC. Elle a pour objectif d'appréhender les grandes questions de la gouvernance économique globale selon trois points de vue complémentaires :

1. Développements structurels ;
2. Commerce international (aujourd'hui en repli, avec de puissantes forces protectionnistes à l'œuvre partout dans le monde) ;
3. Politiques macroéconomiques et leur coordination (ou l'absence de).

Session 10. Space as a major technological and governance adventure

Three issues will be discussed:

1. Technological developments in this field;
2. Space activities and climate change;
3. The conquest of Mars.

Session 11. Fighting Terrorism

Although terrorism is by no means new in a historical perspective, it is currently becoming a worldwide scourge. In theory, to eradicate it, the "international community" should share an understanding of its root causes and build coordinated strategies at various levels. To what extent is this feasible, since there is no international definition of terrorism and some of the major States disagree on their analysis of the risks? How can a minimum core of cooperation be defined, and among whom?

Session 12. Political and Economic Stability in East Asia

The WPC regularly covers East Asia. Tensions have remained very high since the Montreux meeting, although some positive diplomatic moves have taken place in the China-Japan-Korea triangle. However, North Korea's provocative attitude is increasingly alarming and particularly challenging for the US and China. The region also faces some significant economic challenges.

Session 13. The world's main economic challenges

This is also a traditional WPC session. Its aim is to look at major global economic governance issues from three complementary points of view:

1. Structural developments;
2. International trade (currently slowing down, with strong protectionist forces around the world);
3. Macroeconomic policies and their coordination (or lack of).

Session 14. Le rôle des hydrocarbures dans le paysage géopolitique régional

Cette session se déroulera sous forme de débat entre le PDG de Total et le PDG de Qatar Petroleum

Session 15. L'Éducation et le rôle des femmes

Les femmes ont un rôle important à jouer dans le développement durable, économique et social, partout dans le monde. Cette session sera consacrée à la question de l'éducation des femmes et à leur importance en tant qu'éducatrices, en s'appuyant sur l'exemple du Qatar.

Session 16. Diversification, éducation et emploi au Moyen-Orient

Cette session, comme la session 15, sera consacrée à l'éducation mais selon une perspective différente. La plupart des dirigeants du Moyen-Orient, et d'autres pays dont les économies sont largement tributaires de leurs ressources naturelles, ont conscience que leur développement économique et social à long terme dépend de la diversification économique. La réussite de la diversification dépend à son tour de la qualité de l'éducation. Cette session est clairement liée à la session 1, même si l'échelle de temps est différente.

Session 17. Session Young Leaders : Bouleversements, populismes et le monde de demain

Le monde n'a jamais connu de mutation aussi rapide, et cela s'explique par l'accélération de la révolution des technologies de l'information. Les nouvelles générations d'entrepreneurs et de dirigeants portent sur le monde un regard différent de celui de leurs aînés. La réalité des relations internationales risque d'en être affectée beaucoup plus rapidement que sous les précédents changements générationnels. Mais il est vrai aussi que des forces populistes, nationalistes et anti-mondialisation sont aujourd'hui à l'œuvre. Dans cette session, il sera demandé au panel d'identifier les grands enjeux de la gouvernance mondiale qu'il convient à leur avis de relever sans délai afin de répondre à leurs attentes.

Session 18. Débat final

Cette session finale traditionnelle de la WPC se veut un exercice récapitulatif et est également l'occasion de préciser ou de développer certains points.

Session 14. The role of hydrocarbons in the regional geopolitical landscape

This session will feature a debate between the Chairman and CEO of Total and President and CEO of Qatar Petroleum.

Session 15. Education and the role of women

Women have a major role to play in sustainable economic and social development around the world. This session will emphasize both the issue of the education of women and the importance of women as educators.

Session 16. Diversification, Education and Employment in the Middle East

Like session 15, this one will emphasize education, but from a different point of view. Most leaders in the Middle East, as in other countries whose economies still depend primarily on their natural resources, understand that successful long-term economic and social development depends on economic diversification. Successful diversification, in turn, depends on the quality of education. This session has a clear link with session 1, although on a different timescale.

Session 17. Young Leaders Session: Disruption, Populism and the World of Tomorrow

The still-accelerating information technology revolution means that the world is changing with unprecedented speed. As a consequence, the new generations of entrepreneurs and leaders look at the world in a way quite different from their elders. Their way is likely to impact the reality of international relations much faster than under past generational changes. But it is also true that populist, nationalist and anti-globalization forces are currently at work. In this session, the panelists will be asked to spell out the most important global governance issues that they believe need to be addressed soon to fulfill their expectations.

Session 18. Final debate

This traditional final session of the WPC is meant as a wrap-up exercise and an opportunity to fill in some gaps.

الجلسة العامة 11: "مكافحة الإرهاب"

على الرغم من أن الإرهاب ليس شيئاً جديداً إن رأيناه من منظور تاريخي، إلا أنه قد أصبح بلاءً عالمياً. وللغرض عليه، يفترض أن يكون لدى الجميع في "المجتمع الدولي" ذات الفهم بخصوص جذور مسبباته وصياغة استراتيجيات متسقة للتصدي له على مختلف المستويات. ما مدى إمكانية ذلك، طالما لا يوجد بعد تعريف دولي للإرهاب وحتى أن بعض الدول الكبيرة لا تتفق في تحليلها للمخاطر؟ كيف يمكن تحديد حد أدنى أساسي للتعاون؟ وبين من؟

الجلسة العامة 12: "الاستقرار السياسي والاقتصادي في شرق آسيا"

تُعد شرق آسيا من أحد أهم المناطق التي تتم تغطيتها بشكل مستمر في مؤتمر السياسات العالمية. لا زال التوتر عالياً منذ اجتماع مونترال، بالرغم من أنه تم اتخاذ بعض الخطوات الدبلوماسية الإيجابية بين المثلث اليابان - الصين - كوريا. وما زال أسلوب كوريا الشمالية المستفز يثير القلق وتواجه بالتحديد الولايات المتحدة والصين. كما تواجه المنطقة عدداً من التحديات الاقتصادية.

الجلسة العامة 13: "التحديات الأساسية للاقتصاد العالمي"

هذه هي أحد الجلسات التقليدية لمؤتمر السياسات العالمية وتهدف إلى مناقشة أهم القضايا الخاصة بالإدارة الاقتصادية من جوانب التنمية الهيكلية، والتجارة العالمية (التي تباطأ عملها مؤخراً مع تزايد قوى حماية الإنتاج الوطني في أرجاء العالم)، وجود (أو عدم وجود) سياسات الاقتصاد الكلي والتنسيق فيما بينها.

الجلسة العامة 14: "دور الهيدروكربون في السياق الإقليمي الجيوسياسي"

تهدف الجلسة إلى مناقشة بين الرئيس والمدير التنفيذي لشركة توتال والرئيس والمدير التنفيذي لقطر للبترول.

الجلسة العامة 15: "التعليم ودور المرأة"

لدى المرأة دور رئيسي لتحقيق التنمية المستدامة الاقتصادية والاجتماعية، في جميع أنحاء العالم. وتؤكد هذه الجلسة أهمية قضية تعليم المرأة في البلدان المختلفة ودور المرأة في ميدان العمل، وأهمية المرأة كمعلمة.

الجلسة العامة 16: "التنوع، التعليم والعمل في الشرق الأوسط"

تتناول الجلسة أهمية التعليم كما في جلسة 15 ولكن من وجهة نظر مختلفة. معظم القادة في منطقة الشرق الأوسط، كما هو الحال في البلدان الأخرى لا يزالون يعتمدون في المقام الأول على مواردهم الطبيعية والاقتصادية، ويعلمون أن التنمية الاقتصادية والاجتماعية الناجحة على المدى الطويل تعتمد على التنوع الاقتصادي. التنوع الناجح في المقابل، يعتمد على جودة التعليم.

الجلسة العامة 17: "جلسة القادة الشباب"

في عالم يتغير بسرعة كبيرة، فمن الضروري عند مناقشة المستقبل، إعطاء الكلمة للقادة الشباب الذين غالباً ما يكون لديهم خيال أوسع من أسلافهم. من الأرجح، أن تؤثر طريقتهم على واقع العلاقات الدولية أسرع بكثير من تغييرات الأجيال الماضية، ولكن لاتزال القومية، والقوى المناهضة للعولمة في الصورة حالياً. في هذه الجلسة سوف يطلب من المشاركين توضيح وتحديد أهم مسائل الحوكمة العالمية التي يعتقدون أنه يجب معالجتها – وكيف- في المستقبل المنظور.

الجلسة العامة 18: "الحوار الختامي"

تهدف هذه الجلسة التقليدية لمؤتمر السياسات العالمية إلى إبداء الرأي الختامي فيما تناولته جلسات المنتدى.

موضوعات المؤتمر

الجلسة العامة 1: "مستقبل الشرق الأوسط"

لا تحتاج منطقة الشرق الأوسط شيئاً أكثر مما تحتاج الأمن والسلام والاستقرار. فهي لم تر منذ الحرب العالمية الأولى سوى المزيد من التدخلات الأجنبية، والنزاعات، والثورات والانقلابات والحروب. ولم يمهّد ما يسمى بـ "الربيع العربي" الطريق لعصر سلمي ومزدهر في الشرق الأوسط وشمال أفريقيا. ومع ذلك فإن هذه المنطقة تتمتع بالموارد البشرية والطبيعية التي من المفترض أن تسمح لمستقبل مشرق. على من ... أن يفعل ماذا ... ومتى... لتحقيق الفوائد التي لم يتمكن "الربيع العربي" من تقديمها؟

الجلسة العامة 2: "الأخلاقيات والتحول التكنولوجي وعلاقات الحكومات وأصحاب العمل"

لا تزال ثورة تكنولوجيا المعلومات مستمرة وبسرعة متزايدة، وقد سبق أن أثرت بعمق على أعمال الحكومة أو علاقات القطاعين العام والخاص وأيضاً على طريقة تفاعل وسائل الإعلام والرأي العام معها. على سبيل المثال، مكافحة الفساد أو التهرب من دفع الضرائب، حيث أصبحت هذه هي القضايا الحكومية الرئيسية على الصعيد الوطني، وكذلك الصعيد الدولي. وتؤدي التكنولوجيا أيضاً إلى قضايا أخلاقية جديدة، عادة تكون في الحالات الحرجة عندما يتم استبدال الرأي البشري باللوغاريتمات الرياضية أو عندما تصبح الحملات الإعلامية بدائل للمحاكمات العادلة. والهدف من هذه الجلسة هو أن ننظر إلى الجوانب المختلفة لهذه القضايا ذات الصلة.

الجلسة العامة 3: "دور تركيا الأوروبي والدولي"

لاتعد تركيا مجرد لاعب رئيسي في الشرق الأوسط. بل لها دوراً رئيسياً في السياسة، الاقتصاد، والثقافة في الاتحاد الأوروبي. تهدف الجلسة إلى توضيح أحدث التطورات السياسية والجغرافية السياسية لتركيا.

الجلسة العامة 4: "الصحة: التطور التكنولوجي والحوكمة الدولية"

أصبحت الصحة الدولية مجالاً للنشاطات المحترفة التي تشتمل على تطوير برامج دولية لتحسين الصحة، والوقاية من الأمراض ومراقبتها، ودعم الدول النامية في تنفيذ برامجها الصحية. ستناقش هذه الجلسة عدة قضايا، منها كيفية منع ومكافحة الأوبئة، وكيفية تحسين التعاون الصحي بين البلدان المتقدمة والبلدان النامية؟ وهو جزء من مهمة مؤتمر السياسات العالمية عاماً بعد عام لتقييم الوضع وتقديم التوصيات في هذا المجال الحيوي.

الجلسة العامة 5: "التحول التكنولوجي والعقد الاجتماعي الجديد"

تتناول هذه الجلسة القضية الأوسع نطاقاً للتأثيرات السلبية الناجمة عن ثورة تكنولوجيا المعلومات في "العقد الاجتماعي" في جميع أنحاء العالم. ينبغي على الحكومات التكيف مع النماذج الاقتصادية والأمنية الجديدة وعدم القيام بذلك سيؤدي إلى تقويض شرعيتها.

الجلسة العامة 6: "المملكة المتحدة بعد الخروج من الاتحاد الأوروبي"

تستعرض هذه الجلسة تبعات خروج المملكة المتحدة من الاتحاد الأوروبي، لاسيما من الناحية السياسية والاقتصادية، وكيفية تصور مستقبل المملكة المتحدة في السنوات القليلة القادمة.

الجلسة العامة 7: "الأمن والتطور الاقتصادي في أفريقيا"

هناك اعتراف الآن بأن أفريقيا قارة تمضي في مسار التقدم، مع إمكانيات اقتصادية ضخمة. ولكن ما زالت تواجه قضايا حوكمة محلية وإقليمية خطيرة، وكذلك تحديات كبرى في مجال الأمن، بعضها يتعلق بنحو وثيق بالشرق الأوسط، تهدف هذه الجلسة إلى تحديد المسائل والتحديات والنظر إلى دور القوى الخارجية مثل أوروبا، الولايات المتحدة والصين.

الجلسة العامة 8: "الاتحاد الأوروبي: ماذا بعد؟"

يواجه الاتحاد الأوروبي حالياً ما لا يقل عن ثلاث أزمات رئيسية، هي: إن منطقة اليورو لا تزال بعيدة عن الاستقرار تماماً؛ كشفت أزمة اللاجئين ضعف أوروبا على الصعيد الأمني؛ وعدم وجود سياسة متماسكة بشأن الهجرة واللاجئين، والعيوب التي يتسم بها تنفيذ اتفاق الشنغن؛ ترك تصويت خروج المملكة المتحدة من الاتحاد الأوروبي الجميع غير مستعد، بما في ذلك القادة الموالون للخروج في المملكة المتحدة. هل ستكون 2016 السنة الأولى من التفكك الأوروبي؟ هل من الممكن التفاعل بإيجابية مع هذه التحديات وتعزيز مغامرة البناء الأوروبي على الرغم من الأوروبيين المشككين والشعوبيين؟ هل يمكن للاتحاد الأوروبي البقاء على قيد الحياة بعد فترة طويلة من الركود، وما هي عواقب ذلك على بقية العالم؟

الجلسة العامة 9: "مرحلة ما بعد الانتخابات الأمريكية"

سيبدأ مؤتمر السياسات العالمية التاسع بعد أقل من أسبوعين بعد الانتخابات الرئيسية في الولايات المتحدة. الحملة غير المسبوقة في الانتخابات الأمريكية تركت العالم في حيرة حول المسار المستقبلي للسياسة الاقتصادية والخارجية الأمريكية. هذه الجلسة ستتناول عواقب الثامن من نوفمبر من وجهة نظر العالم.

الجلسة العامة 10: "الفضاء باعتباره مخاطرة كبرى في مجال التكنولوجيا والحوكمة"

ستتناول الجلسة التطورات التكنولوجية في هذا الفضاء، والأنشطة الفضائية والتغير المناخي، وارتداد كوكب المريخ. !

Ateliers

ATELIER « FINANCE ET ÉCONOMIE »

Cet atelier abordera deux questions majeures. Premièrement, les perspectives de l'économie mondiale et les différentes dimensions du risque. Deuxièmement, la situation actuelle et le programme de réformes financières après le sommet du G20 de Hangzhou en septembre.

1. PERSPECTIVES DE L'ÉCONOMIE MONDIALE

En 2016, la reprise économique mondiale se caractérise par une croissance modérée décevante. Les dernières prévisions du FMI évaluent la croissance mondiale cette année à 3,1 %, 0,1 % de moins que les prévisions d'avril. Dans les économies avancées, l'héritage de l'essor enregistré avant la crise et de la récession qui a suivi continue de faire de l'ombre à la reprise, et le vote britannique de juin en faveur de la sortie de l'Union européenne a eu une influence négative, tout comme la croissance plus faible que prévu enregistrée aux États-Unis. Les économies émergentes, largement préservées de la grave crise qui avait frappé les économies avancées en 2008-2009, s'ajustent désormais à des taux de croissance moindres. Ceci dit, la croissance dans les marchés émergents et les économies en développement devrait atteindre 4,2 % en 2016, contribuant à hauteur de 75 % à la croissance mondiale cette année. Ce modeste regain attendu en 2016 fait suite à cinq années consécutives de déclin.

La croissance décevante cette année ne doit pas être interprétée comme annonciatrice d'un même niveau de croissance pour 2017 : les prévisions de croissance du FMI pour 2017 sont de 3,4 % pour le monde (0,3 % de plus que cette année), avec une légère accélération pour les économies avancées (prévision de croissance de 1,8 % au lieu de 1,6 %) et pour les économies émergentes et en développement (+ 4,6 % au lieu de 4,2 % cette année).

Mais la croissance en 2017 resterait relativement faible par rapport aux taux de croissance annuels atteints dans la première moitié des années 2000. On observe quelques signes rassurants tels qu'un *re-pricing* sans heurt sur les marchés financiers après le Brexit, un marché du travail encourageant aux États-Unis, et une remontée des prix du pétrole et des marchandises qui allège la pression sur les producteurs de pétrole et de marchandises.

Toutefois, les prévisions de croissance des institutions internationales pourraient être mises à mal. En effet, les risques restent nombreux au niveau international et la matérialisation de certains de ces risques pourrait porter atteinte à la croissance et à la stabilité économique mondiale. Parmi ces risques, il convient de citer : premièrement, les risques géostratégiques au Moyen-Orient, en Afrique, en Europe de l'Est et en Asie ; deuxièmement, les nouveaux risques politiques liés à un puissant mouvement de fond hostile au commerce international et favorable au nationalisme et au protectionnisme dans de nombreuses économies avancées (élections aux États-Unis, Brexit, nouveau nationalisme européen, etc.) ; troisièmement, les conséquences potentielles d'une période prolongée de faible croissance dans les économies avancées (stagnation séculaire) et le faible niveau d'amélioration de la productivité ; quatrièmement, les risques financiers hérités de la crise financière, un niveau élevé d'endettement public et privé dans les économies avancées et émergentes, et les bulles potentielles découlant de politiques monétaires très accommodantes ; et cinquièmement, un certain nombre de risques spécifiques, notamment le rééquilibrage économique en Chine, les déséquilibres dans les marchés émergents et l'exposition au risque souverain dans les pays avancés et émergents.

Workshops

WORKSHOP "FINANCE AND ECONOMY "

The workshop will address two major issues First, the World Economic Outlook and its multiple risk dimensions. Secondly, the present state and the work-plan of financial reforms after the September Hangzhou G20 meeting.

1. WORLD ECONOMIC OUTLOOK

In 2016, the global economic recovery has been characterized by a disappointing subdued growth. According to the IMF last projections, world growth this year is projected at 3,1%, 0,1% lower than the April projections. In advanced economies, the legacies of the pre-crisis boom and of the subsequent bust are still overshadowing the recovery and the June UK vote in favor of leaving the European Union had a certain negative influence as well as weaker than expected growth in the US. The emerging economies, which had been largely preserved from the acute crisis of the advanced economies in 2008-2009, are adjusting to lower rates of growth. That being said, growth in emerging market and developing economies is expected to strengthen somewhat in 2016 to 4,2%, contributing to 75% of global growth this year. The modest pickup expected in 2016 comes after five consecutive years of decline.

The disappointing growth this year does not signal necessarily the same level of growth in 2017: the IMF growth projections for 2017 are 3,4% for the world (0,3% more than this year), with a slight pickup both for the advanced economies, with a growth projection of 1,8% instead of 1,6%, and for the emerging market and developing economies with a growth of 4,6% instead of 4,2% this year.

But growth in 2017 would remain relatively meager in comparison with the yearly rates of growth

attained in the first half of the 2000. They are some reassuring upside developments including the easy re-pricing in financial markets after Brexit; the encouraging labor market in the US; the pickup in prices in oil and commodities which alleviates the pressure on oil and commodities producers.

Still the potential for setbacks to the growth outlook of the International Institutions is high. Risks remain numerous at a global level and the materialization of some of these risks could be particularly adverse for global economic growth and stability. Among these risks: first, the geostrategic risks in the Middle East, in Africa, in the Eastern part of Europe and in Asia; second, the new political risks coming from the powerful move against global trade and in favor of a drive towards nationalism and protectionism in many advanced economies (US elections, UK Brexit, European new nationalism, etc.); third, the potential consequences of prolonged low growth in the advanced economies (secular stagnation) and the low level of productivity improvement; fourth, the remaining financial risks stemming from the legacy of the financial crisis, high level of public and private debts both in the advanced and emerging economies and potential bubbles coming out of very accommodating monetary policies; and fifth, a number of other specific risks, including China's economic rebalancing, emerging countries imbalances and further sovereign risks issues in the advanced as in the emerging countries.

The workshop would concentrate on several issues that should require much attention from the international community, in particular but not exclusively:

- What are the underlying causes of the decrease of growth of "total factor productivity" and of

L'atelier se concentrera sur plusieurs questions qui méritent l'attention de la communauté internationale, notamment mais non exclusivement :

- Quelles sont les causes sous-jacentes de la diminution de croissance de la « productivité globale des facteurs » et de la productivité du travail observée dans de nombreuses économies avancées ?
- Existe-t-il un réel danger de « stagnation séculaire » dans les économies avancées, y compris aux États-Unis ? Quelles sont les multiples dimensions d'une telle stagnation si celle-ci se confirme ?
- En Europe, notamment dans la zone euro, on observe une absence générale de demande intérieure, révélée notamment par un excédent significatif et croissant des comptes courants et un niveau d'inflation faible. Quels sont les moyens appropriés (fiscal, PPP, investissements dans les infrastructures, nouveau contrat social dans certains pays...) pour activer la demande intérieure et contrer l'inflation anormalement faible afin de soulager la pression sur la politique monétaire de la BCE ?
- Quelles sont les conséquences à moyen et long terme du rééquilibrage mondial de la consommation énergétique entre énergies fossiles et énergies renouvelables ?
- Existe-t-il un risque que certaines des fortes tensions géopolitiques actuelles – notamment au Moyen-Orient, en Europe de l'Est et en Asie du Sud-Est – ne s'internationalisent et n'aient un impact significatif sur l'économie mondiale ?
- Les banques centrales des économies avancées ne doivent pas être la « seule option possible » et certaines conséquences négatives de l'accommodation monétaire sont d'ores et déjà visibles. La politique

fiscale peut-elle remplacer ou compléter la politique monétaire ? Les économies avancées et émergentes disposent-elles d'un espace fiscal suffisant pour cela ?

2. RÉFORMES FINANCIÈRES : PROGRÈS RÉALISÉS ET PLAN DE TRAVAIL

Depuis le premier engagement du G20 de réformer en profondeur le système financier mondial, de nombreux progrès ont été réalisés, ce qui ne veut pas dire que cela s'est fait en toute facilité, sans rencontrer la moindre opposition ou le moindre problème. Fait remarquable depuis la crise financière mondiale, toutes ces mesures sont aujourd'hui préparées et décidées par la communauté internationale dans son ensemble, y compris les économies émergentes systémiques (nouvelle composition inclusive du Comité de Bâle, Conseil de stabilité financière et G20) et pas seulement par les économies avancées, comme c'était le cas avant (ancien format restreint du Comité de Bâle, G10, G7).

L'atelier pourrait se concentrer entre autres sur cinq questions qui revêtent une importance particulière :

- En finir avec le principe du trop gros pour faire faillite. C'est assurément l'une des mesures les plus décisives. La mise en œuvre d'une capacité additionnelle d'absorption des pertes et d'une supervision plus stricte pour les banques systémiques a bien avancé. Beaucoup reste à faire en matière de plans opérationnels de résolution pour les sociétés transfrontalières. Autre question associée, la fin du principe du trop gros pour faire faillite des institutions et entités financières autres que les banques. En ce qui concerne les assurances, l'IAIS (Association internationale des superviseurs d'assurance) a finalisé ses exigences de capacité additionnelle d'absorption des pertes pour les assureurs d'importance systémique. D'importants progrès restent toutefois à accomplir pour identifier les institutions d'import-

labor productivity observed in many advanced economies?

- Is there an associated real danger of “secular stagnation” in advanced economies, including in the United States? What are the multiple dimensions of its consequences if such stagnation is confirmed?
- In Europe, particularly in the Euro area, there is an overall lack of domestic demand, signaled, in particular, by a significant and increasing current account surplus and by a low level of inflation. What are the appropriate ways (fiscal, PPP infrastructure investment, new deal of social partners in some countries...) to activate domestic demand and counter sustained abnormally low inflation in order to alleviate the burden on the monetary policy of the ECB?
- What are the medium and long term consequences of the global rebalancing of energy consumption out of fossil energy?
- Is there a significant likelihood for some of the present acute geopolitical tensions – in particular, in the Middle East, in Eastern Europe and in South-east Asia – to turn global and to impact significantly the world economy as a whole?
- The central banks of the advanced economies cannot be the “only game in town” and some adverse consequences of policy accommodation are visible. Can fiscal policy substitute, complement or supplement monetary policy? Is there a significant fiscal space to do that in advanced and emerging economies?

2. FINANCIAL REFORMS: PROGRESS MADE AND WORK-PLAN

Since the first G20 commitment to fundamental reform of the global financial system, substantial progress have been made, which does not mean that it was easy or without opposition and challenges. What is remarkable since the global financial crisis is that all measures are now prepared and decided by the International Community as a whole, including systemic emerging economies, (new inclusive composition of Basel Committee, Financial Stability Board and G20) and not only by the advanced economies as was the case before (previous restricted format of Basel Committee, G10 and G7).

The workshop could concentrate, amongst others, on five issues that are of particular importance:

- Ending too-big-to-fail. It is clearly one of the most decisive measures. Implementation of higher loss absorbency and more intensive supervision is most advanced for systemic banks. A lot remain to be done to make operational resolution plans for cross border firms. Another related issue is the ending of too-big-to-fail for financial institutions and entities other than banks. As regards insurance, the IAIS (International Association of Insurance Supervisors) finalized its higher loss absorbency requirements for global systemically important insurers. Significant progress has still to be made also for identifying “non-banks – non insurers” global systemically important institutions.
- Pursuing OTC derivatives market reforms and reinforcing Central Counterparty Clearing Houses (CCPs) resilience. Good progress was made as regards adoption of legislation and regulations for higher capital requirements for non-centrally cleared derivatives and for trade reporting requirements. Margin requirements are behind

tance systémique mondiale « hors banques - hors assurances ».

- Poursuivre les réformes du marché des produits dérivés de gré à gré et renforcer la capacité de résistance des chambres de compensation centrale. De réels progrès ont été réalisés en ce qui concerne l'adoption de réglementations et de régulations imposant des exigences plus élevées en matière de fonds propres pour les produits dérivés non compensés centralement et des exigences de reporting commercial. Du retard a été pris au niveau des exigences de marge, et nombre de pays accusent un retard dans l'élaboration de plateformes de trading. Beaucoup reste à faire pour garantir que les chambres de compensation centrale des transactions de produits dérivés de gré à gré ne soient elles-mêmes pas trop grosses pour faire faillite mais au contraire solides et résistantes. Il est également nécessaire d'œuvrer activement dans le domaine de la planification de la reprise et de la résolvabilité.

- Transformer le secteur bancaire parallèle en finances fondées sur un marché résilient. La menace d'ajustements désordonnés sur les marchés financiers perdure, en tenant compte de la déconnexion entre la prise de risque sur les marchés financiers et les développements de l'économie réelle. Il est par conséquent essentiel de résoudre les vulnérabilités sur le marché des capitaux et les activités de gestion d'actifs, tant à court terme qu'à plus long terme. La mise en œuvre des réformes convenues (supervision et réglementation des entités du secteur bancaire parallèle, fonds de marché monétaire et alignement du risque de titrisation) n'en est qu'à ses débuts. L'idée est de concevoir les outils politiques complémentaires destinés à réduire les risques systémiques émanant des gestionnaires d'actifs hors banques et hors assurances.

- Préserver un terrain de jeu international. Empêcher les arbitrages réglementaires, la segmentation et/

ou la renationalisation du système mondial est plus important que jamais, alors que la menace de renationalisation reste forte. Pour préserver un terrain de jeu ouvert, la régulation doit couvrir de manière exhaustive les marchés et institutions financiers mondiaux, tout en évitant les conflits, les incohérences et les écarts entre les régimes.

- Risques de mauvaise conduite. Sur cette question qui est peut-être la plus importante du point de vue du fonctionnement de nos démocraties, les orientations actuelles du Conseil de stabilité financière et de la communauté internationale sont triples : renforcer les éléments dissuasifs de mauvaise conduite, concevoir des référentiels et améliorer les normes mondiales de bonne conduite sur plusieurs marchés (revenu fixe, marchandises et devises), suppression possible des activités bancaires correspondantes.

Un document publié récemment par le G30 - « Banking conduct and culture » - souligne la dimension culturelle de la lutte contre les mauvaises conduites : dans plusieurs institutions financières, une mutation importante des comportements et de la culture d'entreprise en faveur des valeurs d'éthique et d'intégrité est essentielle.

ATELIER « ÉNERGIE ET CLIMAT »

Nos systèmes énergétiques semblent aujourd'hui à la croisée des chemins. Le paysage pétrolier s'est radicalement transformé ces dernières années sous l'effet de l'expansion de la production de pétrole de schiste aux États-Unis, ayant abouti mi-2014 à une forte baisse des prix du pétrole.

Les marchés du gaz naturel liquéfié sont également entrés dans une période de prix bas, une situation de surapprovisionnement ayant succédé aux marchés sous tension de l'après-Fukushima, et plusieurs projets principalement aux États-Unis et en Australie vont être déployés dans les années à venir. En outre,

schedule and a lot of jurisdictions are late in developing platform trading frameworks. A lot of further work remains to be done to be sure that the CCPs for the OTC derivatives transactions are themselves not too-big-to-fail but solid and resilient. Work needs also to be actively pursued in the fields of recovery planning and resolvability.

- Transforming shadow banking into resilient market based finance. There still is a threat of disorderly adjustments in financial markets taking into account disconnect between risk taking in financial markets and developments in real economy. It is important therefore to address vulnerabilities in capital market and asset management activities both on a short term basis and on a longer term basis. Implementation of the agreed reforms (oversight and regulation of shadow banking entities, money market funds, and risk alignment of securitization) remains at an early stage. The issue is to devise the additional policy tools to mitigate systemic risks coming from non-bank, non-insurance asset managers.

- Preserving a global playing field. Preventing regulatory arbitrage, segmentation and/or renationalization of the global system is more important than ever in a time when the threat of renationalization is acute. To preserve an open level playing field, regulation needs to cover comprehensively global financial markets and institutions, while avoiding conflicts, inconsistencies and gaps between regimes.

WORKSHOP “ENERGY AND CLIMATE”

Our energy systems seem today to be at crossroads. The landscape on the oil market has completely changed these last few years, triggered by the expansion of the light tight oil production in the US leading, since mid-2014, to a strong decrease in oil prices.

Liquefied natural gas markets have also entered an era of low prices, moving from post-Fukushima stressed markets to a situation of oversupply, with several projects entering into service mainly in the US and Australia in the next few years. Furthermore, new perspectives on technologies and innovation are modifying the energy sector, with the increased global deployment of renewables (especially on-shore wind and solar) and their significant cost reduction. Finally, high expectations are now placed on COP22 in Marrakech, as a first milestone of the implementation of the ambitious global agreement on climate change adopted in December 2015. In this setting, all energy actors have to adapt their strategies on the long term in a world characterized by a growing complexity, strong uncertainties and interdependencies.

On national levels, experiences of energy transition towards low carbon systems across the world reveal different trends and approaches. In the economies of the Middle East, the dynamics of growing energy consumption needs combined with a strong dependency of oil and gas exporting countries towards hydrocarbon revenues, brings additional challenges in defining national energy transition policies.

The “Energy and Climate” workshop of the 9th edition of the World Policy Conference will aim at discussing these challenges, with distinguished speakers providing their views on the impact of these changes on the global energy markets, with a particular focus on the Middle East.

les nouvelles perspectives en matière de technologies et d'innovation contribuent à transformer le secteur de l'énergie, avec le développement croissant des énergies renouvelables (en particulier l'éolien et le solaire terrestres) partout dans le monde et la baisse significative de leurs coûts. Enfin, la COP22 à Marrakech suscite aujourd'hui de fortes attentes en tant que première étape de la mise en œuvre de l'ambitieux objectif de l'accord international sur le changement climatique adopté en décembre 2015. Dans ce contexte, tous les acteurs du secteur de l'énergie doivent adapter leurs stratégies à long terme dans un monde caractérisé par une complexité croissante, de fortes incertitudes et d'importantes interdépendances.

Les expériences de transition énergétique vers des systèmes à faibles émissions de carbone menées un peu partout dans le monde mettent en évidence différentes tendances et approches. Dans les économies du Moyen-Orient, la dynamique des besoins croissants en consommation énergétique, combinée à une forte dépendance des pays exportateurs de pétrole et de gaz aux revenus générés par les hydrocarbures, pose de nouveaux défis et rend nécessaire l'élaboration de politiques nationales de transition énergétique.

L'atelier « Énergie et climat » de la 9^e édition de la World Policy Conference sera consacré à ces défis. Des intervenants de premier plan analyseront l'impact de ces changements sur les marchés mondiaux de l'énergie, avec un focus particulier sur le Moyen-Orient.

ATELIER « LA CHINE EN TRANSITION »

Cet atelier, réunissant des experts venus d'Asie, d'Europe et des États-Unis, se propose d'analyser de façon exhaustive l'évolution du rôle de la Chine sur la scène régionale et mondiale et son impact sur l'avenir.

1. AFFAIRES INTÉRIEURES CHINOISES

Le Président Xi a mené une campagne anti-corruption plutôt poussée, affectant la vie quotidienne des élites chinoises. Le 19^e Congrès du Parti se tiendra à l'automne prochain. Sachant que cinq membres du Comité permanent du Politburo sont appelés à être remplacés l'an prochain, d'aucuns spéculent sur une évolution du système politique chinois. Pour l'instant, la Chine s'attache à restructurer son industrie et son économie. Le FMI apprécie vivement les efforts de la Chine, tandis que la communauté internationale s'interroge sur leur efficacité et leur faisabilité.

- Combien de temps le Président Xi va-t-il pouvoir poursuivre cette campagne contre les intérêts des élites politiques chinoises ? Cette campagne féroce aurait eu d'importantes répercussions sur les activités des gouvernements locaux, lesquels représentaient l'une des forces motrices de l'économie chinoise. Le Président Xi va-t-il changer de façon radicale le système politique chinois ? Comment peut-il consolider son pouvoir face aux voix discordantes qui se font de plus en plus entendre ?
- La Chine pourra-t-elle éviter une bulle économique et le piège du revenu moyen grâce à la restructuration ? Quel est l'impact de la restructuration chinoise sur la vie quotidienne de la population et sur le marché chinois ? Quel sera l'impact de la restructuration chinoise sur l'économie internationale, si la Chine cesse d'être *l'usine du monde* pour devenir *le marché de consommation* du monde ?

2. RELATIONS SINO-AMÉRICAINES : COOPÉRATION OU CONFRONTATION ?

Les relations sino-américaines sont passées par divers stades. Nombre d'Américains voient une Chine de plus en plus déterminée à faire valoir ses revendications en Mer de Chine méridionale et en Mer de Chine orientale. Les Chinois considèrent pour leur part que les États-Unis cherchent à asseoir leur domination mondiale et leur hégémonie régionale. Par ailleurs, les réponses différentes des deux pays face à

WORKSHOP "CHINA IN TRANSITION "

This workshop will bring together experts from Asia, Europe, and the United States for a comprehensive analysis of the changing role of China on the regional and global stage and its impact on the future.

1. CHINA'S DOMESTIC AFFAIRS

President Xi has carried out an anti-corruption campaign rather thoroughly, affecting the daily lives of China's elites. The 19th Party Congress will be held in next autumn. As five of the Politburo Standing Committee members are expected to be replaced next year, some speculate over how Chinese political system will change. Meanwhile, China has been striving to restructure its industry and economy. IMF highly appreciates China's efforts while international community has cast doubt on its effectiveness and feasibility.

- How long will President Xi be able to push through the campaign against the vested interests of Chinese political elites? Some argue that this heavy-handed campaign has seriously affected the activities of local governments, which had been one of the driving forces of Chinese economy. Will President Xi make a radical change in China's political system? How would he consolidate his power amid the rising voices of resistance?
- Will China be able to avoid bubble economy and middle income trap by restructuring? What is the impact of China's restructuring on the daily life of Chinese people and its market? What is the impact of China's restructuring on the international economy, if the country stops being the world's *factory* to become the world's *consumption market*?

2. SINO-AMERICAN RELATIONS: COOPERATION OR CONFRONTATION?

The Sino-American relations have had a mixed record. Many Americans consider China as increasingly assertive in the South China Sea and the East China Sea. From the Chinese perspective, the United States is anxiously seeking world predominance and regional hegemony. Furthermore, the two countries' differing responses toward North Korea's nuclear provocation expose wide discrepancies in their approaches to regional security.

- How will the recent ruling of the Permanent Court of Arbitration (PCA) affect China's future strategies in the South China Sea and its approach to territorial issues in general? How will it impact on the broader Sino-American relations?
- During his time, Deng Xiaoping suggested to set aside ownership issues and instead focus on joint development, to maintain coprosperity of that region. Is his line still valid?
- The US will have a new president by the end of the year, and China is expected to undergo a change in the top leadership during the 19th Party Congress next autumn. How will this transitional period affect the Asia-Pacific region?
- What's the weight of Russian factors in shaping Sino-American relations?

3. THE NEW SILK ROAD INITIATIVE AND THE GLOBAL ECONOMIC GOVERNANCE

In September 2013, President Xi Jinping has unveiled the "One Belt One Road" grand strategy as an "answer to the call of our time for regional and global cooperation." China has launched new institutions like the New Silk Road Fund (December 2014), the New Development Bank (July 2015) and the Asian Infrastructure Investment Bank (AIIB)

la provocation nucléaire nord-coréenne laissent entrevoir d'importantes divergences dans leurs approches de la sécurité régionale.

- Comment la récente décision de la Cour permanente d'arbitrage (CPA) affectera-t-elle les futures stratégies de la Chine en Mer de Chine méridionale et son approche des questions territoriales en général ? Quel sera son impact sur les relations sino-américaines ?
- À l'époque, Deng Xiaoping préconisait de laisser de côté les questions de possession et de se concentrer plutôt sur le développement conjoint afin de maintenir la coprospérité de cette région. Sa ligne est-elle encore valable ?
- Les États-Unis auront un nouveau président à la fin de l'année et la Chine devrait connaître un changement de leadership à l'occasion du 19^e Congrès du Parti à l'automne prochain. Comment cette période de transition affectera-t-elle la région Asie-Pacifique ?
- Quel est le poids des facteurs russes dans les relations sino-américaines ?

3. L'INITIATIVE « NOUVELLE ROUTE DE LA SOIE » ET LA GOUVERNANCE ÉCONOMIQUE GLOBALE

Le Président Xi Jinping a présenté en septembre 2013 la stratégie « Une ceinture, une voie » qui s'inscrit dans le « mouvement actuel de coopération régionale et mondiale ». La Chine a créé de nouvelles institutions telles que le fonds « Route de la soie » (décembre 2014), la nouvelle Banque de développement (juillet 2015) et la Banque asiatique d'investissement pour les infrastructures (BAII) (janvier 2016) afin de répondre à ses besoins financiers.

- La mise en œuvre de l'initiative « Une ceinture, une voie » permettra-t-elle à la Chine de parvenir à une croissance durable et de promouvoir la coprospérité dans la région, stimulant ainsi au final l'économie mondiale ?

- La BAII a démarré ses activités en janvier dernier et réussi à lever 100 milliards de dollars. Toutefois, ce montant est bien loin du budget général du projet « Une ceinture, une voie », estimé à un trillion de dollars. Comment la BAII pourra-t-elle combler cet écart ?

4. MARCHÉ FINANCIER CHINOIS ET INTERNATION-ALISATION DU RMB

En décembre dernier, le gouvernement chinois a mis en place un nouvel indice de change dans lequel le RMB sera indexé à un panier de 13 devises. Certains observateurs pensent que la Chine essaie encore d'arrimer son taux de change au dollar américain (USD), tandis que d'autres admettent que la Chine a commencé à communiquer avec le marché en attachant le RMB à un panier de devises. En attendant, la Chine a atteint son objectif puisque le RMB est désormais inclus dans le panier DTS (Droits de tirage spécial) du Fonds Monétaire International, indiquant que sa devise est « librement utilisable » au sens de la définition du FMI.

- Quel sera l'impact de cette réforme du taux de change sur le marché financier chinois et son économie en général ?
- Comment l'inclusion du RMB dans le panier DTS contribuera-t-elle à l'internationalisation du RMB ? Quel sera l'impact du yuan en tant que devise de réserve mondiale sur le commerce mondial ? La suprématie du dollar sera-t-elle supplantée par le yuan ? Si oui, quand ?
- Pour une transition réussie vers une nouvelle économie, la Chine doit se doter d'un marché financier plus efficace et sophistiqué, ce qui constitue un défi de taille. La Chine a-t-elle un plan pour mener à bien cette tâche historique ? Quel est le taux de croissance économique approprié pour un développement économique durable de la Chine ?

(January 2016) to meet its financial needs.

- Will the implementation of the “One Belt One Road” initiative be successful in achieving the sustainable growth of China as well as promoting coprosperity in the region, and eventually stimulating the global economy?

- The AIIB started its business this past January and succeeded in raising the capital of \$100 billion. However, this amount falls short of the overall funding of the “One Belt One Road” project, which is estimated to be around \$1 trillion. How will the AIIB be able to close this gap?

4. CHINA'S FINANCIAL MARKET AND INTERNATIONALIZATION OF THE RMB

Last December, Chinese government introduced a new exchange rate index that will see the RMB valued against a basket of 13 trade-weighted currencies. Some believe that China is still pegging its exchange rate to USD, while others accept that China started to communicate with the market by linking it to a basket of currencies. In the meantime, China has achieved its goal for the RMB to be included in the International Monetary Fund's Special Drawing Rights (SDR) basket, indicating that its currency has met the IMF's definition of “freely usable” currency.

- How will this reform in exchange rate affect Chinese financial market and its economy in general?
- How will the inclusion of RMB in SDR contribute to the internationalization trend of RMB? What will be the impact of the yuan as the global reserve currency on global trade? Will the primacy of the dollar be trumped by the yuan? If yes, when?



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Metropolitan of France & Exarch of Europe. He received his academic education in France, attending the Sorbonne in Paris, before continuing his studies at the Catholic Institute and the St. Sergius Orthodox Theological Institute. He was ordained a priest in 1985, he continued his doctoral studies at the Holy Cross Institute of Theology in Boston, Massachusetts in the United States. In 1995, he was appointed director of the Office of the Orthodox Church to the European Union in Brussels, Belgium. He is Vice President of the Conference of European Churches (CEC) and President of the Assembly of Orthodox Bishops of France, as well as the Co-President of the Council of Christian Churches of France. He is Co-President of the World Conference of Religions for Peace (WCRP).


AHMED Masood

He will as of January 2017 become President of the Center for Global Development. He was Director of the IMF's Middle East and Central Asia Department from November 2008 to October 2016. Previously, he was the Director of the External Relations Department in the IMF, and between 2003-2006 he served as Director General for Policy and International Development at the U.K. government's Department for International Development. Earlier, he held positions in

the IMF and the World Bank, working on areas that included international economic policy relating to debt, aid effectiveness, trade, and global economic prospects. He obtained his graduate and post-graduate degrees in Economics from the London School of Economics.


AL-DERHAM Hassan Rashid

Qatar University's 6th President since 2015. He was previously Vice-President for Research, Qatar University (2007-2015). He also served in several roles at Qatar University including Associate Vice President for Research and Head of Civil Engineering at the College of Engineering. His research interests include construction productivity, project optimization, legal contracts and procurement. He is also a member of several professional international societies and organizations. He holds a PhD from the University of South Wales, UK and a Master's Degree in Civil Engineering from Georgia Tech, USA.


ALDOSSARY Salman

Senior policy advisor and head of Public Policy Analysis at the Kingdom Economic and Energy Analysis Department of Saudi Aramco (SA), the Saudi national oil company. Prior to his current position, he was a senior advisor at the Ministry of Petroleum and Mineral Resources (MoPM), and lead negotiator on a number of issues on international energy and environmental policies at multiple UN organizations, as well as the G20. He also served as a board member at the Green Climate Fund. He graduated from the University of Hull, United Kingdom and the University of Westminster, United Kingdom.


AL-HABASH Mohamad

Faculty member - Associate Prof. of Islamic and Arabic studies in Abu Dhabi University, UAE, since 2013. He

was Member of Syrian parliament (2003-2012), chairman of Syrian Imams ORG (religious leaders) (2005-2008), Khatib (Friday Speaker) of Zahraa Mosque in Damascus (1981-2011), Director of the Institute of the Holy Quran in Syria (1990-2001). He was also a Faculty member in the Islamic Call College Damascus (1996-2002). He is a regular contributor to international newspapers and magazines as well as to TV and radio programs. He graduated from Damascus University, Beirut University, the Islamic Call College and Karachi University. He holds a PhD from the University of Khartoum.


AL-KAABI Saad Sherida

President and CEO of Qatar Petroleum since November 2014. He joined Qatar Petroleum (QP) in 1986 as a student studying Petroleum & Natural Gas Engineering at Pennsylvania State University, USA. Immediately after graduation, he joined QP's Reservoir & Field Development Department, where he progressed through various positions. He then became the Manager of Gas Development responsible for North Field management and development. From 2006 until this appointment, he was the Director of QP's Oil & Gas Ventures Directorate. In September 2014, he was appointed as QP's Managing Director. He graduated from Pennsylvania State University, USA.


ALLARD Patrick

Consultant on international economic issues to the Policy Planning Staff, Ministry of Foreign Affairs, France. Formerly, he has held the position of Chief Economist / Senior advisor for international economic issues, Policy Planning Staff, Ministry of Foreign and European Affairs, France. He also has served as Head of the International Macroeconomic Forecasts Division and Head of the Public accounts Division of the French Ministry of Economy. He has also been staff economist at the Economic

department of the OECD. He is alumnus of the Ecole nationale d'administration.


ALLAVENA Jean-Luc

Partner of Apollo Global Management and Honorary Chairman of the French American Foundation - France. He is also Honorary Chairman of HEC Foundation and of the HEC Alumni Association. He started his career at the bank Paribas (1986-1988) and then at Lyonnaise des Eaux (1989-1992). He was appointed Chief Operating Officer and CEO of Techpack International (Pechiney-LBO France) (1996-1999) after having served as CFO (1992-1996) and then President of the Packaging Division Cosmetology Luxury International of Pechiney (1999-2000). He also served as Chief Operating Officer of Lagardère Media (2000-2005) and as Chief of staff of H.S.H Prince Albert II of Monaco (2005-2006). He holds a Master degree from HEC, Paris.


AL-MANNAI Essa Ali

Executive Director of the Reach Out To Asia (ROTA). He joined ROTA as Senior Operations Manager in 2009 and was promoted to the role of Executive Director in 2010. Since then he has been responsible for continuing the strategic course set by ROTA's Board of Directors. Under his leadership, the organization has led a variety of initiatives in 13 countries around Asia and Qatar. He has served on the steering committees of various international and local groups in the field of development and social responsibility. Since 2010, he has been a member of the Inter-agency Network for Education in Emergencies (INEE) Minimum Standards Working Group. In Qatar, he represents ROTA on the steering Board of the TAMM Volunteer Network, of which ROTA is a founding member.

**AL-MOHANNADI****Hassan bin Ibrahim**

Director of the Diplomatic Institute, Ministry of Foreign Affairs of Qatar, since 2012. Following his doctorate degree, he became Assistant professor at Qatar University. In 2005, he moved into the public service sphere, where he headed the Department of Social Planning at the State of Qatar Planning Council. In parallel, he was Deputy Chairman of the Permanent Population Committee (2007-2011). In 2009, he was appointed as the state focal point representative for the Alliance of Civilizations. Author and co-author of several books and technical reports, he has published many articles in academic journals, and conference papers on various political, sustainable development, and management issues. He holds a Ph.D in Resources Management from the University of Huddersfield, United Kingdom.

**AL-SHATTI****Abdulmajeed**

Member of the Supreme Petroleum Council in Kuwait. An Independent Economics advisor in the field of Public policy, Energy, finance and economics of social media. He served as Economics Advisor to the UNDP, Kuwait. Former Chairman of the Board of Directors and Managing Director of the Commercial Bank of Kuwait. He was Chairman of the Board of Directors of the Kuwait Banking Association (2007-2010). He started his career at the Kuwait Institute for Scientific Research (KISR) as a researcher and later as a manager of the economics department. He graduated from Syracuse University and continued post-graduate degrees at Stanford University.

**AL-SULAITI****Hamda Hasan**

Secretary General of the Qatar National Commission for Education, Culture and Science, since 2014. She has been an

education researcher, a Director of Cultural Relations Department and Evaluation Institute Director. She is an active member of the Committee of Trustees of the State Appreciation and Recognition Awards, National Coordinator for Education for All 2030, member of the Executive Council of ISESCO, member of the Executive Council of the ALESCO, Chair of the Committee of Co-operation Agreement between the State of Qatar and UNESCO, Executive Chairperson of "Education Excellence Award". She graduated from Qatar University. She also has Master's Degree from Ain Shams University in education. She holds a PhD from the same university.

**AL-THANI Meshal****Bin Hamad Mohamed Jabr**

Former Ambassador of the State of Qatar to France (2013-2016). Previously, he served as Permanent Representative of the State of Qatar to the United Nations in New York (2011-2013). He was Ambassador of the State of Qatar to Belgium (2007-2011), Counsellor at the Embassy of the State of Qatar in Brussels (2004-2007) and he worked at the Embassy of the State of Qatar in Washington (2000-2004). He also worked at the Permanent Delegation of the State of Qatar in New York (1998-2000). He started his career at the Ministry of Foreign Affairs in 1997. He graduated in international relations from the American University, Washington.

**AL-THANI Sheikh****Mohamed Bin Hamad**

Director of Public Health Department, Ministry of Public Health of Qatar. He is also, among others, Chair of the National preventive health care committee, Qatar since 2013 and Chair of the International Health Regulations Committee, Qatar since 2011. He has been a Member of the Executive Committee for GCC Countries, Saudi Arabia since 2008 and Representative, Qatar Health in the World Health Assembly, Switzer-

land since 2007. He has a Bachelor of Medicine and Surgery, Faculty of Medicine, Cairo University and an MBA from HEC Paris.

**AMRANI Youssef****Chargé de mission, Royal Cabinet,**

Morocco. He was appointed as Minister Delegate for Foreign Affairs and Cooperation by His Majesty King Mohammed VI in 2013. He served as Ambassador to Colombia, Ecuador, Panama, Chile, Mexico, Guatemala, El Salvador, Honduras, Costa Rica, Nicaragua, and Belize. In 2008, he was appointed Secretary General at the Ministry of Foreign Affairs and Cooperation, a position he held until his election as Secretary General of the Union for the Mediterranean, in July 2011. He holds a degree in economics from the University Mohammed V, Rabat and graduated from the Institute of Management, Boston.

**ANDREWS John**

Author and journalist specialising in world politics. He is a senior editor for Project Syndicate and a contributing editor for *The Economist*. He was *The Economist's* foreign correspondent. In a 24-year career that included positions in London as Asia editor, his foreign postings ranged from Singapore and Hong Kong to Brussels, Washington DC, Paris and finally Los Angeles. His latest book is *The World in Conflict: understanding the world's troublespots*, published by Profile Books under The Economist imprint.

**ANTIL Alain**

Head of the Ifri Sub-Saharan Africa program. He works on Mauritanian and security issues in the Sahel. He teaches at the Institut d'Etudes Politiques of Lille. He has been a research fellow at the Institut de Recherches Internationales et Stratégiques in Paris from 2003 to 2004. He holds a Ph. D. in political geography from the University of Rouen.

**AOUN Marie-Claire**

Director of the Center for Energy at the French Institute for International Relations (Ifri) and lecturer at Paris Dauphine University. She began her career in the energy sector in 2004 as a research fellow at the Center for Geopolitics of Energy and Raw Materials at Paris Dauphine University. She served as a policy officer for the French energy regulator (Commission de Régulation de l'Energie) (2008-2014). She holds a PhD in Economics from Paris Dauphine University and is the author of several papers on energy.

**APPERT Olivier**

Chairman of the Conseil Français de l'Energie and the French committee of the World Energy Council. He is also General Delegate of the French Academy of Engineering. Previously, he was Chairman and CEO of IFP Energies nouvelles (2003-2015). Prior to that, in 1999 he was appointed Director of the International Energy Agency's Long-Term Cooperation and Policy Analysis Directorate. From 1989 to 1994, he headed the oil and gas department of the French Industry Ministry. He worked as Executive Vice-President of the IFP in charge of research and development activities (1994-1998). He graduated from the l'Ecole Polytechnique and l'Ecole des Mines.

**AVITAL David**

President of MTP Investment Group. Entrepreneur, venture capitalist and philanthropist who has realized

great success in real estate, parking, biotech and other areas thanks to the strong values and principles acquired through his long military career, the tenets and cornerstones of his business philosophy are creativity, flexibility, persistence and an infallible moral code. He serves on the board of directors of several companies and is actively involved in charity and political organizations.

**AYRAULT Jean-Marc**

Minister of Foreign Affairs and International Development of France since February 2016. He served as Prime minister from May 2012 to March 2014. He was Mayor of Nantes (in Loire-Atlantique, west of France) from 1989 to 2012 and president of the Urban Community of Nantes Métropole from 2001 to 2012. He was also a Member of Parliament. From 1997 to 2012, he was president of the Socialist, radical, citizen and left-wing currents Group at the French National Assembly. He started his career as a German professor in 1973.

**BABACAN Ali**

Member of Parliament and Former Deputy Prime Minister of the Republic of Turkey. He was also a member of the National Security Council. He served as Minister of Foreign Affairs (2007-2009). In 2002, he was elected to Parliament and appointed as the Minister of Treasury. In addition to his tenure as Minister of Treasury, he was appointed in 2005 as the first Chief Negotiator for Turkey's accession negotiations with the European Union. He holds a BS in Industrial Engineering from the Middle East Technical University, Ankara. He received a MBA in Marketing, Organizational Behavior and International Business from the Kellogg School of Management at Northwestern University in Evanston, Illinois.

**BARABAN Lionel**

Serial entrepreneur, he started the adventure in France where he launched several successful start ups. He then went on to manage a technology incubator from 1995 to 1998. In 1998, he founded Entopia, a company specialized in semantic analysis and raised \$40 Million. He headed the company from the Silicon Valley until 2006. After France and the USA, he moved to China where he developed Xanadu, a key player of online travel services, with Nicolas Berbigier. In 2010 they co-founded FAMOCO of which he is the CEO.

**BARCHINI CIBILS**

Angel Ramon

Ambassador of the Republic of Paraguay to the State of Qatar since 2014. Prior to that, he served as a Member of the MERCOSUR Parliament (2008-2013) and was notably Vice President and then President of the Committee on the Euro-Latin American Parliamentary Assembly (Eurolat). He was also a Professor of International Public Law at the American University of Asuncion, Paraguay (2006) and a Member of the House of Representatives of Paraguay (1998-2003). He obtained a lawyer degree from the American University of Asuncion, Paraguay.

**BARK Taeho**

Professor and former Dean at the Graduate School of International Studies (GSIS) of Seoul National University. He served as Minister for Trade of Korea (2011-2013) and Ambassador-at-Large for International Economy and Trade (2013-2014). He also served as Chairman of the Korea International Trade Commission. Prior to this, he worked as a senior research fellow of the KDI and served as the Vice President of the KIEP. He also worked on the international commerce issues as a senior economist in the Office of the President of the Republic of Korea. He graduated from Seoul National University and he obtained a Ph.D. in economics from the University of Wisconsin-Madison.

**BARRAULT François**

Chairman and founder of FDB Partners SPRL an investment and advisory firm in TMT and publishing. In 2011, he was appointed Chairman of Idate/DigiWorld Institute (Institut de l'Audiovisuel et des télécommunications en Europe), the leading European Think Tank and consultancy organisation dedicated to Internet, Telecommunications and Media. He has had unique and diversified entrepreneurial and corporate

experiences in the technology sector. He started his career as a researcher in Robotics, Artificial Intelligence with IBM Corporation. He served as President and CEO Lucent EMEA and then as International CEO and corporate officer. He was also CEO of BT Global Services and a BT Group PLC board member. He sits in various boards and he is a frequent speaker in worldwide conferences on Digital.

**BAS Jean-Christophe**

Founder and CEO of The Global Compass. He is also a senior Advisor, strategic development and partnerships, of Agence Publics. Prior to this, he served as Director of Democratic Citizenship and Participation at the Council of Europe. He served at the United Nations Alliance of Civilizations in New York as deputy Director, Strategic Development and Partnerships (2008-2014). He also served as the Head of Development Policy Dialogue at the World Bank (1999-2008). He was the first Executive Director of the Aspen Institute France (1994-1999) and is currently a member of the executive board of the Aspen Institute in France.

**BATHILY Abdoulaye**

Special Representative of the UN Secretary-General for Central Africa and Head of UN Regional Office for Central Africa, Gabon (2014-2016). He also served as Special Deputy Representative of the UN Secretary-General in the United Nations Multidimensional Integrated Stabilization Mission in Mali (MINUSMA) (2013-2014), Minister of State in the Office of the President, in charge of African Affairs, Senegal (2012-2013), Vice-Speaker of the National Assembly (Committees on Foreign Affairs, Defense and Security) Senegal (2001-2006). He was also a Tenured Professor of History, University Cheikh Anta Diop, Dakar, Senegal (1975-2013). He holds a PhD in Humanities from the University Cheikh Anta Diop, Dakar and a PhD in History from the University of Birmingham, UK.

**BAUCHARD Denis**

Senior Fellow for North Africa/Middle East at the French Institute of International Relations (ifri) and consultant in international relations. He was formerly President of the Arab World Institute located in Paris (2002-2004). He was Ambassador of France to Canada (1998-2001) and to Jordan (1989-1993). He also served as Financial Counselor at the French Mission to the United Nations (1978-1981). He published or edited several books - *La démocratie est-elle soluble dans l'Islam?* - and writes regularly in *Le Monde*, *Politique Etrangère*, *Questions internationales*, *Ramsès*. He graduated from Science-Po in Paris. He also attended l'École Nationale d'Administration (National School of Administration).

**BAZIN Sébastien**

Chairman and CEO, AccorHotels. He began his career in the finance sector in 1985 in the United States. In 1997, he joined Colony Capital to install and develop from Paris the European branch of the private investment firm. Within 15 years, he managed and participated in a number of investments in the hotel sector. Member of AccorHotels' board since 2005, he was appointed as Chairman and CEO of the Group in 2013. He is also Vice-Chairman of the supervisory board of the Gustave Roussy Foundation and member of the Board of Directors of GE. He holds a master in Economics from the Sorbonne University of Paris.

**BENALI Leila**

International expert in energy, strategies, investments and international relations. She is in charge of energy policy in Saudi Aramco. She contributed, among others, to drafting the Iraqi hydrocarbons law, to creating a gas company in a double-diggit growing economy, to the national economic strategy in post-sanctions Libya, to the G20 response to the 2008 crisis, in addition to multiple commercial trans-

actions and major projects. She was director for the Middle East and Africa at IHS, professor at Sciences Po, and industrial engineer at Schlumberger. She holds a MS in Industrial Engineering from Mohammedia Engineering School and the Ecole Centrale Paris, and PhD Summa Cum Laude in Energy Economics from Sciences Po.



BENSEMHOUN Arié

Executive Director, ELNET, since 2011. He made his career in the private sector as a consultant in communications, PR and international relations dealing with middle-eastern and strategic affairs. He plays a crucial role in the French-Israeli relationship through his commitment both at the community and political levels. He seeks to strengthen ties between political leaders from France and Israel who believe that close relations between Europe and Israel are vital to both parties.



BERTOSSI Christophe

Director of the Centre for Migrations and Citizenship at the French Institute for International Relations (Ifri). He was a Marie Curie Research Fellow at the University of Warwick (UK) between 2001 and 2003, and a visiting fellow at the New York University (2009), the Institute for Advanced Studies-Collegium in Lyon (2010), and the Max Planck Institute for the Study of Ethnic and Religious Diversity (2015). He gained his PhD in Political Sciences in 2000 at the Institute of Political Studies in Aix-en-Provence (France) and his Habilitation (HDR) at Sciences Po Paris in 2013. He is one of the editors of the book *European States and their Muslim Citizens* (Cambridge University Press, 2013) and the author of *La citoyenneté à la française* (Editions du CNRS, 2016).



BESNAINOU Pierre

Honorary Chairman of the French Judaism Foundation. He served as Chairman of the European Jewish Congress (ECJ) (2005-2007) and of the French Unified Jewish Social Fund (FSJU) (2006-2014). He also co-chaired the Unified Jewish Appeal of France (AUJF) (2006-2014). In January 2010, he took over from David de Rothschild as President of the French Judaism Foundation, position he held until 2014. He started his career first as an entrepreneur in household appliance and then in internet with LibertySurf (internet service provider). He is also a member of the Board of Governors at the Shimon Peres Center for Peace and of the Weisman Institute France.



BILOA Marie-Roger

CEO, The Africa International Media Group, Media Consultant and Adviser on African Affairs. She also heads the "Club Millenium" in Paris. Born in Cameroon, educated in Cote d'Ivoire, France and Austria, she graduated from the universities of Abidjan, La Sorbonne in Paris and Vienna (German Studies, Political Science and History). She is also an alumni of the Diplomatic Academy in Vienna and of the Harvard Kennedy School of Governance. Besides being a frequent TV guest (TV5Monde, France24, Aljazeera, RFI, i-Télé, ARD, ZDF) to comment current news and African politics, she is involved in a hydro energy project in Africa and seeking partners.



BORZA Remus

President, EuroInsol. He is an attorney at law, insolvency practitioner. He is managing partner within the law firm Borza & Associates, specialized in commercial legal advice, and EuroInsol, professional company specialized in judicial reorganization. He has published various articles and studies within The Romanian Criminal Law Review, The Legal Courier, "Law" Magazine, the Romanian Journal of the Legal

Research Institute of The Romanian Academy, The Romanian Intellectual Property Law Review. He has a Ph. D. in Management.



BOŠNJAK Tomislav

Ambassador of the Republic of Croatia to the State of Qatar since 2012. He served as Head of non-European Bilateral Economic Relations Department (2009-2012), Head of Expatriate Network Management Dept/Sectn at the Croatian Ministry of Foreign Affairs (2008-2009). He has been a Career Diplomat with the Ministry of Foreign Affairs of the Republic of Croatia since 1991. He graduated from the Royal Melbourne Institute of Technology and Monash University, Melbourne, Australia.



BOUABID Othman

Interior Ministry of the Kingdom of Morocco. Former Governor. He was Director of Cabinet of the Interior Minister, chargé de mission at the Cabinet of the Interior Minister and administrator at the central administration of the Interior Ministry. He studied at the Institut d'Etudes Politiques in Paris. He graduated from the Law School of Rabat and he holds a PhD in political sciences from the University Paris II.



BOUÉE Charles Edouard

CEO of Roland Berger. He joined the firm in 2001 as Senior Partner in the Paris office, where he headed the Financial Services and Energy & Utility Competence Centers as well as the firm's Private Equity activities. He became President & Managing Partner of Roland Berger for Greater China in 2006. Since 2009, he is heading the Asian Leadership Team. Prior to joining Roland Berger, he was Vice President of another leading global strategy consultancy (1997- 2001). He started his career as an investment banker at Société Générale (M&A and corporate finance) in Paris and London. One of his latest books, *Light Foot-*

print Management – Leadership in Times of Change, provides an innovative set of principles by which leaders can succeed in an increasingly challenging environment.



BRÉCHOT Christian

President of the Institut Pasteur. Previously, he was Vice-President of the Institut Merieux, in charge of medical and scientific affairs (2008-2013). He served as Director General of the French institute for health and medical research (Inserm) (2001-2007). He headed the National Reference Center on the molecular epidemiology of viral hepatitis, Pasteur/Necker. He was also head of the National Reference Centre on viral hepatitis. He holds MD Ph.D degrees, he studied at the Pasteur Institute and the Necker Faculty of Medicine. In 1989 he became full professor of Cell Biology and Hepatology.



BUJON DE L'ESTANG François

President, FBE International Consultants. Former Senior International Adviser and member of the European Advisory Board of Citi after having been Chairman of Citigroup France. Former Ambassador of France to the United States and to Canada, diplomatic Advisor to Prime Minister Jacques Chirac and special Assistant to President Charles de Gaulle. Former Director of international relations at the French Atomic Energy Commissariat. He is a graduate of the Institut d'Etudes Politiques de Paris, of the Ecole Nationale d'Administration, and of the Harvard Graduate School of Business Administration.



BURELLE Jean

Chairman & CEO of Burelle and Honorary Chairman of Plastic Omnium. Former President, MEDEF International (2005-2016). He started his career as a manufacturing engineer at L'Oréal (1966-1967). He was

Department Head, General Manager, Chairman & CEO of Plastic Omnium (1967-2001). He was among others Director and President of the Compensation Committee of Essilor International (1997-2009), Director of the French-American Chamber of Commerce (1999-2005) and Director of Lyon School of Management (EM Lyon) (2004-2010). He was also member of the Executive Committee of Medef (2002-2005). He is a member of the Supervisory Board of Banque Hottinguer since 2005. He graduated from the Federal Institute of Technology (ETH) in Zurich. He holds a MBA from Harvard University.



CHALMIN Philippe

Professor of Economic History and Director of the Master of International Affairs at Paris-Dauphine University, Founder of the Cercle Cyclope, main European research institute on raw materials markets. He was a member of the Council of Economic Advisers in the Office of the French Prime Minister. He published around forty books including the latest *Le siècle de Jules, le XXI^e siècle raconté à mon petit-fils*, Bourin 2010. He is the President of the French Observatory on formation of food products' prices and margins since 2010. He graduated from HEC, he is "agrégé" in history and holds a doctorate in humanities.



CHANG Dae-Whan

Chairman & Publisher, Maekyung Media Group. He is Chairman of Maeil Business Newspaper and Maeil Broadcasting Network. He served as Acting Prime Minister of Korea (2002). He currently serves as Founder and Executive Chairman of World Knowledge Forum, Board Member of World Association of Newspapers and Member of the Global Commission on Internet Governance. He graduated from the University of Rochester in Politics, from the George Washington University in International Affairs, from New York University in International Business Management and received a Ph. D. from NYU.



CHARAFEDDINE

Raed

First Vice-Governor at Banque du Liban, Lebanon's central bank, since April 2009. Prior to his current mission he spent twenty years in the banking sector. He is the Alternate Governor for Lebanon at the International Monetary Fund as well as the Arab Monetary Fund's Board of Governors and the Alternate Chairman of the Capital Markets Authority in Lebanon. He is also the Chair of the Advisory Council for the Islamic Finance Qualification (IFQ). He graduated from the University of North Carolina, Charlotte, United States and participated in several executive education programs at Harvard University and MIT.



CHAREONWONG-SAK Kriengsak

President of the Institute of Future Studies for Development and an Honorary Consul General in Thailand. Senior Fellow at Harvard University and a Fellow at University of Oxford. He was a Prime Ministerial Advisor in Thailand and a Member of Parliament. He is also an Executive Chairman Adviser to CP ALL Public Company Limited in Thailand and a Director of ASTI Holdings. He graduated from Monash University, Australia, Harvard University, Cambridge University, UK and Oxford University, UK. He also holds a PhD in Economics.



CHERKAoui

Mohamed

Emeritus University Professor and Emeritus Research Director, National Centre for Scientific Research (CNRS), Paris. He is Professor, Hassan II University of Casablanca. He has been Co-Editor « Sociologies » at Presses Universitaires de France since 2006. He served as Director of the Groupe d'Étude des Méthodes de l'Analyse Sociologique, Research Unit, National Centre for Scientific Research and University of Paris Sorbonne (1998-2010), Full Professor of methodology and

epistemology of social sciences University of Lausanne (1988-1994) and Reader, Institut d'Études Politiques, Paris (1976-1982). He graduated from the University of Paris-Sorbonne and the University of Paris V.



CHEVALLIER Eric

Ambassador of France to the State of Qatar since 2014. Previously, he served as French Ambassador for Syria at the Ministry of Foreign Affairs, after the closure of the French Embassy in Damascus. He was Ambassador to Syria (2009-2012). He was also Special Advisor to the Minister of Foreign Affairs, Spokesperson and Director of Communication and Information at the Ministry of Foreign Affairs (2008-2009), Special Advisor for crises and conflicts to the Minister of Foreign and European Affairs (2007) and Director of International missions at Médecins du Monde (2006). He was a Senior lecturer at the Paris Institute of Political Studies (IEP), the French National School of Public Administration (ENA) and the University Paris 1 Panthéon-Sorbonne. He is a Medical Doctor from Paris V University and a graduate of Paris Institute of Political Studies.



CHEY Tae-won

Chairman of SK Group. He oversees and unites the 82 companies – primarily focused on the energy, chemical, telecommunications, semiconductor and trading/services industries – that comprise SK Group. He has been Chairman & CEO of SK Holdings since 2016, Chairman of SK Hynix since 2012 and Chairman of SK Innovation since 2011. From 1998 to 2001, he served as Chairman & CEO of SK Energy. He was among others a Member of Brookings International Advisory Council (ICA) (2010), Director of the Board, United Nations Global Compact (2008), Vice Chairman, Federation of Korean Industries (2005). He graduated from Korea University. He holds a PhD from the University of Chicago.



CHUNG Chul-Khil

Vice Chairman & CEO, SK Innovation since 2016. He has held various positions within the SK Group, among others, President & CEO, SK Innovation, President & CEO, SK Energy, President, Strategy Committee of SK SUPEX Council, President, Corporate Ethics Committee of SK SUPEX Council, President & CEO, SK C&C, President & Managing Director of IT Service Business, SK C&C, Executive Vice President & Head of Corporate Planning & Management, SK C&C, Head of SK Research Institute, SK Holdings. He graduated from Pusan National University and Georgia State University.



COHEN-TANUGI

Laurent

Founder and managing partner, Laurent Cohen-Tanugi Avocats. He served as Chairman of French governmental task force on Europe in the global economy (2007-2008). He was a Partner, Skadden, Arps, Slate, Meagher & Flom LLP (2005-2007), Senior Vice-President and General Counsel, Member of the Executive Committee of the Sanofi-Synthelabo pharmaceutical group (2004) and a Partner, Cleary, Gottlieb, Steen & Hamilton (1991-2003). He also served as FCPA Independent Corporate Monitor appointed by the United States Department of Justice and Securities and Exchange Commission (2011-2014). He graduated from Harvard Law School, University Paris I, Panthéon-Sorbonne Law School, the Institut d'Études Politiques de Paris (1980) and the Ecole Normale Supérieure.



COLLOMB Bertrand

Honorary Chairman of Lafarge, who has just merged to form LafargeHolcim. He is a Director of LafargeHolcim, and was a director of several international companies, among which Unilever, Allianz, DuPont and Total. From 1966 to 1975, he worked with the French government in various positions. He joined Lafarge in 1975.

He was appointed Chairman and CEO of Lafarge in 1989. He was Chairman of Lafarge from 2003 to 2007. In parallel he was Chairman of Institut de l'Entreprise, of AFEP (Association of the large French companies) and of the WBCSD (World Business Council for Sustainable Development). Member of the Institut de France and Past Chairman of the Académie des sciences morales et politiques. He graduated from the Ecole polytechnique and the Ecole des Mines in Paris. He also holds a French law degree and a PhD in Management from the University of Texas.



COOPER Richard

Maurits C. Boas Professor of International Economics at Harvard University since 1981. Previously, he was Chairman of the National Intelligence Council (1995-1997), Chairman of the Federal Reserve Bank of Boston (1990-1992), Under-Secretary of State for Economic Affairs (1977-1981), Deputy Assistant Secretary of State for International Monetary Affairs (1965-1966), U.S. Department of State. He received an A.B. from Oberlin College, a M.Sc (Econ) from London School of Economics and Political Science, and a Ph.D. from Harvard University.



COUNSELL Benedict

Corporate & Investment Banking at Deutsche Bank, London. He is working on Debt Capital Markets advisory for European corporates and financial institutions. Prior to this, he was an entrepreneur in both the for-profit and non-for-profit sectors. He is the founder of Europe's largest student-led policy institute: the 'King's Think Tank' and an online marketing startup. He holds a Bachelor's degree in European Studies from King's College London.



COZON Stanislas

Managing director in charge of global industry sectors within Capgemini (consumer products,

retail, utilities, tax and welfare, public security, telecommunications, financial services and manufacturing). The transformation of corporations and governments is at the heart of this role. He started his career at the 'Inspection Generale des Finances' (French Treasury) and joined Capgemini in 1989. He holds a diploma of the 'Institut d'Etudes Politiques de Paris' and of the 'Ecole Nationale d'Administration'.



CZARNECKI Ryszard

Polish politician, Vice-President of the European Parliament responsible for Eastern Policy and the Eastern Partnership. He served as Minister of European Affairs, Minister without Portfolio and Deputy Minister of Culture and Arts. He has been a member of the European Parliament since 2004. He is Vice-President of the Euronest Parliamentary Assembly, as well as interparliamentary forum with national parliaments of Ukraine, Moldova, Belarus, Armenia, Azerbaijan and Georgia. He is also Coordinator in Committee on Budget Control (CONT), member of the Foreign Affairs (AFET) committee in the EP and the Delegation EU - Ukraine. He graduated from the University of Wrocław.



DADUSH Uri

Senior Fellow at the OCP Policy Center in Rabat, Morocco and a non-resident scholar at Bruegel. He is Principal of Economic Policy International, LLC, providing consulting services to the World Bank and to other international organizations as well as corporations. He teaches courses on globalization and on international trade policy at the OCP Policy School and at the School of Public Policy at the University of Maryland. He was previously Director of the International Economics Program at Carnegie and, at the World Bank, Director of the International Trade, Economic Policy, and Development Prospects Departments. He was also President of the Economist

Intelligence Unit, Group Vice President of Data Resources, Inc., and a consultant with McKinsey and Co.



DAIANU Daniel

Professor of economics, The School of Political and Administrative Studies in Bucharest and member of the Board of the Central Bank of Romania. First Vice President of the Romanian Financial Supervision Authority during 2013-2014. He served as a member of the European Parliament (2007-2009) and he co-authored EP report on the reform of the regulation and supervision of financial markets. He also held the position of Finance Minister of Romania (1997-1998), Chairman of the Supervisory Board of Banca Comerciala Romana (2005-2007), Chief Economist of the National Bank of Romania (1992-1997) and Deputy Minister of Finance (1992).



DAVID Dominique

Advisor to the Executive Chairman, Ifri, and Editor of *Politique étrangère*. Former Executive Vice-President of Ifri. Previously, he was in charge of the Security Studies department at Ifri. Before joining Ifri, he was Deputy Director of the Institut français de polyméologie (French Institute of Polemology), and then Secretary General of the FEDN (Fondation pour les études de défense nationale). He also taught at the Military School of Saint-Cyr, at the Paris I University and at the Institut d'études politiques de Paris (IEP). His studies and publications deal with strategic issues, particularly with French strategy and European issues.



DAVUTOGLU Ahmet

Former Prime Minister of the Republic of Turkey. Previously, he served as Minister of Foreign Affairs (2011-2014). Following the November 2002 elections he was appointed as Chief Adviser to the Prime Minister

and Ambassador-at-Large by the 58th Government (2002-2003) of the Republic of Turkey. He continued to serve in the 59th (2003-2007) and 60th (2007-2011) Governments. He worked at Beykent University in Istanbul as a professor from 1999 to 2004. He published several books and articles on foreign policy. He graduated from Bosphorus University. He holds a PhD from the Department of Political Science and International Relations, Bosphorus University.



DEJAMMET Alain

Ambassador of France. He began to work at the French Ministry of Foreign Affairs as Head of the Press and Information Department (1981-1985) and then became Head of the North Africa and Middle-East Department (1985-1989). He was Ambassador to Egypt (1989-1991), Head of the Political Affairs Department (1991-1995), Ambassador to the UN (1995-2000), and then to the Holy See (2000-2001). He was Vice-Chairman of the Executive Committee of the Institut du Monde Arabe. Today, he is Chairman of the Scientific Committee of the Foundation Res Publica.



DELAPALME Nathalie

Executive Director (Research and Policy) of the Mo Ibrahim Foundation since 2010. She previously served as Inspecteur général des finances at the French Ministry of Economy and Finances, as Advisor in charge of Africa to several French Ministers of Foreign Affairs and Ministers of Development, and as advisor at the Finances and Budget Commission of the French Senate. She graduated from the Institut d'Etudes Politiques de Paris and holds a degree (DEA) in applied economics.



DERVIS Kemal

Vice President and Director of Global Economy and Development at the Brookings Institution and Senior Ad-

visor at Sabanci University. He was Minister of Economic Affairs of Turkey. He also served as Head of the United Nations Development Program, member of the Turkish Parliament and was a Vice President of the World Bank. He earned his Bachelor and Master's degrees from the London School of Economics, and his PhD in economics from Princeton University.



DESFILIS José

Partner, Desfilis. He is the Senior Partner of the firm that he joined in 1986 and became its managing partner in 1990. He can handle complex operations involving finance and taxation. He has a strong expertise in governance issues as well as business succession. He holds a Master's Degree in Corporate Law (Institut du Droit des Affaires, University of Paris II – Assas) and a Master's Degree from the Institut d'Economie Appliquée in Paris.



DESOUCHES Christine

Honorary lecturer at the Université de Paris I (Panthéon-Sorbonne) and expert-consultant to international organisations. Through her research, relationships in the field and various positions held in the Organisation internationale de la Francophonie (OIF), she has become a specialist in democratisation, crisis and conflict resolution, transition and peace-building processes, especially in Africa. In the OIF, her positions have included chief of staff, delegate for peace, democracy and human rights and special advisor for political and diplomatic affairs to the Secretary-General from 1988 to 2010. She holds a Ph.D. in political science and is a member of the Académie des Sciences d'Outre Mer, a member of Ifri's Strategic Advisory Board and an Officer of the Legion of Honour.



DICKEY Christopher

World News Editor, *The Daily Beast*. Former Paris Bureau Chief and Middle East Editor, *The Daily Beast*, author of seven books, most recently *Our Man in Charleston: Britain's Secret Agent in the Civil War South*. He was formerly the Paris Bureau Chief for *Newsweek Magazine*, and previously covered the Middle East and Central America for *The Washington Post*. He has also written for *Foreign Affairs*, *Foreign Policy*, *The New Yorker*, *The New York Review of Books*, *The New York Times Book Review*, *Wired* and *National Geographic*. He frequently appears as a commentator on CNN, France 24, the BBC and many other networks in the United States and abroad. He is a member of the Council on Foreign Relations.



DROUIN François

Chairman of the Board for the Auto-roues et Tunnel du Mont Blanc and of Société Française du Tunnel Routier du Fréjus, Vice President of the French Public Investment Bank (BPI), President of ETI FINANCE. Former CEO of OSEO (the French Agency for Innovation and SMEs financing). Former Engineer at the Directorate of Navigation of the Nord-Pas-de-Calais Region, Managing Director of the Caisse de Dépôts (French public financial institution) for the Normandie Region and later on for the Bourgogne region, Chairman of the Board for the Caisses d'Épargne (French savings banks) in the Midi-Pyrénées and for the Crédit Foncier de France (National mortgage bank of France). He holds a degree from the Ecole Polytechnique and from the ENPC (corps de Ponts).



DUBUC Pierre

CEO and co-founder of OpenClassrooms, the leading e-learning platform in Europe with more than 2 million members and 40 partners. Launched in 2013, OpenClassrooms makes education accessible to all. The platform revolutionizes learning with a

unique approach based on skills and mentoring. The vocational training and certifications, which are 100% online, promote employability for digital and tech jobs and help people to quickly integrate into the workforce and add value. In 2016, he was selected as "Forbes 30 under 30 Europe". He graduated from the INSA Lyon.



DURAND Hermine

Regional manager at the French Nuclear Safety Authority, she is in charge of the regulation of nuclear safety and radiation protection in South-Western France. She previously worked for Veolia Australia as a business developer (2015) and for EDF as a nuclear maintenance supervisor (2014). She is a graduate of Ecole normale supérieure and Paris Institute of Political Studies, and an engineer of the French Corps des Mines.



EL AYNAOUI Karim

Managing Director of OCP Policy Center and advisor to the CEO and Chairman of OCP. Previously, he was Director of Economics and International Relations at Bank Al-Maghrib (2005-2012). Earlier within this institution, he contributed to establish and lead the research division, and was a member of the Governor's Cabinet. Before joining Bank Al-Maghrib, he worked for eight years at the World Bank, both in its MENA and Africa regions as an Economist. He holds a PhD in economics from the University of Bordeaux, where he taught for three years.



EL HOUDAIGUI Rachid

Professor of International Relations at Abdelmalek Essaadi University, Tangier's Law Faculty and Senior Fellow at the OCP Policy Center. He is also professor at Royal College of Advanced Military Studies (Kenitra) and professor invited at Cergy-Pontoise University (Paris), Cadix

University (Spain) and at La Sagesse University (Beirut, Lebanon). He is the author of numerous books and articles dealing with International relations and geopolitics: the Mediterranean, North Africa and the Arab world. Also, he is co-director of the Moroccan-Spanish review "Peace and International Security" and in charge of the Observatory of Mediterranean Studies (Abdelmalek Essaadi University).



EREKAT Saeb

Chief Palestinian Negotiator and Head of the Negotiations Affairs Department since 2003. He is also Head of the Palestinian Side of the Steering and Monitoring Committee since 1996. He is an elected member to the Palestinian Legislative Council since 1996. He was Minister of Local Government, Palestinian National Authority (1994-2003), Head of the Palestinian Election Commission (1993-1996), Vice-Chairman of the Palestinian Negotiating Delegation (1991-1993) and Professor of Political Science at Al-Najah University/Nablus (1979-1991). He graduated from the University of San Francisco. He holds a PhD from Bradford University, United Kingdom.



ERLANGER Steven

London bureau chief of *The New York Times*. Former Paris bureau chief of *The New York Times*. He has served in numerous postings for *The Times* in Jerusalem, Berlin, Prague, Washington, Moscow, Bangkok and New York where he served as Culture Editor for two years. Previously, he worked for *The Boston Globe* as European correspondent, based in London. He also reported from Eastern Europe, Moscow and revolutionary Iran. He was a Teaching Fellow at Harvard University. He shared in a Pulitzer Prize for Explanatory Reporting for a series on Al Qaeda and global terrorism in 2002. He received an A.B. degree from Harvard College and studied Russian at St. Antony's College, Oxford.

**EVANS Ryan**

Founder, CEO, and editor-in-chief of War on the Rocks, a digital outlet on strategy, defense, and foreign affairs.

He has written for *The Washington Post*, *The New York Times*, *Studies in Conflict & Terrorism*, the *CTC Sentinel* of West Point. He deployed to Helmand Province, Afghanistan (2010-2011) as a civilian social scientist on a U.S. Army Human Terrain Team. He worked as assistant director at the Center for the National Interest, as a research fellow at the Center for National Policy, and for the International Centre for the Study of Radicalisation and Political Violence in London. He has lectured, among others at the U.S. Army War College, American University, John Hopkins University. He received his MA from the King's College London War Studies Department.

**FOUCHER Michel**

Chair of applied Geopolitics at College of World Studies (FMSH) since 2013. He is among others Senior Advisor to the Compagnie Jacques Coeur (since 2013). He was French Ambassador to Latvia (2002-2006), after having served as an Advisor to the French Foreign Minister (1997-2002), Special Envoy to the Balkans and the Caucasus (1999). He also served as Director of the policy planning staff of the French Foreign Ministry (1999-2002). From 2010 to 2013, he was Director of Studies and Research, Institute of Higher National Defence Studies (IHEDN).

**FREYSSINET Philippe**

Technical Director for Energy and Environment at Qatar National Research Fund, a member of Qatar Foundation. He is member of the strategic committee of QF R&D. Before joining Qatar Foundation in 2014, he was Deputy Director General at the French National Research Agency (ANR) in charge of scientific affairs. In 2005, he joined ANR at its inception, first as Head of the Department on Sustainable Energies and

Environment up to 2010. He is a member of the strategic water and energy R&D committee of Qatar chaired by the minister of industry and energy. He holds a PhD from University of Strasbourg (France).

**FUJISAKI Ichiro**

Chairman of the Institute of International Relations, Sophia University, Japan. He is also President of the America-Japan Society Inc. He served as Ambassador of Japan to the United States (2008-2012), Ambassador of Japan to the UN and WTO in Geneva (2005-2008). He also held the position of Deputy Foreign Minister (2002-2005) and Director General for North American Affairs (1999-2002). He entered the Foreign Ministry in 1969. He served in Jakarta, Paris, London, and Washington DC. He studied at Keio University, Brown University and Stanford Graduate School.

**GADIO Cheikh Tidiane**

President of the Institute for Pan-African Strategies, Peace-Security-Governance (IPS) since 2012. He is also President of the Citizens Panafrican Mouvement (Luy Jot Jotna), OIC Special Envoy to Central African Republic since 2014, OIC Secretary General Special Representative for Africa since 2016. He was Senior Minister and Minister of Foreign Affairs of the Republic of Senegal (2000-2009). He is also Chairman and CEO SARATA HOLDING LLC, a consulting and advising firm for "Business and Development Partnerships with Africa" since 2009. In March 2008, he led and successfully concluded the Peace Agreement which ended the military conflict between Chad and Sudan. From 2003 to 2009, he led several mediation missions in Guinea Bissau, Sudan and Libya. He holds a PhD in communications from The Ohio State University.

**GALLARDO Juan**

Chairman of Grupo Azucarero Mèxico (Sugar Mills) and of GEUSA now GEPP. He is also a board member of Caterpillar Inc., Lafarge, Santander Mexico, Rabobank and a member of the International Advisory Council of BOMBARDIER. He served as CEO of COECE, Mexico's Trade Coalition for NAFTA and Free Trade agreements (1992-2002). He was also President of Industrial Minera Mexico (Mexico's largest mining company). He graduated from the Escuela Libre de Derecho in Mexico City.

**GASCÓN Lorenzo**

Academician and Vice-Chairman of the Royal Academy of Economic and Financial Sciences of Spain. He also served as Dean of the Illustrious College of Economists of Catalonia and the Balearic Islands and as a member of the International Council of the US Information Agency. He is Honorary President of the European League of Economic Cooperation and board Member of the Fondation Jean Monnet pour l'Europe. He is also WAAS Fellow. In addition he has been Chairman, President and C.E.O. of several companies, including Tuneles y Autopistas de Barcelona S.A. and the Banco de Expansion Industrial. He holds a Ph.D and graduated from the Senior Management Program (PADE) of the IESE Business School. Doctor Honoris Causa for the Universities of Michoacan (Mexico) and Lishui (China).

**GEORGIN Jean-Louis**

Former Grand Chancellor of the Legion of Honor and Chancellor of the National Order of Merit. He was admitted to the second section of warrant officers (officiers généraux) on February 28, 2010. He became personal chief of staff of the President of the Republic in 2002. He was promoted to Army General on October 3, 2003, and then appointed Chief of the Defense Staff of the

French Army on October 4, 2006. Promoted to Brigadier General in 1997, he was appointed Assistant General to the 11th Airborne Division and joined the SFOR (Stabilization Force) as Head of the "Plans and Policy" Office in the former Yugoslavia. He was admitted to the Ecole Spéciale Militaire de Saint-Cyr in September 1967. He then chose to serve in the infantry and joined the Ecole d'application de l'infanterie (Infantry School) in Montpellier.

**GERMAY Nicolas (de)**

Chief Operating Officer WPC. He acts as COO of WPC since its first edition in 2008. He is also chairman and founder of Alandia, a holding investing alongside industrials in companies facing special situations. Vice chairman of the Franco Indian chamber of commerce, he is more especially in charge of agricultural investments. He sits, or seated, at several Advisory Boards such as British Telecom or PWC. He published a book on globalization in June 2010: *Mondialisation, un autre regard* and one on restructuring issues in France (2015).

**GIRARD Renaud**

Senior reporter and war correspondent at *Le Figaro*. He has covered major worldwide political crises and armed conflicts for the past 30 years. Expert on geopolitics, he publishes every Tuesday his international column in *Le Figaro*. He has written several books on the Middle East and the big diplomatic issues of the West. He regularly takes part in international conferences. He is also a Professor at the Institut d'études politiques de Paris and a member of the editorial board of the *Revue des deux Mondes*. In 2014, he was awarded the grand prix de la presse internationale by the foreign correspondents in Paris. He graduated from the Ecole normale supérieure and the Ecole nationale d'administration.

**GOMART Thomas**

Director of Ifri. Former Vice President for Strategic Development at Ifri (2010-2015). He was its Russia/Nis centre director (2004-2013), and the co-director of the Russie.Nei.Visions electronic collection. He researches on security, digital, and energy issues. He was a Lavoisier Fellow at MGIMO (Moscow State Institute for International Relations), Associate Fellow at the European Institute for Security Studies, and Marie Curie Fellow at the Department of War Studies, King's College. Gomart is PhD in History (Paris I Panthéon-Sorbonne) and EMBA (HEC). His latest publications: "The Return of Geopolitical Risk - Russia, China and the United States", *Etudes de l'Ifri*, Apr. 2016, and "Les ressorts de l'intervention russe en Syrie", *Revue des Deux Mondes* (Sept. 2016).

**GOULARD Caroline**

CEO & Co-founder at Dataveyes. Ever since the completion of her studies, she has been nurturing a passion for how information can be expressed, shared and understood. In 2010, sensing that the rich data era will transform the way we work, learn and communicate, she co-founded Dataveyes, a studio specialized in Human-Data interactions. Within Dataveyes, she translates data into interactive experiences, in order to reveal new insightful stories, accompany new uses and understand our environment shaped by data and algorithms.

**GUÉRIN Gilles**

Managing Director, Banque Bordier & Cie, Geneva. Former Managing Partner, EFG Bank, Geneva. Area of expertise: private asset management. Member of the Board and Treasurer of the WPC Foundation. He previously worked as a money market dealer at the Al Saudi bank in Paris, then as treasurer for Europe at the National Bank of Abu Dhabi in Paris. He received a degree in economics from the University

of Neuchâtel and an advanced management degree from the École des Cadres de Lausanne.

**GUIGOU Elisabeth**

Member of the French Parliament and President of the Commission of Foreign Affairs at the Assemblée nationale. She began at the Ministry of Finance, then worked on Finance Minister Jacques Delors' staff in 1982, and then became adviser to the President of the French Republic François Mitterrand (1982-1990). She was, among others, Deputy Minister for European Affairs (1990-1993), member of the European Parliament (1994-1997), Minister of Justice and Keeper of the Seals (1997-2000) and Minister of Employment and Solidarity (2000-2002). In 1994, she founded the Association Europarténaires that she is co-chairing in order to promote debates on Europe. She is also a board member of Notre Europe. She graduated from the University of Montpellier, France. She studied at the Ecole nationale d'administration (ENA).

**HALALAI Traian**

President of Banca de Import Export a Romaniei - EximBank SA since 2012. He has a wide experience in banking as Deputy General Manager and Board Member of Romanian Bank SA (part of National Bank of Greece Group) and previously as Chief Financial Officer of ING Bank in Romania. He was also part of the team that, in 1998, established ING Securities in Romania. In 2014, he led the team that established the Romanian Association of Exporters (AREX). He holds a MBA degree from the Doctoral School for Finance & Banking (DOFIN) affiliated to the Academy of Economic Studies Bucharest and he attended a specialized fellow training at Erasmus University in Rotterdam, the Netherlands.

**HALGOUËT June (du)**

Head of Mergers and Acquisitions at Airbus Group, she heads all M&A transactions for the group. She joined EADS in 1997 as Vice-President Mergers and Acquisitions. Prior to EADS, she was Executive Director at Ernst & Young transaction advisory services in Paris. She started her career in Grant Thornton in Germany in 1991 in audit and then capital markets and transaction advisory roles. She attended University College Dublin and the Royal Society of Arts in London.

**HASSASSIAN Manuel**

Ambassador from Palestine to London. He served the Palestinian people with distinction for twenty five years and has been a superb representative at the Ministry of Higher Education, at the Association of Arab Universities, and among other international academic organizations. Among his academic awards and honors, Professor Hassassian was awarded an Honorary Doctorate (Docteur Honoris Causa) by the University of Reims, France, and nominated by the Center of International Development and Conflict Management, University of Maryland, for the Gleitzman Middle East Award. In 2015 he received the Grassroot Diplomat Award. He earned a BA in Political Science from the American University of Beirut, an MA in International Relations from Toledo University, Ohio, U.S.A. and a PhD in Comparative Politics from University of Cincinnati, Ohio, U.S.A.

**HECKER Marc**

Director of publications at the French Institute of International Relations (Ifri) and editor-in-chief of *Politique étrangère*. He holds a PhD in political science from University Paris 1 Panthéon-Sorbonne and teaches a course on terrorism at Sciences Po. He published several books including *Intifada française ?* (Ellipses, 2012) and *War 2.0: Irregular Warfare in the Informa-*

tion Age (Praeger, 2009 with Thomas Rid; translated in Chinese in 2011). His articles appeared in major journals (*Policy Review*, *Internationale Politik*, *Commentaire*, *Etudes*, etc.).

**HOAGLAND Jim**

Contributing Editor to *The Washington Post* since January 2010, after serving two decades as Associate Editor and Chief Foreign Correspondent. He has served in a variety of reporting, editing, and opinion-forming roles since joining the newspaper in 1966. He was awarded two Pulitzer prizes and other journalism honors. He began his journalism career as a reporter with the *Rock Hill Evening Herald* in 1960 while still in college. He is the author of a book, *South Africa: Civilizations in Conflict*, published (1972). He graduated with an A.B. in Journalism from the University of South Carolina and he has done graduate work at the University of Aix-en-Provence and Columbia University.

**HOSOYA Yuichi**

Professor, Faculty of Law, Keio University. He has served as assistant professor at Hokkaido University, Keiai University, and Keio University. He was also a visiting researcher at Princeton University, and visiting professor at Sciences Po, Paris (2009-2010). He is a member of Prime Minister Abe's Advisory Panels on Restructuring the Legal Basis for National Security and on National Security and Defense Capabilities. He is the author of "Japan's National Identity in Postwar Diplomacy: The Three Basic Principles," in Gilbert Rozman, ed., *East Asian National Identities: Common Roots and Chinese Exceptionalism* (Stanford University Press, 2012). He graduated from Rikkyo University, the University of Birmingham and Keio University.

**HOUARI Mikail**

Deputy President of Airbus Group Africa Middle East since 2016. He has been elected President of the CCEF in

the UAE (official French Trade advisors) for the last three years. In 2011 he was appointed General Delegate of the Group Airbus for the UAE. In 2005 he joined EADS (European Aeronautics Defence and Space Company) in Sao Paulo as VP Latin America for all the defence activity of the group. He also served as Vice President Sales and Marketing of Thales in Saudi Arabia. His career began in Madrid in 1988 within Alcatel. He graduated from the Paris Ecole Supérieure des Sciences Commerciales Appliquées.



HUR Kyung-Wook

Senior Advisor to Bae, Kim & Lee LLC and advisor to the AMRO (Asian Macroeconomic Research Office). He is also Board member of Samsung Life Insurance and GS Shareholding Company. He served as Ambassador of Korea to the OECD. He also held the position of Vice Minister for the Ministry of Strategy and Finance, Secretary to the President for National Agenda, Senior Economist for the IMF. He holds a MBA from the Stanford Graduate School of Business and graduated from the Department of Business Administration, Seoul National University.



IDO Kiyoto

Vice Chairman at the Institute for International Economic Studies, which is the research institute established by Toyota Motor Corporation. After joining the Japanese Ministry of Finance in 1973, he engaged mainly in the international issues. Afterwards, he joined The Bank of Japan as Executive Director. He studied Mathematics at Tokyo Institute of Technology and Business Administration at Saarland University in Germany.



IRBEC Yusuf Ziya

Former Member of the Turkish Parliament. He served as a member of the Executive Committee of The Parliamentarians for Global Action (PGA) and of the Parliamentary Network on the IMF & World Bank. He

served also as a Deputy Convenor of the PGA Peace & Democracy, Law and Human Rights Programs. He is currently Advisory Board Member of the Iman Foundation (London) and Member of the Alumni Club of the Diplomatic Academy of Vienna. He graduated from the University of Vienna and he holds a PhD in Economics and Social Sciences.



ISAR Lucian

Former Minister Delegate for the Business Environment, Romania. Currently, he is Chairman of the Board of Cluj Innovation City Foundation. Until 2010, he was Chairman of the Board of EFG Securities Romania, Chairman of the Board of EFG Finance Romania and Senior Executive Director of Bancpost S.A. Before joining Bancpost, he was Deputy-Treasurer and Head of Trading with Citigroup Romania. He was also Chairman of the Board of CFR Infrastructura (Romanian Railways), Chairman of the Board of Transgaz (Romanian National Gas Grid Company), member of the Board of Transelectrica (Romanian National Electricity Company). He graduated from Chicago Booth School of Business, Harvard Business School and from St. Catherine's College, Oxford.



JANKOWITSCH Peter

Member of the Directorate of the Austro-French Centre for Rapprochement in Europe. Former Federal Minister of Foreign Affairs, Permanent Representative to the United Nations and to the Organization for Economic Cooperation and Development (OECD), President of the Security Council, and Vice President of the Steering Committee of the International Energy Agency. He studied law, political science and modern languages at the University of Vienna and at The Hague Academy of International Law.



JÉGOREL Yves

Senior Fellow at OCP Policy Center and associate professor in finance at the University of Bordeaux (France). He is also an affiliate professor at Toulouse Business School. His most recent research examines the link between the volatility of the futures market, exchange rate uncertainty and the export of cereals. He is also the head of a master program focused on banking, finance and international trading both at the University of Bordeaux and at Vietnam National University (Hanoi, Vietnam). He has authored several books in the field of finance, including a work studying financial derivatives. He graduated from Middlesex University. He holds a PhD from the University of Bordeaux.



JEREMIĆ Vuk

President of the Center for International Relations and Sustainable Development (CIRSD). Previously, he was President of the 67th session of the UN General Assembly (2012-2013). He served as Serbia's Minister of Foreign Affairs (2007-2012). Prior to becoming Foreign Minister, he served among others as an advisor to the President of Serbia. He also worked in London for Deutsche Bank, Dresdner Kleinwort Benson, and AstraZeneca Pharmaceuticals. In 2013, he was named a Young Global Leader by the World Economic Forum, and in 2014 was appointed to the Leadership Council of the UN Sustainable Development Solutions Network (SDSN). He graduated from Cambridge University and from Harvard University's Kennedy School of Government.



JIA Qingguo

Professor and Dean of the School of International Studies of Peking University. He is a member of the Standing Committee of the National Committee of the Chinese People's Political Consultative Conference and a member of the Standing Committee of

the Central Committee of the China Democratic League. He has taught in University of Vermont, Cornell University, University of California at San Diego, University of Sydney in Australia as well as Peking University. He was a research fellow at the Brookings Institution and a visiting professor at the University of Vienna. He holds a Ph.D. from Cornell University.



JOHNSTON Donald J.

Chair of the McCall MacBain Foundation, Geneva, Switzerland. Former Visiting Professor at Yonsei University, Seoul, former Chair of the International Risk Governance Council (IRGC), Switzerland. Former Secretary-General of the Organisation for Economic Co-operation and Development (OECD) in Paris. In 1978, he was elected Member of Parliament for Westmount. As a member of the Trudeau government, he successively held the positions of President of the Treasury Board, Minister of State for Science and Technology, Minister of State for Economic and Regional Development, Minister of Justice and Attorney General. He graduated in Law from McGill University, Montreal.



JU Chul-ki

President of the Overseas Koreans Foundation. Previously he was Senior Secretary for Foreign Affairs and National Security to the President, Korea. Previously, he was Vice President and Secretary-General of the Global Compact Korea Network. He retired from diplomatic service at the end of 2006 after a long career that culminated in his ambassadorship to France. He also served as Ambassadors to the United Nations in Geneva, to Morocco and Mauritania. He was Director-General of Economic Affairs at the Korean Foreign Ministry. He studied at Seoul National University and the Graduate School of Public Administration in France, and also received a master's degree in international politics from the Free Brussels University in Belgium.

**KABBAJ Mohamed**

President of Lafarge Morocco, Chancellor of Euro-Mediterranean university of Fès and member of the Hassan II Academy of Science and Technology. He was Advisor to His Majesty the King Mohammed VI. He served as Minister of Finance and Foreign Investment. He was also President of the Development Committee of the IMF and the World Bank and Minister of Public Works, Vocational and Professional Training. He was also governor of Casablanca region and member of Moroccan parliament. He graduated from the Ecole Polytechnique in Paris, and the National School of Civil Engineering; he has a "Diplôme d'Etudes Approfondies" in Econometrics, Sorbonne University, Paris.

**KARAGANOV Sergei**

Honorary Chairman of the Presidium of the non-governmental Council on Foreign and Defense Policy. Russian foreign and economic affairs specialist. He is a Member of the Scientific Advisory Council of the Ministry of Foreign Affairs of the Russian Federation. Founder and former Deputy Director of the Institute of Europe of the Academy of Sciences of USSR/Russia (1989-2010). He has been Dean of the School of International Economics and Foreign Affairs of the National Research University Higher School of Economics (NRU HSE) since 2006. He was a Member of High Level Panel of Eminent Persons on European Security as a Common Project (Organization for Security and Co-operation in Europe) (2014-2015). He graduated from the Department of Economics of the Moscow State University.

**KERGUIZIAU DE KERVASDOUÉ**

Jean (de)

Managing Director of the Institut mutualiste Montsouris. Emeritus Professor of Economy and Health Management at the Conservatoire National des Arts et Métiers and founder of the Pas-

teur/CNAM School of Public Health, member of the French Academy of Engineering. Former Consultant to the OECD, Visiting Professor at Yale University, Under Secretary at the Ministry of Health in charge of French hospitals and Adviser to the Prime Minister. He holds a master in Agronomy from the Institut national agronomique Paris-Grignon, a MBA and a PhD in Socioeconomics from Cornell University.

**KERR John**

Former member of the UK Diplomatic Service (1966-2002), serving abroad, in Moscow, Islamabad, Washington and Brussels, and in London, in the Foreign Office and Treasury, where he was Private Secretary to two Chancellors of the Exchequer. From 2004, he has been an independent member of the House of Lords, where he currently serves on its Economic Select Committee. He was Deputy Chairman of Royal Dutch Shell (2005-2012), Chairman of Imperial College London (2005-2011), and a Director of Rio Tinto (2002-2015). He also served as Secretary-General of the EU Convention (2002-2003). He was UK Permanent Representative to the European Union (1990-1995), British Ambassador to the United States (1995-1997) and Foreign Office Permanent Under-Secretary (1997-2002).

**KHAN Jehangir**

Director of the UN Counter-Terrorism Implementation Task Force (CTITF) and the UN Counter-Terrorism Centre (UNCCT) in the Department of Political Affairs (DPA) in the UN Secretariat. Previously he served as Acting Director and Deputy Director of DPA's Middle East and West Asia Division (MEWAD) and, before that, of the Asia and the Pacific Division (APD). He also served as Head of DPA's Iraq Team and Chairman of the UN Iraq Operations Group (IOG). Before joining the UN Secretariat in 1992, he served as Chef de Cabinet to the President of the UN General Assembly. He is a graduate of London University and holds a Doctorate in

International Law from the Fletcher School of Diplomacy/Harvard Law School.

**KHASHOGGI Jamal**

General Manager, Editor in Chief Of Al Arab News Channel. He began his career as a correspondent for the Saudi Gazette Daily. From 1991 to 1999, he was a foreign correspondent to cover the events in countries such as Afghanistan, Algeria, Kuwait, Sudan and the Middle East. He was Deputy Editor In Chief of Arab News. In 2003, he became Editor In Chief of Al-Watan daily and then was appointed as the media advisor to Prince Turki Al Faisal, the Saudi Ambassador in London and later Washington. In 2007, he returned to Al-Watan as its Editor in Chief. He graduated from the Indian State University.

**KIVINIEMI Mari**

OECD Deputy Secretary-General since August 2014. She is responsible for the strategic oversight of the OECD's work on Efficient and Effective Governance; Territorial Development; Trade and Agriculture, as well as Statistics. She is also responsible for advancing the Better Life Initiative. She was Finland's Prime Minister (2010-2011). She had previously been Minister of Public Administration and Local Government, Minister for Foreign Trade and Development, and Minister for European Affairs. She graduated from the University of Helsinki.

**KOCH Christian**

Director of the Gulf Research Center Foundation in Geneva, Switzerland. Previously, he served as Director of International Studies at the Gulf Research Center in Dubai, UAE. Prior to joining the GRC, he worked as Head of the Strategic Studies Section at the Emirates Center for Strategic Studies and Research, Abu Dhabi. His work at the Gulf Research Center combines the various international and foreign relations issues

of the GCC states with a particular interest in GCC-EU Relations. He received his Ph.D. from the University of Erlangen-Nürnberg, Germany and also studied at the American University in Washington, D.C. and the University of South Carolina.

**KOWAL Pawel**

Assistant professor in the Institute of Political Studies at the Polish Academy of Sciences. He was a member of the European Parliament, Chairman of UE delegation to EU-Ukraine Parliamentary Commission and of Foreign Affairs Committee (2009-2014). From 2007 to 2009 he was a member of Parliament (Sejm). He also served as Secretary of State in the Ministry of Foreign Affairs of Poland (2006-2007). Author of numerous publications on the transformation processes in Central Europe. He is a member of the editorial board of the bi-monthly "New Eastern Europe". He graduated from the Faculty of History at the Jagiellonian University of Cracow and studied at the Collegium Invisibile of Warsaw (1996-1998).

**KUMAR Ashwani**

Senior Advocate at the Supreme Court of India. He was a Parliamentarian for the State of Punjab for 14 years and served in the Union Government as Minister of State in the Departments of Industrial Policy & Planning, Parliamentary Affairs, Planning, Science, Technology and Earth Sciences (2006-2012). He later served as the Cabinet Minister for Law & Justice in the UPA II (2013). He represented India at the United Nations several times. He graduated from St. Stephen's College, Delhi.

**KUMAR Suresh**

Chief Editor of *Africaindia.org* and *Indian Journal of African Studies*. Head and Director of the Department of African Studies, University of Delhi and of the Centre for African Studies, UGC (2016-2020). He is a

member of the Africa Committee of Confederation of Indian Industry (CII) and an executive member of Indo-Africa Chamber of Commerce in India (IACCI). About 135 articles have been published in different books, journals and newspapers. He has actively contributed his opinions on India and Africa in the different international media channels such as BBC, Aljazeera (English), ABC (USA), *Yomiuri Shinbun* (Japan) and All India Radio. He holds a PhD from the University of Delhi.



LABLANCHY
Jean-Pierre

Medical Doctor, registered in Paris and in London (General Medical Council). He has worked in close collaboration with pharmaceutical firms (Laboratoires pharmaceutiques Debat, Laboratoires Lisapharm) and with the National Agronomic Institut (Paris Grignon). He was personal M.D. for President Abdoulaye Wade (Senegal, 1988-2010). He was also associate professor, Medical University Paris XIII (Bobigny, 1985-2010). He served as Consultant for France Televisions Foundation (main public TV channels, 2006-2008). He worked with Sankhia, opening the first white blood cells banking in the US (bio banking FDA approval / Pr Michel Sadelain NYU). He published *Psychostrategy*, Ed Polytechniques, 2002 and *Fighting fatigue*, M.A. Ed. 2005.



LAFONT Bruno

Co-chairman of the Board of Directors of LafargeHolcim. He was Chairman and Chief Executive Officer of Lafarge (2007-2015). He began his career at Lafarge in 1983 and held numerous positions in finance and international operations. He is a member of the Executive Committee of the World Business Council for Sustainable Development (WBCSD). He is presently chairing the Energy & Climate Change Working Group of the ERT (European Roundtable of Industrialists) and the Sustainable Development Commission

of the MEDEF (Mouvement des Entreprises de France, the French employers association). He graduated from the Hautes Etudes Commerciales business school (HEC, Paris) and the Ecole Nationale d'Administration (ENA, Paris).



LAICHOUBI Mohamed

Former Minister of Labor and Social protection and Minister of Youths and Sports, Algeria. He also served as Ambassador of Algeria in Romania, Deputy, President of the Finance and Budget Commission at the national Assembly, Member of the Commission of Foreign Affairs, Cooperation and Emigration. He is a Member of the Royal Academy of Spain for Economic and Finance Sciences and of the Forum "Penser l'Europe". He is researcher, lecturer and teacher at the Higher School for Political Sciences, at the Institute of Diplomacy and at the International Relations and the National School of Administration (ENA). He was a board member of the High Institute of Management and Planning as well as the National Office of Statistics. He was also member of the mediators team for the resolution of the Northern Mali and Northern Niger Conflict. He graduated from the University of Law and Economic Sciences.



LEE Hye-min

G20 Sherpa and Ambassador for International Economic Affairs, Republic of Korea. Former Ambassador to France. He also served as Ambassador to the Philippines. Previously, he was Deputy Minister for Trade and Chief Negotiator for the Korea-EU FTA (2008-2010). He held the position of Director-General and Deputy Chief negotiator for the KOREA-US FTA, (2006-2008). He joined the Foreign Service in 1980. He was also Minister-Counsellor, Korean Permanent Delegation to the Organization of Economic Cooperation and Development (OECD), in Paris (2004-2005). He graduated from Seoul National University

and received his Ph.D in Economics from the University of Paris I Panthéon-Sorbonne, France.



LE GALL Jean-Yves

President of the Centre National d'Etudes Spatiales (CNES, 2013), President of the International Astronautical Federation (IAF, 2015), co-Chair of the Council of the European Space Agency (ESA, 2015), Chair of the Board of the European GNSS Agency (GSA, 2016). He is a qualified engineer and scientist who has devoted his entire career to the European space programme, holding positions within the French national scientific research agency CNRS, several French ministries and at Novespace before joining Starsem and Arianespace, where he was Chairman & CEO until his appointment as President of CNES. He is a member of the International Academy of Astronautics (IAA) and has received several awards from France, the Russian Federation and the Government of Japan.



LÉVY-LANG André

Member of the board of Institut français des relations internationales (Ifri), affiliate emeritus professor in Finance at Paris-Dauphine University, non-executive Chairman of *Les Echos*, vice-chairman of the supervisory board of Rothschild et Cie, Chairman of Fondation du Risque and Institut Louis Bachelier. He held various positions in the Schlumberger Group and he was CEO of Banque Paribas until the merger creating BNPParibas. He started as a research physicist at the French atomic energy commission (CEA). He graduated from the Ecole Polytechnique and holds a Ph.D. from Stanford University.



LI Yi Fan

CEO, He-Sai Photonics Technologies. Formerly Principal Engineer at Western Digital. Before joining Western Digital, he has worked in several Fortune 500 companies including Lam Research and Parker Hannifin.

At Tsinghua University, he cohosted "Silk Roads", an exchange program between students from top universities in China and France. He graduated from Tsinghua University in Beijing, China. He holds a Ph.D in Robotics and Pattern Recognition from the University of Illinois.



LIAUTAUD Susan

Founder of Susan Liautaud & Associates Limited (SLAL), a consultancy in ethics matters internationally. She also serves as Vice Chair of the Court of Governors of the London School of Economics and Political Science and is a Lecturer in Public Policy at Stanford University. She was a Visiting Scholar at the Stanford Center of Philanthropy and Civil Society. She is also Chair of Doctors Without Borders/Médecins Sans Frontières US Advisory Board, Vice Chair of the American Hospital of Paris Board of Governors, member of the Care Global Supervisory Board, and member of les Arts Décoratifs board. She served as Associate Dean for International and Graduate Programs at Stanford University Law School and a corporate lawyer at Sullivan & Cromwell. She holds a PhD in Social Policy from the London School of Economics and Political Science and a Juris Doctor from Columbia University Law School.



LIPSKY John

Senior Fellow, Foreign Policy Institute at Johns Hopkins University's Paul H. Nitze School of Advanced International Studies (SAIS). Formerly, he served as First Deputy Managing Director of the International Monetary Fund (2006-2011) and as Special Advisor to the Managing Director, IMF (September 2011-November 2011). Previously, he served as Vice-Chairman of the JPMorgan Investment Bank and JPMorgan's Chief Economist. He also was Chief Economist of Salomon Brothers, Inc. (1992-1997). He graduated from Wesleyan University and he holds a Ph.D. in economics from Stanford University.

**LO Moubarack**

Senior Fellow, OCP Policy Center, Special Advisor to the Prime Minister, Senegal. President of the Emergence Institute, specializing in economic and statistical studies and strategic planning. He is currently Special Adviser and Chief Economist of the Prime Minister and Coordinator of the Economic and Social Analysis Unit. Previously, he was deputy director in the Cabinet of Macky Sall, president of Senegal. He also served as an economic advisor to several Prime Ministers. He is an expert for the UN, the African Development Bank, the World Bank, the African Union. He has served as associate lecturer at the National School of Administration of Senegal and the University Gaston Berger of St. Louis.

**LOULICHKI Mohamed**

Former Ambassador of Morocco to the United Nations and Professor at Al Akhawayn University, Ifrane. Previously, he was Permanent Representative to the United Nations Office in Geneva (2006-2008). He served as Director-General of Multilateral relations and Global Cooperation (2003-2006). He had earlier served as Deputy Permanent Representative at his country's Mission in New York (2001-2003). He was also Morocco's Coordinator with the UN Mission for the Referendum in Western Sahara (MINURSO), in Laayoune (1999-2001). He was Ambassador to Hungary, Croatia and Bosnia and Herzegovina (1995-1999). He was also a member of the Cabinet, then person in charge of the Cabinet of the Minister of Foreign Affairs and Cooperation (1991-1995).

**LOWENSTEIN James**

Co-Founder of the French American Foundation. He is a member of the Council on Foreign Relations and the International Institute for Strategic Studies. He began his career at Marshall Plan European Headquarters in Paris in 1950. In 1951, he was assigned to the U.S. Special

Mission to Yugoslavia, resident in Sarajevo. He was a naval officer (1952-1955). He was commissioned Foreign Service Officer in 1956. He served as Principal Deputy Assistant Secretary of State for European Affairs (1974-1977) and as U.S. Ambassador to Luxembourg (1977-1981). He graduated from Yale University.

**LULACHE Daniela**

Chief Executive Officer of Nuclearelectrica, the only nuclear energy producer in Romania, since 2013. Before joining Nuclearelectrica, she held the position of Counselor of the Vice-Governor of the National Bank of Romania. Previously, she was General Manager and President of the Board of Directors of Fondul Proprietatea (Property Fund), managing the entire activity of the Fund. She has a long and rich experience in banking and financial consulting sectors. She graduated from the Bucharest Academy of Economic Studies.

**MAKRAM-EBEID**

Mona

Egyptian Senator and former member of Parliament. She is also Distinguished Lecturer, Political Science Department, American University in Cairo. She has been a member of the National Council for Human Rights since 2012 and Advisor to the Minister of Labour and Immigration responsible for Egyptian abroad since 2011. She was a member of the World Bank's Council of Advisors for Middle East & North Africa Region (MENA). She was advisor to the Supreme Council of the Armed Forces (SCAF) in 2012 and served on the Committee for Policy Development (UN, 2001-2004). She graduated from Harvard University. She is a prolific writer in English, French and Arabic. She is Officier de la Légion d'honneur.

**MALLIKARJUN**

Manu

Social entrepreneur working in the fields of International Relations & Development. He is working on the post-production of a series of films that deal with themes of politics and economics. He has several years of private sector experience in the fields of Information & Communication Technology, Finance and Outsourcing with the firms Fidelity Investments, Futures First, Convergys and Madhubala Estates. He holds a degree in International Relations from the School of Advanced International Studies, Johns Hopkins University, a Bachelor's degree in Electronics and Communication Engineering from R.V. College of Engineering, and is currently pursuing a Master in Creación Literaria at Universitat Pompeu Fabra, Barcelona, Spain.

**MANDIL Claude**

Former Executive Director of the International Energy Agency (2003-2007). Before joining the IEA in 2003, he was Chairman and CEO of the Institut Français du Pétrole and, previous to that, Managing Director of Gaz de France. Earlier posts have included Director General for Energy and Raw Materials at the Ministry of Industry (1990-1998), Director General of Bureau of Mines and Geology (BGRM) (1988-1990), CEO of the Institute for Industrial Development (IDI) (1983-1988) and Technical Advisor in the French Prime Minister's cabinet (1981-1982). He is a graduate of France's École Polytechnique and École des Mines.

**MASUDA Tatsuo**

Visiting professor at the NUCB Graduate School on energy-climate nexus, special advisor to SOC Corporation in Tokyo, chairman of FairCourt Capital in London and strategic committee member of Elion House in Singapore. He has had an extensive career in energy business and policy making as JAPEX advisor, JNOC vice president and director of the International Energy Agency. He has a strong

interest in new dimension of energy and environmental policies and measures. He belongs to the Expert Network of the World Economic Forum.

**MENON Shivshankar**

Chairman of the Advisory Board of the Institute of Chinese Studies in New Delhi, and is a Distinguished Fellow at the Brookings Institution, Washington. He served as national security advisor to the Prime Minister of India (2010-2014), and previously as Foreign Secretary of India (2006-2009). He served as Ambassador or High Commissioner of India to Israel (1995-1997), Sri Lanka (1997-2000), China (2000-2003), and Pakistan (2003-2006). He studied at the Scindia School, Gwalior and at St. Stephens College, Delhi University, where he studied ancient Indian history and Chinese.

**MORATINOS**

Miguel Ángel

Former Minister of Foreign Affairs and Cooperation of Spain (2004-2010). He served as Director of the Institute of Cooperation with the Arab World (1991-1993) and was appointed General Director of Foreign Policy for Africa and the Middle East (1993-1996). He also held the position of Spain's Ambassador in Israel (1996). He was EU Special Representative for the Middle East Peace Process (1996-2003). Actually he promotes the signature of the International Treaty for a Global Dry Land Alliance in Qatar, he is Honorary Chairman of the CIRSD Board of Advisers (Center for International Relations and Sustainable Development), Senior Advisor of Sustainable Development Solutions Network of the Earth Institute at Columbia University and member of the Leadership Council of the UN Sustainable Development Solutions Network (SDSN).

**MOURRE** Marc

Director and founder of Mourre and Co specializing in oil, gas and commodities since February 2016, previously Managing Director, Vice Chairman of the Commodities Division for Morgan Stanley with a focus on Emerging Markets specifically the Middle East and Africa. He joined Morgan Stanley in 1986. Previously, he worked for the French Ministry of Foreign Affairs as Cultural Attaché in Hong Kong, then he joined Elf Aquitaine (today Total) in the International trading oil division. He holds a Master of Sciences in business administration from Sup. de co. Marseille, a D.E.A in Business Administration from ESSEC/IAE Aix en Provence and a D.E.S.S in international trade and transportation from Aix Marseille University.

**MUÑIZ** Manuel

Director of the Program on Transatlantic Relations at Harvard University's Weatherhead Center for International Affairs. He also directs the Fundación Rafael del Pino's Program on Global Leadership, which aims to foster Spanish talent in the field of international affairs. He is a co-Founder and former President of The Altius Society. He was a Research Fellow at Science Po's Centre d'Études de Relations Internationales (CERI) (2012-2014). He graduated from the Complutense University in Madrid, the IEB and Harvard's Kennedy School of Government. He is on the final stages of a DPhil (PhD) in International Relations at the University of Oxford.

**NAIRNE** Ula

Director of Global Advisory Services at Geopolitical Intelligence Services AG, Liechtenstein, and owner and director of Nairne Ltd, a strategic economic development research and consultancy company in the UK. Her international experience extends from working on United Nations assignments in Africa and Asia to co-ordinating cross border co-operation projects in

Europe. As the Founding Chairwoman of the Young Diplomats' Centre in Poland, she had a key role in reactivating Visegrad Group cooperation. She graduated in International Relations at the University of Warsaw and she holds an Executive MBA from the University of Quebec in Montreal, Warsaw School of Economics and the China University of Mining and Technology.

**NARAYANAN**

Mayankote Kelath

Former Governor of the State of West Bengal. Former Senior Advisor and National Security Advisor to the Prime Minister of India. He led India in institutionalized security and strategic dialogues with several countries including Brazil, France, Japan, Sri Lanka, Germany, Russia, UK and the USA. Prior to this, he was Director of the Intelligence Bureau and Chairman of the Joint Intelligence Committee. He also headed the Prime Minister's Task Force on Developing an Integrated Capability to address Internal Security Challenges. Has dealt extensively with a whole range of issues concerning internal, national and global security, including aspects such as Counter-Terrorism, Counter-Intelligence and Strategic Analysis. Holds a Master's Degree in Economics from the University of Madras.

**NARDON** Laurence

Head of the Ifri program on North America. She edits its online research papers, such as the U.S.-focused Potomac Papers. She writes on northern American and transatlantic issues in the annual Ifri report Ramses. She also teaches a class on Civil Society in the United States at Institut d'Études Politiques de Paris and is a columnist for the weekly paper *Réforme*. Prior to joining Ifri, she was a research fellow at the Ecole des Hautes Études en Sciences Sociales (EHESS), then a Visiting Fellow at the Center for Strategic and International Studies (CSIS) in Washington,

DC (2001-2003). She holds a Ph.D. in political science from Université Paris-I Panthéon-Sorbonne.

**NASHARUDIN**

Mat Isa

Executive Chairman and Chief Executive Officer of the Global Movement of Moderates Foundation, an organisation established as a referral point for the consolidation and dissemination of information and material pertaining to moderation and the fight against extremism. Concurrently, he is also Chairman of the Nassar Foundation and he was recently appointed as a panel member of the Consultation and Corruption Prevention Panel of the Malaysian Anti-Corruption Commission (MACC). He was a Member of the Malaysian Parliament (1999-2004 and 2008-2013). He graduated from the University of Jordan and the International Islamic University of Malaysia. He holds a PhD from the University Utara Malaysia.

**NASR** Samir

President, ECE Capital. He was a consultant at the OECD. He is co-founder and was Chairman of the Economic Department at the Lebanese University. He has been Chairman at the National Investment Guarantee Corporation since 1993. He was economic and financial advisor at Qatari Diwan Amiri (2000-2005), and strategic advisor to the Chairman at Fransabank SAL (2005-2007). Since 1982, he has been Chairman and CEO of ECE Group. He received a Master's Degree in Economics from the American University of Beirut, and a Ph. D. in Economics from the Ecole des Hautes Études en Sciences Sociales.

**NICOLET** Patrick

Group Management Board Member, Competitiveness & India, Capgemini. He began his career in venture capital. In 1986, he was appointed General Manager of the first Swiss private-public partnership company

for technology transfer. He worked as an independent consultant for several European technology corporations (1994-1997). He joined in 1997 the Corporate Recovery practice of Ernst & Young Consulting Switzerland. In 2001, he became Vice President for Global Business Development of the newly formed Telecoms Medias Network (TMN) Global Business Unit of Capgemini Ernst & Young. In 2004 he was appointed Group Sales Director and in 2006 joined Capgemini's Executive Committee. He was in charge of the Global Infrastructure Services strategic business unit (2011-2015). Since 2016, he is leading the newly created Competitiveness central department. He also oversees Capgemini's India operations. He graduated from the University of Lausanne.

**OUALALOU** Fathallah

Economist and Moroccan politician. He served as Minister of Economy, Finance, Privatisation and Tourism and then Minister of Finance and Privatisation. He was also elected several times city Councillor in Rabat and Member of Parliament. He is the author of several books and publications, more specifically on issues of the economic theory, the Euro-Mediterranean relationships, Maghreb, issues of development and financing and on the economic crisis. He also held the position of Mayor of the City of Rabat.

**PAAL** Douglas H.

Vice President, Carnegie Endowment for International Peace. He previously served as vice chairman of JPMorgan Chase International (2006-2008) and was director of the American Institute in Taiwan (2002-2006). He was on the National Security Council staffs of Presidents Reagan and George H. W. Bush between 1986 and 1993 as director of Asian Affairs and then as senior director and special assistant to the president. He held positions in the policy planning staff at the State Department, as a senior analyst for the CIA, and at U.S. embassies in Singapore and Bei-

jing. He graduated from Brown University. He holds a PhD in History and East Asian Languages from Harvard University.



PARK In-Kook

President of the Korea Foundation for Advanced Studies. He served as Ambassador and Permanent Representative of the Republic of Korea to the United Nations (2008-2011), Deputy Minister for Policy Planning and International Organizations in the Ministry of Foreign Affairs and Trade and Ambassador to Kuwait (2003-2005). He also served as Secretary to the President of the Republic of Korea for International Security (2002-2003). He holds a Bachelor's Degree from the Department of Chinese Language and Literature and a Master's Degree from the Graduate School of Law at Seoul National University.



PASZKIEWICZ Ladislav

Vice president Strategy & Climate, Total since 2016. Previously, he served as the senior vice president Mergers & Acquisitions for Total S.A. since early 2015. From 2010 to 2014 he was senior vice president Americas for the Exploration and Production division of Total. Prior to that, he also served as senior vice president Middle East for the same division (2007-2010). He was also managing director of the Total's E&P subsidiary in Argentina, Total Austral (2005-2007). He was head of the Investor Relations department of Total S.A., and in various other positions in the Total group, which he joined in 1985. He holds a masters degree in business administration from New York University and a master's degree in finance from the Institut d'Etudes Politiques in Paris, France.



PEPY Guillaume

Chairman of SNCF's Executive Board and Chairman and CEO of SNCF Mobilités. After holding various positions

in public and government service – including terms as Head of Staff for the Minister of Public Service then for the Minister of Employment and Social Affairs, and in the private sector as Deputy CEO of SOFRES, he has worked for more than 15 years as a top executive within SNCF. He was Director of Strategy and then Director of Passenger activities before becoming acting CEO in 2008. He was first appointed Chairman of SNCF in 2008 and was reappointed in 2013. Other responsibilities have included his Chairmanships of Eurostar Group, of Voyages-sncf.com and of SYSTRA, as well as being a Board member of Keolis.



PLATTEAU Jean-Louis

EFG Bank, Geneva. He began his career at Bank Brussels Lambert (BBL), in Brussels and Singapore, and afterwards pursued his career at BNP Paribas Fortis and Dexia Group, where he was CEO of Dexia Switzerland, before joining Geneva Cantonal Bank (BCGE) as Head of Private Banking and Member of the Executive Board. He also served as Head of Private Banking Romandie at BSI before joining EFG Bank as, successively, Head of Private Banking Geneva and Vice Chairman of EFG Asset Management and Head of the Independent Asset Managers. He holds Management, Finance and Tax Master's degrees from the Universities of Brussels (Solvay Business School) and Leuven (UCL-Business and Administration Business School IAG).



PLOQUIN Xavier

Deputy Head Corporate Financing and Development at the Direction générale du Trésor (French Treasury) since 2015. Previously, he served as Deputy Chief of Bureau (Energy) at the National Budget Office, Ministry of Finance (2013-2015). He was also a market analyst at Total Gas & Power New Energies USA, Inc. (2011-2012) and Assistant Project Manager at L'Oréal (2010-2011). He graduated from the Ecole Polytechnique and Mines Paristech, Paris, France.



POUYANNÉ Patrick

Chairman of the Board and Chief Executive Officer, Total. He held various positions in the French Industry Ministry and in ministerial offices from 1989 to 1996, including Environment and Industry Technical Advisor to the Prime Minister (1993-1995) and Chief of Staff to the Information Technology and Space Minister (1995-1996). He joined Total in 1997, as Chief Administrative Officer of Total E&P Angola and became Group Representative in Qatar in 1999. In 2002, he was named Senior Vice President, Finance, Economics and Information Systems in Exploration & Production. In 2006, he became Senior Vice President, Strategy, Business Development and R&D in Exploration & Production. In 2012, he was appointed President, Refining & Chemicals and member of the Executive Committee. He is a graduate of École Polytechnique and an Engineer of the French Corps des Mines.



QIAO Yide

Vice Chairman & Secretary General of Shanghai Development Research Foundation (SDRF). After graduating from Kennedy School of Government at Harvard in 1987, he entered Harvard Institute for International Development and did research work. In 1995, he returned to China as Chief Representative and Managing Director of New York Life until 2003. Prior to study in the US, he conducted a research as Assistant Director at the Institute of World Economy, Shanghai Academy of Social Sciences. He is the author of "Chinese Economy: The Next 30 Years" (2011), "Rethinking the International Monetary System - 70 Years after the Bretton Woods Conference" (2014), and "Global Financial Governance: Challenges, Goals and Reforms" (2016).



RABINOVICH Itamar

President of the Israel Institute (Washington and Jerusalem). Currently he is Professor Emeritus

of Middle Eastern History of Tel Aviv University, Distinguished Global Professor at NYU and a Distinguished Fellow at the Brookings Institution. He served as Israel Ambassador to the United States and former Chief Negotiator with Syria in the mid 1990's and as the president of Tel-Aviv University (1999-2007). He has been a member of Tel Aviv University's faculty since 1971. His most recent book is *The Lingering Conflict: Israel, The Arabs and The Middle East* (Brookings, December 2011). His biography of Yitzhak Rabin will be published by Yale University Press.



RADU Răsvan

CEO, UniCredit România. He started to work at the Romanian Commercial Bank (1991). He was appointed Executive Vice President of the C.E.C. Bank (2000), and he then became Retail Executive Vice President of the Raiffeisen Bank in Romania (2001). He was appointed CEO of UniCredit Romania in 2005. He was also President of the Advisory Board of the Prime Minister of Romania. He graduated from the Polytechnic University of Bucharest in engineering, and from the Romanian American University in economy. He also graduated from an MBA program with the Conservatoire National des Arts et Métiers in Paris (Romanian branch), and from Harvard Business School (AMP).



RICHARD Philippe

Director, International Affairs, Financial Services Regulatory Authority (FSRA), Abu Dhabi Global Market (ADGM) since 2015. Prior to joining ADGM's FSRA, he was the Director of the International Affairs Department at the French Autorité de Contrôle Prudentiel et de Résolution (ACPR). He was a member of the Advisory Board of the United Arab Emirates Securities and Commodities Authority (2008-2009). From 2001 to 2008, he was the Secretary General of the International Organization of Securities Commissions (IOSCO). He graduated from Paris Dauphine Univer-

sity, the EDHEC business school of Lille and the Institut d'Études Politiques of Paris.



RICQUIER Anita

Singaporean entrepreneur. A lawyer by training, she is the founder and chief executive officer of Camelot Trust Pte Ltd, a corporate services company based in Singapore, with clients drawn from the region and from the rest of the world, particularly Europe. Camelot provides its clients with advice on a range of issues including corporate structures and regulatory matters.



ROBERT Virginie

Foreign desk editor, *Les Echos* since 2012. She was a foreign correspondent in New York for *Les Echos* (2008-2012). She was also head of the innovation service of *Les Echos* (2000-2007) and deputy head of High-Tech-Medias service of *Les Echos* (1994-2000). She graduated from Valparaiso University and Northwestern University.



RÖTTGEN Norbert

Chairman of the Foreign Affairs Committee, Bundestag. He served as the German Federal Minister for the Environment, Nature Conservation and Nuclear Safety from October 2009 to May 2012. He has been a member of the German Bundestag since 1994. During this time he has fulfilled key functions within the Christian Democratic Party (CDU) and the German federal government. In 2009, his first book, "Deutschlands beste Jahre kommen noch", was released. He holds a PhD in Law from Bonn University. He is a Senior Fellow at the Hertie School of Governance.



RUDD Kevin

Australia's 26th Prime Minister (2007-2010, 2013) and Former Foreign Minister (2010-2012). He was a co-

founder of the G20. He is President of the Asia Society Policy Institute in New York. On climate change, he ratified the Kyoto Protocol in 2007 and legislated in 2008 for a 20% mandatory renewable energy target for Australia. He represented Australia at the 2009 Copenhagen Climate Change Summit. He was a member of the UN High Level Panel on Global Sustainability and is a co-author of the report "Resilient People, Resilient Planet" for the 2012 Rio+20 Conference. He is also Chair of the Independent Commission on Multilateralism. He also serves as a Visiting Professor at Tsinghua University in Beijing.



RYU Jin Roy

Chairman and CEO of Poongsan Group, one of the largest manufacturers of metal products and munitions in the world. He is actively involved in numerous business organizations notably as Vice Chairman of the Korea-U.S. Economic Council, Vice Chairman of the Korea Defense Industry Association and Vice Chairman of the Federation of Korean Industries. Additionally, he supports a number of philanthropic organizations worldwide. He serves as a Vice Chairman of Korea Mecenat Association, a Board Member of America's Promise and the World Golf Foundation's First Tee program and as a Trustee of the George H. W. Bush Presidential Library Foundation. He graduated from the Seoul National University.



SAGER Abdulaziz

President of Sager Group Holding as well as Chairman and Founder of the Gulf Research Center, Jeddah, established in 2000. In 2003, he was appointed as a member of the Makkah Province Council. In addition, he serves as a member on the advisory board of, among others, the Arab Thought Foundation, the Geneva Centre for the Democratic Control of Armed Forces (DCAF), the Faculty of Economics and Administration of King Abdulaziz University, the Ministry of Higher

Education, Saudi Arabia. He is Guest Professor at Osaka University, Japan. He is also an Active Member of the Board of Trustees for King Abdulaziz Center for National Dialogue. He holds a Ph.D. in Politics and International Relations from Lancaster University.



SÁNCHEZ SORONDO Marcelo

Chancellor of the Pontifical Academy of Sciences and the Pontifical Academy of Social Sciences since 1998. In 1999, he was appointed Secretary Prelate of the Pontifical Academy of St. Thomas Aquinas. In 2001, His Holiness John Paul II consecrated him titular Bishop of Ves-covio. He was also decorated as Cavaliere di gran croce of the Italian Republic in 1999, official of honour of the Légion d'Honneur by the Republic of France in 2000, Grão Mestre da Ordem de Rio Branco by the Republic of Brazil in 2004, official of the Republic of Austria in 2004, and knight of the Republic of Chile in 2006.



SANO Tadakatsu

Attorney-at-law at Jones Day. His practice focuses on regulatory compliance and encompasses a broad range of government regulations, product safety, installment sales regulations, foreign direct investment regulation, energy & environment, and competition law. He represents various clients in civil disputes. He spent 35 years at Ministry of Economy, Trade and Industry. During his tenure as Director-General of the Trade Policy Bureau and Vice Minister for International Affairs, he worked in the field of international trade policy. He served as Chief Executive Assistant to Prime Minister Yukio Hatoyama (2009-2010).



SCHMID Dorothée

Head of the Turkey / Middle East program at the French Institute of International Relations (Ifri). She joined

Ifri in 2002 to work on the European policies in the Mediterranean region and in the Middle East, on the regional political and economic dynamics and on the Arab policy of France. She started the "Contemporary Turkey" research program in 2008, to follow the emergence of Turkey as a global power. Her present research focuses on Turkish diplomacy, new regional conflicts and their impact on Middle East economies. She directed a book on *La Turquie au Moyen-Orient : une puissance régionale ? [Turkey in the Middle East: a regional power ?]*, published by CNRS éditions in December 2011. She graduated from Sciences Po Paris. She holds a postgraduate degree in applied economics and a PhD in political science.



SECK Aminata

Program Associate, African Higher Education Program, TrustAfrica. She is an independent consultant specialized in education reforms, vocational training and youth empowerment in Africa. Since 2010 she works with international donors, governments and non-profits to create a stronger nexus between policies and community's needs. She recently coordinated the first continental summit on the 'Revitalization of African Higher Education'. She also works for the economic and social reinsertion of street children. In 2006 she was honored with President Obama's prestigious Mandela Washington Fellowship for Young African Leaders. She graduated from ISM and from the Sorbonne.



SHARMA Ajay

Ambassador of the United Kingdom to the State of Qatar since 2015. Previously, he served as the Foreign & Commonwealth Office (FCO) Head of Iran department and non-resident Chargé d'affaires to Iran (2012-2015). He played a role in the recent Iran nuclear negotiations and was involved in the reopening of the British Embassy in Tehran in August 2015. He has had previous diplomatic postings in Paris, Ankara and Moscow.

**SHEK Daniel**

Former Ambassador of Israel to France. During his 27 year long career in Israel's diplomatic service, he also served as Director of European Affairs, Spokesman of the Foreign Ministry and Consul General in San Francisco. He has extensive experience in European Affairs and has participated in a number of chapters of Arab-Israeli negotiations, in particular while working closely with then Foreign Minister Shimon Peres. He has for many years taken part in devising media strategies for the Foreign Ministry and is considered an expert on public diplomacy. Since leaving the Foreign Service, he has been an independent consultant on Israeli and international affairs and teaches Diplomacy at Tel Aviv University.

**SIMON Jean-Marc**

French Ambassador. He worked for the French Foreign Ministry and the Ministry of Cooperation as an advisor. He worked in numerous embassies all over the world, notably as Advisor and Consul General before being appointed as French Ambassador to Central African Republic (1996-2001), to Nigeria (2001-2003), to Gabon (2003-2008), and to Côte d'Ivoire (2009-2012). He was a Representative to the ECOWAS and to the ECCAS. He is now alternate deputy of Oise, and Chairman of Eurafrique Stratégies SAS. He graduated from Paris II Assas University in Public Law.

**SIMON Toby**

Founder and President of Synergia Foundation. He is also the President of the Synergia Group. He is a Commissioner with the Global Commission for Internet Governance (GCIG) and a member of the Tri Lateral Commission. He served on the advisory board member of the Centre for New American Security (CNAS), the International Council of the Belfer Centre for Science and International Affairs at The John F. Kennedy School of Government at Harvard. He is a

research associate at Massachusetts Institute of Technology. He has been advisor to several international organizations such as The World Health Organisation, Médecins Sans Frontière and AEDES – EU. He holds a MBA and is a graduate from the Harvard Business School.

**STARK Hans**

Secretary General of the Study Committee for Franco-German Relations (Cerfa), Ifri. He has been professor of contemporary German civilization at Paris-Sorbonne University since 2012 after teaching at New Sorbonne University from 2005 to 2012 as senior lecturer. He graduated from the Institut d'études politiques de Paris (SciencesPo) in 1987, majoring in International Relations. Furthermore, he holds a Diplôme d'études approfondies (DEA) in Soviet and Eastern European Studies from SciencesPo (1990) and a PhD in political sciences from Panthéon-Sorbonne University (2001).

**STARKLOFF Xavier**

Deputy Head of Multilateral Financing for Development at the French Treasury, in charge of the World Bank Group and the African Development Bank. He has been Managing Director for French Speaking Africa at Jumia Travel (2014-2015), and Project Manager at Zodiac Aerospace (2013-2014). He is a graduate of Ecole Polytechnique and an Engineer of the French Corps des Mines.

**STOIAN Marius**

President of Club România. He started his career in journalism in 1990 as editor of the *Tineretul Liber* newspaper. He then worked as a press correspondent for a Romanian newspaper and TV channel, in Hungary and Republic of Moldova. He then became personal advisor for the Secretary of State for the Romanians Abroad (2000) and for the Minister of Tourism (2001-2003). He was Under Secretary of State for Foreign

Trade (2009). He is member of Chatham House, London, and also member of the Aspen Institute Romania. He graduated in Journalism and Communication Sciences.

**STOICA Gruia**

President of Grampet Group, the most important Central and East-European actor in the field of railway transport and logistics services. He established Grampet Group in 2000. In September 2012, he was appointed President of the Romania-Kazakhstan Business Council. He started business in 1990, when he opened his first company. Since 1990 until now he held only top management positions, being responsible for the strategic development of his company. He graduated from the Polytechnic University of Bucharest and the National Defense College, Carol I National Defense University also in Bucharest and the Europe of Tomorrow Academic Society.

**STRIL Arthur**

Head of Unit at the French Ministry of Health since 2016. He served as French expert seconded to the European Commission. He was a Case handler within the Directorate-General for Competition. He graduated from the Ecole Polytechnique and Paristech Mines, Paris.

**SUR Serge**

Agrégé in Public Law, Emeritus Professor of Public Law, University of Paris Panthéon-Assas, where he set up the Master of International Relations (2000-2012). He was Deputy Director of the UNIDIR, Geneva (1986-1996) and ad hoc Judge at the International Court of Justice in The Hague (2009-2012). He is the founder and was director (1999-2012) of the Thucydides Center-Analysis and Research in International Relations, and remains director of the French Yearbook of International Relations (AFRI, since 2000). He is also Editor-in-chief of the bimonthly journal *Ques-*

tions internationales since 2003 (Documentation française). In 2008, he received the Edouard Bonafous Award from the French Academy of Moral and Political Sciences, Institut de France.

**TABET Riad**

President of Berit International Holding SA, President of Batiliban-France, Franco-Arab Consortium for development, board member of the executive committee of the Franco-Arab Chamber of Commerce, Paris, board member and founding member of the Lebanese American Chamber of Commerce, Beyrouth. He was Advisor to the Lebanese President for the French-speaking world (1986-1988) and Advisor to the Minister of Finance for the private sector (1999-2001). He is the author of numerous books and studies on economic development, environment and land-use planning. He graduated from the Institut d'Urbanisme, Paris-Sorbonne University.

**TANEJA Narendra**

Chairman of Energy Security Group of the Federation of Indian Chambers of Commerce and Industry (FICCI). He is also the Founder President of New Delhi-based World Energy Policy Summit. He is India's leading expert, thinker, speaker and television commentator on energy issues and developments and had earlier served as South Asia Bureau Chief for a number of European business publications, including international oil and gas weekly *Upstream*. He has authored two books and edited several books and publications. He is a Member of the World Economic Forum Global Agenda Council on the Future of Electricity and also represents India on energy on the BRICS Business Council. He read economics, business, commerce, policy, leadership, diplomacy and international affairs at different prestigious universities in India, Norway and the United Kingdom.

**TERRAB Mostafa**

Chairman and CEO of OCP Group. He was an advisor in the Royal Cabinet and also served as Secretary-General of the MENA Economic Summit. In 1998, he was appointed Director-General of the National Telecommunications Regulatory Agency. Then, he joined the World Bank as Lead Regulatory Specialist in the Global Information and Communications Department, and headed the World Bank's Information for Development Program. He holds a MS and a PhD in Operations Research from the Massachusetts Institute of Technology and received an engineering diploma from the ENPC, Paris.

**TIKUM Njoya**

Regional Anti-Corruption and Economic Governance Advisor for UNDP Africa. He joined UNDP through the Leadership Development Programme (LEAD). He has served as Country Programme Specialist and Project Manager for the Peace Consolidation and Governance project in UNDP's Regional Bureau for Africa, in New York. Before joining UNDP, he was a litigating attorney in Cameroon and New York. He is a World Fellow at the Jackson Institute for Global Affairs at Yale University, USA. He graduated from Columbia University School of Law, New York, from the Central European University, Hungary, and from the University of Yaoundé II SOA, Cameroon.

**TRICHET Jean-Claude**

Former President of the European Central Bank and Honorary Governor of Banque de France. He is presently Chairman of the Group of Thirty and Chairman of the Board of Bruegel Institute. He was assigned to various posts at the French Ministry of Finance. He was an adviser to the President of the Republic. He was chairman of the Paris Club (sovereign debt rescheduling) from 1985 to 1993. He was Chairman of the European Monetary Committee until his appointment

as Governor of the Banque de France in 1993. He graduated from the Ecole nationale supérieure des Mines de Nancy, of the IEP of Paris, of the Université de Paris (in economics) and of the Ecole nationale d'administration. He was awarded honorary doctorates by several universities.

**USUL Ali Resul**

Head of Strategic Research Center at the Turkish Foreign Ministry (SAM). He worked at the Centre for Eurasian Strategic Studies (ASAM) (1999-2001). He served as director of the Center for Research of the European Union, Istanbul University business, Istanbul Ticaret University. He graduated from the Faculty of Political Science and International Relations at the University of Bogaziçi in Istanbul. He holds a PhD in political science from Bilkent University and a PhD in International Relations from the University of Essex.

**VAÏSSE Justin**

A French historian, he was appointed Director of Policy Planning at the French Ministry of Foreign Affairs in March 2013. In this role, he advises the Minister on his strategic decisions and provides background analysis and forecast on international affairs. Prior to this appointment, Justin Vaïsse was Senior Fellow in Foreign Policy at the Brookings Institution and an adjunct professor at SAIS (Johns Hopkins University). An Associate teacher at the Paris School of International Affairs, Dr. Vaïsse is the author of numerous books on the United States, including *Neoconservatism – The Biography of a Movement* (Harvard University Press, 2010). His biography of former National Security Adviser Zbigniew Brzezinski was published in France in early 2016 and will come out in English in 2017.

**VALLADÃO Alfredo**

Professor at Paris School of International Affairs (PSIA), Sciences Po Paris. President of the Advisory

Board of EUBrasil association (Brussels). He is also a Senior Research Fellow at OCP Policy Center (Rabat) and Director of Latin America Research Chair at the Centre d'Etudes Sociales, Economiques et Managériales (CESEM - HEM Rabat). He is a Member of the Committee of Rencontres Internationales de Genève, a Member of the Advisory Council of Janus.net (Journal of International Relations), Portugal. Journalist, columnist for Radio France Internationale (RFI – Brazilian Service), he has published extensively on geopolitics, global economics, regional integration and trade negotiations, Brazil and Latin America. He holds a PhD in Political Sciences from Sciences Po Paris.

**VÉDRINE Hubert**

Founder of Hubert Védrine Conseil, a public affairs consultancy that specializes in foreign, economic, and geopolitical affairs. He worked as a diplomatic Advisor, Spokesman, and Secretary-General with French President François Mitterrand (1981-1995). He also served as Minister of Foreign Affairs from 1997 to 2002 under the cohabitation government of President Jacques Chirac and Prime Minister Lionel Jospin. In 2004, he was appointed as an Independent Director at LVMH. From 2005 to 2007, he was a member of the High Level Group for an "Alliance of Civilizations" of Kofi Annan. He graduated from the Institut d'études politiques de Paris and the Ecole nationale d'administration (ENA).

**VERET Amalric**

CEO of Pronutri, Activa and Nutrilab laboratories. He turned Pronutri into a worldwide developed company, bringing it to a new level and making it one of the major players on the market of health dietary supplements. He extended the scope of Pronutri with international subsidiaries in Europe, the USA and Asia, making Nutripuncture™ a worldwide brand. He created in 1999 the Activa Laboratories with the ob-

jective to establish a new and innovative set of technologies in the world of health dietary supplements. He graduated from the Dauphine University (Paris, France) with a major in finance and marketing.

**WANG Jisi**

President of the Institute of International and Strategic Studies, Peking University, and professor of the School of International Studies, Peking University. He was a Global Scholar at Princeton University (2011-2015). He has been a member of the Foreign Policy Advisory Committee of the Foreign Ministry of China since 2008, and honorary President of the Chinese Association for American Studies. He taught in Peking University's Department of International Politics (1983-1991), and then served as director of the Institute of American Studies at the Chinese Academy of Social Sciences. He was concurrently director of the Institute of International Strategic Studies at the Central Party School of the Communist Party of China (2001-2009). He obtained an MA degree from Peking University.

**WEYMULLER Bruno**

Member of Total Professeurs Associés, of the French Energy Council and of the Economic Institute Research Coe-Rexecode. He was Executive Vice President at Total in charge of Strategy and Risk Assessment (2000-2008). He was Chief Financial Officer of Elf Aquitaine (1994-2000). He began his career at the Ministry for Industry (1972-1978), then he joined the Prime Minister Raymond Barre's cabinet (1978-1981). He graduated from the Ecole Polytechnique, and the Ecole des Mines in Paris. He holds a Master of Science from the Massachusetts Institute of Technology.

**WOŹNIAK Maciej**

Vice-President of the Board, Polish Oil and Gas Company (PGNiG SA). He worked at the Ministry of Finance

and at the Ministry of Economy, where he led the Oil and Gas Department (2003-2008). He represented Poland at IEA Governing Board meetings a number of times. He was Prime Minister's chief adviser on Energy Security (2008-2010). He represented Poland in the V4 High-Level Group on Energy and the EC's Group for the Baltic Energy Market Interconnection Plan. He advised the Environment Minister and Chief Geologist on the geological and mining law reform (2011-2013). He graduated from Cracow University of Economics and the National School of Public Administration.



YE OH Michael

Founder & CEO of the Asian Strategy and Leadership Institute (ASLI), a leading independent Think Tank in Malaysia and Asean. He is also Founder and Chairman of the World Chinese Economic Forum and the Asean Leadership Forum. He was appointed by the Prime Minister of Malaysia to be a Commissioner in Malaysia's Competition Commission and Malaysia's Representative with Ambassadorial Status to the Asean High Level Task Force established by the Asean Heads of Governments at the Asean Summit. He is also Secretary-General of the Malaysia China Business Council and the Asean Business Forum. He studied at Monash University and the Aresty Institute of Wharton School.



YIM Sung-joon

Senior Advisor at Lee International IP & Law Group. Previously, he held the position of President of the Korea Foundation (2007-2010). He joined the Ministry of Foreign Affairs in 1974 and served, among others, as Korean Ambassador to Canada (2004-2007) and Egypt (1996-1999). In 2001, he was Deputy Minister for Foreign Affairs and in 2002, he was appointed as the National Security Advisor to President Kim Dae-jung. He currently co-chairs the Korea-Canada Forum. He graduated from Seoul National University, Oxford University and Keio University.



ZHU Yan-Mei

Executive Vice President of Beijing Genomics Institute (BGI) since 2015 and Director of Strategic Development Center of BGI since 2013. Previously, she was the Project Director of The Southern Securities Investment Bank, Vice Dean of School of Economics and Management at Tongji University, Executive Dean of Chinese Academy of Science and Technology Management. She was also a visiting scholar of Swiss Federal Institute of Technology in Zurich (2005-2007) and a visiting scholar of Gothenburg University in Sweden (2012). Her research focuses on innovation management and policy. She has also published the book named Power of Innovation and more than 30 papers in high-impact journals and conference domestically and internationally.



ZINSOU Lionel

Co-President of the *Fondation AfricaFrance pour une croissance partagée*. Former Prime Minister in charge of economic development, evaluating public policy and promoting good governance in Benin. Former CEO of the Private Equity firm PAI and Chair of the French-African Foundation for Growth. He started his career as a lecturer in economics at Paris University and was a member of the Department of Industry's Minister's Office and the Prime Minister's Office. In 1986, he joined Danone where he held various positions including Corporate Development Director and then CEO of the grocery division. In 1997, he joined the Rothschild Bank as General Partner; he was Head of the Consumer Products Group, Head of Middle East and Africa. He graduated from Ecole Normale Supérieure, Sciences Po, the London School of Economics and La Sorbonne in history and economics. He is a "professeur agrégé de sciences économiques et sociales".



GONG Xiaosheng

China Special Envoy on the Middle East Issue since 2014. After graduation, he worked in the Department of West Asian and North African Affairs of the Foreign Ministry, at the Embassy of China to the Arab Republic of Egypt, at the Foreign Affairs Office of the State Council of China and at the Permanent Mission of China to the UN. He served as Head of the Chinese Office to the Palestinian National Authority (at the Rank of Ambassador), Ambassador to the Hashemite Kingdom of Jordan and Ambassador to the Republic Turkey. He graduated from Beijing Foreign Studies University.



LIEU DE LA CONFERENCE

CONFERENCE VENUE

DOHA

Doha, qui signifie littéralement « le grand arbre », est la capitale du Qatar. Fondé en 1850, ce petit port de pêche s'est construit autour de la pêche des perles, activité qui a largement influencé l'art et l'architecture des édifices de la capitale. Doha est située sur le golfe Persique, il s'agit de la plus grande ville et du centre économique du pays, abritant avec sa proche banlieue plus de 80 % de la population du Qatar.

Doha est une ville qui offre un mélange riche de culture et d'architecture – que l'on peut notamment découvrir au musée d'Art islamique, bijou architectural signé leoh Ming Pei – de paysages, tel que le désert qui offre des rencontres silencieuses avec les fauconniers qui s'entraînent. Il s'agit d'un art ancestral devenu un sport.

De grandes manifestations sportives ont régulièrement lieu dans la capitale comme les Jeux asiatiques de 2006 ou l'open de tennis de Doha. La ville se prépare à accueillir plusieurs matches de la coupe du monde de football de 2022 organisée par le Qatar.

De nombreuses conférences internationales ont lieu à Doha. Ainsi la capitale a par exemple accueilli la première réunion du cycle de Doha pour le développement des négociations de l'Organisation mondiale du commerce (OMC) en 2001, le sommet sur le changement climatique en 2012 ou encore la 38^e session du Comité du patrimoine mondial de l'UNESCO en 2014.

Doha, which means literally "the big tree", is the capital city of Qatar. Founded in 1850, this small fishing harbour grown up through pearl fishing, an activity that has greatly influenced the art and the building architecture in the city. Doha is located on the coast of the Persian Gulf; it is the biggest city and the economic center of the country, where more than 80% of Qatar's population is living (including the inner suburbs).

Doha provides a rich mix of culture and architecture – that can particularly be discovered at the Museum of Islamic Art, an architectural jewel designed by leoh Ming Pei – landscapes, as in the desert, which offers the possibility to meet the silence and the falconers training there. It is an ancestral art that has become a sport.

Major international sports events are regularly taking place in the city such as the 2006 Asian Games and the Doha tennis Open. The city is currently preparing to host several games of the 2022 Football World Cup organized by Qatar.

Numerous international conferences are held in Doha. For instance, the city hosted the first meeting of the Doha Round for the development of the trade negotiations of the World Trade Organization (WTO) in 2001, the Summit on Climate Change in 2012 and the 38th session of the World Heritage Committee of UNESCO in 2014.





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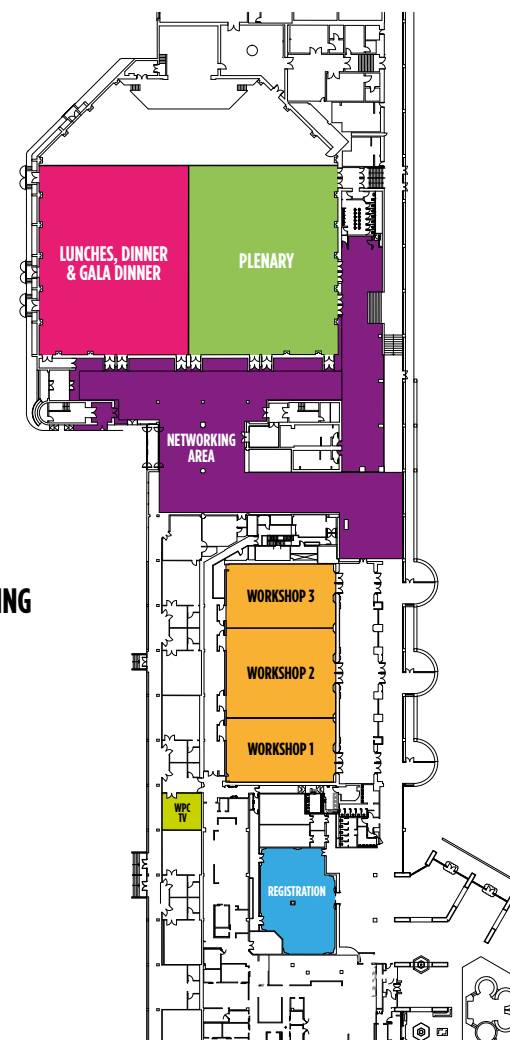
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Le bureau d'accueil de la conférence sera ouvert :

Samedi de 15h00 à 20h00
Dimanche et lundi de 8h00 à 20h00
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The conference registration desk will be open at the following times:

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