Good morning. We are under time pressure because I am sure that all of you want to be able to enjoy the discussions over lunch, and the luncheon as well, so if we can get this one on the road as quickly as possible, that will be a great advantage.

Congratulations, again, to Thierry and the whole of the team, in reaching this remarkable milestone of the 10th World Policy Conference.

One of the most interesting things about this conference is that, right from the beginning, from the message from His Majesty Mohammed VI, until the session on the European Union just a few minutes ago, we have heard, over and over again, about the centrality of Africa in the global discourse; on the importance of Africa, not only from Morocco's perspective, and that of Europe, but in the entire system of global governance. What we are going to try and do this morning is get an African perspective on how to realise that vision of Africa playing its proper role in global development and global advancement, and in global governance.

We have an extraordinary team for this purpose. We have two former Prime Ministers, a former Minister of Finance and the Economy, and a former Minister of Foreign Affairs, who has engaged in a significant amount of conflict mediation and conflict resolution across the continent. Every dimension of the developmental narrative is present on this panel. Everyone here has had to deal with the challenges of development. Some have had to deal with the challenges of resolving conflicts to enable development to take place in its aftermath. We also have a variety of perspectives: two from Senegal, one from Benin, and one from our host country, Morocco.