It is the Chinese factor that will be decisive in the overall positioning of Russia in 2037 and of others countries in Eurasia and in Indo-Pacific as well. This is the real "game changer". [...] The second factor is that the USA will look at them less as a European power. What has started last year is a deep trend. [...] Between now and 2037, divergences between Washington and Brussels have grown in many respects. And the EU has grown more autonomous under the leadership of Paris and Berlin to face the global challenges. [...] The Russian power is strong in military, geopolitical and diplomatic realms. [...] So the real issue for Russia is the state of its economy at the global age. Today, its economy is not diversified enough to take benefit from globalisation. The range of exports is narrow. [...] Russia is certainly one of the countries that took less benefit from globalisation. [...] Why working with Russia to fill the gap between its strong external power and its inclusion into the global economic game? First and foremost, because it is in the interest of the European Union. [...] If we are not able to set up a new European order in the next 20 years, a new European concert, we will remain weak in the international sphere and be unable to promote stability in the critical neighbourhood that EU and Russia are sharing. Our common future will be bleak.