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This session focuses on climate and the environment, a necessary theme. I would like to very warmly thank Laurent Fabius and Patrick Pouyanné for being with us. Both have participated in the WPC, the World Policy Conference, several times. I think the starting point of this conversation is that everyone agrees on global warming and the problem's urgency. So that matter is not up for debate, barring some minor points. The problem itself is perfectly recognised and identified. The issue is governance: what can be done? What can the international community really do effectively? COP 21 was in some respects a huge diplomatic success, for which Laurent Fabius and his teams deserve credit—they did a truly extraordinary job—but it is clear that the next steps are difficult. Moreover, now it is mostly up to industry to do what is necessary to fight global warming. So there are two perspectives starting from a common starting point with a common vision. Implementation is another story. The conversation that is going to follow will be a bit about that. Mr. Fabius and Mr. Pouyanné will have the floor for about 10 minutes each. Then we will have a brief discussion, as usual.