

SOUS LE HAUT PATRONAGE DE SA MAJESTÉ LE ROI MOHAMMED VI

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Message du fondateur et président de la WPC



Thierry de Montbrial

Fondateur et président de la WPC

L'année écoulée depuis la onzième édition de la WPC a été marquée par le durcissement de la concurrence entre les États-Unis et la Chine. Les deux puissances impériales visent, l'une, à préserver la position hégémonique dont elle bénéficie depuis 1945 ; et l'autre, à l'occuper. L'Europe est l'un des principaux théâtres d'opération dans ce duel. Les États-Unis ne souhaitent pas qu'elle acquière les moyens de son autonomie, et n'ont pas intérêt à ce qu'elle s'ouvre trop à la Chine. Celle-ci, de son côté, a intérêt à la diviser pour affaiblir les institutions euro-atlantiques, et à y multiplier les investissements afin de s'y implanter. À cet égard, les Chinois se comportent comme ailleurs, en Afrique notamment.

Un des aspects majeurs de la situation est la véritable guerre économique entre les deux superpuissances pour la domination des technologies numériques et pour l'acquisition des données (data). À l'heure actuelle, l'hypothèse la plus probable est que l'on va vers une sorte de duopole, avec deux systèmes technologiques, et la question se posera de leurs interfaces avec les autres régions du monde, notamment en Europe. À la limite, la perspective d'une nouvelle partition du monde en blocs, une possibilité qu'à la surprise de certains j'ai déjà évoquée à la WPC, ne saurait être complètement écartée.

À court-moyen terme, la scène est dominée par des rivalités classiques, comme au Moyen-Orient ou en Corée, en même temps que par la guerre commerciale et la révision des conceptions occidentales du rôle des investissements directs, en particulier en Europe. On n'hésite plus à parler de la nécessaire protection des industries nationales face à l'asymétrie des relations avec la Chine. Parallèlement, la croissance économique chinoise rencontre des difficultés internes que les autorités du pays compensent par un surcroît autoritaire et une certaine exaltation nationaliste. Le bras de fer qui se joue actuellement à Hong Kong pose la question de l'avenir du principe « un pays, deux systèmes » dont l'enjeu principal, à très haut risque, est évidemment Taïwan. Le nationalisme n'est pas propre à la Chine. L'Inde, par exemple, n'est pas en reste sous le règne de Narendra Modi. Sans parler du Brésil et de bien d'autres régions ou pays.

D'une manière générale, la transformation du système international suscite des reclassements géopolitiques et géoéconomiques partout sur la planète, liés à la montée de la Chine mais aussi à l'unilatéralisme américain, latent depuis la fin de la guerre froide et exacerbé depuis l'avènement de Donald Trump.

Il y va notamment de l'avenir de l'Afrique et de ses relations avec l'Europe. Ces deux grandes régions sont liées par la densité de leurs interdépendances géostratégiques, conséquences de la géographie et de l'histoire.

Comme les précédentes, cette douzième édition de la WPC visera à mieux comprendre les enjeux et les tendances à court, moyen ou long terme, et à dégager des conduites stratégiques, principalement quoique non exclusivement du point de vue des puissances moyennes, et toujours dans l'esprit de préserver un monde raisonnablement ouvert, alors que les menaces ne manquent pas.

Message from the founder and chairman of the WPC

The year since the eleventh edition of the WPC has seen sharper competition between the United States and China. The two imperial powers aim, one, to preserve the hegemonic position from which it has benefited since 1945, the other, to occupy it. Europe is a key theatre of operations in this rivalry. The United States does not wish Europe to acquire the means of its autonomy, and it is not in their interests for it to open up to China too much. Meanwhile, China has an interest in dividing Europe in order to weaken the Euro-Atlantic institutions, and in increasing investment in order to establish itself there. In this regard, the Chinese are behaving as they do elsewhere, particularly in Africa.

One of the situation's major aspects is the real economic war between the two superpowers to dominate digital technology and acquire data. At the moment, the most likely hypothesis is that we are heading towards a kind of duopoly, two technological systems, and the question will arise of interfaces in different regions of the rest of the world, particularly Europe. Ultimately, the prospect of the world splitting into blocks, a possibility that to the surprise of some I have already mentioned at the WPC, cannot be completely ruled out.

In the short to medium term, the scene is dominated by classic rivalries, such as in the Middle East or Korea, as well as by trade war and the revision of Western conceptions of the role of direct investments, especially in Europe. We no longer hesitate to talk about the need to protect national industries in the face of asymmetrical relations with China. At the same time, China's economic growth is heading into troubled waters that the country's authorities are compensating for with an authoritarian bent and an exaltation of nationalism. The current strife in Hong Kong raises questions about the future of the principle of "one country, two systems", the main, and very risky, challenge of which is obviously Taiwan. China does not have a monopoly on nationalism. India, for example, is not to be outdone under Narendra Modi, not to mention Brazil and many other regions or countries.

By and large, the transformation of the international system has led to a global geopolitical and geoeconomic shift linked to the rise of China and American unilateralism, latent since the end of the Cold War and exacerbated since Donald Trump's election.

The future of Africa and its relations with Europe are at stake. These two major regions are linked by the density of their geostrategic interdependencies, the consequences of geography and history.

As in previous years, the twelfth WPC will aim to better understand the issues and short, medium or long-term trends and identify strategic behaviours, mainly although not only from the medium powers' viewpoint and always in the spirit of preserving a reasonably open world at a time when there is no lack of threats.

Thierry de Montbrial
Founder and president of the WPC

Programme Agenda

Samedi 12 octobre - Saturday, October 12

08:30 – 09:45	Ouverture - Opening session
09:45 – 11:15	Session plénière 1 : Perspectives économiques et politiques dans le contexte de la montée de la Chine Plenary session 1 : World political economic outlook in the context of the rise of China
11:15 – 12:00	Session plénière 2 : La pérennité de la mondialisation – la position chinoise Plenary session 2 : Sustaining globalization – the Chinese position
12:00 – 12:45	Session plénière 3 : Conversation avec Jean-Paul Agon, PDG de l'Oréal, et Thierry Bolloré, directeur général de Renault Plenary session 3 : Conversation with Jean-Paul Agon, Chairman and CEO of L'Oréal, and Thierry Bolloré, CEO of Renault
12:45 – 14:45	Déjeuner-débat - Lunch debate
14:45 – 16:15	Session plénière 4 : Commerce, investissement direct et Confiance Plenary session 4 : Trade, direct investment and Trust
16:15 – 17:30	Session plénière 5 : La politisation du système international des paiements et l'avenir du système monétaire international Plenary session 5 : The politicization of the international system of payments and the future of the international monetary system
17:30 – 18:30	Session plénière 6 : L'arme du droit et la mondialisation Plenary session 6 : The weaponization of Law and globalization
19:00	Dîner-débat - Dinner debate

Dimanche 13 octobre - Saturday, October 12

08:30 – 10:15	Session plénière 7 : Technologie, société et politique Plenary session 7 : Technology, society and politics
10:15 – 11:15	Session plénière 8 : Les cyberpuissances et la cybermenace Plenary session 8 : Cyber powers and the cyber threat
11:15 – 12:00	Session plénière 9 : Le climat et l'environnement avec Patrick Pouyanné, PDG de Total, et Laurent Fabius, président du Conseil constitutionnel, ancien président de la COP 21, ancien Premier ministre français Plenary session 9 : Climate and environment with Patrick Pouyanné, CEO of Total, and Laurent Fabius, President of the Constitutional Council, former President of the COP 21, former Prime Minister of France
12:00 – 13:00	Session plénière 10 : La santé en Afrique : défis et opportunités Plenary session 10 : The status of health care delivery in Africa: challenges and opportunities
13:00 – 14:45	Déjeuner-débat - Lunch debate
14:45 – 16:30	Session plénière 11 : Incertitudes européennes Plenary session 11 : European uncertainties
16:30 – 17:15	Session plénière 12 : Où va l'Amérique latine ? Plenary session 12 : Where is Latin America heading?
17:15 – 19:45	Ateliers parallèles - Parallel workshops Atelier 1 : Finance et économie - Workshop 1 : Finance and economy Atelier 2 : Énergie et environnement - Workshop 2 : Energy and environment Atelier 3 : L'Afrique - Workshop 3 : Africa
20:30	Dîner de gala - Gala Dinner

Lundi 14 octobre - Saturday, October 12

08:00 – 09:00	Rapports des ateliers parallèles - Reports from parallel workshops
09:00 – 10:45	Session plénière 13 : Moyen-Orient / Afrique du Nord et de l'Ouest Plenary session 13 : Middle East and North/West Africa
10:45 – 11:45	Session plénière 14 : Commerce illicite transfrontalier : un facteur de déstabilisation pour l'économie mondiale Plenary session 14 : Cross-border illegal trade: a destabilizing factor for the global economy
11:45 – 13:15	Session plénière 15 : Les conséquences de Trump, acte III Plenary session 15 : The consequences of Trump, Act III
13:15 – 15:00	Déjeuner-débat - Lunch debate
15:00 – 16:30	Session plénière 16 : Young Leaders
16:30 – 17:45	Session plénière 17 : Nouvelles tendances de politiques étrangères en Asie de l'Est Plenary session 17 : New foreign policy trends in East Asia
17:45 – 19:15	Session plénière 18 : Débat final Plenary session 18 : Final debate
19:15	Envoi



Thèmes Themes

SESSION PLÉNIÈRE 1

Perspectives économiques et politiques dans le contexte de la montée de la Chine

Lors de la 11^e édition de la WPC, on pouvait penser que les perspectives économiques mondiales étaient favorables, sous réserve de chocs politiques. Depuis lors, ceux-ci se sont multipliés, principalement du fait de l'aggravation de la guerre commerciale entre les États-Unis et la Chine. Sans négliger d'autres chocs, comme les incertitudes politiques du Brexit ou celles autour de l'Iran. Sur un plan plus strictement économique, on s'interroge sur la solidité de la croissance chinoise, ou encore indienne. L'objectif de cette session est de dresser un panorama aussi objectif que possible des perspectives économiques mondiales. On se demandera aussi si l'augmentation du nombre et de l'ampleur des chocs politiques est une tendance lourde, susceptible de remettre la mondialisation en question.

SESSION PLÉNIÈRE 2

La pérennité de la mondialisation – la position chinoise

L'histoire des dernières années a révélé l'attachement de la Chine à la mondialisation, dont elle a en effet considérablement bénéficié depuis son entrée à l'OMC en 2001. Mais il est apparu également de plus en plus clairement que Pékin voulait une modification des institutions de la gouvernance globale tenant davantage compte de l'évolution des rapports de force. De leur côté, les Occidentaux, les Américains mais maintenant aussi les Européens, dénoncent ouvertement les avantages asymétriques dont la Chine bénéficie à leurs yeux. L'objet de cette session est de présenter le point de vue chinois sur ces questions.

PLENARY SESSION 1

World political economic outlook in the context of the rise of China

At the 11th edition of the WPC, it would have been reasonable to expect a bright global economic outlook, subject to political storms. Since then, their number has been on the rise, mainly due to the worsening trade war between the United States and China, but also the political uncertainty surrounding Brexit or Iran. On a more strictly economic level, the strength of China or India's growth is something to wonder about. This session aims to provide as objective an overview as possible of the global economic outlook. It will also ask whether the rise in the number and magnitude of political shocks is a major underlying trend that could pose a challenge to globalization.

PLENARY SESSION 2

Sustaining globalization – the Chinese position

The history of the past few years shows China's commitment to globalization, which has benefited that country considerably since it joined the WTO in 2001. But it has also become increasingly clear that Beijing seeks changes in the institutions of global governance that take shifting power relations into account more. For their part, the West, the Americans but now also the Europeans, openly criticise what they see as China's asymmetrical advantage. This session aims to present China's view on these issues.

SESSION PLÉNIÈRE 3

Conversation avec Jean-Paul Agon, PDG de L'Oréal, et Thierry Bolloré, directeur général de Renault

SESSION PLÉNIÈRE 4

Commerce, investissement direct et Confiance

La politique étrangère des Etats-Unis, depuis l'élection de Donald Trump, est fondée dans tous les domaines sur le retour au bilatéralisme, qui favorise en effet à court terme la loi du plus fort. Or, sur le moyen et long terme, l'économie internationale ne peut prospérer durablement que dans le respect de règles du jeu et dans un climat de confiance. L'objectif de cette session est de prendre la mesure de l'ampleur du climat de défiance qui prévaut actuellement et de ses conséquences notamment dans le domaine de l'investissement direct. On attendra également des panélistes leurs analyses sur la possibilité de renverser les tendances actuelles.

SESSION PLÉNIÈRE 5

La politisation du système international des paiements et l'avenir du système monétaire international

Depuis la Seconde Guerre mondiale, le dollar n'a cessé de renforcer sa position par rapport aux autres monnaies, au point qu'il occupe aujourd'hui sans conteste une position hégémonique. Cette position a été acceptée par les partenaires des Etats-Unis dans la mesure où le recours au dollar facilite grandement les échanges économiques de toute nature dans un système international de plus en plus intégré. Une conséquence indirecte de cette situation est que tous les opérateurs de la planète sont soumis à un moment ou à un autre à la loi américaine. Or, la dénonciation unilatérale par les Etats-Unis du traité de 2016 avec l'Iran (JCPOA) et la décision du président des Etats-Unis de punir les opérateurs internationaux qui ne respecteraient pas les sanctions imposées également unilatéralement à l'Iran, a suscité des réactions vigoureuses un peu partout dans le monde. C'est en effet la souveraineté des Etats qui se trouve ainsi mise en cause. L'objectif de cette session est d'évaluer l'importance de la question ainsi soulevée et d'examiner la possibilité que d'autres grandes monnaies, comme l'euro ou le renminbi, ne cherchent à s'émanciper en devenant monnaie de réserve.

PLENARY SESSION 3

Conversation with Jean-Paul Agon, Chairman and CEO of L'Oréal, and Thierry Bolloré, CEO of Renault

PLENARY SESSION 4

Trade, direct investment and Trust

Since Donald Trump's election, US foreign policy has been based in every area on a return to bilateralism, which in the short term favours the law of the strongest. However, in the medium and long term, the international economy can only prosper sustainably if the rules of the game are followed in a climate of trust. This session aims to assess the extent of the current climate of mistrust and its consequences, particularly in the area of direct investment. Panellists will also be expected to provide their analyses on the possibility of reversing current trends.

PLENARY SESSION 5

The politicization of the international system of payments and the future of the international monetary system

Since the Second World War, the dollar has steadily strengthened its position against other currencies to the point where it now undoubtedly occupies a hegemonic position. The United States' partners have accepted this position because using the dollar greatly facilitates economic exchanges of all kinds in an increasingly integrated international system. An indirect consequence of this situation is that all the world's players are at one time or another subject to US law. However, the unilateral pull-out by the United States from the 2016 treaty with Iran (JCPOA) and President Trump's decision to punish international players who do not comply with the sanctions unilaterally imposed on that country have caused strong reactions around the world. The sovereignty of States is being called into question. This session aims to assess the issue's importance and examine the possibility that other major currencies, such as the euro or the renminbi, may seek to emancipate themselves by becoming reserve currencies.



Opening session - WPC 2018, Rabat, October 26 - Amadou Gon Coulibaly, Prime Minister of Côte d'Ivoire

SESSION PLÉNIÈRE 6

L'arme du droit et la mondialisation

À tort ou à raison, l'application extraterritoriale des lois américaines est souvent considérée par les autres nations, notamment en Europe, comme une illustration de l'impérialisme juridique et un instrument de guerre économique. Pourtant, dans une économie mondialisée, on ne saurait s'étonner que l'application extraterritoriale des lois nationales et internationales tende à devenir la norme. Trois évolutions récentes changent toutefois la donne de manière troublante : l'attention croissante des autorités chargées de la mise en œuvre sur la responsabilité individuelle et celle des employeurs, l'avènement d'acteurs non démocratiques comme acteurs clés de l'économie internationale, et l'état toujours plus conflictuel de l'économie et de la politique mondiales. Comme l'illustrent plusieurs exemples récents, la conjonction de ces tendances structurelles génère ce qu'on pourrait qualifier de géopolitisation préoccupante de la loi, qui voit les dirigeants devenir otages de la géopolitique, des conflits de souverainetés nationales, des conflits interentreprises et de l'unilatéralisme, sans pour autant être protégés par les garanties internationales traditionnelles de l'état de droit. Que faire pour contrer cette nouvelle menace insidieuse qui pèse sur la mondialisation et un ordre international fondé sur l'état de droit ?

PLENARY SESSION 6

The weaponization of Law and globalization

Rightly or wrongly, the extraterritorial application of U.S. laws has often been viewed by other nations, particularly in Europe, as a manifestation of legal imperialism and as an instrument of economic warfare. Yet, in a globalized economy, one should not be surprised that the extraterritorial application of national and international laws tends to become the norm. Three recent developments, however, are changing the game in a troublesome way : the growing focus of enforcement authorities on individual executive liability along with that of their corporate employers, the rise of non democratic powers as key players in the international economy, and the increasingly conflictual state of the world economy and politics. As illustrated in several recent instances, the conjunction of these structural trends results in what one may call a worrisome geopoliticization of law, where executives can become hostage to geopolitics, clashes of national sovereignties, corporate conflicts, and unilateralism, without the protection of traditional international guarantees of the rule of law. What can be done to counter this new, insidious threat to globalization and a rule of law-based international order?



Opening session - WPC 2018, Rabat, October 26 - Miriem Bensaleh-Chaqroun, CEO, Les Eaux Minérales d'Oulmès, Thierry de Montbrial, Founder and Chairman of the WPC, Amadou Gon Coulibaly, Prime Minister of Côte d'Ivoire

SESSION PLÉNIÈRE 7

Technologie, société et politique

Partout, les pouvoirs publics et les systèmes politiques qui leur confèrent autorité et légitimité sont dépassés par les changements technologiques qui se produisent sur le plan digital presque partout dans le monde, simultanément. Les places de marché sont tout aussi bousculées, de même que les schémas d'emploi, les systèmes commerciaux et les relations humaines. Baptiser ce changement la Quatrième révolution industrielle, c'est sous-estimer son envergure et sa force de frappe. Les robots, les voitures autonomes, les réseaux et médias sociaux par satellite qui interfèrent déjà dans les élections des démocraties les plus puissantes de la planète, l'intelligence artificielle et les algorithmes qui permettent l'impression 3D et la fabrication localisée, sont les signes avant-coureurs d'un monde transformé et radicalement nouveau. La praticité et l'efficacité permises par la technologie moderne doivent être mesurées à l'aune de son coût en matière de cohésion sociale et de confiance. Les suppressions d'emplois dans les principaux secteurs industriels génèrent colère et insécurité, de même que les déplacements croissants d'un nombre considérable de migrants, menacés par les guerres, le changement climatique et la répression. Ces réactions émotionnelles sont amplifiées par une révolution de la communication qui permet aux opposants populistes et aux autocrates établis de contourner les partis politiques traditionnels et les médias traditionnels pour mobiliser ou contrôler les réactions populaires. Les États-Unis, par exemple, semblent abandonner les traditions qui renforcent le désir des pères fondateurs d'une république représentative plutôt qu'une démocratie

PLENARY SESSION 7

Technology, society and politics

Governments everywhere—and the political systems that give them authority and legitimacy—are being overwhelmed by technological change that today arrives digitally in nearly all corners of the globe simultaneously. Also shaken are market places, employment patterns, trading systems, and human relations. To call this change the Fourth Industrial Revolution is to understate its scope and force. Robots, driverless automobiles, satellite-delivered social media networks that have already intervened in elections in the world's most powerful democracies, artificial intelligence and algorithms that enable three-dimensional printing and localized manufacturing, are all harbingers of a world transformed and disrupted. The convenience and efficiency that modern technology offers society have to be weighed against the costs in social cohesion and trust that have also accompanied this change. Job losses in key industrial sectors in many countries produce anger and insecurity, as does the growing displacement across borders of huge numbers of migrants threatened by modern warfare, climate change and repression. These emotional responses are magnified by a communications revolution that allows both outsider populist forces and entrenched autocrats to bypass traditional political parties and the established media to mobilize or control popular response. The United States, for example, seems to be abandoning traditions that reinforce the Founding Fathers' desire to have a representative republic rather than a direct democracy. Other countries will soon be faced with their own debates over the virtues and vices of plebiscite by Twitter. The trends toward a

directe. D'autres pays devront bientôt eux aussi débattre des vices et des vertus du plébiscite par Twitter. Les tendances vers un système international démondialisé, dans lequel les populations, les idées, les investissements et les marchandises traversent moins les frontières se confirment également. La session plénière n°7 s'intéressera aux causes et aux effets de ce bouleversement mondial.

SESSION PLÉNIÈRE 8

Les cyberpuissances et la cybermenace

Tous les États ont aujourd'hui pris conscience de l'importance des cyber-menaces de toute nature. Encore faut-il analyser avec précision la notion de cyber-puissance dans le monde d'aujourd'hui. Chacun pense aux États-Unis ou à la Chine, mais d'autres pays de poids économique moindre ont également développé des cyber-capacités plus ou moins significatives, comme la Russie, la Grande-Bretagne, la France ou encore Israël. L'objectif de cette session est d'abord d'éclairer concrètement cette notion de cyber-puissance, mais aussi les différentes menaces dont il s'agit, comme le hacking, les fake news et de plus en plus les deep fake news etc. Une vraie cyber-puissance doit-elle posséder à la fois des capacités offensives et défensives ? Peut-on parler d'une pensée stratégique dans ce domaine ?

SESSION PLÉNIÈRE 9

Le climat et l'environnement

Conversation avec Patrick Pouyanné, PDG de Total, et Laurent Fabius, président du Conseil constitutionnel, ancien président de la COP 21, ancien Premier ministre français.

SESSION PLÉNIÈRE 10

La santé en Afrique : défis et opportunités

Quel est l'état actuel des soins en Afrique ? Quels sont les régions et secteurs qui réussissent, et pourquoi ? Quels sont sinon certains des défis régionaux spécifiques, que ce soit en Afrique orientale, en Éthiopie, en Afrique du Sud ou en Afrique occidentale ? Nous savons que la santé sert de bloc fondateur d'une vie meilleure. Elle ouvre des portes, par exemple en autorisant un enfant à aller à l'école ou un parent à conserver un emploi. Quels sont certains des progrès les plus nécessaires en matière de soins qui vont permettre les plus grandes améliorations de qualité de vie sur le continent ? En d'autres termes, quelles sont les avancées qui vont déclencher les plus grandes opportunités ? L'Afrique est un continent immense. Tant sur le plan de la superficie que par le nombre de pays. Beaucoup de ses habitants vivent

deglobalizing international system, in which people, ideas, investment, and goods flow less across frontiers, also are becoming more apparent. Plenary Session 7 will examine the causes and effects of this global upheaval.

PLENARY SESSION 8

Cyber powers and the cyber threat

All States have by now become aware of the importance of cyber threats of every kind. But a precise analysis of the notion of cyber-power in today's world is still necessary. Everyone thinks of the United States or China, but other countries of lesser economic weight, such as Russia, Great Britain, France and Israel, have also developed more or less significant cyber-capacities. The goal of this session is to shed light on the notion of cyber-power in concrete terms and the various threats involved, such as hacking, fake news and, increasingly, deep fake news. Should a real cyber-power have both offensive and defensive capabilities? Is strategic thinking an appropriate term to use in this context?

PLENARY SESSION 9

Climate and environment

Conversation with Patrick Pouyanné, CEO of Total, and Laurent Fabius, President of the Constitutional Council, former President of the COP 21, former Prime Minister of France.

PLENARY SESSION 10

The status of health care delivery in Africa: challenges and opportunities

What is the current state of health care in Africa? What regions or sectors are succeeding and why? Alternatively, what are some region-specific challenges, whether that's East Africa and Ethiopia, South Africa, or West Africa? We know health is a building block for a better life. It opens doors, such as by allowing a child to go to school or a parent to hold a job. What are some of the most needed advancements in care that will allow the biggest jumps in quality of life on the continent? In other words, which advancements will unlock the most opportunity? Africa is enormous. Both on a continental level and within many countries. Lots of people live in smaller, rural communities. What are the best ways to improve their access to and quality

dans de petites communautés rurales. Quels sont les meilleurs biais pour améliorer leur accès aux soins et la qualité de ces derniers ? En quoi la technologie moderne peut-elle jouer un rôle, y compris en matière d'éducation à la santé ? Il est essentiel de s'assurer que les utilisations et les avancées technologiques sont pragmatiques et servent les populations sans créer ni fardeaux ni coûts inutiles. Comment les entreprises, les pouvoirs publics et les ONG peuvent-ils travailler de concert pour pondérer l'analyse coût-bénéfice et garantir les meilleurs résultats possibles ? Nous ne saurions sous-estimer l'importance d'une fusion adaptée de la médecine et des méthodes occidentales avec la culture et les traditions africaines. Ce qui s'applique à tous les aspects, des soins pédiatriques standard à la prévention des maladies transmissibles. Quels sont les enseignements dégagés à l'heure actuelle et comment les professionnels médicaux et de santé publique peuvent-ils s'améliorer ?

SESSION PLÉNIÈRE 11

Incertitudes européennes

L'Union européenne continue de traverser une phase délicate, en raison de chocs économiques toujours pas entièrement absorbés, de l'absence de politiques cohérentes pour l'immigration ou pour les réfugiés, ou encore de l'interminable aventure du Brexit. Elle souffre également d'une gouvernance peu efficace. Une partie de ses citoyens paraît tentée par la démocratie illibérale et l'on peine à identifier sur l'ensemble de l'Union un discours partagé sur les objectifs de la construction européenne. Face aux États-Unis qui pivotent vers l'Asie et ne semblent plus investis dans la croyance d'un destin partagé avec l'Europe, et à la Chine qui exploite les faiblesses de l'UE pour mieux y pénétrer, quelles sont les chances que l'Union refonde son projet pour devenir un acteur significatif dans le jeu international des prochaines décennies ?

SESSION PLÉNIÈRE 12

Où va l'Amérique latine ?

Les observateurs extérieurs de l'Amérique Latine peuvent avoir l'impression que les cycles du passé sont voués à l'éternel retour. Cette impression est-elle justifiée ? Les deux situations qui ont le plus retenu l'attention de la « communauté internationale » ces derniers mois sont la sortie de crise ratée au Venezuela et la victoire du populiste Jair Bolsonaro au Brésil. Un objectif de cette session est aussi de mieux comprendre les développements dans ces deux pays et leur portée sur le système international dans son ensemble. La question de l'accord commercial entre le MERCOSUR et l'Union européenne pourra également être soulevée.

of care? How can modern technology play a role, including in health education? It's important to make sure that technological uses and advancements are practical and serve people without creating undue burdens or cost. How can companies, governments and NGOs work together to weigh cost-benefit analysis and ensure the best outcomes? We can't overlook the importance of properly fusing Western medicine and methods with African culture and customs. That applies to everything from standard child care to preventing the spread of communicable diseases. What lessons are being learned today in this regard and how can medical and public health professionals do better?

PLENARY SESSION 11

European uncertainties

The European Union is still going through a thorny patch due to economic troubles that have not yet been fully resolved, the lack of coherent immigration or refugee policies and the endless ordeal of Brexit. It also suffers from poor governance. Some of its citizens seem tempted by illiberal democracy and it is hard to identify common ground on the goal of European integration across the Union. Between the United States, which is turning towards Asia and no longer seems invested in the belief in a shared destiny with Europe, and China, which is taking advantage of the EU's weaknesses to penetrate it better, what are the chances that the Union will rethink its project and become a significant international player in the coming decades?

PLENARY SESSION 12

Where is Latin America heading?

Outside observers of Latin America may have the impression that the cycles of the past are doomed to repeat themselves. Are they right? The two situations that have attracted the most attention from the "international community" in recent months are the failure to resolve the crisis in Venezuela and the victory of the populist Jair Bolsonaro in Brazil. A goal of this session is to better understand the developments in these two countries and their impact on the international system as a whole. The trade agreement between Mercosur and the European Union could also be discussed.



Plenary session 2: Conversation with Jean-Paul Agon - WPC 2018, Rabat, October 26 - Thierry de Montbrial, Founder and Chairman of the WPC ; Jean-Paul Agon, Chairman and CEO of L'Oréal

SESSION PLÉNIÈRE 13

Moyen-Orient / Afrique du Nord et de l'Ouest

Qu'il s'agisse de l'Europe ou de l'Afrique au sens large, les développements politiques et économiques au Moyen-Orient et dans le Nord de l'Afrique revêtent une importance géopolitique majeure. Huit ans après le « printemps arabe », la situation n'est toujours pas stabilisée au Moyen-Orient. Et même si l'Etat islamique a perdu ses conquêtes territoriales, il demeure redoutablement actif. Le risque terroriste n'a pas diminué au Sahel en en Afrique de l'Ouest, au contraire. La Tunisie n'est toujours pas stabilisée, et l'avenir de l'Algérie est actuellement en suspens. L'objectif de cette session est de mieux comprendre les enjeux de cette région et de clarifier les politiques de ses principaux acteurs.

SESSION PLÉNIÈRE 14

Commerce illicite transfrontalier : un facteur de déstabilisation pour l'économie mondiale

Le commerce illicite transfrontière devient un problème important pour l'économie mondiale. Avec une croissance de 20% par an et un montant total évalué à plus de 700 milliards de dollars, il pénalise lourdement nombre de pays au plan industriel et sur celui des recettes fiscales. Focalisé sur une douzaine d'activités, utilisant toutes les ressources du numérique, il est aux mains d'organisations criminelles internationales et bénéficie de la faiblesse de certains états. Quels sont les circuits logistiques et commerciaux des produits matériels et immatériels qui sont la cible des

PLENARY SESSION 13

Middle East and North/West Africa

Whether in Europe or Africa in the broad sense, political and economic developments in the Middle East and North Africa are of major geopolitical importance. Eight years after the "Arab Spring", the situation in the Middle East has not yet stabilized. And although the Islamic State has lost its territorial conquests, it remains terribly active. The terrorist threat has not decreased in the Sahel in West Africa, on the contrary. Tunisia is still not stabilized, and Algeria's future is currently in the balance. This session seeks to better understand this region's challenges and its main stakeholders' policies.

PLENARY SESSION 14

Cross-border illegal trade: a destabilizing factor for the global economy

Illegal trade becomes an important issue for the world economy. With an average growth of 20% annually and a total amount valued at more than 700 billions dollars, it places a heavy burden on a number of countries at industry and field of taxation level. Focused on a dozen of activities, using all digital-content resources, it is in the hands of international criminal groups and benefit from the weaknesses of some states. What are the logistics and sales networks of material and immaterial products targeted by traffickers? How consumers react in front



WPC 2018, Rabat, October 27 - Patrick de Castelbajac, Tatsuo Masuda

trafiquants ? Comment réagissent les consommateurs face à ce type de propositions et aux risques encourus ? Comment les entreprises s'organisent pour répondre à ce type de menaces ? Que font les états européens pour contrôler et réduire les trafics ? Y a-t'il des accords et des actions internationales pour lutter contre les groupes criminels à l'origine de ce type de pratiques ? Que fait-on face aux états défaillants ou laxistes ? Parmi les techniques visant à protéger le consommateur en luttant contre les circuits illicites, la blockchain n'est-elle pas une solution d'avenir ?

SESSION PLÉNIÈRE 15

Les conséquences de Trump, acte III

Comme les deux dernières années, l'objet de cette session est d'évaluer les conséquences à court, moyen et long terme, des politiques mises en œuvre par le 45^e président des Etats-Unis.

SESSION PLÉNIÈRE 16

Young Leaders

Selon le Panel intergouvernemental sur le changement climatique (IPCC), les preuves scientifiques du réchauffement climatique sont sans équivoque et la responsabilité incombe aux combustibles fossiles peu onéreux et abondants sur lesquels nous avons construit notre prospérité ces deux derniers siècles. En dépit de la résistance naturelle des producteurs de combustibles riches en carbone, certains politiques de pays occidentaux en appellent à un New Deal écologique, dans l'objectif d'atteindre zéro émission de gaz à effet de serre, et créer ainsi des millions de postes bien rémunérés. Ils préconisent également d'investir dans

of these proposals and the risks involved? How companies are organized to answer to this kind of threats? what are doing European States to control and reduce such trafficking? Are there international agreements and actions to combat against criminal groups being at the origin of this kind of practice? What is being done to address rogue or failing States? Among techniques aimed to protect the consumer fighting against illicit trade, blockchain is it a solution of future?

PLENARY SESSION 15

The consequences of Trump, Act III

Similar to the past two years, this session will assess the short, medium and long-term consequences of Trump's policies.

PLENARY SESSION 16

Young Leaders

According to the Intergovernmental Panel on Climate Change (IPCC), scientific evidence for warming of the climate system is unequivocal and the responsibility lies with the abundant and cheap fossil fuel upon which we have built our prosperity for the last two-hundred years. Notwithstanding the natural resistance from carbon-rich fuel producers, some western countries' politicians are calling for Green New Deals, with the aim of achieving net-zero greenhouse gas emissions, creating millions high-wage jobs, and investing in sustainable industry and infrastructure through a combination of regulations and subsidies.

des industries et des infrastructures durables par le biais de d'une combinaison de réglementations et de subventions. Dans leur tribune Economists' Statement on Carbon Dividends publiée le 16 janvier dans le Wall Street Journal, un groupe de 45 économistes américains d'envergure, y compris 27 lauréats du prix Nobel, les 4 derniers présidents de la Réserve fédérale américaine et 2 anciens secrétaires du Trésor, réclament la création d'une taxe sur les émissions de carbone qui augmenterait chaque année et enverrait un signal puissant pour guider les acteurs économiques vers un avenir bas carbone. Contributeur considérable des émissions de gaz à effet de serre, le secteur privé doit prendre sa part dans cet effort collectif et les récentes disruptions technologiques, à l'instar de l'intelligence artificielle (IA) ou de l'Internet des objets, pourraient servir de réponse à la crise climatique. Quel est le rôle respectif de l'État, du secteur privé, et des citoyens pour résoudre cette crise ? Comment garantir que les mesures environnementales sont justes, tant à l'intérieur qu'entre les nations ? Quelle solution entre une taxe carbone et un New Deal écologique présente les résultats les plus prometteurs ? Et à quel niveau agir pour espérer une efficacité maximum ? Local, régional, national ou international ? Quels sont les facteurs technologiques qui peuvent contribuer à cet effort ? Et la décroissance est-elle une solution ?

SESSION PLÉNIÈRE 17

Nouvelles tendances de politiques étrangères en Asie de l'Est

La politique étrangère des grands Etats est fondée sur des données permanentes. Ainsi en est-il des rapports séculaires entre la Chine et le Japon, ou encore entre la Chine et l'Inde. Mais, ces politiques évoluent aussi au gré des circonstances. C'est ainsi que la montée de la Chine oblige actuellement tous les Etats de la région à s'adapter. Leur mobilité stratégique doit être d'autant plus grande que la deuxième puissance mondiale affiche de plus en plus ouvertement une posture nationaliste, en même temps qu'elle semble traverser une période plus difficile sur le plan économique. L'établissement des relations directes entre les présidents américain et nord-coréen a également ouvert des perspectives nouvelles. Sans oublier la crise de Hong Kong etc. Doit-on considérer que les énormes forces économiques à l'œuvre dans le monde indo-chinois au sens large vont rester le facteur dominant dans les prochaines années ou y a-t-il un risque sérieux de chocs géopolitiques majeurs voire de guerres aux conséquences incalculables ? Comment envisager dans ce contexte l'avenir de Taïwan ?

SESSION PLÉNIÈRE 18

Débat final

Cette session, traditionnelle, réunira des personnalités qui pourront compléter les débats des trois journées écoulées.

In their Economists' Statement on Carbon Dividends published on January 16 in the Wall Street Journal, a group of 45 prominent U.S. economists, including 27 Nobel Prize winners, the last 4 Presidents of the Federal Reserve and 2 former Secretary of the Treasury, calls for a tax on carbon emissions that increases every year and would send a powerful price signal that harnesses the invisible hand of the marketplace to steer economic actors towards a low-carbon future. The private sector, as a significant contributor to greenhouse gas emissions, is to take its rightful part in this collective effort and recent technology disruptions such as artificial intelligence (AI) or the Internet of Things (IoT) could be a response to the climate crisis. What is the respective role of the state, the private sector and the citizens in addressing the climate crisis? How to ensure environmental measures are fair, both internally and among nations? Which solution between a carbon tax and a green new deal presents the most promising outcome? Which of the following is the most effective level to act: local, regional, national, international? What are the technology drivers that can contribute to this effort? Is deceleration a solution?

PLENARY SESSION 17

New foreign policy trends in East Asia

The foreign policy of major States is based on permanent data. This is the case for the centuries-old relations between China and Japan, or between China and India. But these policies also evolve as circumstances change. Thus, the rise of China is forcing all the States in the region to adapt. Their strategic mobility must be all the greater as the world's second-largest power is increasingly openly nationalistic while at the same time its economy seems to be heading into troubled waters. The establishment of direct relations between the US and North Korean presidents has also opened up new opportunities. Not to mention the Hong Kong crisis and so on. Should we consider that the enormous economic forces at work in the wider Indo-Chinese world will remain the dominant factor in the coming years, or is there a serious risk of major geopolitical upheavals or even wars with incalculable consequences? How can Taiwan's future be envisaged in this context?

PLENARY SESSION 18

Final debate

This traditional session will give public figures an opportunity to share their thoughts on the previous three days' discussions.

Ateliers

ATELIER 1

Finance et économie

I. Croissance mondiale

Pour la plupart des observateurs et institutions financières internationales, la croissance mondiale reste en berne. Une grande part de cette économie mondiale décevante est imputable aux conflits commerciaux entre les États-Unis et la Chine, et par conséquent à la baisse considérable du taux de croissance des échanges internationaux et de la confiance, facteurs aggravés par plusieurs événements adverses éventuels, notamment un Brexit sans accord et la concrétisation possible de risques géostratégiques (Iran, Corée du Nord, etc.). En tenant compte de tous les éléments, le consensus actuel table sur une croissance mondiale d'environ 3,2 % en 2019, en très forte chute par rapport à 2018 (3,6 %). Ce ralentissement semble toucher autant les économies avancées (1,9 % en 2019 contre 2,2 % un an auparavant) que les économies émergentes (4,1 % en 2019 contre 4,5 % un an auparavant). Les projections actuelles prévoient une croissance mondiale en 2020 proche de celle de 2019, ou légèrement plus élevée, sous réserve que les nombreux risques défavorables qui se profilent ne se concrétisent pas. Dans les économies avancées, le niveau d'inflation reste très bas dans quasi tous les pays, ce qui entraîne des politiques persistantes d'accommodation monétaire anormalement élevées pour rétablir un fonctionnement plus normal de l'économie, y compris le ciblage de l'inflation et des taux d'intérêt nominal élevé. Cette situation n'est pas sans risque car la marge de manœuvre des politiques monétaires, en cas de difficultés économiques majeures ou de récession, est extrêmement limitée tandis que dans nombre de pays – mais pas tous – l'espace fiscal est lui aussi relativement restreint (Japon, États-Unis, Royaume-Uni, plusieurs pays européens). Les causes sous-jacentes de ces maladies des économies avancées sont nombreuses – mondialisation, technologie, progrès médiocres de la productivité, affaiblissement de la puissance de négociation des salariés... Les risques qui pèsent sur le scénario de base risquent principalement d'être revus à la baisse. D'éventuelles tensions commerciales supplémentaires pourraient ralentir encore plus les investissements mondiaux et entraîner une diminution de l'appétence pour le risque partout dans le monde. Une augmentation de l'aversion pour le risque pourrait exposer les vulnérabilités intégrées à la finance mondiale après des années de politiques monétaires extrêmement accommodantes. Pour la confiance des agents économiques internationaux, l'imprévisibilité de l'administration américaine est particulièrement facteur d'inquiétude.

Workshops

WORKSHOP 1

Finance and economy

I. Global growth

Global growth remains subdued in the eyes of most observers and of the International Financial Institutions. A large part of this disappointing global economy is due to the trade dispute between the US and China, the ensuing significant decrease of the rate of growth of global trade and confidence empowered by a number of adverse possible events, including a no deal Brexit and the possible materialization of geostrategic risks (Iran, North Korea...). All taking into account, the consensus looks at present for a global growth around 3,2% in 2019, a significant reduction in comparison with 2018 (3,6%). This slowing down seems to be equally shared between advanced economies (1,9% in 2019 from 2,2% a year before) and the emerging economies (4,1% in 2019 from 4,5% a year before). Present projections would call for a global growth in 2020 which would be close to growth in 2019 or a little bit higher provided there is no materialization of the many downside risks that are looming. In the advanced economies, the level of inflation is still very low in almost all countries triggering persistent abnormal highly accommodating monetary policies to reestablish a more normal functioning of the economy, including inflation on target and higher nominal interest rates. This situation is dangerous because the room for maneuvering for monetary policy, in case of major economic difficulties or recession, is extremely limited while in many countries – but not all – the fiscal space is itself quite limited (Japan, USA, UK, several European countries). The underlying causes of this advanced economies diseases are numerous – globalization, technology, mediocre productivity progress, weakening of the bargaining power of labor... Risks to the baseline scenario are mainly to the downside. Further possible trade tensions could slow global investment even more and trigger weaker risk appetite all over the world. An increase in risk aversion could expose the vulnerabilities embedded in global finance after years of extremely accommodating monetary policies. Particularly alarming for global economic agents confidence is the unpredictability of the future moves of the new US administration.

Possible questions to be addressed

1. Are we in agreement with the present projections of global growth for 2019 and 2020?
2. What are the major downside risks for the real economy?
 - a/ Aggravation of the US – China Trade tensions,
 - b/ Materialization of geostrategic acute tensions (Iran, North Korea, Venezuela, Hong Kong and China),
 - c/ Brexit without any deal,



WPC 2018, Rabat, October 27 - Olivier Blanchard, Ashoka Mody

Questions possibles à traiter

1. Sommes-nous d'accord sur les projections de croissance mondiale pour 2019 et 2020 ?
2. Quels sont les principaux risques de révision à la baisse de l'économie réelle ?
 - a/ Aggravation des tensions commerciales États-Unis - Chine,
 - b/ Concrétisation des tensions géostratégiques aiguës (Iran, Corée du Nord, Venezuela, Hong Kong et Chine),
 - c/ Brexit sans accord,
 - d/ Épisode soudain d'aversion pour les risques financiers,
 - e/ Récession américaine,
 - f/ Récession européenne.

II. Risques financiers internationaux

Le G20 a pris des mesures et des décisions remarquables au niveau mondial après la crise financière mondiale de 2007-2008-2009 (GFC). Tout d'abord, en précisant que de nouvelles règles financières, réglementations, principes de précautions, normes et codes devaient être décidés au niveau mondial afin de s'assurer que tous les déclencheurs possibles d'une nouvelle crise financière mondiale seraient identifiés où qu'ils se trouvent dans l'économie mondiale intégrée. Deuxièmement, en garantissant des conditions de concurrence équitables dans la finance mondiale, à la fois comme concept équitable dans une économie mondiale intégrée et comme moyen approprié d'éviter des phénomènes d'arbitrage réglementaire dangereux. Troisièmement, en soutenant un réseau de comités organisés autour de la Banque des règlements internationaux (BIS) et du Conseil de stabilité financière (FSB) pour tirer les leçons de la GFC, et en cherchant un consensus mondial en vue de généraliser les nouveaux principes de précaution, normes et codes mondiaux qui contribueraient à prévenir une nouvelle crise financière systémique dramatique. Aujourd'hui, 11 ans après la faillite de Lehman Brothers, où en sommes-nous ?

- d/ Abrupt episode of financial risk aversion,
- e/ US recession,
- f/ European recession.

II. Global financial risks

The G20 took remarkable actions and decisions at a global level after the GFC (Great Financial Crisis) of 2007-2008-2009. First, by making clear that new financial rules, regulations, prudentials, standards and codes had to be decided upon at a global level in order to be sure that all possible triggers for a new global financial crisis would be identified wherever they would be located in the integrated global economy. Second, by ensuring that there will be a level playing field in global finance, both as a fair concept in an integrated global economy and as the appropriate mean to avoid dangerous regulatory arbitrage. Third, by backing the network of committees organized around the BIS and the Financial Stability Board (FSB) to draw the lessons from the GFC, and by looking for a global consensus with a view to generalize the new global prudentials, standards and codes that would help prevent a new dramatic systemic financial crisis. Now 11 years after the bankruptcy of Lehman Brothers, where do we stand today?

1. The positives

Amongst the many positives, I would stress particularly: a/ Significant improvements were made on the banks prudentials. The package finalizing the Basel III banking reforms is marking the completion of an extremely important endeavor. b/ The "derisking" in correspondent banking relationship has been important. c/ The generalization of the central clearing of OTC derivatives to reduce systemic risk is also a substantial improvement. d/ The first work done on cybersecurity.



WPC 2018, Rabat, October 27 - Workshop 3: Africa

1. Les points positifs

Parmi les nombreux points positifs, je voudrais souligner les suivants en particulier : a/Des mesures d'envergure ont été prises pour les règles prudentielles. L'ensemble de mesures qui finalise les réformes bancaires de Bâle III marque la fin d'un effort extrêmement important. b/Le « de-risking » dans la relation de correspondant bancaire est également très important. c/La généralisation de la compensation centrale des dérivés de gré à gré pour réduire le risque systémique est tout aussi importante. d/Le premier travail fait sur la cybersécurité.

2. Le dur labeur qu'il reste à faire et qui présente des risques

Parmi les nombreux domaines où il reste encore du travail, je soulignerai en particulier les éléments suivants :

- a/ La dimension actuelle du système bancaire parallèle et du système non bancaire est essentielle en termes d'instabilité financière mondiale potentielle. L'activité financière non bancaire progresse rapidement selon l'Institut de la finance internationale (IIF) (environ 184 trillions de dollars, soit près de la moitié de tous les actifs financiers). Même sans les banques, les sociétés d'assurance et les fonds de pension, les « autres partenaires financiers » représenteraient environ 117 trillions de dollars, soit 30 % du total.
- b/ Le problème des mauvaises conduites reste à résoudre entièrement. Le FSB a réalisé un travail important dans ce domaine au cours des dernières années, y compris la mise au point de sa future boîte à outils pour les entreprises et les superviseurs sur l'utilisation de cadres de gestion pour atténuer le risque de mauvaise conduite. Mais beaucoup reste à faire.

2. The hard work which remains to be done and present risks

Amongst the many fields where work remains to be done, I will particularly stress the following:

- a/ The present dimension of shadow banking and non-bank is of the essence in terms of potential global financial instability. Non-bank financial activity is rising rapidly according to the IIF, representing around 184T\$, namely close to 50% of total financial assets. Even without banks, insurance companies and pension funds the "other financial intermediaries" would represent around 117T\$, namely 30% of the total.
- b/ The issue of misconduct is still to be fully tackled. The FSB has done significant work in this domain over the last years, including its future toolkit for firms and supervisors on the use of governance frameworks to mitigate misconduct risk. But a lot of work remains to be done.
- c/ The financial risks associated with crypto-assets are also an open issue. It is true that the combined market value of such assets represents around 1% of global GDP. But the market continues to evolve rapidly and is morphing from cryptocurrencies to an explosion of new "crypto-tokens". More active work must continue to be done by the international community in disciplining this domain where complacency would be a big mistake.
- d/ The many pockets of bubbles and financial instability (in all economies, including emerging) associated with a long period of very accommodating monetary policies in all advanced economies.

Possible questions to be addressed

- 1. Is the international community sufficiently aware of the new emerging properties of global finance that are potentially destabilizing (combination of new

- c/ Les risques financiers associés aux crypto-actifs restent un problème en suspens. Il est vrai que la valeur de marché combinée de ces actifs représente environ 1 % du PIB mondial. Mais le marché continue à évoluer rapidement et passe des crypto-monnaies à une explosion de nouveaux « crypto-tokens ». La communauté internationale doit continuer à travailler plus activement pour discipliner ce domaine où la complaisance serait une grave erreur.
- d/ Les nombreuses bulles et instabilités financières (dans toutes les économies, y compris les économies émergentes) associées à une longue période de politiques monétaires très accommodantes dans toutes les économies avancées.

Questions possibles à traiter

- 1. La communauté internationale est-elle suffisamment consciente des nouvelles propriétés émergentes de la finance mondiale qui sont potentiellement déstabilisantes (combinaison des nouvelles technologies et de la mondialisation, fréquence accrue des « sudden stops », rapidité de contagion, etc.) ?
- 2. Le FSB travaille-t-il de manière efficace et efficiente à réduire autant que possible les éléments de caractère procyclique intégrés dans de nombreuses composantes de la finance mondiale : agences de notation, règles comptables, principes de précaution eux mêmes, etc. ?
- 3. Quelle est la probabilité d'une récession aux États-Unis ou en Europe ? Et si celle-ci se concrétise, une nouvelle crise économique et financière systémique peut-elle être déclenchée par la difficulté à contrer la prochaine récession cyclique due à l'insuffisance des munitions dans les économies avancées dans les domaines des politiques budgétaire et monétaire ?
- 4. Quelle est la probabilité pour qu'une crise économique et financière systémique mondiale éclate, amplifiée par le niveau élevé du levier financier mondial ? L'encours global de dette publique et privée rapporté au PIB mondial (qui se situe aujourd'hui aux environs de 320 %) a continué de s'accroître après la GFC. L'IIF estime que le PIB mondial a augmenté d'environ 40 % de 2000 à 2009 (pic du levier au moment de la crise) et d'environ 30 % de 2009 à 2018. C'est à mes yeux (Jean-Claude Trichet) l'un des indicateurs les plus préoccupants à l'heure actuelle...

technologies and globalization, higher frequency of "sudden stops" – rapidity of contagion, etc.)?

- 2. Is the FSB working effectively and efficiently on reducing as much as possible the elements of procyclicality embedded in many parts of global finance: rating agencies, accounting rules, prudentials themselves, etc.?
- 3. What is the likelihood of the recession in the US, in Europe? If it materializes, can a new systemic economic and financial crisis being triggered by the difficulty to counter the next cyclical recession due to lack of monetary and fiscal ammunitions in the advanced economies?
- 4. What is the likelihood of a global systemic economic and financial crisis amplified by the high level of global financial leverage? The global public and private debt outstanding as a proportion of global GDP (today around 320%) has continued to augment after the GFC. The estimates of the IIF are around +40% of the global GDP from 2000 to 2009 (peak of leverage at the time of the crisis) and again around +30% from 2009 up to 2018. It is in my eyes (Jean-Claude Trichet) one of the most worrying global indicator today...

ATELIER 2

Énergie et environnement

Près de quatre ans après la signature de l'accord de Paris sur le climat, le monde est loin d'avoir débuté la transition énergétique nécessaire pour s'aligner sur une trajectoire à 2°C, et encore plus loin d'une trajectoire à 1,5°C, préférable au premier scénario. La défiance à l'égard d'une gouvernance climatique mondiale se renforce (États-Unis, Brésil, Arabie saoudite, notamment), les émissions de gaz à effet de serre continuent d'augmenter, de même que la demande énergétique sous la pression de la croissance démographique, de la croissance économique et des secteurs de la construction et du transport. Véritable cri d'alarme, le rapport d'octobre 2018 du GIEC n'a pas suffi à initier les changements nécessaires. Pas plus que les menaces considérables qui pèsent sur la biodiversité, et avérées scientifiquement, n'ont permis d'impulser une réelle prise de conscience.

Tout n'est pas désespéré pour autant. Les grandes villes et entreprises agissent pour supprimer complètement leur empreinte carbone. Les sociétés d'assurance augmentent la pression pour aligner leurs stratégies sur les réalités climatiques. Et les actionnaires en font autant. L'Union européenne est en passe d'adopter l'objectif d'une neutralité carbone d'ici à 2050 et ambitionne d'ouvrir la voie en la matière tout en se dotant d'outils pour que d'autres avancent dans la même direction. Le prix européen du carbone (CTS) atteint déjà près de 30 euros/tonne. À l'international, le coût des déploiements renouvelables ne cesse de baisser et les niveaux d'investissement sont solides même s'ils restent très en-deçà de la trajectoire de Paris et largement absents en Afrique. Le déploiement du charbon reste positif, mais ralenti. Le secteur du transport entame une décarbonisation au long cours. Le secteur bancaire se prépare progressivement à mettre en place des instruments destinés à accélérer la transition énergétique bas carbone. Dans le monde occidental, l'économie circulaire, les obligations écologiques, la responsabilité sociale des entreprises, les empreintes carbone et l'efficacité énergétique deviennent de plus en plus les nouveaux moteurs décisionnels des parties prenantes publiques et privées.

Le monde est à un tournant de son histoire et le temps presse pour mettre en place mesures et politiques adaptées. Il n'existe pas de technologie ni de solution magique : l'avenir repose sur une combinaison des différentes technologies (solaire, éolien, nucléaire, batteries, hydrogène, gaz de synthèse ou écologiques, CCUS, efficacité énergétique), des politiques coordonnées et des cadres réglementaires et d'investissement incitatifs. La tarification et la réglementation en matière de carbone seront les principaux facteurs de changement et la réussite repose sur une transition équitable au niveau local, national et international. Mais des changements sont également nécessaires en matière de comportement des

WORKSHOP 2

Energy and environment

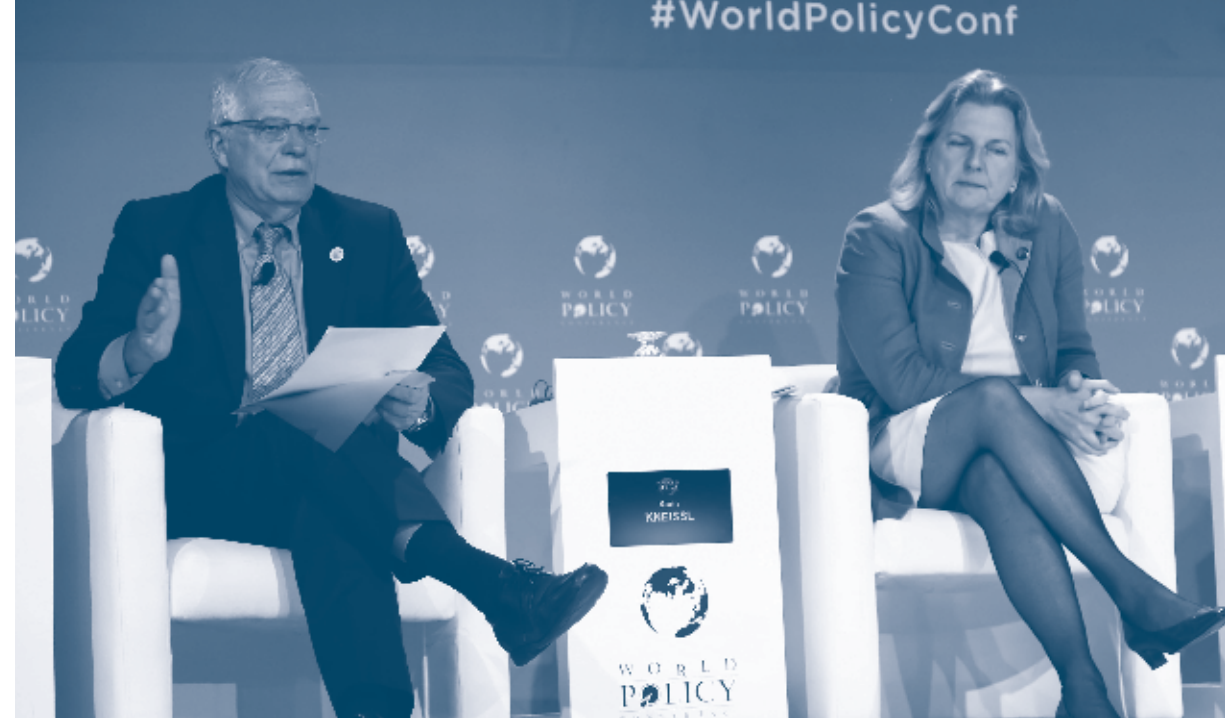
Almost four years after the signature of the Paris agreement on climate, the world is far from having started the needed energy transition and aligning with a 2°C trajectory, and even less with the preferable 1.5°C trajectory. Defiance for the global climate governance becomes stronger (USA, Brazil, Saudi Arabia notably), greenhouse gas emissions continue to rise, so is energy demand, driven by population growth, economic growth and the transport & construction sectors. The October 2018 IPCC report was an alarm call yet did not entice the required changes. Nor did major changes come from the dramatic threats facing biodiversity which have been scientifically assessed.

All is not bleak though. Leading companies and cities take actions to fully decarbonize. Insurance companies are raising pressure to align corporate strategies with the climate reality. So are shareholders. The EU is close to adopting a carbon neutrality objective by 2050 and aims to showcase global leadership and have instruments to make others move in the same direction. The European carbon price (ETS) has almost reached 30 EUR/tonne. Globally, renewable deployment costs keep falling and investment levels are robust yet way below the Paris trajectory and largely absent in Africa. Coal deployment is still positive, but slowing down. The transport sector has started a long haul decarbonisation. The banking sector is progressively preparing to lay out instruments to accelerate the low carbon energy transition. Circular economy, green bonds, corporate social responsibility, carbon footprints and energy efficiency are increasingly the new drivers of private and public stakeholders' decisions in the Western world.

The world is at a turning point as the clock is ticking to put the right policies and measures in place. There is no magic technology or solution but a combination of technologies (solar, wind, nuclear, batteries, hydrogen, blue and green gases, CCUS, energy efficiency), coordinated policies and conducive investment & regulatory frameworks. Carbon pricing and regulation will be key drivers of changes and a fair transition at local, national and global levels is a condition for success. But also changes in consumer behaviour and recycling of goods. While a lot of focus is on the energy sector and CO2 emissions, decarbonizing the industry and agriculture sector, and reducing methane emissions, will be crucial as well. So will be efforts to fund and organize adaptation measures. And this at a time of mounting global uncertainties over multilateralism, trade and security.

The Climate Action Summit in New York on 23 September 2019 and COP 25 in December 2019 will offer a crucial momentum to reinforce national contributions.

This workshop will discuss the way ahead, four years after the Paris Agreement: what are the short and



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consommateurs et de recyclage des marchandises. Si l'attention se porte essentiellement sur le secteur de l'énergie et sur les émissions de CO2, la décarbonisation de l'industrie et de l'agriculture, et la réduction des émissions de méthane, seront tout aussi essentielles. De même que les efforts pour financer et organiser les mesures d'adaptation. Et ce à l'heure où croissent les incertitudes liées au multilatéralisme, aux échanges et à la sécurité.

Le Sommet sur l'action climatique organisé à New York le 23 septembre 2019 et la COP 25 de décembre 2019 offriront un élan crucial pour renforcer les contributions nationales.

Cet atelier discutera des perspectives, quatre ans après l'accord de Paris, à court et moyen terme.

ATELIER 3

L'Afrique

La Chute du Mur de Berlin, en 1989, et la disparition des blocs Est-Ouest, ont semblé permettre à l'Afrique, longtemps considérée comme un simple enjeu d'intérêts de puissances extérieures dont les ambitions s'y sont affrontées, de plus fortement s'affirmer dans les relations internationales, sur tous les plans : politique, économique, culturel.

Et si, aujourd'hui, l'Afrique se positionne dans le monde comme un continent d'avenir, comme le laissent entendre les multiples « partenariats stratégiques » noués avec elle à l'aune des potentialités qu'elle recèle et de l'embellie qui a marqué les indicateurs de sa croissance au cours de la dernière décennie, son rôle dans l'économie mondiale n'a pas fondamentalement changé : fourniture de matières premières et marché pour des produits

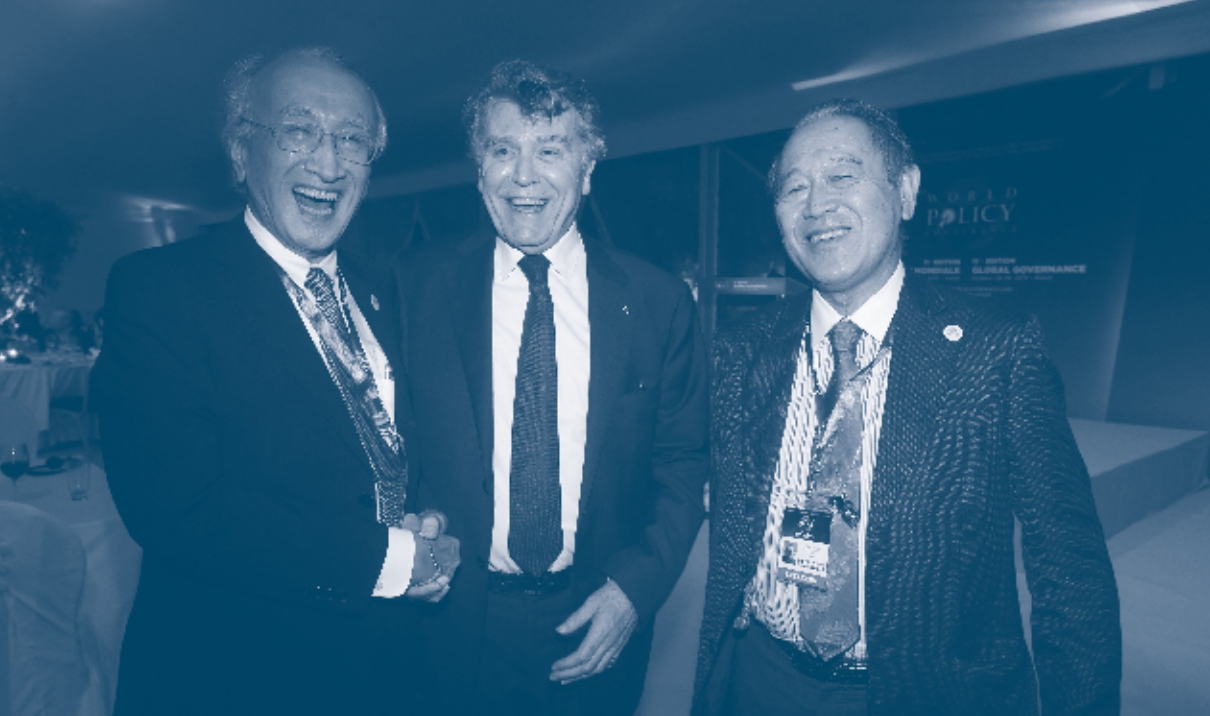
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WORKSHOP 3

Africa

The fall of the Berlin Wall in 1989 and the disappearance of the East-West blocs seemed to allow Africa, long considered a mere pawn in the clashing goals and interests of foreign powers, to assert itself more strongly in international affairs on the political, economic and cultural fronts.

Africa is positioning itself as a continent of the future. It has set up many "strategic partnerships" based on its potential. Its growth indicators have markedly improved over the past decade, but its role in the global economy has not fundamentally changed: supplying raw materials and markets for products manufactured outside the continent, where industrialization remains weak. Intra-continental trade has barely increased.



WPC 2018, Rabat, October 26 - Nobuo Tanaka, Thierry de Montbrial, Ichiro Fujisaki

fabriqués hors du continent, l'industrialisation du continent demeure faible et le commerce intra continental peine à progresser.

Plus largement, elle continue de peser peu dans les processus d'élaboration des règles appelées à redessiner un ordre international plus juste, plus conforme à ses attentes et capable de relever les défis communs considérables de ce temps.

La conscience aiguë que les Etats africains ont de la nécessité de changer cette situation les a amenés à des réformes tant de l'Organisation continentale que de la gouvernance à l'intérieur de chaque Etat.

Au plan continental, le besoin d'accélérer l'intégration a conduit à la création de l'Union africaine en 2000 et à la promotion des Communautés économiques régionales (CER) comme un des leviers de cette dynamique, complétée par de nombreuses initiatives tendant à doter l'Organisation de principes, structures et moyens à même de renforcer ses capacités et son autonomie à agir, jusqu'à celles récemment engagées sous l'égide du Président Kagame.

Pour autant, l'Afrique réussit-elle, comme elle le souhaite, à parler d'une seule voix dans le concert des Nations, avec un message qui porte ? Le processus est en route, il n'y pas lieu de désespérer !

Tous les rapports produits sur l'Afrique, de la Banque mondiale, du PNUD, de la Fondation Mo Ibrahim, soulignent bien les progrès réalisés, mais révèlent aussi les faiblesses récurrentes : fragilité, pauvreté, chômage... Oui, les entraves et les pesanteurs, contrariant et contredisant les volontés affirmées sont nombreuses et ont pour nom le terrorisme, les violences diverses, le manque de capitaux, la question énergétique, la dégradation climatique, les problèmes de santé et de l'éducation, etc., tous ces maux appelant à une mobilisation concertée et

More broadly, Africa still has scant influence on the rule-making processes aiming to shape a fairer international order that can meet its expectations and the considerable challenges of the times.

Keenly aware of the need to change this situation, African countries are reforming both continental organization and governance within each state.

At the continental level, the need to accelerate integration led to the creation of the African Union in 2000 and the promotion of the Regional Economic Communities (RECs) as one of the movement's levers, complemented by many initiatives to provide the organization with the principles, structures and means to strengthen its capacity and autonomy to act, until recently under the aegis of President Kagame.

Is Africa succeeding, as it wishes, in speaking with a single voice in the concert of nations, sending a message that is being heard far and wide? The process is in full swing. There is no reason to despair!

All the reports on Africa by the World Bank, UNDP and the Mo Ibrahim Foundation highlight the progress achieved, but also reveal recurring weaknesses: fragility, poverty, unemployment... Many obstacles stand in the way—terrorism, various forms of violence, lack of capital, energy, climate degradation, health and education challenges—all of which require a concerted, sharper focusing of energies to foster more appropriate and innovative responses, such as, for example, the establishment of the G5 Sahel.

Africa is a land of contrasts and contradictions. A few weeks after the African Union launched the Free Trade Area in Niamey, xenophobic violence broke out in South Africa, highlighting, with the closing of borders in West Africa (Nigeria vis-à-vis its neighbours), the difficulties of intra-African migration. This situation parallels the migration of thousands of young

accrue des énergies pour susciter des réponses mieux adaptées et innovantes, comme se veut, par exemple, la mise en place du G5 Sahel.

Or, l'Afrique, terre des contrastes est aussi terre des contradictions : l'Union africaine vient de lancer à Niamey la Zone de libre échange et, quelques semaines plus tard, une xénophobie éclate violemment en Afrique du Sud, mettant en exergue, avec la question aussi des frontières qui se ferment en Afrique de l'Ouest (Nigéria vis-à-vis de ses voisins), les difficultés de la migration intra-africaine. Cette situation accentue l'interpellation sur les migrations de milliers de jeunes africains vers l'Europe et leurs souffrances en Méditerranée.

L'Union africaine avait conscience que la gouvernance interne de chaque Etat est de nature à contribuer à la paix, tel que le consacre le Nouveau partenariat pour l'Afrique (NEPAD) qui, destiné à préciser sa vision, ainsi que les termes de sa relation avec le monde, en confiant à son Agence d'Exécution, transformée en Agence de développement de l'Union africaine, le soin de mener à bien les projets d'envergure comme celui des infrastructures facilitant la circulation des hommes et des biens, a également prévu un Mécanisme Africain d'Evaluation par les Pairs (MAEP) pour veiller, grâce à l'échange des bonnes pratiques, aux progrès de la consolidation de la démocratie, de l'Etat de droit, du respect des droits de l'Homme et de l'indépendance de la Justice.

Dans la perspective que la bonne gouvernance à l'intérieur des Etats africains renforce le poids du Continent sur la scène internationale, de nombreuses questions surgissent : les réformes entreprises ici et là, la lutte contre le terrorisme et la corruption, déclenchées ici et là sont-elles appropriées, sont-elles initiées et menées dans les formes de l'efficacité ?

Les sociétés civiles et les Think tanks jouent ils leur rôle ? Si oui, leurs conclusions sont-elles exploitées par les décideurs politiques ? Quel est l'impact des réflexions échangées à la World Policy Conference ?

Africans to Europe and their suffering in the Mediterranean.

Aware that each State's internal governance is likely to contribute to peace, the African Union set up the New Partnership for Africa's Development (NEPAD) to clarify its vision and the terms of its relationship with the rest of the world. Its Executive Agency, transformed into the African Union Development Agency, has been tasked with implementing large-scale projects, including infrastructure projects facilitating the movement of people and goods. It has also provided for an African Peer Review Mechanism (APRM) to ensure, through the exchange of good practices, progress in the consolidation of democracy, the rule of law, respect for human rights and the independence of the judiciary.

Good governance within African States is likely to strengthen the continent's influence on the international stage, but many questions arise. Are the piecemeal reforms and the fight against terrorism and corruption underway appropriate? Are they initiated and carried out effectively?

Are civil societies and think tanks playing their role? If so, are policy-makers making use of their findings? What is the impact of the thoughts exchanged at the World Policy Conference?



Participants

Participants



ABADDI,
Ahmed

Secretary-General of the Rabita Muhammadia of 'Ulamas. He heads committees within the US-Morocco Strategic Dialogue and Morocco's Higher Council of Education, and is a member of Morocco's National Human Rights Council and Economic, Social and Environmental Council. He served as the Director of Islamic Affairs in the Moroccan Ministry of Islamic Affairs. He is a Distinguished Professor of Comparative History of Religions and Islamic Thought at Qadi Ayyad University, from which he received his PhD in Islamic studies. He taught at the University of Chicago and DePaul University, and authored many books and papers on Islamic thought and jurisprudence.



ABITEBOUL,
Jean

Former President of Cheniere Supply and Marketing, a 100% subsidiary of Cheniere Energy Inc. (AMEX: LNG), a Houston based company specializing in liquefied natural gas importation and exportation, and now acting as a senior consultant in the energy field. He joined Cheniere in 2006, after having held various positions within Gaz de France (now Engie), among which Executive Vice President for Supply, Trading & Marketing, President of Gaselys, International Executive Vice President as well as Advisor to the Chairman & CEO and Secretary of the Board of Directors. He graduated from the Ecole Centrale de Lyon.



ABOUEDDAHAB,
Mohammed
Zakarie

Professor at Mohammed V University. His career combines Public Law, International Relations, Political Science and Finance. He taught in many other universities and institutions. He was the Vice-Dean of the Faculty of Law Rabat-Agdal from 2013 to 2018, where he was in charge of research, cooperation and partnership. He was also Acting Dean between 2018 and 2019. He is a research associate at the Royal Institute of Strategic Studies and an Expert-Evaluator at the National Center for Scientific and Technical Research. He has participated in many national and international seminars, has written several essays and books and is member of multiple research networks.



AGON,
Jean-Paul

Chairman and CEO of L'Oréal that he joined in 1978 after graduating from HEC international business school. After a brief stint as product manager in France, he was appointed General Manager of L'Oréal Greece. He was later General Manager of L'Oréal Paris, then International Managing Director for Biotherm. He became Managing Director of L'Oréal Germany, then he created and headed the L'Oréal Asia Zone. In 2001, he was appointed President of L'Oréal USA. He was appointed CEO of L'Oréal in 2006 and became its Chairman in 2011. In 2009 he received the Ethical Resource Center's Pace Leadership in Ethics Award for L'Oréal's achievements.



AIT KADI,
Mohamed

President of the General Council of Agricultural Development. He was chief agricultural negotiator in the free trade agreement between Morocco and the US. M. Ait Kadi is a member of the Hassan II Academy of Sciences and Technology and Professor at the Institute of Agronomy and Veterinary Medicine Hassan II. He is also a member of the Academy of Agriculture of France, Oslo International Water Academy and the International Advisory Panel of the Bioeconomy World Summit. He is honorary vice-president of the International Commission on Irrigation and Drainage. He has authored numerous publications in the fields of irrigation, water management and rural development.



AJBILOU,
Aziz

Secretary General of the Ministry of General affairs and Governance. Former professor at INSEA and Director of the Center for Demographic Research and studies. He was director of Studies, Cooperation and legislation on Social Economy at the Ministry of Economic and General Affairs, and Head of Government in charge of General Affairs and Governance. He took charge of partnership projects with international organizations such as UNFPA, UNDP, UNICEF, OCDE and World Bank. He is a member of numerous associations including the Maghreb Association for Population Studies. He graduated as a statistician at INSEA in Rabat and as a PhD in Demography from UCLouvain, Belgium.



AMRANE,
Obaid

Chief Executive Officer of Ithmar Capital. Mr. Amrane was Deputy CEO of the Moroccan Agency for Sustainable Energy and member of the Executive Board. From 2006 to 2010, he was the Managing Director of the Moroccan subsidiary of the BPCE Group. Previously to that, he held various positions in the Moroccan Ministry of Economy and Finance. He was a Public Finance Inspector, Head of the Debt Restructuring Service at the Treasury Division, and then Head of Credit within the same division. He holds a dual degree in engineering, from Hassan II Institute of Agronomy, and Finance, from the General Inspectorate of Finances and the Association of Investment Management & Research.



ANGUELOV,
Simeon

Former Executive Director of the Balkan Political Club (2005-2014). He was Secretary for the International Cooperation, Office of the President of the Bulgarian Academy of Sciences (2005-2012), Advisor to UNESCO on the Scientific Co-operation among the Countries of Southeast Europe (1999-2004) and Representative to UNESCO's Executive Board (1993-1997). He also served as Bulgarian Ambassador to France (1991-1997) and permanent delegate to UNESCO (1992-1998). He was Senior Research Fellow, Institute of General and Inorganic Chemistry, Bulgarian Academy of Sciences (1981-1990). He holds a PhD in Chemistry.



ALAUX-LORAIN,
Jean

French Civil Servant in training, he joined the Corps des Mines in 2019 after studying at Ecole Normale Supérieure in Mathematics and Machine Learning. Before joining the public sector, he worked for Facebook AI Research and McKinsey in Paris.



AL-KHATER,
Lolwah

H.E. Lolwah R M Al-Khater was appointed as the Spokesperson of the Ministry of Foreign Affairs of the State of Qatar as per His Excellency, Mohammad Bin Abdulrahman Al-Thani. She is the Executive Director of Doha Forum. Besides the official capacity, she has been working as an Independent Policy Analyst participating in conferences and multiple publications. H.E. Al-Khater is also a board member at The Institute for Palestine Studies. She holds a Master's of Science in Computing and a Master's of Arts in Public Policy and she is a Dphil Candidate at the University of Oxford in the area of Oriental Studies looking at the question of Islam and Modernity in the context of the Arab Nahda.



ANTONISZYN,
Ilona

Economist, local and national government official, politician, Poland. Volkswagen AG Head of Group Office Poland – Government Relations and Public Policy Volkswagen AG since 2016. She served as undersecretary of state at the Ministry of Economy, responsible for international trade, investment and European Funds, secretary of the Chief Executive Committee of the Polish People's Party (PSL) and Deputy Governor (Voivode) of Dolno I skie Region. She graduated from the Viadrina European University in Frankfurt and from the Diplomatic Academy in Vienna. She acquired international experience at ENA in Paris and Helsinki University of Technology, among others.



AOI,
Chiyuki

Professor of International Security at the Graduate School of Public Policy, the University of Tokyo. She is also Visiting Professor at the Department of War Studies, King's College London. She recently served as a member of the Shinzo Abe administration Council on Security and Defense Capabilities that advised the revision of National Defense Program Guidelines published in December 2019. Her main research interest is the transformation of warfare, especially with regard to technology and information/strategic communications, as well as Japanese national defense and strategy. She was educated at Sophia University (BA), MIT (MS), and Columbia University (PhD).



ALLARD,
Patrick

Consultant on international economic issues to the Policy Planning Staff, Ministry of Foreign Affairs, France. Formerly, he has held the position of Chief Economist / Senior advisor for international economic issues, Policy Planning Staff, Ministry of Foreign and European Affairs, France. He has also served as Head of the International Macroeconomic Forecasts Division and Head of the Public accounts Division of the French Ministry of Economy. He has also been staff economist at the Economic department of the OECD.



AL-OMEIR,
Othman

Publisher and Editor-in-Chief at Elaph. He started his career in journalism as junior sports correspondent for a Saudi newspaper. He quickly established a name for himself and became London correspondent for Al-Jazeera newspaper, Riyadh. He was also Editor-in-Chief of Al Majalla and Ashraq Al Awsat newspaper, London (the leading international Arabic language newspaper). He set up Elaph Publishing Limited in the UK and its associated company in Saudi to publish on the Internet, which quickly became the leading Arabic news portal. He has interviewed exclusively many world leaders, and was awarded the New Media for the Future Prize by Anna Lindh Foundation in December 2009.



APPERT,
Olivier

Chairman of France Brevets and scientific advisor of the Energy Center of IFRI, he has been President of the French Energy Council and also General Delegate of the French Academy of Engineering. Previously, he was Chairman and CEO of IFP Energies Nouvelles. Prior to that, in 1999 he was appointed Director of the International Energy Agency's Long-Term Cooperation and Policy Analysis Directorate. From 1989 to 1994, he headed the oil and gas department of the French Industry Ministry. He worked as Executive Vice-President of the IFP in charge of research and development activities. He graduated from the Ecole Polytechnique and the Ecole des Mines.



BADRÉ,
Bertrand

Founder and CEO, Blue like an Orange Sustainable Capital. Former Managing Director and Chief Financial Officer of the World Bank Group. Previously, he served as the Group Chief Financial Officer at Société Générale, and before that as the Group Chief Financial Officer of Crédit Agricole (2007-2011). He was Managing Director of Lazard in Paris responsible for the Financial Institutions Group (2004-2007). In 2003, he was invited to join President Chirac's diplomatic team and was closely involved in the preparation of the G8 summit in Evian. He graduated from ENA, the Institut d'Etudes Politiques de Paris, Sorbonne Paris IV University and from HEC.



**BAKKOURY,
Mustapha**

President of Masen. Through the development of the Noor Solar Plan, Masen is now a reference on the regional and international scene of renewable energies. Before joining Masen, he has led one of the major institutions of Morocco, the Caisse de Dépôt et de Gestion. Previously, he held senior positions in the banking sector, within the BNP Paribas group. He was also in charge of the development and financing of the activities of the National Urban Development Company (SONADAC). He is a graduate from the "Ecole Nationale des Ponts et Chaussées of Paris" and holds a degree in Banking and Finance in one of the leading French universities.



**BARK,
Taeho**

President, Lee&Ko Global Commerce Institute. Professor Emeritus and former Dean at the Graduate School of International Studies of Seoul National University. He served as Minister for Trade of Korea and Ambassador-at-Large for International Economy and Trade. He also served as Chairman of the Korea International Trade Commission. Prior to this, he worked as a senior research fellow of the KDI and served as the Vice President of the KIEP. He also worked on the international commerce issues as a senior economist in the Office of the President of the Republic of Korea. He graduated from Seoul National University and he obtained a Ph.D. in economics from the University of Wisconsin-Madison.



**BENALI,
Leila R.**

Chief Economist, Head of Strategy, Energy Economics & Sustainability, Arab Petroleum Investments Corporation (APICORP), Leila Benali is an international expert in energy, strategic planning, investments, finance and energy diplomacy. Previously, she was director for the Middle East and Africa at IHS, a global research and consultancy in security and energy, in addition to being a professor at Sciences Po, and industrial engineer at Schlumberger. She holds a MS in Industrial Engineering from Mohammadia Engineering School and the Ecole Centrale Paris, in addition to a MS in political science and PhD Summa Cum Laude in Energy Economics from Sciences Po.



**BENALI,
Nadia**

Secretary General, Ministry of Youth and Sports, Morocco. She has accumulated more than 20 years of experience in many high level positions in both Ministry of Economy and Finance and the Ministry of Youth and Sports. After working at the General Inspection of Finances, Ms Benali moved to the Budget Department as Head of service of the productive sectors and Head of the division of the social sectors and National Director of the Center of Excellence for gender budgeting in which she was member of the Steering Committee of the National Strategy for Equality. Nadia Benali holds a Ph.D. in Economics and a Post Graduate Diploma in Management from ISCAE.



**BARRAULT,
François**

Chairman and founder of FDB Partners SPRL, an investment and advisory firm in TMT and publishing. In 2011, he was appointed Chairman of Idate/DigiWorld Institute, the leading European think tank and consultancy organization dedicated to Internet, Telecommunications and Media. He started his career as a researcher in Robotics, Artificial Intelligence with IBM Corporation. He served as President and CEO of Lucent EMEA and then as International CEO and corporate officer. He was also CEO of BT Global Services and a BT Group PLC board member. He sits in various boards and he is a frequent speaker in worldwide conferences on digital technologies.



**BASSOU,
Abdelhak**

Senior Fellow, Policy Center for the New South. He occupied several offices within the Directorate General of the Moroccan National Security where he was Borders' Division Chief. He was the former Director of the Royal Institute of Police. He also served as the Chief of Regional Security and was Head of the Central General Intelligence. He contributed to the output of several international organizations endeavors including the Council of Arab Interior Ministers, where he represented the Directorate General of National Security several times. He holds a Master's Degree in Political Science and International Studies from the Faculty of Law, Economics and Social Sciences of Agdal in Rabat.



**BENBRAHIM EL
ANDALOUSSI,
Hamid**

As CEO of MA Aerospace and former Chairman of the Moroccan Aerospace Industries Association (GIMAS), he played a key role the last 20 years in the emergence and the development of the aircraft industry in Morocco. He participated actively in the construction of Royal Air Maroc, in its fleet modernization and in its international development in support of the social and economic development of the country. He is Chairman or board member of several companies in the aircraft, international hotel and solar industries. He is also a member of strategic advisory councils of universities and the President of IMA. He is qualified in Engineering from INPG.



**BENKHADRA,
Amina**

Civil Engineer of Mines from the National Superior School of Mines of Nancy in 1987 and Doctor Engineer in mine sciences and techniques (ENSM Paris), Mrs. Benkhadra has been General Director of the National Office of Hydrocarbons and Mines since 2003. She was Minister in charge of Energy, Mines, Water and Environment (2007 – 2012) and Secretary of State responsible for the mining sector development (1997 – 1998). She also had management trainings at the University of Columbia in the year 1990.



**BEKELE-
THOMAS,
Nardos**

Resident Coordinator of the United Nations (UN) in South Africa, she was previously Senior Director of the Office of the Secretary-General. She also served as UN Resident Coordinator and UNDP Resident Representative in the Republic of Kenya and in the Republic of Benin. She specializes in the promotion of human development, anchored on the principles of economic, social and political rights for all. She holds a Master's Degree and a Ph.D. Candidate Certificate in Economic Development, Monetary Economics and Econometrics from New York University (NYU).



**BELARBI,
Larbi**

Former CEO of SOMACA



**BENMESSAOUD,
Yasmina**

State Engineer in Telecommunications from the Polytechnic University of Madrid and an MBA graduate from the National School of Ponts et Chaussées Paris, Yasmina Bemessaoud manages the Market Intelligence and Strategic Studies Department of Masen. She is in charge of the strategic planning of the company and the development of strategic and market studies necessary for the development of Masen's activities. She spent the first part of her career in Spain as Chair of Regulation at the Polytechnic University of Madrid, Telefónica, Ernst & Young, before joining the National Agency of Regulation Telecommunications in Morocco, then Masen, in 2013.



**BENSALAH
ALAOU,
Assia**

Ambassador-at-large of His Majesty the King of Morocco. Vice President of the Association of Moroccan-Japanese Friendship (AMJ). She serves on a number of boards of trustees of international organizations and think tanks, including the Institut Royal des Etudes Stratégiques (IRES) and is a Member of the Association « Leaders for Peace », Paris. She was an International Public Law professor and Co-President of the High-level Advisory Group on the Dialogue between Peoples and Cultures in the Euro-Mediterranean Area for the European Commission. She holds a master's degree in English literature, from Mohammed V university, Rabat and a PhD in Law from Paris II University.



BESNAINOU,
Pierre

Honorary Chairman of the French Judaism Foundation. He served as Chairman of the European Jewish Congress (ECJ) (2005-2007) and of the French Unified Jewish Social Fund (FSJU) (2006-2014). He also co-chaired the Unified Jewish Appeal of France (AUJF) (2006-2014). In January 2010, he took over from David de Rothschild as President of the French Judaism Foundation, position he held until 2014. He started his career first as an entrepreneur in household appliance and then in internet with LibertySurf (internet service provider). He is also a member of the Board of Governors at the Shimon Peres Center for Peace and of the Weisman Institute France.



BILLOT,
Aurélien

Head of the Commercial and development policies Unit at the General Secretariat for European Affairs. He teaches International Economics at Sciences Po Paris and is a former Deputy Secretary general of the Paris Club at the French Ministry of Economy and Finance. He also worked as Former Portfolio manager at the French government shareholding agency, as Deputy Head of Official Development Assistance and Multilateral development Institutions at the French Ministry of Finance and as project officer at the French Development Agency in Beijing. He is a graduate from Sciences Po Paris, Ecole Polytechnique, Ecole Nationale des Ponts et Chaussées and Johns Hopkins University.



BOUDCHICHE,
Bouchra

Director of American Affairs at the Ministry of Foreign Affairs and Cooperation. From 2014 to 2017, she was Director of Protocol, Head of the Division of Privileges and Immunities from December 2014 to December 2016, Head of Division in charge of the Directorate of Protocol from January 2017 to September 2017, and Head of the Divisions of Privileges and Immunities and Ceremonial from Sept 2017 to November 2017. From 2013 to 2014, she was Head of Department of the Community Institutions at the European Union Directorate. From 2009 to 2013, she held the position of Communications Advisor and Political Advisor at the Moroccan Embassy in Madrid.



BOUJRADI,
Abdelkrim

General Secretary, Interministerial Delegation for Human Rights



BILOA,
Marie-Roger

Chief Executive Director of The Africa International Media Group and its branch MRB Productions, Media Consultant and Advisor on African Affairs. She also heads the "Club Millennium" in Paris. Born in Cameroon, educated in Côte d'Ivoire, France and Austria, she graduated from the universities of Abidjan, La Sorbonne in Paris and Vienna. Ms. Bihoa is also an alumni of the Diplomatic Academy in Vienna, and of the Harvard Kennedy School of Governance. Besides being a frequent TV guest to comment current news and African politics, she has launched in January 2019 « MRB-Networks », a knowledge-based, issues and solutions-oriented TV channel focussing on Africa's development.



BITTERMANN,
Jim

CNN's senior European correspondent in Paris since 1996. Previously he was an ABC Paris correspondent and the NBC Paris and Rome correspondents. In his long tenure in France he has covered every Presidential campaign since 1981, and travelled widely throughout Europe, the Middle East and Africa on major news stories. He has reported on famines in Sudan, the Gulf War and the collapse of the Soviet Union, among others. His many journalistic honors include television Emmys and a Royal Television Society award for team coverage of the Paris terrorist attacks. He is the co-president and co-founder of the European-American Press Club.



BRAUNER,
Karl

Deputy Director-General of the WTO. His areas of responsibility include the two legal divisions dealing with the WTO's dispute settlement system (Rules and Legal Affairs), the division for administration and general services including budget and finance as well as the human resources division. Prior to joining the WTO, he held the position of Director General for external economic policy in the German Federal Ministry of Economics in Berlin. He is a lawyer by profession, with degrees from Germany and the UK (Cambridge). He started his career in the legal department of the Federal Ministry of Economics in Bonn in 1983. In 1986-87, he worked at the German Mission to the UN in New York.



BRUCE-CLARK,
Peter

Peter is Operating Partner at Social Impact Capital. He is former Head of Business Development at RCI. Prior to that, he created an early-stage AI venture capital firm and a specialist strategy and management consultancy for institutional investors, Kalytix Partners. He has led research on impact finance and strategic investment at Stanford University, collaborating with Planet Heritage and White Sand Investor Group. He actively angel invests. Peter has an MPhil in Business Administration and Finance from the Judge Business School, University of Cambridge, and a first-class honors BA in English and Critical Theory from Queen Mary, University of London.



BLANCHARD,
Olivier

Olivier Blanchard is a French macroeconomist who has spent his professional life in the U.S. He first taught at Harvard, then at MIT, where he was chairman of the economics department for 5 years. From 2008 to 2015, he was on leave as the chief economist of the IMF. He is now the Fred Bergsten Senior Fellow at the Peterson Institute in Washington. He also remains Robert M. Solow Professor of Economics emeritus at MIT. He is the author of many books and articles, including two textbooks in macroeconomics. He is a fellow and past council member of the Econometric Society, past president of the American Economic Association, and a member of the American Academy of Sciences.



BOUABID,
Othman

Former Governor, Morocco. He was Director of Cabinet of the Interior Minister, Special Advisor at the Office of the Interior Minister and administrator at the central administration of the Interior Ministry. He studied at the Institut d'Etudes Politiques in Paris and graduated from the School of Law in Rabat. He holds a PhD in Political Science from the University Paris II.



CAILLE,
André

Director of several corporations, including Junex Inc., an oil and gas exploration corporation, for which he is a Senior Strategic Advisor. He is on the Board of Directors of the National Bank of Canada. He was Chancellor of the University of Montreal, Chairman of the World Energy Council and Deputy Minister of the Environment of Quebec. He also served as President and Chief Executive Officer and Chairman of the Board of Hydro-Québec, and President and Chief Executive Officer of Gaz Métropolitain. He graduated from the University of Montreal, where he obtained a master's degree and a doctorate in physical chemistry.



CARBAJAL MORA,
Rocio

Deputy Head of Mission at the Mexican embassy in Morocco. Prior to that, she served in France, in Rome for the Vatican and in Brussels for the EU where she was in charge of political and multilateral affairs and representing Mexico in various international meetings. In Mexico, she was an advisor in the office of the vice-minister of Foreign Affairs. Before joining Foreign Service, she worked as an expert in the European Commission in Brussels and a consultant in many European think tanks and Mexican firms. She has a degree in International Relations from the National Autonomous University of Mexico and Masters in European Studies, Diplomatic Studies and Foreign Trade.



CHALMIN,
Philippe

Professor of Economic History and Director of the Master of International Affairs at Paris-Dauphine University, Founder of the Cercle Cyclope, main European research institute on raw materials markets. He was a member of the Council of Economic Advisers in the Office of the French Prime Minister. He published around forty books including the latest *Le siècle de Jules, le XXI^e siècle raconté à mon petit-fils*, Bourin 2010. He has been the President of the French Observatory on formation of food products' prices and margins since 2010. He graduated from HEC, he is "agrégé" in history and holds a doctorate in humanities.



CHAMBAS IBN,
Mohammed

Special Representative of the Secretary-General and Head of the UN Office for West Africa and the Sahel. Before joining UNOWAS, Mr. Chambas was the African Union-UN Joint Special Representative for Darfur and Head of the African Union-UN Hybrid Operation in Darfur. From 2010 to 2012, he was Secretary-General of the African, Caribbean and Pacific Group of States. He also served as President of the Economic Community of West African States (2006-2009) and Executive Secretary (2002-2005). Former Member of Parliament of Ghana, Mr. Chambas served as Deputy Foreign Secretary of Ghana in 1987 and Deputy Minister for Education in charge of Tertiary Education from 1997 to 2000.



CHEKROUNI,
Nouzha

Dr. Nouzha Chekrouni has made a longstanding career as a politician, a diplomat and a professor. She was the Kingdom of Morocco's Ambassador to Canada between 2009 and 2016. Dr. Chekrouni served as Minister for the Moroccan Community Residing Abroad, a member of Parliament, and Minister for Women and Social Issues. She holds a Bachelor Degree from the Philological Faculty at the University of Fez, a Post-Graduate Diploma and a PhD in Linguistics from Université Sorbonne Nouvelle in Paris. Dr. Chekrouni has also completed a Certificate in Ethics and International Relations at Harvard University. She is a 2016 Senior Fellow in Advanced Leadership at Harvard University.



CHERKAOUI,
Mohamed

Emeritus director of research at the National Center for Scientific Research in Paris and member of the Academia Europaea and the European Academy of Sociology. Doctor Honoris Causa of the University of Ricardo Palma in Lima, Peru. Ex-Editor of the French Journal of Sociology and member of a dozen editorial committees of international scientific journals, he leads the GEMAS Studies in Social Theory, Bardwell Press, Oxford. He wrote numerous papers and books, including *Essai sur l'islamisation* (2018). He taught in many higher education institutions such as Sciences Po and many universities: Paris IV, Paris V, Lausanne, Geneva, Casablanca, Rabat, London, Nuffield College Oxford.



CHAN,
Ronnie

Chairman of Hang Lung Group Ltd. and its subsidiary Hang Lung Properties Ltd. He founded and chairs the China Heritage Fund, is a co-founding Director of The Forbidden City Cultural Heritage Conservation Foundation, Beijing, and is former Vice President and former Advisor of the China Development Research Foundation in Beijing. He is a Fellow of the American Academy of Arts and Sciences, Chairman Emeritus of Asia Society and Chairman of its Hong Kong Center, and founding Chairman of the Centre for Asian Philanthropy and Society. He serves or has served on the governing or advisory bodies of several think tanks and universities.



CHANCEL,
Lucas

Lucas is Co-Director of the World Inequality Lab, Lecturer at Sciences Po Paris and a Senior Research Fellow at the Institute for Sustainable Development and International Relations (IDDRI). He holds a PhD in economics and is the author of *Insoutenables inégalités* (2017), was coordinator of the World Inequality Report 2018 and is one of the main contributors to the 2019 United Nations Human Development Report.



CHERKAOUI,
Mouna

Professor of Economics at the University Mohammed V, Rabat. She holds a Masters and a PHD in Economics with a specialization in international trade and finance obtained at Arizona State University. She previously served as an Advisor to the Minister of Higher Education and Scientific Research. She is a member of the Economic Research Forum and of the Arab Development Portal Strategic Advisory Board. She was invited as a teacher and researcher to many universities and conducted consultations for various organizations such as UNCTAD, UNDP and the World Bank. She also coordinated research projects related to international trade, pro-poor growth and migration.



CLEARY,
Sean

Founder and Executive Vice-Chairman of the FutureWorld Foundation and Chairman of Strategic Concepts (Pty) Ltd. Chairman of the Advisory Board of the Global Economic Symposium, Advisory Council member of Climate-KIC and IAS Köszeg; and a Director of companies, Strategic Advisor to the World Economic Forum, Faculty Member of the Parmenides Foundation, and co-author, with Thierry Malleret, of *Resilience to Risk, and Global Risks*, as well as numerous articles and chapters. He studied social sciences and law and holds a MBA from Henley Management College at Brunel University, United Kingdom.



CHARBIT,
Stéphane

Stéphane Charbit is a Managing Director in the Sovereign Advisory department of Rothschild & Co. He advises a number of governments on economic development, financial policy and debt management strategy, across Europe, Sub-Saharan Africa, the Middle East and Latin America. He is an active member of various think tanks and research initiatives related to economic and social inequality, and progressive reforms. He graduated from Harvard University, Sciences Po Paris, ESCP Europe and Paris University.



CHEGRAOUI,
Khalid

Professor of History and Political Anthropology, Institute of African Studies, Mohammed V University (UM5) and Senior Fellow at the Policy Center for the New South. Professor at Sidi Mohammed Ben Abdallah University (Fez) after earning his first doctorate in African Studies from UM5 focusing on West Sub-Saharan Africa. He also earned a Doctorate of State in African Studies, where he focused on Contemporary West Africa. He is Director of Research Group: African Politics, doctoral supervisor at UM5, Professor of African History in EGE School of Governance and Economy of Rabat, Polytechnic Mohammed VI University and Director of Africa and Middle East Center Studies, AMES Center.



COHEN-TANUGI,
Laurent

Member of the Paris and New York Bars. Founder and managing partner, Laurent Cohen-Tanugi Avocats. He served as Chairman of the French governmental task force on Europe in the global economy. He was a Senior Vice-President and General Counsel, Member of the Executive Committee of the Sanofi-Synthelabo pharmaceutical group and a Partner at Cleary, Gottlieb, Steen & Hamilton. He also served as FCPA Independent Corporate Monitor appointed by the US Department of Justice and Securities and Exchange Commission. He graduated from Harvard Law School, University Paris I, Panthéon-Sorbonne Law School, Sciences Po and ENS.



COMANESCU,
Gabriel

Mr. Comanescu established Grup Servicii Petroliere in 2004 and has served as President of the Board ever since. Mr. Comanescu has a degree in Naval Electromechanical Engineering from the "Mircea cel Batran" Naval Academy, Constanta, Romania. In 1995, he established the first oil service trading company, involved in oilfield equipment and spare parts supply. He has held executive positions in various companies activating in the oil & gas industry. Presently, he serves as President of GSP Holding, an integrated group of companies with activities in offshore drilling and construction, engineering, shipping, logistics, aviation and training.



COOPER,
Richard

Maurits C. Boas Professor of International Economics at Harvard University since 1981. Previously, he was Chairman of the National Intelligence Council (1995-1997), Chairman of the Federal Reserve Bank of Boston (1990-1992), Under-Secretary of State for Economic Affairs (1977-1981), Deputy Assistant Secretary of State for International Monetary Affairs (1965-1966), U.S. Department of State. He received an A.B. from Oberlin College, a M.Sc (Econ) from London School of Economics and Political Science, and a Ph.D. from Harvard University.



COULIBALY,
Amadou Gon

Prime Minister, Minister of State Budget, Head of the government of the Republic of Côte d'Ivoire. Previously, he served as Secretary General of the Presidency, Minister of State, Minister of Agriculture (2003-2005), then Minister of Agriculture (2006-2010). Director of Economic and Financial Studies at the Direction du Contrôle des Grands Travaux (DCGTX) and Deputy Director General (1994-1995). He was mayor of Korhogo from 2001 to 2018. In January 2019, he has been appointed Chairman of the Management Board of the "Houphouëtistes Rally for Democracy and Peace" (RHDP) since January 2019.



DEBROUWERE,
Sebastiaan

Global Business Development Manager at Circ, a Berlin-based micro-mobility startup that changes how people move around cities by developing smart, fun and environmentally-friendly mobility devices. Formerly at McKinsey & Company in Brussels, Belgium and President of the King's College London Students' Union (2013-2015). He was also President of King's College London Think Tank, a non-profit activism group, now the largest student-led policy institute in Europe (2012-2013). He graduated from King's College London, University of London and he has completed a master's degree in Business Administration at Vlerick Business School (2015-2016).



DEQUIUEC,
Jaouad

Director of Cooperation, Studies and Sectoral Coordination, Ministry in charge of Moroccans living abroad (MRE)



COZON,
Stanislas

Executive Vice President, Capgemini. He has been Managing director in charge of global industry sectors within Capgemini (consumer products, retail, utilities, tax and welfare, public security, telecommunications, financial services and manufacturing). The transformation of corporations and governments is at the heart of this role. He started his career at the 'Inspection Generale des Finances' (French Treasury) and joined Capgemini in 1989. He holds a diploma of the Institut d'Etudes Politiques de Paris and of the Ecole Nationale d'Administration.



DAIANU,
Daniel

Professor of economics, The School of Political and Administrative Studies in Bucharest and Member of the Romanian Academy; Chairman of the Romanian Fiscal Council; former member of the Board of the Central Bank of Romania. First Vice President of the Romanian Financial Supervision Authority (2013-2014). He served as a member of the European Parliament and co-authored the EP report on the reform of the regulation and supervision of financial markets. He was also Finance Minister of Romania, Chairman of the Supervisory Board of Banca Comercială Română, Chief Economist of the National Bank of Romania. His last volume is *Emerging Europe and The Great Recession* (UK, 2018).



DERVIS,
Kemal

Senior Fellow in the Global Economy and Development Program at the Brookings Institution and Senior Advisor at Sabanci University. He was Minister of Economic Affairs of Turkey. He also served as Head of the United Nations Development Program, member of the Turkish Parliament, Vice President of the World Bank, and member of the Convention on the Future of Europe. He earned his Bachelor and Master's degrees from the London School of Economics, and his PhD in economics from Princeton University.



DESFILIS,
José

Partner, Desfilis. He is the Senior Partner of the firm that he joined in 1986 and became its managing partner in 1990. He can handle complex operations involving finance and taxation. He has a strong expertise in governance issues as well as business succession. He holds a Master's Degree in Corporate Law (Institut du Droit des Affaires, University of Paris II - Assas) and a Master's Degree from the Institut d'Economie Appliquée in Paris.



DASSAS,
Pierre

Chairman of The House of the Rising Stars Foundation (Geneva, Switzerland), Chairman of the European Leadership Network (Diplomacy & Defense issues, USA - Europe - Middle East). He is also Chairman of the Africa Alive Foundation (Geneva, Switzerland) and a board member of the Hudson Institute (Washington, D.C., USA) and of the Actigenomics Foundation (Geneva, Switzerland). He is currently Dassas & Co.'s Chairman (Paris, France) and Chief Creative Officer of the Paris, New York and Moscow companies. He was previously Marketing Manager for Colgate Palmolive in New York and Paris. He graduated from both Economic Sciences College and Paris Trade and Industry Chamber.



DAVID,
Dominique

Advisor to the Executive Chairman, Ifri, Editor of *Politique étrangère* and co-director of the annual report *Ramses*. He is also President of the Austro-French Centre for Rapprochement in Europe. Former Executive Vice-President of Ifri. Previously, he was in charge of the Security Studies department at Ifri. Before joining Ifri, he was Deputy Director of the Institut français de polyméologie, and then Secretary General of the Fondation pour les études de défense nationale. He also taught at the Military School of Saint-Cyr, at the Paris I University and at Sciences Po. His studies and publications deal with strategic issues, particularly with French strategy and European issues.



DESOUCHES,
Christine

Honorary lecturer at the Université de Paris I, expert-consultant to international organizations and member of the Strategic Advisory Board of Ifri. She is a specialist in democratisation, crisis and conflict resolution, transition and peace-building processes, especially in Africa. She held various positions in the Organisation internationale de la Francophonie, such as chief of staff, delegate for peace, democracy and human rights, and special advisor for political and diplomatic affairs to the Secretary-General. She holds a Ph.D. in political science and is a member of the Académie des Sciences d'Outre Mer and an Officer of the Legion of Honor.



DONG,
Manyuan

Vice President, China Institute of International Studies (CIIS). He is a senior research fellow specialized in Middle East studies and ethnic issues. He was First Secretary and Director of the Political Affairs Office of the Chinese Embassy in Turkey (1999-2002). He has been Director for Developing Countries Studies, Director for EU Studies, Director for International Strategic Studies at CIIS and Editor-in-chief of the CIIS Journal, International Studies. He graduated from the Inner Mongolia Normal University, Huanghe University and Peking University.



DOSSOU,
Robert

Former professor at the University of Paris I and at the University of Abomey-Calavi, honorary dean of the Faculty of Law and Political Sciences of the UAC, lawyer at the Paris Bar and currently practicing at the Bar of Benin, former Chairman of the Bar, Mr. Dossou was a Member of Parliament, Minister of Planning and then Minister for Foreign Affairs. Former President of the Constitutional Court, expert consultant, he still carries out various missions for international organizations: UN, AU, ECOWAS, OIF, etc. President of the National Preparatory Committee of the National Conference of Benin, he is the author of several publications on democracy, human rights and the democratic transition.



DOUKKALI,
Mohammed
Rachid

Vice Dean of the Mohammed VI Polytechnic University and Senior Fellow at the Policy Center for the New South. He is President of the Moroccan Association of Agricultural Economics and associate member of the General Council of Agricultural Development of Morocco. Prof. Doukkali performed several consultancies with the Ministry of Agriculture of Morocco, and national and international organizations (World Bank, FAO, UNDP) and several Mediterranean and African countries. Prof. Doukkali collaborates with several national research institutions, such as INRA-Morocco, and with international research institutions, such as CIHEAM, CIRAD, CEMAFREF, IFPRI and ICARDA.



EL AYNAOUI,
Karim

Dean of the Faculty of Economics and Social Sciences of the Mohammed VI Polytechnic University and President of the Policy Center for the New South. Karim El Aynaoui also serves as advisor to the CEO and Chairman of OCP Group. He has published papers, books and articles in scientific journals on macroeconomic issues in developing countries. He is a board member of the OCP Foundation, a member of the Strategic Advisory Board of Ifri and a member of the COP22 Scientific Committee. He also participates in the Malabo-Montpellier Panel. Karim El Aynaoui holds a PhD in economics from the University of Bordeaux, where he taught for three years courses in statistics and economics.



EL BACHA,
Farid

Dean of the Faculty of Law, Rabat-Agdal. He was a counselor for the General Secretariat of the National Council of Youth and the Future. He is the founder and president of the Moroccan Center for Legal Studies, as well as the founder of the Moroccan Legal Institute. Executive Chairman of the Center for Studies and Research in Hebrew Law in Morocco, he wrote numerous articles on business law. President-delegate of the Ribat Al Fath Association for sustainable development, Prof. El Bacha ensures the preparation of national and international scientific meetings, including the annual conference on Morocco-Europe relations in partnership with the Konrad Adenauer Foundation.



DROUIN,
François

President of ETI FINANCE, GAGEO and IFIMM. Former chairman of the Board for the Autoroutes et Tunnel du Mont Blanc and of Société Française du Tunnel Routier du Fréjus, former Vice President of the French Public Investment Bank. Former CEO of OSEO, French Agency for Innovation and SMEs financing. Former Engineer at the Directorate of Navigation of the Nord-Pas-de-Calais Region, Managing Director of the Caisse de Dépôts for the Normandie Region and the Bourgogne Region, Chairman of the Board for the Caisses d'Épargne in the Midi-Pyrenees and for the Crédit Foncier de France. He holds a degree from the Ecole Polytechnique and from the ENPC (corps des Ponts).



DUCKA,
Dorian

Former Deputy Minister of Energy and Industry of Albania. He has served as External Advisor on Investments to Prime Minister of Albania since 2016. Previously, he was Director of the European Integration and International Projects at the Ministry of the Economy, Trade, and Energy of Albania. He was also Director of Project Management Unit for the TAP Trans Adriatic Pipeline. He has founded and been involved in several Albanian and international non-governmental organizations such as the Albanian Free Forum, IDEA Institute. He graduated from the Eastern Mediterranean University in Famagusta, Cyprus. He pursued postgraduate studies at Kings College London.



EL HOUDAIGUI,
Rachid

Professor of International Relations at Abdelmalek Essaadi University, Tangier's Law Faculty and Senior Fellow at the Policy Center for the New South. He is also professor at Royal College of Advanced Military Studies (Kenitra) and professor invited at Cergy-Pontoise University (Paris), Cadix University (Spain) and at La Sagesse University (Beirut, Lebanon). He wrote numerous books and articles dealing with International relations and geopolitics: the Mediterranean, North Africa and the Arab world. He is co-director of the Moroccan-Spanish review "Peace and International Security" and in charge of the Observatory of Mediterranean Studies (Abdelmalek Essaadi University).



EL-KHOURY,
Golda

Director of UNESCO Cluster Office in Rabat and UNESCO Representative for the Maghreb, Golda El Khoury joined UNESCO in 2009 as Chief of Section Youth and Sport. In 2012, she was appointed Chief of section of social inclusion. From 2002 to 2008, she was UNICEF's major Regional Councilor for Youth in the Middle East and North Africa regions. Before that, she was Director of the NGO Save the Children in Iraq, Egypt, Jordan and Indonesia. Ms El-Khoury holds a licentiate in philosophy from the Lebanese University as well as a Master's degree in Gender and Development from the Institute of Development Studies from the University of Sussex.



DURAND,
Hermine

Head of division at the French Nuclear Safety Authority, she is in charge of the regulation of nuclear safety and radiation protection in South-Western France. She previously worked for Veolia Australia as a business developer (2015) and for EDF as a nuclear maintenance supervisor (2014). She is a graduate of Ecole normale supérieure and Paris Institute of Political Studies, and an engineer of the French Corps des Mines.



EIZENSTAT,
Stuart

Senior Counsel and co-head of International trade and finance Covington & Burling LLP. He has held key senior positions, including chief White House domestic policy advisor to President Carter, US Ambassador to the EU, Under Secretary of Commerce for International Trade, Under Secretary of State for Economic, Business and Agricultural Affairs, and Deputy Secretary of the Treasury in the Clinton Administration. His articles appear in The New York Times, Financial Times, International Herald Tribune, Washington Post, and Foreign Affairs magazine. He graduated from the University of North Carolina, Chapel Hill and from Harvard Law School.



EL MAHJOUBI,
Nadia

Nadia El Mahjoubi is a diplomat and First Secretary of Foreign Affairs, seconded to The Royal Cabinet as collaborator of the Counsellor of His Majesty The King Mohammed VI, Mr. Andre Azoulay. Prior to that, Nadia El Mahjoubi was advisor of the chargé de mission Minister Youssef Amrani, at The Royal Cabinet. She was advisor in charge of Africa at the office of the Secretary General of the Minister of Foreign Affairs and Cooperation of Morocco and desk officer at the African Département for political affairs in charge of West and Central Africa. She has a degree in « Public Policies Management » from the University of Mohammed V in Rabat and from the Moroccan Academy of Diplomatic Studies.



EMILSSON,
Peje

Founder and Executive Chairman of Kreab, Stockholm. He is majority owner of Kreab, Kunskapsskolan Education, Demoskop and Silver Life. He was Chef de Cabinet of ICC, the world business organization. He has a BA from the University of Stockholm and is a graduate of the Owner/President Management Program from Harvard Business School. Member of the Royal Swedish Academy of Engineering Sciences, IVA, and Chairman of the Stockholm Chamber of Commerce (2010-2014). Board member of the Nobel Museum in Stockholm since 2011. Recipient of the King of Sweden's Medal of the Twelfth Dimension in Blue Ribbon for achievements as business leader and entrepreneur.



ERLANGER,
Steven

Chief Diplomatic Correspondent, Europe, for The New York Times, based in Brussels. Former London, Paris and Berlin bureau chief of The New York Times. He has served in numerous postings for The Times in Jerusalem, Prague, Washington, Moscow, Bangkok and New York where he served as Culture Editor. He also worked for The Boston Globe as European correspondent, based in London. He was a Teaching Fellow at Harvard University. He shared in a Pulitzer Prize for Explanatory Reporting for a series on Al Qaeda and global terrorism in 2002 and for International Reporting on Russia in 2017. He received an A.B. degree from Harvard College and studied Russian at St. Antony's College, Oxford.



EYL-MAZZEGA,
Marc-Antoine

Director, Ifri's Centre for Energy since 2017. Prior to joining IFRI, he spent six years at the International Energy Agency (IEA), notably as Russia & Sub-Saharan Africa Programme Manager where he conducted oil and gas market analyses and was responsible for institutional relations with these countries and regions. He also held various other positions, such as at the Robert Schuman Foundation, where he was in charge of a Ukraine observatory. A French and German national, he holds a Ph.D. from Sciences Po Paris in international relations.



GADIO,
Cheikh Tidiane

President of the Institute for Pan-African Strategies, Peace-Security-Governance (IPS) since 2012. He is also President of the Citizens Pan-African Movement, former OIC Special Envoy to Central African Republic, OIC Secretary General former Special Representative for Africa. He was Senior Minister and Minister of Foreign Affairs of the Republic of Senegal. Former President of the "Dakar International Forum on Peace and Security in Africa", he is currently a Member of the National Assembly and holds a DEA from Paris Sorbonne V and a PhD in communication & International Development from The Ohio State University.



GALLAGHER,
Brian

President and Chief Executive Officer of United Way Worldwide, the world's largest privately-funded nonprofit. Under Gallagher's leadership, United Way is a global leader in community change, an approach that brings people together to create more opportunities for all. In 2002, Gallagher became president and CEO of United Way of America, which merged with United Way International to form United Way Worldwide in 2009. Supported by nearly 3 million volunteers and 9 million donors, United Way fights for the health, education and financial stability of people in nearly 1,800 communities worldwide.



FABIUS,
Laurent

Laurent Fabius is a former student of the Ecole Normale Supérieure in Paris, holder of an Agrégation higher degree in French Language and Literature and a former student of ENA. Member of the Conseil d'Etat, he occupied several governmental positions in France: Minister for the Budget, Minister of Industry and Research, Prime Minister, Minister for the Economy, Finance and Industry, Minister of Foreign Affairs and International Development. He was also Member of Parliament, and served twice as President of the French National Assembly. In 2015, he was President of the COP 21. In February 2016, he was appointed President of the Constitutional Council of the French Republic.



FELBERMAYR,
Gabriel

President of the Kiel Institute for the World Economy since March 2019. After working as an Associate Consultant with McKinsey & Co, Vienna, he held various teaching positions at the University of Tübingen and at the University of Hohenheim (Stuttgart). From 2010 to 2019, he led the Ifo Center for International Economics at the University of Munich. His research and advisory activities focus on questions of economic global governance, European economic integration, and German economic policy. He has published a large number of papers in international scientific journals, policy briefs, and newspapers. He holds a PhD in Economics from the European University Institute, Florence, Italy.



GASCON,
Lorenzo

Academician of the Royal Academy of Economic and Financial Sciences of Spain, of the Royal European Academy of Doctors and Academician and Vice-President Principal of the Academy of European Culture. He is Honorary President of the European League of Economic Cooperation and board Member of the Fondation Jean Monnet pour l'Europe. He is also WAAS Fellow. He was Chairman, President and CEO of several companies, including Tuneles y Autopistas de Barcelona S.A. and the Banco de Expansion Industrial. He holds a Ph.D and graduated from the Senior Management Program of IESE Business School. Doctor Honoris Causa of the Universities of Michoacan and Lishui.



GHORFI,
Thami

Dean of ESCA Ecole de Management, Casablanca, Morocco, he teaches communication strategy and change management. Advisor to several organizations, he also edited and authored several books. In 2011, Thami Ghorfi was appointed as an expert member of the Economic, Social and Environmental Council. He is Vice President of the AL AMANA foundation and a member of the board of the Development and Solidarity Council, the Amadeus Institute and the Academic Advisory Board of GBSN. He chairs the AACSB MENA Advisory Council and is part of International Academic Member of the EDAF Committee of the EFMD. He graduated from ISG-Paris and ESSEC Business School.



FOUCHER,
Michel

Chair of applied Geopolitics at College of World Studies (FMSH) since 2013. He is among others Senior Advisor to the Compagnie Jacques Coeur (since 2013). He was French Ambassador to Latvia (2002-2006), after having served as an Advisor to the French Foreign Minister (1997-2002), Special Envoy to the Balkans and the Caucasus (1999). He also served as Director of the policy planning staff of the French Foreign Ministry (1999-2002). From 2010 to 2013, he was Director of Studies and Research, Institute of Higher National Defence Studies (IHEDN).



FRIEDEN,
Jeffry

Professor of Government at Harvard University. He specializes in the politics of international economic relations. He is the author of Currency Politics: The Political Economy of Exchange Rate Policy (2015), and the co-author (with Menzie Chinn) of Lost Decades: The Making of America's Debt Crisis and the Long Recovery (2012). He is also the author of Global Capitalism: Its Fall and Rise in the Twentieth Century (2006), of Banking on the World: The Politics of American International Finance (1987), of Debt, Development, and Democracy: Modern Political Economy and Latin America, 1965-1985 (1991), and is the co-author or co-editor of over a dozen other books on related topics.



GERGORIN,
Jean-Louis

Member emeritus of the French Conseil d'Etat, owner of JLG Strategy, an aerospace and defense consultancy company, and senior lecturer at Sciences-Po Paris. He has held numerous executive positions such as Executive Vice-President and member of the Executive Committee of Airbus, and Director of Policy Planning of the French Foreign Ministry. He graduated from the Ecole Polytechnique and Ecole Nationale d'Administration. He is a former Trustee and member of the Council of the IISS. He is a co-founder and Steering Committee member of the French American Cybersecurity Conference and a co-author with Léo Isaac-Dognin of Cyber. La guerre permanente (November 2018).



GERMAY,
Nicolas (de)

Vice chairman of the WPC. He manages the organization of the annual conference since its first edition in 2008. He is also chairman and founder of Alandia, a restructuring advisory firm which helped various States or Sovereign funds to regain control over their industrial investments (Middle East, Africa and West Asia). Former Vice chairman of the Franco Indian chamber of commerce, he was more especially in charge of agricultural investments. He seats, or seated, at several Advisory Boards such as British Telecom or PWC. He published a book on globalization in June 2010: Mondialisation, un autre regard and one on restructuring issues in France (2015).



GHITA,
Cosmin

CEO of Nuclearelectrica since 2017 and a non-executive director of Amromco BV since 2018. He has worked for the Romanian Government as advisor to the Prime Minister on energy market and security of supply. Previously, he was a Partner within Amerocap, working on energy deals in CEE, and assisted Chevron in Washington DC and Bucharest in promoting its CEE natural gas from shale exploration campaign. He has a major in political economy and an international education experience shared between Romania, the USA and Russia. He is also the co-founder of Aspire Academy, a leadership and business summer program led by Harvard and Ivy League Professors in Romania.



GIRARD,
Renaud

Senior reporter and war correspondent at Le Figaro. He has covered major worldwide political crises and armed conflicts for the past 30 years. Expert on geopolitics, he publishes every Tuesday his international column in Le Figaro. He has written several books on the Middle East and the big diplomatic issues of the West. He regularly takes part in international conferences. He is also a Professor at the Institut d'études politiques de Paris and a member of the editorial board of the Revue des deux Mondes. In 2014, he was awarded the grand prix de la presse internationale by the foreign correspondents in Paris. He graduated from the Ecole normale supérieure and ENA.



GUIGOU,
Elisabeth

President of the Anna Lindh Euro-Mediterranean Foundation for the Dialogue Between Cultures since 2015. Former Minister, former Member of the French Parliament and President of the Commission of Foreign Affairs at the Assemblée nationale. She began at the Ministry of Finance and then became advisor to President François Mitterrand. She was Deputy Minister for European Affairs, member of the European Parliament, Minister of Justice and Keeper of the Seals, and Minister of Employment and Solidarity. She founded and co-chairs the Association Europarténaires. She is a board member of Notre Europe. She graduated from the University of Montpellier, France. She studied at ENA.



HALALAI,
Traian

President of Banca de Import Export a Romaniei – EximBank SA since 2012. He has a wide experience in banking as Deputy General Manager and Board Member of Romanian Bank SA (part of National Bank of Greece Group) and previously as Chief Financial Officer of ING Bank in Romania. He was also part of the team that, in 1998, established ING Securities in Romania. In 2014, he led the team that established the Romanian Association of Exporters (AREX). He holds a MBA degree from the Doctoral School for Finance & Banking (DOFIN) affiliated to the Academy of Economic Studies Bucharest and he attended a specialized fellow training at Erasmus University in Rotterdam, the Netherlands.



GIUSTINIANI,
Alvisé

VP Illicit Trade Prevention, Philip Morris international (PMI) since 2015. Prior to his current role, Mr. Giustiniani was Area Vice President in Philip Morris Asia, based in Hong Kong. In 2016, he launched PMI IMPACT, a first of its kind \$100 million global initiative funding public, private and NGO projects aimed at tackling illegal trade and related crimes, such as corruption, money laundering, and organized crime. He holds an MBA from INSEAD in France and has a degree in civil engineering from the University of Padua, Italy.



GOMART,
Thomas

Director of Ifri. Former Vice President for Strategic Development at Ifri (2010-2015). He was its Russia/Nis center director (2004-2013), and the co-director of the Russie.Nei.Visions electronic collection. He researches on security, digital, and energy issues. He was a Lavoisier Fellow at MGIMO (Moscow State Institute for International Relations), Associate Fellow at the European Institute for Security Studies, and Marie Curie Fellow at the Department of War Studies, King's College. Gomart is PhD in History (Paris I Panthéon-Sorbonne) and EMBA (HEC). Among his latest publications: L'affolement du monde - 10 enjeux géopolitiques, Editions Tallandier, 2019.



HALFERTY-
HARDY,
Kerry

Lecturer and consultant. Her varied career has spanned the public, private, and non-profit sectors in Europe and the Americas, with a particular emphasis on the policy and healthcare fields. She created and lectured in a course in nonprofits and civil society and lectures on innovation, entrepreneurship and the policies and conditions that help promote them. Both as a consultant and as a board member, she has advised companies and international NGOs. She is a fellow at HITLAB (the Healthcare Innovation Technology Lab). She holds a BA in German studies and an MS in Management.



HARLE,
Emmanuel

Founding Partner of Industries et Finances Partenaires and PracSys. After beginning his career in strategic and organizational consulting (Sora/IDHR), Emmanuel Harlé joined the SAT/Sagem/CSEE group to launch a new subsidiary in the telecoms business. In 1980, as CFO of Mors, he took part in the company's turnaround and later oversaw a large-scale acquisitions project. He then joined the Indosuez investment banking department at Suez group before becoming Investment Director for Astorg. In 1988, after successfully taking part in a second business turnaround, he has set up the France Capital Development Fund specialized in majority buyouts and build-up transactions.



GRUFFAT,
Jean-Claude

Managing Director Galileo Global Securities LLC New York since 2014. He is also Director of United Way Worldwide since May 2014. Former Managing Director Citigroup New York. He was Citi Country Officer for France, Executive Vice President and Management Board member of Banque Indosuez, Chairman Asia Pacific of Credit Agricole Indosuez. He is a Governor of the American Hospital of Paris, President of the American Hospital of Paris Foundation and Chairman of the DC based Competitive Enterprise Institute. He holds a PhD in public law and a master in political science from the University of Lyon, France. He attended the Stanford Executive Program, GSB, Stanford University, CA.



GUERIN,
Gilles

Managing Director, Banque Bordier & Cie, Geneva. Former Managing Partner, EFG Bank, Geneva. Area of expertise: private asset management. Member of the Board and Treasurer of the WPC Foundation. He previously worked as a money market dealer at the Al Saudi bank in Paris, then as treasurer for Europe at the National Bank of Abu Dhabi in Paris. He received a degree in economics from the University of Neuchâtel and an advanced management degree from the École des Cadres de Lausanne.



HAYAT,
Nezha

Chairperson and CEO of AMMC. She started her career working for Banco Atlantico and then Société Générale Marocaine de Banques. She was President of the Association of stockbrokers in Morocco and was nominated Global Leader for tomorrow by the World Economic Forum in Davos. She was awarded by the G8 in 2013. She also co-founded the Moroccan chapter of Women Corporate Directors – CFA Maroc. She was a member of the CGEM Board of Directors and the British Chamber of Commerce for Morocco. She was Vice-Chair of the Africa and Middle East Committee within the International Organization of Financial Market Regulators. She graduated from ESSEC Paris.



HECKER,
Marc

Director of publications at the French Institute of International Relations (Ifri) and editor-in-chief of Politique étrangère. He holds a PhD in political science from University Paris I Panthéon-Sorbonne and teaches a course entitled "Terrorism and asymmetrical warfare" at Sciences Po. He published several books including Intifada française ? (Ellipses, 2012) and War 2.0: Irregular Warfare in the Information Age (Praeger, 2009 with Thomas Rid; translated in Chinese in 2011). His articles appeared in major journals (Policy Review, Internationale Politik, Commentaire, Etudes, etc.).



HIE,
Henri

Professor Aviation Management, Hong Kong Polytechnic University. Former Vice President, Strategy & Partnerships in China, Air France. Before joining Air France, he worked at Bossard Consultants. He has been working at Air France since 1979, where he has held various positions, including in the Operational Research – IT Division. He was in charge of the Planning and Development Division and of recovery and restructuring projects for the Group. He also served as Vice President of Routes for Air France Caribbean & Indian Ocean, Asia & Pacific, and Americas. He graduated from the Ecole Centrale.



HOAGLAND,
Jim

Contributing Editor to The Washington Post since January 2010, after serving two decades as Associate Editor and Chief Foreign Correspondent. He has served in a variety of reporting, editing, and opinion-forming roles since joining the newspaper in 1966. He was awarded two Pulitzer prizes and other journalism honors. He began his journalism career as a reporter with the Rock Hill Evening Herald in 1960 while still in college. He is the author of a book, South Africa: Civilizations in Conflict, published (1972). He graduated with an A.B. in Journalism from the University of South Carolina and he has done graduate work at the University of Aix-en-Provence and Columbia University.



JAÏDI,
Larabi

Senior Fellow at the Policy Center for the New South and former Professor at the Mohammed V University in Rabat. He is a founding member of the Centre Marocain de Conjoncture and of the Groupement d'Etudes et de Recherches sur la Méditerranée. He is a member of the Research Group within the Euro-Mediterranean Universities Networks. He acted as Advisor to the Prime Minister and to the Minister of Economy and Finance. He acts as independent expert to the Moroccan Competition Council and the Moroccan Authority for the fight against Corruption. He wrote various publications about economic and social development and international economic relations.



JANSEN,
Sabine

Professor in International Relations at the Conservatoire national des arts et métiers, Paris, and Research Fellow at the Laboratoire interdisciplinaire de recherches en sciences de l'action, Paris. She is Vice President of the Committee for Parliamentary and Political History and Delegated President of the Society for the History of the 5th Republic. She is currently working on decision-making and expertise in the field of international relations, with special attention to the history and role of the think tanks in diplomatic affairs. She graduated and received her Ph.D. in modern history from Sciences Po. She holds the Agrégation d'histoire.



HORII,
Akinari

Special Advisor and member of the Board of Directors of the Canon Institute for Global Studies, a research think tank in Tokyo, and non-executive member of the Audit & Supervisory Board of Tokio Marine Holdings. He is also a member of several non-profit entities, e.g. Japan Association of Corporate Executives; Advisory Council of Japan International Cooperation Agency; the Trilateral Commission; the United States-Japan Foundation's Board of Trustees. He was a central banker until he stepped down as Assistant Governor of the Bank of Japan in 2010. He holds a MBA from the Wharton School (University of Pennsylvania) and a BA in Economics from the University of Tokyo.



HUR,
Kyung-Wook

Senior Advisor to Bae, Kim & Lee LLC and President of Korean Brettonwoods club. He is also Board member of Samsung Life Insurance and GS Shareholding Company. He served as Ambassador of Korea to the OECD. He also held the position of Vice Minister for the Ministry of Strategy and Finance, Secretary to the President for National Agenda, Senior Economist for the IMF. He holds a MBA from the Stanford Graduate School of Business and graduated from the Department of Business Administration, Seoul National University.



JOFFE,
Josef

Publisher-editor of the German weekly Die Zeit. Previously he was columnist and editorial page editor of Süddeutsche Zeitung (1985-2000). He is a regular contributor to the op-ed pages of Wall Street Journal, New York Times, Washington Post; Time and Newsweek. In 2007, he was appointed Senior Fellow of Stanford's Freeman Spogli Institute for International Studies. He is a visiting professor of political science at Stanford since 2004. His most recent book is The Myth of America's Decline, published by WW Norton, NY. He obtained his Ph.D. from Harvard.



JUILLET,
Alain

Alain Juillet is President of the Académie de l'intelligence économique and Tackling against illicit trade Association, as well as Senior Advisor of Orrick Huttington Sutcliffe law firm. He served as Head of Corporate Development of Pernod Ricard, and CEO of french and european agri-food companies, ending as CEO of Marks & Spencer France. He has also been Intelligence Director for the French General Directorate for External Security of the French Ministry of Defense and Senior Official in charge of economic intelligence to the Prime Minister's office. He is also professor in several schools and universities in competitive intelligence, crisis management, security and geo-economic.



IBRAHIM,
Achraf

Ambassador of the Republic of Egypt in Morocco. Deputy Chief of Mission at the Egyptian Embassy in Kenya, he moved to Warsaw and was Deputy Head of Mission at the Egyptian Embassy before becoming Deputy Permanent Representative of Egypt to the Arab League. Ambassador in the Democratic Republic of Congo, he then became Deputy Minister of Foreign Affairs for International Economic Affairs. Achraf Ibrahim is a Master's Graduate in Economy and Political Science from the University of Cairo, a graduate of the International Institute of Public Administration in Paris and has an In-Depth Degree in International Trade from Paris 1 Panthéon-Sorbonne University.



ITOH,
Motoshige

Motoshige Itoh is Emeritus Professor of University of Tokyo and Professor of Gakushuin University. He was the dean of the graduate school before. He has been in various position advising prime minister as well as various ministers in Japan. He received BA of Economics from the University of Tokyo in 1974 and Ph.D of Economics from the University of Rochester in 1979. He published various papers in international leading journals such as Journal of Political Economy, Quarterly Journal of Economics, Review of Economic Studies, and Journal of Economic Theory, and published more than 40 books on various aspects of policy issues in Japan.



KABBAJ,
Mohammed

Chancellor of Euro-Mediterranean university of Fès and member of the Hassan II Academy of Science and Technology. He was Advisor to His Majesty the King Mohammed VI. He served as Minister of Finance and Foreign Investment. He was also President of the Development Committee of the IMF and the Work Bank and Minister of Public Works, Vocational and Professional Training. He was also governor of Casablanca region, member of Moroccan parliament and he founded the world Sacred Music Festival in Fez. He graduated from the Ecole Polytechnique in Paris, and the National School of Civil Engineering; he has a master of advanced studies in Econometry, Sorbonne University, Paris.



KADIRI,
Laaziz

Chairman Economic Diplomacy Commission, South Africa and South/South Africa, CGEM. After studying finance, Laaziz Kadiri began her career in entrepreneurship and consulting in Morocco, the Middle East and Africa. He then founded LK invest and collaborated with many African states in the implementation of structuring projects. He chairs the Economic Diplomacy Commission, South Africa and South/South Africa within the EMGC.



KAGAME,
Paul

President of the Republic of Rwanda. He recently served as the Chairperson of the African Union and is the current Chairman of the East African Community. He has also led the institutional reform of the AU since 2016. Beginning in 1990, as commander of the forces of the Rwandan Patriotic Front, he led the struggle to liberate Rwanda. The RPF halted the Genocide against the Tutsi in 1994. The hallmarks of President Kagame's administration are peace and reconciliation, women's empowerment, promotion of investment and entrepreneurship, and access to information technology, a cause he also champions as Co-Chair of the Broadband Commission for Sustainable Development.



KAISER,
Karl

Senior Associate, Project on Europe and the Transatlantic Relationship, Belfer Center for Science and International Affairs; Adjunct Professor emeritus, Harvard Kennedy School. He was a Director of the German Council on Foreign Relations, Bonn/Berlin and an advisor to Chancellors Brandt and Schmidt. He taught at the Universities of Bonn, Johns Hopkins (Bologna), Saarbruecken, Cologne, the Hebrew University, and Harvard University. He holds a Ph.D. from Cologne University and an honorary doctorate of the Russian Academy of Sciences. He was educated at the Universities of Cologne, Grenoble and Oxford.



KERGUIZIAU DE
KERVASDOUÉ,
Jean (de)

Emeritus Professor of Economy and Health Management at the Conservatoire National des Arts et Métiers and founder of the Pasteur/CNAM School of Public Health, member of the French Academy of Engineering, member of the strategic board of "Médecins du monde" Foundation. Former Consultant to the OECD, Visiting Professor at Yale University, Under Secretary at the Ministry of Health in charge of French hospitals and Advisor to the Prime Minister. He holds a Master in Agronomy from the Institut national agronomique Paris-Grignon, a MBA and a PhD in Socioeconomics from Cornell University.



KIM,
Hong Kyun

Former Special Representative for Korean Peninsula Peace and Security Issues and Head of Delegation to Six Party Talks of the Republic of Korea (ROK). Prior to this position, Ambassador Kim was the Deputy Minister for Political Affairs at the ROK Ministry of Foreign Affairs. Previously he was Secretary to the President for Policy Coordination and Deputy Secretary-General of the NSC Secretariat, in the Office of National Security. Ambassador Kim is a graduate of the University of Virginia where he completed an M.A. in Foreign Affairs, and Seoul National University where he completed a B.A. in English Language and Literature.



KAMHAWI,
Labib

Chairman and CEO of several firms, including CESSCO, Chemical Supplies & Services Co. and Delta Energy Services Co. He was Vice-President of Arab Organization for Human Rights in Jordan and Professor of Political Science at Jordan University. He is also Spokesman and Member of the Executive Board, National Reform Front, Jordan. He is a member of the Board of Trustees of the Arab Forum and of the Ebal Organisation. He earned his PhD in Political Science from the University of London.



KARAKULLUKCU,
Memduh

Vice-Chairman and Founding President of the Global Relations Forum in Istanbul. Previously, Memduh Karakullukcu advised Istanbul Technical University's President and served as the Founding Managing Director of ITU ARI Science Park. Earlier in his career, he worked as a specialist in structured finance in London and Istanbul. He studied electrical engineering and economy (BS) at MIT, finance (MSc) at the LSE and law (JD) at Columbia University. He is a regular commentator at international fora. His policy work includes technology and development, technology and security, global energy dynamics, European energy security and global economic/financial governance.



KLICH,
Bogdan

Senator, Minority Leader of the Polish Senat. He served as Minister of Defense (2007-2011) and Member of the European Parliament. He managed the Information Department at State TV Center in Cracow (1990-1992). He was the head of the International Center for Development of Democracy in Cracow (1993-1999) and the Institute for Strategic Studies (1999-2003). In 1998 and 1999 he was an advisor to the government plenipotentiary for Poland's accession negotiations with the EU. He graduated from the Faculty of Medicine at the Cracow Medical Academy and from the Faculty of Philosophy and History at the Jagiellonian University.



KÖGELER,
Klaus

Austrian Ambassador to the Kingdom of Morocco. He served as an Ambassador and Deputy Permanent Representative of the Austrian Representation to the OSCE in preparation and during the Austrian chairmanship of the OSCE in 2017. He held positions at the Austrian Embassies in Norway, Spain and Hungary. He also worked at the Austrian Permanent Representation with the EU and held several positions at the Austrian Minister of Foreign Affairs. He holds a degree in Business Administration and International Economics from the University of Economics, Vienna, as well as the Diploma from the Diplomatic Academy, Vienna.



KASTOUEVA-
JEAN,
Tatiana

Head of Russia-NIS Center of Ifri since January 2014. Before joining Ifri in 2005, she taught international relations for the French-Russian Master at MGIMO University in Moscow. She currently heads the trilingual electronic collection Russie.Nei.Visions. She holds a degree from the State University of Ekaterinbourg, a Franco-Russian Master in International Relations from the University of Sciences Po/MGIMO in Moscow, and from the University of Marne-la-Vallée in France. She published *Les universités russes sont-elles compétitives ?* (CNRS Editions, 2013) and *La Russie de Poutine en 100 questions* (Paris, Tallandier, 2018).



KERDOUDI,
Jawad

After graduating from HEC Paris, Jawad Kerdoudi became a representative of the Moroccan Office de Commercialisation et d'Exportation in Hamburg and in New York where he also was in Charge of the Moroccan Consulate. Later, he worked in the OCE headquarters in Casablanca where he, among responsibilities, managed the Group's wine subsidiary. In 2003, he created the Moroccan Institute of International Relations. He teaches International Trade and International Relations in Casablanca and Rabat. He wrote numerous articles and several books about Moroccan foreign trade, the Maghreb, and the Spanish model. He participated in several studies on the Euro-Mediterranean region.



KOLEILAT
KHATIB,
Dania

Affiliated scholar at the Issam Fares Institute for public policy and international affairs at the American University of Beirut. As Middle East policy expert, she specialises in US-Arab relations and has a special research interest in Syria, governance, peacebuilding and fighting extremism. She also has ten years of experience in Marketing Communications. She is a weekly columnist for Arab News. She is the author of the book *The Arab lobby and US: factors for success and failure* and the principal editor of the volume *The Arab Gulf states and the West: Perceptions and realities, Opportunities and Perils* both published by Routledge, UK. She holds a PhD in politics from the University of Exeter.



KOTTI,
Randy

Currently an engineering student of the French Corps des Mines. He completed his military service at the Defense Mission of the French Embassy in Ivory Coast. He also interned at Goldman Sachs (London) as an M&A Summer Analyst after working in Big Data Infrastructure at LiveRamp (San Francisco). He is a graduate of Ecole polytechnique and an incoming candidate of the Master of Public Administration in International Development at the Harvard Kennedy School.



KOWAL,
Pawel

Professor in the Institute of Political Studies at the Polish Academy of Sciences. He was a member of the European Parliament, Chairman of UE delegation to EU-Ukraine Parliamentary Commission and of Foreign Affairs Committee. He was a member of Parliament (Sejm) and served as Secretary of State in the Ministry of Foreign Affairs of Poland. Author of numerous publications on the transformation processes in Central Europe. He is a member of the editorial board of the bi-monthly "New Eastern Europe" and of the Supervisory Board of Alwernia SA. He graduated from the Faculty of History at the Jagiellonian University of Cracow and studied at the Collegium Invisibile of Warsaw.



LAAMOUNRI,
Ahmed

Secretary General of the Ministry of Reform of Administration and Public Service. Mr. Ahmed Laamoumri started at the Ministry of Trade and Industry, then joined the Ministry of the Economy and Finance, and later the Ministry of Public Service and Modernization of Administration. He then became Director of Studies, Communication and Cooperation in the Ministry of charge of modernization of the administration and Secretary General of the Ministry of Reform Administration and Public Service. He has an engineering Degree in Quality Management from L'Ecole des Mines in France and another in Legal and Industrial Metrology from L'Ecole Supérieure de Métrologie in Paris.



LE GALL,
Jean-Yves

President of the Centre National d'Etudes Spatiales (CNES), the French space agency, since 2013. He is also Chair of the Council of the European Space Agency (ESA) and President of the International Astronautical Federation (IAF). He has devoted his entire career to the European space program, holding positions within the French National Scientific Research Agency CNRS, several French ministries, at Novespace and a first stint with CNES before joining Starsem and Arianespace, where he was CEO then Chairman & CEO. He is a member of the International Academy of Astronautics. He has received several awards from France, the Russian Federation, the Government of Japan and Israel.



LEE,
Hye-min

Senior Advisor of KIM & CHANG and Visiting Professor of the Graduate School of International Studies of Seoul National University. Former G20 Sherpa and Ambassador for International Economic Affairs, Republic of Korea. Former Ambassador to France and to the Philippines. Previously, he was Deputy Minister for Trade and Chief Negotiator for the Korea-EU FTA. He was also Minister-Counsellor, Korean Permanent Delegation to the Organization of Economic Cooperation and Development (OECD), in Paris. He graduated from Seoul National University and received his Ph.D in Economics from the University of Paris I Panthéon-Sorbonne, France.



LABLANCHY,
Jean-Pierre

Medical Doctor and psychiatrist, registered in Paris, and member of the supervisory board of EDEIS. He has worked in close collaboration with pharmaceutical firms (Laboratoires pharmaceutiques Debat, Laboratoires Lisapharm) and with the National Agronomic Institut (Paris Grignon). He was personal M.D. for President Abdoulaye Wade (Senegal, 1988-2012). He was also associate professor (Medical University Paris XIII) and served as Consultant for numerous French companies. He is the co-founder of Organic-Vaccines. He is developing the Map-up test, a new psychological assessment. He published Psychostrategy, Ed Polytechniques, 2002 and Fighting fatigue, M.A. Ed. 2005.



LAFONT,
Bruno

Honorary Chairman of Lafarge. From July 2015 to April 2017, he co-chaired the Board of Directors of LafargeHolcim. He was previously Chairman and Chief Executive Officer of Lafarge (2007-2015). He began his career at Lafarge in 1983 and held numerous positions in finance and international operations. He is a member of the Executive Committee of the World Business Council for Sustainable Development. He is Lead Independent Director of ArcelorMittal and was a Board member of EDF from 2008 to 2019. He chaired the Sustainable Development Commission of the MEDEF (French employers association) from 2014 to 2018. He graduated from HEC and ENA.



LETTA,
Enrico

Dean of the Paris School of International Affairs (PSIA) at Sciences Po in Paris. President of the Jacques Delors Institute. He was the Prime Minister of Italy from April 2013 to February 2014. He previously served as Minister for EU Affairs (1998-1999), as Minister for Industry, Commerce and Crafts and Foreign Trade (2000-2001), among others, and as Undersecretary of State to the Prime Minister Romano Prodi (2006-2008). He graduated in International Law at the University of Pisa (his hometown) and obtained a PhD in European Union Law at the School for Advanced Studies "Sant'Anna" of Pisa.



LEUNG,
Chun-Ying

Vice-Chairman of the National Committee of the Chinese People's Political Consultative Conference. He founded the Belt and Road Hong Kong Center and the Greater Bay Area Center in 2017. In 2012, he was elected the fourth-term Chief Executive of the Hong Kong Special Administrative Region. Before that, he held senior positions in the entire political transition to the establishment of the Hong Kong Special Administrative Region. He graduated from King's College Hong Kong; Hong Kong Polytechnic and Bristol Polytechnic UK. He has been awarded Honorary Doctorate degrees by four universities in the UK, HK and Shandong.



LAICHOUBI,
Mohamed

Former Minister of Labor and Social protection and Minister of Youths and Sports, Algeria. He also served as Prefect, Ambassador of Algeria, Deputy, President of the Finance and Budget Commission at the national Assembly, Member of the Commission of Foreign Affairs, Cooperation and Emigration. He is a Member of the Royal Academy of Spain for Economic and Finance Sciences and of the Forum "Penser l'Europe". He is researcher, lecturer and teacher at the Higher School for Political Sciences, at the Institute of Diplomacy and at the International Relations and the National School of Administration. He graduated from the University of Law and Economic Sciences.



LE GAL,
Hélène

Graduated from the Institute of Political Studies, Ambassador Le Gal worked as a first secretary at the French embassies in Tel Aviv and Madrid and became a technical advisor to the Minister Delegate for the Cooperation to the Francophony. She was a counselor at the Permanent Representation of France to the EU Parliament in Brussels. She moved back to Africa to be Deputy Director for Central and Eastern Africa at the Ministry of Foreign and European Affairs. She was Consul General of France in Quebec City, then Africa Advisor to the Presidency of the Republic and Ambassador of France to Israel before coming to Morocco. She is an Officer of the Legion of Honor.



LÉVY-LANG,
André

Member of the board of the French Institute of International Relations (Ifri), affiliate emeritus professor in Finance at Paris-Dauphine University, non-executive chairman of Les Echos, member of the supervisory board of Rothschild Martin Maurel, chairman and founder of the Fondation du Risque and Institut Louis Bachelier. He held various positions in the Schlumberger Group and he was CEO of Banque Paribas until the merger creating BNPParibas. He started as a research physicist at the French atomic energy commission (CEA). He graduated from the Ecole Polytechnique and holds a Ph.D. from Stanford University.



LI,
Eric

Eric Li is founder and managing partner of Chengwei Capital. He is also chairman of Guancha.cn. Mr Li is a trustee of Fudan University's China Institute and chairman of its advisory board. He serves on the boards of Stanford University's Graduate School of Business and the Freeman Spogli Institute for International Studies (FSI). He is a member of the council of the International Institute for Strategic Studies (IISS).



LI,
Li

H.E.M Li Li is an Extraordinary and Plenipotentiary Ambassador of the People's Republic of China to Morocco after a long career and responsibility positions at the Ministry of Foreign Affairs of the People's Republic of China. H.E.M Li Li has accumulated extensive experience, through his diplomatic missions, in the African continent, particularly in Mali, the Republic of Mauritius and the Kingdom of Morocco. Mr. Li Li holds a Master in Law.



LIAUTAUD,
Susan

Founder & Managing Director of Susan Liautaud & Associates Limited. She serves as Interim Chair of Council and Vice Chair of Court of Governors of the London School of Economics and Political Science. She teaches cutting edge ethics courses at Stanford University. Susan has been appointed to the UK government's Centre for Data Ethics and Innovation, the UK Cabinet Office's Advisory Committee on Business Appointments, Stanford HAI Advisory Council and other advisory boards. She also serves on several non-profit boards, including Care International Global Supervisory Board, Pasteur Institute, and past Chair and member of Doctors Without Borders US National Board of Advisors.



M'PELÉ,
Pierre

Mercy Ships Ambassador for Africa, Dr Pierre M'Pelé became a physician in 1982. He is specialized in epidemiology, public health, infectious diseases and tropical medicine. Between 2007 and 2016, Dr M'Pelé has been WHO Representative in several African countries. Previously, he was President of the Society for Aids in Africa (1995-2005), Director of the National AIDS Control Program in Congo (1987-1998) and Director of the National Laboratory of Public Health. Dr M'Pelé published in February 2019 his first autobiography: *An African Doctor's Journey: From The Beginning To The Near-End Of The AIDS Epidemic In Africa* (published by Maia France). He graduated from the University of Paris.



MACHROUH,
Jamal

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LIPSKY,
John

Peterson Distinguished Scholar, Kissinger Center for Global Affairs at Johns Hopkins University's Paul H. Nitze School of Advanced International Studies (SAIS). Formerly, he served as First Deputy Managing Director of the International Monetary Fund (2006-2011) and as Special Advisor to the Managing Director, IMF (September 2011-November 2011). Previously, he served as Vice-Chairman of the JPMorgan Investment Bank and JPMorgan's Chief Economist. He also was Chief Economist of Salomon Brothers, Inc. (1992-1997). He holds a Ph.D. in economics from Stanford University.



LÔ,
Moubarack

Former Special Advisor to the Prime Minister, Senegal. President of the Emergence Institute, specializing in economic and statistical studies and strategic planning. He is also Director General of the Economic Foresight Bureau. Previously, he was Deputy Director in the Cabinet of Macky Sall, President of Senegal. He also served as an economic advisor to several Prime Ministers. He is an expert for the UN, the African Development Bank, the World Bank and the African Union. He has served as associate lecturer at the National School of Administration of Senegal and the University Gaston Berger of St. Louis.



MAÏLA,
Joseph

Professor of geopolitics, mediation and international relations at ESSEC, School of Management. Visiting Professor at the University of Montreal, Associate member at the Montreal Center for International Studies, University of Montreal (CERIUM), he was Associate Professor for the European Master of "Intercultural relations in the Mediterranean" at Tarragona University, Paris I University. He was Director of the direction de la Prospective (Policy Planning Staff) at the French Ministry of Foreign and European Affairs (2009-2012). He graduated from Sciences Po Paris. He also graduated in Law, Political Science and Philosophy and he holds a PhD in Philosophy and a PhD in Sociology.



MAKRAM-EBEID,
Mona

Egyptian Senator and former member of Parliament. She is also Distinguished Lecturer, Political Science Department, American University in Cairo. She has been a member of the National Council for Human Rights since 2012 and Advisor to the Minister of Labour and Immigration responsible for Egyptian abroad since 2011. She was a member of the World Bank's Council of Advisors for Middle East & North Africa Region. She was advisor to the Supreme Council of the Armed Forces in 2012 and served on the Committee for Policy Development (UN, 2001-2004). She was awarded a fellowship at MIT in 2016. She graduated from Harvard University. She is Officier de la Légion d'honneur.



LOTHIAN,
Michael

Former Conservative Member of Parliament and lawyer (QC). He is a member of the Privy Council. He is a member of the Top Level Group of UK Parliamentarians for Multilateral Nuclear Disarmament and Non-proliferation. He was first appointed to the Intelligence and Security Committee of Parliament in 2006, on which he continues to serve. He was a member of the Shadow Cabinet, Shadow Secretary of State for Foreign and Commonwealth Affairs, International Affairs, Defence, Deputy Leader of the Opposition. He graduated from Christ Church at the University of Oxford in History, and the University of Edinburgh, Scotland in Law. He is now a member of the House of Lords.



LOWENSTEIN,
James

Co-Founder of the French American Foundation. He is a member of the Council on Foreign Relations and the International Institute for Strategic Studies. He began his career at Marshall Plan European Headquarters in Paris in 1950. In 1951, he was assigned to the U.S. Special Mission to Yugoslavia, resident in Sarajevo. He was a naval officer (1952-1955). He was commissioned Foreign Service Officer in 1956. He served as Principal Deputy Assistant Secretary of State for European Affairs (1974-1977) and as U.S. Ambassador to Luxembourg (1977-1981). He graduated from Yale University.



MALGIN,
Artem

MGIMO-University Vice-rector, professor of the Department of International Relations and Russia's Foreign Policy. Artem Malgin is a Member of the Valdai Discussion Club Scientific Council, Member of the Scientific board at the Security Council of the Russian Federation, Member of the Council "Russian-Polish Center for Dialogue and Understanding", coordinator of the Russian-French Civil Societies Forum "Trianon Dialogue". Graduated from MGIMO-University. Holds a PhD in International relations.



MALLIKARJUN,
Manu

Social entrepreneur working in the fields of International Relations & Development. He is currently working on the post-production of a series of films that aim to explore various global issues concerning politics and economics. He has worked in the private sector in fields of Information & Communication Technology, Finance, and Outsourcing. He holds a master's degree in International Relations from the School of Advanced International Studies, Johns Hopkins University; a master in Creación Literaria from Universitat Pompeu Fabra; a bachelor's degree in Electronics and Communication Engineering from R.V. College of Engineering.



MARCADIER,
Laurent

Mr. Laurent MARCADIER worked between 1997 and 2004 as a judicial magistrate, in the prosecutor's office in Créteil (94) in the organised crime department (drugs, weapons, human trafficking and counterfeit). He then held the position of Secretary General of the Paris Regional Court, followed by the Paris Court of Appeal. Appointed Chief of Staff of the Secretary of State for Justice in 2009, he then joined the staff of the Minister of the Interior in 2011. In 2013, he joined the LVMH Group as Assets and Persons Protection Director. He is in charge of protecting the Intellectual property rights of 28 Houses of the Group on physical markets, as on Internet and Social Media.



MARITON,
Hervé

Former Minister, former member of the French Parliament, Mayor of Crest since 1995 and chairman of the Franco-Britannique Council. Member of the steering committee of the « républicains » party, he was the whip of opposition in the finance committee, special rapporteur for the budget on ecology, energy, transport and agriculture, president of the friendship group with Russia and vice-president with the United Kingdom as well as member of the delegation for overseas territories. He has been Overseas secretary in 2007. He is a Corps des Mines General Engineer. He graduated from the Ecole polytechnique and the Institut d'Etudes Politiques of Paris.



METAICH,
Mustapha

Mustapha Metaich is a graduate of the Central School of Paris and a Doctor in Industrial Engineering. He is co-founder and managing Partner at EMC. He teaches Data Science at the Central School of Casablanca. He began his career in France as an engineer in many multinational firms such as TECHNIP and EDF before joining international management consulting companies. At the same time, he is a visiting professor in the Central School of Paris, the University of Paris 13 and ISCAE. He is also President of the Association of the ex-Centrale Students in Morocco. He was an administrator of the Central School of Casablanca and president of the "Forum Centralien" think tank.



METE,
Esin

Advisor to the President of the OCP



MARRAKCHI,
Taoufik

Professor. Taoufik Marrakchi is a retired Colonel-Major of the Royal Armed Forces. Born in Sfax (Tunisia), he got his PhD in International Law and International relations. He joined the Royal Military academy in Meknes and graduated in 1976 then graduated as a Military Chief of staff in the Military school of Kenitra in 1988. He obtained another certificate from Joint Defense College in Paris in 1997. He taught Geopolitics, Strategy, Security and Defense and its international institutions and History of crises and contemporary conflicts in many institutions, such as: the Moroccan Diplomacy Academy (AMED), the Royal School of Gendarmerie Officers (EROG) and the Royal Naval School (ERN).



MASMOUDI,
Hicham

Head of the International Economic Department, Bank Al-Maghrib. Since 2007, Hicham Masmoudi has been in charge of the International Economic Affairs Department at Bank Al-Maghrib in Rabat. He was also a statistician at Nielsen Company and a part-time lecturer at Hassan II University in Casablanca: Master 1st year and 2nd year "Econometrics Applied to Macro and Microeconomic Modelling". He holds a Master (DESA) in Applied Econometrics for Macro and Micro-Economic Modelling from Hassan II University in Casablanca and obtained his Applied Bachelor's degree in Econometrics at Hassan II University.



METHQAL,
Mohamed

Ambassador General Director of the Morocco International Cooperation Agency. He was the special advisor to the Minister of Foreign Affairs and Cooperation and Chief of Staff of the President of COP22. Previously, he was advisor to the Minister of Economy and Finance in Morocco, and worked in strategy and management consulting at international consulting firms based in Paris. He also advised companies and investors on strategic projects in Morocco and African countries. He has an engineering diploma from the Swiss Federal Institute of Technology in Lausanne and holds an MBA from College des Ingénieurs in Paris and a Certificate in Entrepreneurship from Babson College, USA.



MEY,
Holger

Vice President, Advanced Concepts, Airbus, Munich, Germany. Before joining Airbus in 2004, he has worked for 12 years as a self-employed security policy analyst and consultant in Bonn, Germany. He served as President & CEO of the Institute for Strategic Analyses (ISA). Over many years, he was a frequent TV and radio commentator, publisher, and lecturer. He is an Honorary Professor for Foreign Policy at the University of Cologne, Germany. He began his professional career in 1986 as a Research Associate at the Stiftung Wissenschaft und Politik (Foundation for Science and Politics) and served from 1990 to 1992 on the Policy Planning Staff of the German Minister of Defense.



MASUDA,
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Visiting Professor at the Graduate School of Nagoya University of Commerce and Business (NUCB) on energy-climate nexus. He also serves as auditor of SOC Corporation in Tokyo, Chairman of FairCourt Capital in London and strategic committee member of Elion House in Singapore. He has had an extensive career in energy business and policy making as JAPEX advisor, JNOC Vice President and Director of the International Energy Agency. He has a strong interest in new dimension of energy and environmental policies and measures. He belongs to the Expert Network of the World Economic Forum.



MELLOUK,
Mostapha

President and Founder of Casablanca Media Partners Group. Mostapha Mellouk started his career in media with the launch of 2M TV Channel where he managed programs, news and sports. He established and lead Media Com before joining Lagardère Group as Director of educational tv channels owned by Qatar Foundation and the Aljazeera Group. He was President of Medi1Sat TV. He is also Smart Studio's creator and he co-founded the Copeam. He was designated African Media Leader in 2012, and was elected Member of the International Academy of Television, Arts & Science in New York. He chairs the communication commission of the CGEM.



MEZOUAR,
Salaheddine

President, CGEM. Salaheddine Mezouar was Director and CEO of the Spanish company TAVEX. He served as Chairman of the Moroccan Association of Textile and Apparel Industries for two years and as Chairman of the Textile and Leather Federation within the CGEM. In 2004, he was appointed Minister of Industry, Trade, and Restructuring of the Economy. He served as Minister of Economy and Finance and as Minister of Foreign Affairs and Cooperation. He is also co-manager of CTC Maroc, Senior Advisor to the AfBD, Senior Advisor to the Fond Africa 50.



MILETA,
Jasna

Ambassador of Croatia to Morocco



MOKADDEM,
Leila Farah

Leila Mokaddem joined the African Development Bank in 2002 as Head of the Financial Institutions Division. The current Country Director for Morocco has lead the implementation of the African Guarantee Fund and the Trade Finance Initiative before becoming resident representative to the regional office in Senegal. Prior to ADB, she worked at the Tunisian Ministry of Economy and the IMF. She was also counselor of the Minister of Finance in Haiti before being named counselor of the Presidential Commission in charge of drafting the new Investment Code. Graduate from the Institute of High Trade Studies in Tunis, she also has a Master's degree in International Trade.



MØLLER,
Michael

Former Director-General of the United Nations Office at Geneva. He served as Executive Director of the Kofi Annan Foundation and as Secretary-General's Special Representative for Cyprus. Between 2001 and 2006 he was Director for Political, Peacekeeping and Humanitarian Affairs in the Office of the Secretary-General, while serving concurrently as Deputy Chief of Staff for the last two years of that period. He served as Head of the Office of the Under-Secretary-General for Political Affairs at UN headquarters. He began his career in 1979 with the Office of the UN High Commissioner for Refugees. He graduated from Johns Hopkins University, United States, and the University of Sussex, UK.



MOULIN,
Jacques

CEO of IDATE DigiWorld since July 1, 2017. From 2011 to 2017, he was Chief Executive Officer of Sofrecom, a subsidiary of the Orange group, specializing in engineering consulting. Prior to that, he headed 11 regional departments and the Human Resources department of Orange France (+ 80,000 employees). Jacques Moulin is a graduate of Political Science. He has a legal background, holds a Master's degree from the Institute of Political Studies (IEP) and has also completed the "Economics and Business school's international development" programme at ESSEC.



MOULINE,
Saïd

CEO of the Moroccan Agency for Energy Efficiency. Graduate from the Institut National Polytechnique and University of Pennsylvania, he was President of the Energy, Climate and Green Economy Commission at the General Confederation of the Moroccan Companies. He was advisor to OCP President of and has worked within the Cabinet of the Minister of Energy and Mines and counseled organizations such as the Mohammed VI Foundation for Environmental protection, BMCE Bank, World Bank and UNDP. He was also Head of the Public Private Partnerships at COP 22 committee. He was also President of the Mediterranean Association of National Agencies for Energy Management.



MORATINOS,
Miguel Ángel

H.E. Miguel Ángel Moratinos, The High Representative for the United Nations Alliance of Civilizations. Formerly Minister of Foreign Affairs and Cooperation of Spain, he also served as Director of the Institute of Cooperation with the Arab World and as Director General of Foreign Policy for Africa and the Middle East. He was Ambassador of Spain in Israel and the EU Special Representative for the Middle East Peace Process. He was also the Honorary Chairman of the CIRSD Board of Advisers, Senior Advisor of SDSN of the Earth Institute at Columbia University, member of the Leadership Council of the UN Sustainable Development Solutions Network and Honorary President of REDS.



MOREIRA,
Carlos

Founder, Chairman and CEO of WiSeKey. Before founding his company in 1999, he served as United Nations Expert on cybersecurity during 17 years. He is recognized worldwide as an Internet pioneer and has a unique profile, which combines extensive high level international diplomacy experience and emerging technologies expertise. He has received many international awards for his commitment to secure the Internet. He is very active in disruptive cryptotechnology, AI, blockchain, IoT and cybersecurity. He is also an expert in M&A, fundraising, IPOs, and listed companies. He is the coauthor of The transHuman Code bestseller book.



MOURRE,
Marc

Marc is Executive Chairman of Global Markets Commodities at Natixis. Previously, he was Managing Director, Vice Chairman of the Commodities Division and Chairman of the firm's African business at Morgan Stanley. Before joining the finance industry, Marc worked three years for the French Ministry of Foreign Affairs as Cultural Attaché in Hong Kong, and then at Elf Aquitaine (now Total) for over four years as a crude oil trader. He holds a master of science degree in business administration from Sup. de co., Marseille, a D.E.A in business administration from ESSEC/ IAE, Aix en Provence and a D.E.S.S in international trade and transportation from Aix Marseille University.



MUÑIZ,
Manuel

Dean of the School of Global and Public Affairs at IE University and Rafael del Pino Professor of Practice of Global Transformation. He is also the Founding Director of IE's Center for the Governance of Change. Since 2017, he has been a Senior Associate at Harvard's Belfer Center for Science and International Affairs and a promoter of its Project on Europe and the Transatlantic Relationship. Dr. Muniz holds a JD (Law) from the Complutense University in Madrid, an MSc in Financial Markets from the IEB, a Master in Public Administration from the Kennedy School of Government, and a DPhil in International Relations from the University of Oxford.



MOREL,
Pierre

Director of the Pharos Observatory of cultural and religious pluralism and Coordinator of the political group of the OSCE Minsk Process on Ukraine. Former EU Special Representative for Central Asia and for the crisis in Georgia. He served as Diplomatic Advisor to the President of the French Republic. He was Ambassador to the Russian Federation and was also accredited, while in residence in Moscow, to Georgia, Moldova, Mongolia, Tajikistan and Turkmenistan, and to Kyrgyzstan. He served as Ambassador to the People's Republic of China and then to the Holy See. He is a graduate of Sciences Po Paris, of the Paris Assas Faculty of Law and of the Ecole Nationale d'Administration.



MOTII,
Nadia

Professor of Business Management and Human Resources at the University Mohammed V, Rabat. She was Advisor to the President of Mohammed V University and consulted on projects pertaining to development, education and governance with NGOs and institutions including the UNDP, Africa Humanitarian Action, the Ministry for Civil Service and Administrative Reform where she served in the Cabinet of the Minister in charge of UN and UNDP projects in the MENA region. Dr. Motii earned her Master's in Public Affairs at the American University in Washington DC, and her Doctorat d'Etat in Economic Sciences from the Faculty of Juridical, Economic and Social Sciences in Casablanca.



NASR,
Samir

President, ECE Consultants SAL since 1982. Chairman of "Phoenician Fund Holding" (Lebanon), and executive director of the "Mouflon Fund" in Cyprus. He was a consultant at the OECD and professor of economics. He has been Chairman at the National Investment Guarantee Corporation (1993-2018), economic and financial advisor at Qatari Diwan Amiri (2000-2005). He received a Master's Degree in Economics from the American University of Beirut and a Ph.D. in Economics from Paris.



NICOLET,
Patrick

Patrick Nicolet is Capgemini's Group Chief Technology Officer responsible for the technology and innovation agenda for the organization. In addition, he oversees company-wide internal information systems and cybersecurity. He has held a number of executive leadership and operational excellence roles such as Chairman of the Board of Capgemini Brazil and Executive Leader for India Operations. He has been recognized by the World Economic Forum as a Global Leader for Tomorrow at Davos (the precursor to the Forum for Young Global Leaders). He is a Member of the Capgemini Group Executive Board.



NOLAND,
Marcus

Executive Vice President and Director of Studies at the Peterson Institute for International Economics. He has been associated with the Institute since 1985. He is concurrently a non-resident Senior Fellow at the East-West Center. He was previously a senior economist at the Council of Economic Advisers in the Executive Office of the President of the United States. He has held research or teaching positions at several universities, including Yale University, the Johns Hopkins University, the University of Southern California and Tokyo University. He graduated from Swarthmore College and he holds a PhD from Johns Hopkins University.



NORDMANN,
François

Former Ambassador of Switzerland to France (2002-2007). He joined the Foreign Service in 1971. He held several positions such as Ambassador to Guatemala and to other States of Central America, Head of the Swiss Delegation to UNESCO, Ambassador to the United Kingdom and Permanent Representative of Switzerland to the international organizations in Geneva. He contributes regularly to the Swiss newspaper *Le Temps*. He studied law and international relations at the University of Fribourg and the Graduate Institute for International Studies in Geneva.



OUATAGHANI,
Bouchra

President, Federation of Trade and Services, CGEM and General Manager of the communication consultancy agency Par3com. She has more than 20 years' experience in audit, marketing and communication strategy. During her career, she has accompanied and advised more than a hundred public and private institutions in the development of strategic projects at the national and international levels. She is both Vice-President and General Secretary of the Moroccan Association of Exporters (ASMEX), a member of the Board of Directors of the Moroccan Student Foundation, and currently President of the CGEM Trade and Services Federation, which has more than 1780 members.



PAAL,
Douglas H.

Distinguished fellow at the Carnegie Endowment for International Peace. He previously served as vice-chairman of JPMorgan Chase International and was an unofficial U.S. representative to Taiwan as director of the American Institute in Taiwan. He was on the National Security Council staffs of Presidents Reagan and George H. W. Bush, as director of Asian Affairs and then as senior director and special assistant to the president. Paal held positions in the policy planning staff at the State Department, as a senior analyst for the CIA, and at U.S. embassies in Singapore and Beijing. He has spoken and published frequently on Asian affairs and national security issues.



NORODOM,
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Professor of public law at the University Paris Descartes from 2017, she previously has been a professor at the University of Rouen Normandie and co-director of the Rouen University Center of law studies. She has been Secretary-General of the Société française pour le droit international since 2016. She is also a member of the strategic committee of Ifri. She holds a PhD in law from the University Paris 1 Panthéon-Sorbonne. Following on from her PhD, she focuses her research on the United Nations, the maintenance of international peace and security as well as the normative power of international organizations. Since 2013, she has also been working on international digital law.



OQUBAY,
Arkebe

Senior Minister and special Advisor to the Prime Minister of Ethiopia. He is the former Mayor of Addis Ababa. He currently serves as Chair of the board of several leading public organizations and international advisory boards. Dr Arkebe was recognized by the New African as one of the 100 Most Influential Africans of 2016 for his work on industrialization and industrial policies, both theoretical and practical. He holds a PhD in development studies from SOAS, University of London, and is research associate at the Centre of African Studies in the University of London. His last published work is *China-Africa and an Economic Transformation* (Oxford University Press, 2019).



PAK,
Mathilde

Economist on the Korea/Sweden desk of the Economics Department at OECD. She previously worked in the Structural Policy Analysis Division of the same Department at OECD, at the French Ministry of Labour and at the French National Institute of Statistics and Economic Studies (INSEE) in the Short-Term Economic Analysis and in the Economic Studies Departments. Her research interests focus on the subjects of international trade, external imbalances, labour market and digitalization. Presently, she is finishing her PhD in Economics at the Université Paris-Dauphine.



PALACIO,
Ana

Ana Palacio is a lawyer, specializing in international and European law, arbitration, and mediation. She is a member of the Boards of Enagás, PharmaMar, and AEE Power; of the International Advisory Boards of Investcorp and Office Chérifien des Phosphates; and of the Governing Council of the Instituto de Empresa. She is also a member of several think-tanks and organizations and a Visiting Professor at Georgetown University. She was a member of the European Parliament, she served as Minister of Foreign Affairs of Spain and was a member of the Spanish Parliament. She holds degrees in Law, Political Science and Sociology.



OUALALOU,
Fathallah

Senior Fellow, OCP Policy Center, former Minister of Economy and Finance, Morocco. He was appointed Minister of Economy in 1998 and Minister of Finance in 2002. He is professor at Mohammed V University and chairs the Association of Moroccan Economists and Union of Arab Economists. After over 20 years as member of the Municipal Council, he was Mayor of Rabat from 2009 to 2015. He has authored many books and papers on economic theory, financial economics, international and economic relations, and the Euro-Mediterranean space. He holds a PhD in Economics from the University of Paris.



OUAOUICHA,
Driss

President, Al Akhawayn University



PERTHES,
Volker

Volker Perthes has been Executive Chairman and Director of SWP (Stiftung Wissenschaft und Politik), the German Institute for International and Security Affairs, since October 2005. In 2015-2016 he also served as UN Assistant Secretary General and Senior Advisor to the UN Special Envoy for Syria; from 2016 to 2018 he chaired the Ceasefire Task Force (CTF) for Syria on behalf of the UN. Volker Perthes earned his doctoral degree in 1990 and his habilitation in 1999 from the University of Duisburg and he serves on various national and international scientific councils.



PLOQUIN,
Xavier

Former advisor for energy, industry and innovation in the private office of the French Ministry for the Ecological and Inclusive Transition. He held various positions in the French Ministry of Economy and Finance, in the fields of energy and corporate financing. He was also a market analyst at Total Gas & Power New Energies USA and Assistant Project Manager at L'Oréal. He graduated from the Ecole Polytechnique and Mines Paristech, Paris, France.



POUYANNÉ,
Patrick

Chairman of the Board and Chief Executive Officer, Total. He held various positions in the French Industry Ministry and in ministerial offices before joining Total in 1997, as Chief Administrative Officer of Total E&P Angola and became Group Representative in Qatar in 1999. In 2002, he was named Senior Vice President, Finance, Economics and Information Systems in Exploration & Production. In 2006, he became Senior Vice President, Strategy, Business Development and R&D in Exploration & Production. In 2012, he was appointed President, Refining & Chemicals and member of the Executive Committee. He is a graduate of École Polytechnique and an Engineer of the French Corps des Mines.



PRIEUX,
Pierre

President of Alcen, group composed of high technology companies in the fields of defense, energy, medical machines and aeronautics. He started his career as President of Tabur Marine and of Dufour. He served at Matra Group as Senior Vice President in charge of 4 departments (car electronics, robotics, computer-aided design and watchmaking). He set up and managed a telecommunication operator, Kaptech and an equipment manufacturer, Cirpack. He studied at the Ecole Polytechnique and at the Insead.



REZRAZI, EI
Mostafa

Professor of Crisis Management, and Security Studies and Senior Fellow at the Policy Center for the New South. His area of expertise covers Afro-Asian affairs, strategic and security studies, terrorism, extremism and deradicalization. He got his Ph.D. in Regional & International Affairs from the University of Tokyo and a Doctorate from the University of Mohammed V on the psychological dynamisms of suicide bombers. He is the Executive Director of the Moroccan Observatory on Extremism and Violence, Director of the African Center for Asian Studies, Rabat, Visiting Professor at the University Mohammed V and president of the Moroccan Association for Asian Studies.



RICQUIER,
Anita

Anita Ricquier is a Singaporean lawyer by training. She is an entrepreneur as well as the founder and chief executive officer of Camelot Trust Pte Ltd. This is a corporate services company based in Singapore, with clients drawn from the region and the rest of the world. Camelot provides its clients with advice and services for doing business in Singapore as well as family office matters.



QIAO,
Yide

Vice-Chairman & Secretary General of Shanghai Development Research Foundation (SDRF). After graduating from Kennedy School of Government at Harvard in 1987, he entered Harvard Institute for International Development and did research work. In 1995, he returned to China as Chief Representative and Managing Director of New York Life until 2003. He is the author of "Global Financial Governance: Challenges, Goals and Reforms" (2016), "Global Financial Imbalance: Implications, Impacts and Countermeasures" (2017) and "Changes of Pattern in Global Finance and China's Integration into Global Financial System" (2018).



QIAN,
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Jing Qian is an Advisor to the President and a Research Fellow at the Asia Society Policy Institute (ASPI), based in New York. At ASPI, Jing coordinates a research project on the future of U.S.-China relations under Xi Jinping and Donald Trump. Prior to joining ASPI, Jing served as a research fellow at Harvard Kennedy School, working on U.S.-China relations, under direct supervision of the Hon. Kevin Rudd. He holds a Master of Laws degree from Harvard Law School, a Master of Laws degree and a Ph.D. (ABD) in Law and Society from the University of Victoria in Canada, and a Bachelor of Laws from China.



ROBERT,
Virginie

Virginie Robert is the Foreign Desk Editor of Les Echos, the French business newspaper. Previously, she was the daily's New York correspondent (2008-2012), where she covered the financial crisis and the two Obama presidential elections. Earlier in her career at Les Echos, she held various positions as an IT writer and created in 2000 a special section dedicated to the internet economy and to innovation. She holds a Bachelor of Arts from Valparaiso University, IN. and a Master of Journalism from Medill School, Northwestern University, ILL. Virginie is the vice-president of the European-American Press Club in Paris and a member of the French Diplomatic Press Association.



ROMAIN,
Benjamin

Founding Partner of Okan Partners, strategy and financial advisory boutique dedicated to Africa since 2012. Former McKinsey, PAI Partners and Ardian, Benjamin has developed an expertise in financial advisory and fundraising in Africa. At Okan, he mainly leads infrastructure, agriculture and mining sectors. Benjamin graduated from HEC Paris.



RAHMOUNI,
Bouchra

Director of Research, Partnerships and Events at Policy Center for the New South. Prof. Rahmouni is an international affiliated professor at NYU (USA) as well as a visiting professor at Holy Spirit University (Lebanon) and at International trade and Law Institute of Pusan National University (South Korea). She teaches geopolitics at Grenoble School of Management (France). She contributed to numerous books, such as *Femme et entrepreneur: c'est possible !* (Pearson, 2012), *Géopolitique de la Méditerranée* and *Géopolitique de la condition féminine* (PUF, 2013). Bouchra gave lectures in world forums and prestigious institutions in France, Hong Kong, US, South Korea, Lebanon and Switzerland.



REY,
Hélène

Professor of Economics at London Business School. Until 2007, she was at Princeton University as Professor of Economics and International Affairs. She received a number of prizes such as the Yrjö Jahnsson Award and the Maurice Allais Prize. She is also a member of the High Council for Financial Stability and the French National Economic Commission. She writes a regular column for the French newspaper Les Echos. Hélène Rey received her undergraduate degree from ENSAE, a Master in Engineering Economic Systems from Stanford University and her PhDs from the London School of Economics and the Ecole des hautes études en sciences sociales.



ROY,
Amit

Former President and Chief Executive Officer of the International Fertilizer Development Center. Currently he advises several countries in Sub-Saharan Africa on their agricultural sector development. Over the course of his career, Roy has been highly influential in shaping policy decisions, speaking before Heads of State and Ministers of Agriculture. In 2014, he co-edited *Sustainable Phosphorus Management: A Global Transdisciplinary Roadmap*. In 2012, he was appointed to the Steering Committee of the Global Nutrient Management Project of the UN Environment Program. He received his M.S. and Ph.D degrees in Chemical Engineering from Georgia Institute of Technology, USA.



ROZENTAL,
Andrés

President of Rozental & Asociados, Andrés Rozental also holds non-executive board position in several multinational companies in Brazil and Mexico. He is an independent board member of Ocean Wilson Holdings and Wilson Sons in Brazil. Previously, he was a career diplomat for more than 35 years, having served his country as Mexico's ambassador to the UK, as Deputy Foreign Minister and as Ambassador to Sweden. He was Mexico's Permanent Representative to the UN in Geneva, and has held senior responsibilities within the Mexican Foreign Ministry and abroad. Andrés founded the Mexican Council on Foreign Relation and since 1994, has the lifetime Rank of Eminent Ambassador.



RUDD,
Kevin

The Honourable Kevin Rudd served as Australia's 26th Prime Minister and as Foreign Minister. He led Australia's response during the Global Financial Crisis—the only major developed economy not to go into recession—and co-founded the G20. President of the Asia Society Policy Institute in New York since 2015. He is Chair of the Board of the International Peace Institute, and Chair of Sanitation and Water for All. He is a Senior Fellow at Harvard University's John F. Kennedy School of Government, a Distinguished Fellow at Chatham House in London and at the Paulson Institute in Chicago, and a Distinguished Statesman with the Center for Strategic and International Studies in Washington DC.



SAAF,
Abdellah

Abdallah Saaf is a professor of Political sciences at Mohammed V Rabat University, Director of the Center for Studies in Social Sciences Research, Founder of the Moroccan Association of Political Science, Director of Abhath Review, as well as Senior Fellow at the Policy Center for the New South, which focuses on political science, international relations, policies and development strategies. Prof. Saaf was a member of the commission in charge of revising the Constitution during July 2011, and member of the Scientific Committee at the Global Forum for Human rights. He is a former Minister of Education. He also manages Strategic Report of Moroccan, an annual publication.



SANO,
Tadakatsu

Attorney-at-law at Jones Day. His practice focuses on regulatory compliance and encompasses a broad range of government regulations, product safety, installment sales regulations, commercial transactions regulations, foreign direct investment regulation, energy & environment, and competition law. He represents various clients in civil disputes. He spent 35 years at the Ministry of Economy, Trade and Industry. During his tenure as Director-General of the Trade Policy Bureau and Vice Minister for International Affairs, he worked in the field of international trade policy. He served as Chief Executive Assistant to Prime Minister Yukio Hatoyama (2009-2010).



SAOUDI,
Hassane

Manager, Securi-Consulting



SADIKI,
Mohammed

President of International Center for Advanced Mediterranean Agronomic Studies and Secretary General of the Ministry of Agriculture, Maritime Fisheries, Rural Development and Forest, Morocco. Doctor of Agricultural Sciences and Agricultural Engineer, Dr. Sadiqi is also a Professor of Genetics at the Hassan II Institute of Agronomy and Veterinary Medicine. He is a member of the Board of Directors of the International Platform for Agrobiodiversity Research and a member of the Scientific Council of the International Center for Agricultural Research and Development. He is Morocco's representative on the Board of Governors of the International Fund for Agricultural Development.



SAGER,
Abdulaziz

A Saudi expert on Gulf politics and strategic issues, Dr. Abdulaziz Sager is the founder and Chairman of the Gulf Research Center, a global think tank based in Jeddah with a well-established worldwide network of partners and offices in both the Gulf region and Europe. He has authored and edited numerous publications and frequently contributes as a commentator on major international media channels such as Al Arabiya, France 24 and BBC. He holds a Ph.D in Politics and International Relations from Lancaster University, an MA from the University of Kent, United Kingdom and a BA from the Faculty of Economics and Administration of King Abdulaziz University.



SAWERS,
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John Sawers is Executive Chairman of Newbridge Advisory, which he founded in 2019 to advise corporate leaders on geopolitics and political risk. He is also a Non-Executive Director of BP. He was Chief of the British Secret Intelligence Service, MI6 (2009-2014). Prior to that he was UK's Ambassador to the United Nations and Egypt, Political Director of the Foreign Office and Foreign Policy Advisor to Prime Minister Tony Blair. Since leaving public service he has been advising global companies and investors. John Sawers studied at the universities of Nottingham, St. Andrews and Harvard.



SCHEURER,
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Ambassador of Switzerland to Morocco. Former Ambassador to Ukraine and to Moldova (2015-2019). He entered the Swiss Foreign Ministry in 1992 and held numerous positions including Deputy Head of the Delegation to the Swiss Delegation to the OSCE, Deputy Head of the Swiss Embassy, Washington, D.C., Deputy Head of the political Division for Human Security, Peace Promotion and Human Rights at the Ministry of Foreign Affairs in Berne and Deputy Chief of Mission at the Swiss Embassy in Teheran. He received his Law degree from the University of Neuchâtel and did his postgraduate studies in International Security at the Graduate Institute of International Studies in Geneva, Switzerland.



SAKONG,
Il

Chairman Emeritus of the Institute for Global Economics; former Minister of Finance. He held several key positions in the Korean government, including Senior Secretary to the President for Economic Affairs, Ambassador for International Economy and Trade, Special Economic Advisor to the President, Chairman of the Presidential Council on National Competitiveness, and Chairman of the Presidential Committee for the G20 Summit. He also served as Special Consultant to the International Monetary Fund and Chairman of the Korea International Trade Association. He graduated from Seoul National University and received his MBA and Ph.D. from the UCLA. He taught economics at NYU.



SALL,
Macky

President of the Republic of Senegal since 2012. Previously, he held the positions of President of the Senegalese National Assembly (2007-2008) and Prime Minister (2004-2007). He was a Minister under several governments from 2001 to 2004. He served as Mayor of Fatick – where he was born – from 2009 to 2012. He became a geological engineer and geophysicist, training at the Institute of Earth Sciences (IST) of Dakar and the National School for Petroleum and Engines (ENSPM) of the French Petroleum Institute of Paris (IFP). He is a member of several national and international associations of geologists and geophysicists.



SCHMID,
Dorothée

Head of the Turkey / Middle East program at Ifri. She joined Ifri in 2002 to work on the European policies in the Mediterranean region and in the Middle East, on the regional political and economic dynamics and on the Arab policy of France. Her present research focuses on Turkish diplomacy, new regional conflicts and their impact on Middle East economies. She directed the book entitled Turkey in the Middle East: a regional power? published by CNRS éditions in December 2011, and authored A Hundred questions about Turkey, (Tallandier, 2019). She graduated from Sciences Po Paris. She holds a postgraduate degree in applied economics and a PhD in political science.



SCHWEITZER,
Louis

Former General Commissioner for Investment. He served as Chairman of the French foreign affairs council until 2017 and currently serves as special representative of the French foreign minister for the Franco-Japanese partnership. He is the President of Initiative France, a not for profit organization whose aim is to finance the creation and development of small enterprises. He was Chairman and CEO of Renault. During his tenure, he was also President of the Management board of Renault Nissan BV. Formerly, he was a Civil Servant at the Budget Department and then served as chief of staff of Laurent Fabius.



SELL SANZ,
Juan Ignacio

Minister-Counsellor of the Spanish Embassy in Rabat since July 2017. He was also Spain's ambassador to various countries, namely: the Union of the Comoros, the Republic of Mauritius, the Kingdom of Lesotho, the Republic of Madagascar and the Republic of South Africa. Among his many honorable occupations, Mr Juan Ignacio Sell Sanz held the position of Head of the Office of the Minister of Foreign Affairs in 2011. He has received three Spanish decorations: Grand Officer of the Order of Civil Merit, Officer of the Royal Order of Isabella the Catholic and the Medal of Merit of the Civil Guard with White Distinction.



SERRA,
Narcís

President of IBEI, Institut Barcelona d'Estudis Internacionals. He is also Vice-President de Telefónica Chile and Councillor of Telecomunicaciones de São Paulo S/A -TELESP. Previously, he was President of CIDOB (2000-2012) and Chairman of the Board of Trustees of the Museu Nacional d'Art de Catalunya. He also served as Vice-President of the Spanish Government, Minister of Defense and Mayor of Barcelona. He holds a B.A. in Economics from the University of Barcelona and a Ph.D. in Economics from Universitat Autònoma de Barcelona (UAB).



SIMON,
Jean-Marc

French Ambassador. He worked for the French Foreign Ministry and the Ministry of Cooperation as an advisor. He worked in numerous embassies all over the world, notably as Advisor and Consul General before being appointed as French Ambassador to Central African Republic (1996-2001), to Nigeria (2001-2003), to Gabon (2003-2008), and to Côte d'Ivoire (2009-2012). He was a Representative to the ECOWAS and to the ECCAS. He is now alternate deputy of Oise, and Chairman of Eurafrique Stratégies SAS. He graduated from Paris II Assas University in Public Law.



SIMON,
Tobby

Founder and President of Synergia Foundation, President of the Synergia Group. He is a Commissioner with the Global Commission for Internet Governance and a member of the Trilateral Commission. He served as advisory board member of the Center for New American Security, the International Council of the Belfer Center for Science and International Affairs at The John F. Kennedy School of Government, Harvard. He has been advisor to several international organizations such as The World Health Organization and Médecins Sans Frontières. He holds a post graduate degree in management, is a graduate from the Harvard Business School and a Research Associate at MIT.



SHEETRIT,
Meir

Former Member of the Israeli Knesset (Member for 30 years). Born in Morocco, he emigrated to Israel in 1957 and served in a number of high-level cabinet positions, including Minister of the Interior, Minister of Housing and Construction, Minister of Finance, Minister of Justice, Minister of Intelligence Affairs and the Committee of Atomic Energy, Minister of Transportation and Minister of Education, Culture and Sports. He was first elected to the Knesset in 1981 and served as Mayor of the City of Yavne. He holds a BA and a MA from Bar-Ilan University. He is Head of leadership & public management in the MBA program at Ruppin Academic Center.



SHEK,
Daniel

Former Ambassador of Israel to France. During his 27-year long career in Israel's diplomatic service, he also served as Director of European Affairs, Spokesman of the Foreign Ministry and Consul General in San Francisco. He has extensive experience in European Affairs and has participated in several chapters of Arab-Israeli negotiations, in particular while working with the late Shimon Peres. Since leaving the Foreign Service, he has been an independent consultant and teaches Diplomacy at Tel Aviv University. He is among the leaders of the Israeli Regional Initiative, a civil society organization working towards a regional settlement of the Arab-Israeli conflict.



SIMONSEN LEAL,
Carlos Ivan

President of the Getulio Vargas Foundation (FGV) since August 2010. He is a Civil Engineer graduated from the School of Engineering of the Federal University of Rio de Janeiro (UFRJ - 1980), MSc in Mathematical Economics from the Institute of Pure and Applied Mathematics CNPq (1982), PhD in Economics from Princeton University, USA. Carlos Ivan Simonsen Leal was also professor of Macroeconomics, Microeconomics, Public Finance and Finance in the School of Graduate Studies in Economics/EPGE, FGV, General Director of EPGE, and vice president of FGV. Simonsen Leal is also Professor Emeritus of the School of Command of the Army Staff (ECEME).



STARKLOFF,
Xavier

Co-founder and CEO of Joko. Before co-founding Joko, he has been Deputy Head of Multilateral Financing for Development at the French Treasury. Prior to that, he was Managing Director for French Speaking Africa at Jumia Travel. He is a graduate of Ecole Polytechnique and an Engineer of the French Corps des Mines.



SIGAL,
Robert

Professor Robert Sigal has been the CEO of the American Hospital of Paris since 2017. Robert Sigal was President and Chief Commercial Officer of InSightec, the leading MedTech company for MR guided Focused Ultrasound. From 2007 to 2013 Robert Sigal worked at GE Healthcare, first in the Hospital and Healthcare Solutions business unit, then as General Manager and President of GE Healthcare France. Prior to joining industry, Robert Sigal had a seventeen-year career at Institut Gustave Roussy, the largest comprehensive cancer center in France. He was successively staff radiologist, Professor and Chairman of the Department of Radiology, and finally Executive Medical Director.



SIJILMASSI,
Fathallah

Economist and career diplomat. After having worked at the Banque Commerciale du Maroc in Milan, then at the Ministry of Foreign Trade, he was Director of Multilateral Cooperation and Director of European Affairs within the Moroccan diplomacy. In 2003, he was appointed by His Majesty the King of Morocco Ambassador to the EU, then to France. Fathallah Sijilmassi was appointed Secretary General of the Union for the Mediterranean. Fathallah Sijilmassi has received several decorations including Officer of the Legion of Honor. He holds a doctorate in International Economics from the University of Grenoble and is a graduate of Sciences Po Grenoble (France).



STOICA,
Vlad

Lawyer, Partner, Ionescu si Sava, a law firm based in Bucharest, which provides both consultancy and litigation service active in a wide range of industries, such as banking, financial services, automotive, pharmaceuticals, real estate and infrastructure. Previously, he was the Head of the Prime Minister's Chancellery (during Victor Ponta government), where he worked, amongst others, at the integration between ministries and acted as coordinator of the projects developed by the prime minister. He holds a bachelor's degree in Romanian Law and is a member of the Bucharest Bar since 2009. He has also taken postgraduate studies in political management.



STORCHAK,
Sergey

Deputy Finance Minister of the Russian Federation. Responsible for developing State policy in the sphere of public debt, management of State financial assets, cooperation with the IMF, Multilateral Development Banks, G20. Previously he held the following positions: Deputy Chairman of the Bank for Foreign Economic Affairs of the USSR, Director of Division in the Ministry of Finance. He also worked in the Ministry of Foreign Affairs as the Second secretary of the USSR Permanent Mission to the UN Office and other International Organizations in Geneva. He graduated from MGIMO University of the Ministry of Foreign Affairs of the USSR, specializing in international economic relations.



STUEWE,
James

Manager, Treasury Board Secretariat, Government of Canada. He has worked in consulting for Deloitte and the Royal Bank of Canada in Toronto. He started his time in the public service supporting the Clerk and the Prime Minister at the Privy Council Office. He was selected as a Fellow in the Action Canada public policy leadership program, participating in a year-long program with leaders and influencers in regions across Canada. He graduated from Dalhousie University.



SUR,
Serge

Agrégé in Public Law, Emeritus Professor of Public Law, University of Paris Panthéon-Assas, where he set up the Master of International Relations. He was Deputy Director of the UNIDIR, Geneva and ad hoc Judge at the International Court of Justice in The Hague. He is the founder and was Director of the Thucydides Center-Analysis and Research in International Relations, and remains Director of the French Yearbook of International Relations. He is also Editor-in-chief of the bimonthly journal *Questions internationales* since 2003 (Documentation française). In 2008, he received the Edouard Bonnefous Award from the French Academy of Moral and Political Sciences, Institut de France.



TANEJA,
Narendra

Chairman of the Independent Energy Policy Institute, New Delhi. He is also the Founder President of the New Delhi-based World Energy Policy Summit. He was until recently Chairman of Energy Security Group of the Federation of Indian Chambers of Commerce and Industry. He is National Spokesperson of the BJP, India's governing party. Previously, he had served as South Asia Bureau Chief for a number of European business newspapers. He has authored *Mantras for A Golden India and Glory. Growth. Goals. – India's Oil and Gas Industry*. He read economics, business, commerce, policy, leadership, diplomacy and international affairs at different prestigious universities in India, Norway and the UK.



TANG,
Karen

Executive Director of The Better Hong Kong Foundation since 2006. She served as Deputy General Manager of the Chinese Television Network, General Manager of the Hongkong Telecom IMS, Director of Multimedia Services and Director of E-commerce under the Hutchison Whampoa Group. Prior to joining the Foundation, she was the Director of Communications of the University of Hong Kong. She worked for the Tung Chee-Hwa Election Office in 2001 as the Director of Administration Division; and was Deputy Director of the Leung Chun-ying Election Campaign Office in 2012. She holds a B.A. degree in Social Science and a M.A. degree in Public Administration.



SUZUKI,
Yoichi

Adjunct fellow at the Japan Institute for International Affairs. Former Special Assistant to the Foreign Minister of Japan. Previously, he was Director-General for Economic Affairs of the Ministry of Foreign Affairs of Japan and Chief Negotiator of the Japan European Union Economic Partnership Agreement Negotiations. He also served as Ambassador of Japan to France. Formerly, he was Deputy Permanent Representative of Japan to the World Trade Organization in Geneva, Japan's G8 Foreign Affairs Sous Sherpa, and Ambassador of Japan to Singapore. He received a law degree LL.B from Hitotsubashi University, Tokyo and is a graduate of the Ecole Nationale d'Administration of France.



TABET,
Riad

President of Berit International Holding SA, President of Batiliban-France, Franco-Arab Consortium for development, board member of the executive committee of the Franco-Arab Chamber of Commerce, Paris, board member and founding member of the Lebanese American Chamber of Commerce, Beyrouth. He was Advisor to the Lebanese President for the French-speaking world (1986-1988) and Advisor to the Minister of Finance for the private sector (1999-2001). He is the author of numerous books and studies on economic development, environment and land-use planning. He graduated from the Institut d'Urbanisme, Paris-Sorbonne University.



TAWFIKI,
Hamid

Director and Chief Executive Officer of CDG Capital, Member of the Executive Committee of CDG, Chairman of the Casablanca Stock Exchange, Chairman of Maghreb Titrisation. Mr. Tawfiki was Chairman and Chief Executive Officer and Co-founder of Avenir Global Investment Advisors and held senior positions within the Suez Group and the Crédit Agricole Group. He is a member of the Bretton Woods Committee, Sherpa of the International Development Finance Club and the Long Term Investor Club, member of the Scientific Committee of COP22. A graduate of the Ecole Polytechnique and the Ecole des Mines de Paris, he also holds a DEA in mathematics (University of Paris Dauphine).



TAZI,
Mehdi

CGEM (General Confederation of Moroccan Companies)



TANAKA,
Naoki

President of Center for International Public Policy Studies (CIPPS) and freelance economic critic specializing in a variety of fields, including international and Japanese economics, politics, and industry. He was previously President of the 21st Century Public Policy Institute. He graduated from the University of Tokyo, Faculty of Law and finished all coursework for a Ph.D. at the Economic Research Division. His publications include *The Great Stagnation of China* (2016) and *Japan's Growth Strategy* (2013, co-written with CIPPS).



TANAKA,
Nobuo

Chairman of the Sasakawa Peace Foundation. Former Executive Director of the International Energy Agency. He began his career in the Ministry of Economy, Trade and Industry in Tokyo and has served in METI as Director-General of the Multilateral Trade System Department. He served as Deputy Director and Director for Science, Technology and Industry of the Paris-based OECD. He became Global Associate for Energy Security and Sustainability at the Institute of Energy Economics, Japan, and Professor, Graduate School of Public Policy at the University of Tokyo. He holds a degree in Economics from the University of Tokyo and a MBA from Case Western Reserve University, Ohio.



TERRAB,
Mostafa

Chairman and CEO of OCP Group. He was an advisor in the Royal Cabinet and also served as Secretary-General of the MENA Economic Summit. In 1998, he was appointed Director-General of the National Telecommunications Regulatory Agency. Then, he joined the World Bank as Lead Regulatory Specialist in the Global Information and Communications Department, and headed the World Bank's Information for Development Program. He holds a MS and a PhD in Operations Research from the Massachusetts Institute of Technology and received an engineering diploma from the ENPC, Paris.



THONY,
Jean-François

Prosecutor-General of the Court of Appeal of Rennes, France. He joined the UN International Drug Control Program in Vienna in early 1991 as Senior Legal Advisor, and later became Program Manager of the UN Global Program against Money Laundering. He joined the Legal Department of the IMF to serve as Assistant General Counsel and Head of the Financial Integrity Group that was created following the September 11 attacks. Former Chairman of the National Conference of Prosecutors-General, he is also the President of the Siracusa International Institute for Criminal Justice and Human Rights, Italy. He was awarded the distinction of Officer of the Legion of Honor.



TORKUNOV,
Anatoly

Russian scholar and diplomat, expert on Russian foreign policy and Asia-Pacific region. Rector of MGIMO University, Ambassador Extraordinary and Plenipotentiary, Member of the Russian Academy of Sciences. He holds positions of Chairman of the UN Association of Russia, President of the Russian International Studies Association and Member of the Academic Council of the Security Council of the Russian Federation. He is Chairman of Moscow Region Civic Chamber, co-President of the Russian Historical Society, co-Chairman of the Committee on difficult issues in the history of Russian-Japanese relations, co-President of the Russian-French Civil Societies Forum "Trianon Dialogue".



TOURAINÉ,
Agnès

CEO of Act III Consultants, a management consulting firm dedicated to digital transformation, and McKinsey Senior Advisor. Previously she was Chairwoman and CEO of Vivendi Universal Publishing, after spending ten years within the Hachette/Lagardère group and five years within McKinsey. She is a board member of Proximus (Belgacom), GBL (Groupe Bruxelles Lambert), Rexel and a member of the supervisory board of Tarkett. She is also a board member of several non-profit organizations such as IDATE, the French American Foundation and chaired the French governance institute (IFA) until June 2019. She graduated from Sciences Po Paris and Columbia University (MBA).



VAN DAELE,
Frans

Baron van Daele served twice as a junior officer to Belgium's Permanent Representation to the EU, as the Foreign Ministry's spokesman, and as his country's alternate representative in the Security Council. He has also served as Undersecretary for Political Affairs, Permanent Representative to the EU, and Chief of Staff to the first permanent President of the European Council. Both as Ambassador in Washington and as Permanent Representative of Belgium to NATO he focused on the transatlantic relationship. After completing his diplomatic career he served as Chief of Staff to HM the King of the Belgians. On retirement he was made a Minister of State.



VEDRINE,
Hubert

Founder of Hubert Védérine Conseil, a public affairs consultancy that specializes in foreign, economic, and geopolitical affairs. He worked as a diplomatic Advisor, Spokesman, and Secretary-General with French President François Mitterrand (1981-1995). He also served as Minister of Foreign Affairs from 1997 to 2002 under the cohabitation government of President Jacques Chirac and Prime Minister Lionel Jospin. In 2004, he was appointed as an Independent Director at LVMH. From 2005 to 2007, he was a member of the High Level Group for an "Alliance of Civilizations" of Kofi Annan. He graduated from the Institut d'études politiques de Paris and the Ecole nationale d'administration (ENA).



TOURÉ,
Aminata

President of the Economic, Social and Environmental Council of Senegal. Former Prime Minister of Senegal. Dr Touré also served as Minister of Justice, Attorney General and was Special Envoy of President Macky Sall for internal and external Affairs. She led Observation Missions of the Presidential Elections in Mauritius and in Ivory Coast. In 2017, she co-led jointly with John Kerry Kenya's Presidential Election First Round Observation Mission for the Carter Center. She was also Director of the Gender and Human Rights World Department of the UN Population Funds in NYC. She holds a PhD in International Business Administration and Finances from the ISM in NYC and Paris.



TAZLAOUI,
Abdelmajid

AL MADA Group



VERET,
Amalric

CEO of Pronutri, Activa and Nutrilab laboratories. He turned Pronutri into a worldwide developed company, bringing it to a new level and making it one of the major players on the market of health dietary supplements. He extended the scope of Pronutri with international subsidiaries in Europe, the USA and Asia, making Nutripuncture™ a worldwide brand. He created in 1999 the Activa Laboratories with the objective to establish a new and innovative set of technologies in the world of health dietary supplements. He graduated from the Dauphine University (Paris, France) with a major in finance and marketing.



WASSERFALLEN,
Daniel

Daniel Wasserfallen is Managing Partner of INOVNIS SA, a Swiss holding company investing in the industry and services sectors and also advising multinational swiss companies, mainly in Africa. Previously, he was First Vice-President at Edmond De Rothschild in Geneva for the EMEA region. Between 2000 and 2009, he was Director at Credit Suisse, responsible for Investment Banking and Asset Management activities in the Middle East Africa region. Daniel Wasserfallen is a graduate of IEP Lyon. He is a certified Board Member holding an International Directors Program (IDP) certification from INSEAD, Fontainebleau.



TRICHET,
Jean-Claude

Former President of the ECB and Honorary Governor of Banque de France. Honorary Chairman of the Group of Thirty, Chairman of the Board of Bruegel Institute and Chairman of the Trilateral Commission (Europe). He was assigned to various posts at the French Ministry of Finance. He was an advisor to the President of the Republic. He was Chairman of the European Monetary Committee, president of the Global Economy Group of Central Bankers (Basel) and President of the European Systemic Risk Board. He graduated from the Ecole nationale supérieure des Mines de Nancy, of the IEP of Paris, of the Université de Paris (in economics) and of ENA.



TUAKLI,
Juliette

United Way Worldwide's Chair of Governance Committee and Member of its Leadership Council. She is also the acclaimed medical Director/Founder of Family CHILD & Associates, a Board Member of Commonwealth Human Rights Initiative, the co-Founder of MOREMI Leadership program and a Member of Child Healthcare Information for All. She has more than 30 years of pediatric, family medicine and public health care experience. As pediatric/adolescent medical Director of the Children's Hospital of Boston affiliated community health center, she initiated seminal cross-cultural, service-directed, operations research (CHILD), for many years.



WATANABE,
Yorizumi

Professor of International Political Economy and Dean at the School of International Communication, Kansai University of International Studies since April 2019. Prior to that, he taught at Keio University. He also served as Deputy-Director General of the Economic Affairs Bureau in the Ministry of Foreign Affairs of Japan and then Special Assistant to the Japanese Foreign Minister in 2004. He had a major role in different Economic Partnership Agreements such as the Japan-Mexico EPA, Japan-EU EPA and the Japan-India EPA. Prof. Watanabe currently serves on the Panel on Brexit issues organized by the KEIDANREN (The Japanese Federation of Economic Organizations).



WEYMULLER,
Bruno

Member of Total Professeurs Associés, and of the French Energy Council. He was Executive Vice President at Total in charge of Strategy and Risk Assessment (2000-2008). He was Chief Financial Officer of Elf Aquitaine (1994-2000). He began his career at the Ministry for Industry (1972-1978), then he joined the Prime Minister Raymond Barre's cabinet (1978-1981). He graduated from the Ecole Polytechnique, and the Ecole des Mines in Paris. He holds a Master of Science from the Massachusetts Institute of Technology.



WU,
Liang

Co-Founder and CIO of Green City Solutions, which has developed the CityTree, a biological filter based on moss, augmented by IoT technology to clean and cool the air in cities. He has gathered the necessary expertise studying Media Computer Sciences in Germany and with his work experience in China at the Shanghai Center for Scientific and Technological Exchange with foreign Countries and in the digital content department of the Shanghai Media Group. During his stay in China he recognized the need for improving the air quality in hotspot areas and thus cofounded Green City Solutions.



YASSEEN,
Fareed

Ambassador of the Republic of Iraq to the United States. Former Ambassador of the Republic of Iraq to France. He has worked and consulted for various UN agencies and think tanks. He served as Head of Policy Planning, Iraqi Ministry of Foreign Affairs, and Diplomatic Advisor to Deputy President Adil Abd al-Mahdi. He is a Member of the American Physical Society and of the International Institute for Strategic Studies. He was educated in Iraq, Switzerland and the United States. He is a graduate of the Swiss Federal Institute of Technology in Lausanne and of the Massachusetts Institute of Technology.



YOUSOUFFA,
Estelle

Independent broadcast journalist, TV reporter and news presenter. She is a news anchor on BFM TV and an investigative reporter working for the French leading public television network France 2's foreign affairs program "Un Oeil sur la Planète". She started her career in the French news network LCI and at TV5 Monde. She joined the global news network Al Jazeera English, first in the London news center and then as its Paris correspondent. She is teaching journalism and TV broadcast seminars at the Institut Pratique de Journalisme in Paris. She graduated in journalism studies in Tours, France, and studied international relations and political studies at Quebec University of Montreal.



YAHA,
Mohamed
Abdellahi

Chairman and CEO of Maurinvest Group, a company that develops industries and add values through fundings with international partners. He is also the Chairman and CEO of MAURIOLOG, a logistics services and transport company for industrial projects, oil and gas and mining activities in Mauritania. He is the founder of MIP SEAFOOD, the unique Mauritanian company able to reach Europeans standards allowed to export directly transformed products from the sea. He has been providing overboard motors for the fishing sector for the past 20 years. He served as Minister of Investment in Mauritania. He graduated from Ecole Nationale Supérieure de Mécanique in France.



YUN,
Seong Deok

Ambassador of the Republic of Korea in Morocco



MONTBRIAL,
Thierry (de)

Thierry de Montbrial is Executive Chairman of the French Institute of International Relations (Ifri), which he founded in 1979. He is Professor Emeritus at the Conservatoire National des Arts et Métiers. In 2008, he launched the World Policy Conference. He has been a member of the Académie des Sciences Morales et Politiques of the Institut de France since 1992, and is a member of a number of foreign Academies. He serves on the board or advisory board of a number of international companies and institutions. Thierry de Montbrial chaired the Department of Economics at the Ecole Polytechnique from 1974 to 1992. He was the first Chairman of the Foundation for Strategic Research (1993-2001). Entrusted with the creation of the Policy Planning Staff (Centre d'Analyse et de Prévision) at the French Ministry of Foreign Affairs, he was its first director (1973-1979). He has authored more than twenty books, several of them translated in various languages, including *Action and Reaction in the World System - The Dynamics of Economic and Political Power* (UBC Press, Vancouver, Toronto, 2013) and *Living in Troubled Times, a New Political Era* (World Scientific, 2018). He is a Grand Officer of the Légion d'honneur, Grand Officer of the Ordre National du Mérite. He has been awarded the Order of the Rising Sun – Gold and Silver Star, Japan (2009) and other state honors by the French and several foreign governments. Thierry de Montbrial is a graduate of the Ecole Polytechnique and the Ecole des Mines, and received a Ph.D. in Mathematical Economics from the University of California at Berkeley.



ZRAIH,
Abdelkader

Ex-parliamentary from the Chamber of Counsels, president of the CDT, ex vice-president of the Morocco-France mixed commission of the Chamber. He was President of the regional commission of Human Rights in Rabat-Salé-Kenitra. He is the Advisor of the president of the National Council of Human Rights, Joint General Secretary of the Euro-Med Foundation, member of the International Secretariat of the Global Human Rights Forum and member of "Enterprise and Human Rights" in London. In addition, he is a member of the Moroccan National Commission of the Chart of National Education and Vocational Training and the president of the Safi Foundation.

Lieu de la conférence

Conference venue



Marrakech

Marrakech is one of Morocco's four imperial cities. Located in the heart of the fertile, irrigated Haouz plain and at the south of the Tensift River, it is the fourth largest city in the country by population, after Casablanca, Rabat and Fez.

Founded in 1062 by King Youssef Ibn Tachfine, it was the capital of the country under the Almoravid, Almohad and Saadian dynasties, whose reign then extended to North Africa and Andalusia. The historic center of the city, known as the Medina, was designated a UNESCO World Heritage site since 1985. The Medina's buildings and ramparts are made of red clay, which is why Marrakech is often nicknamed the "red city". The modern city, for its part, concentrates most of its economic activity in the Guéliz district.

Its geographical location, at the crossroads of the High Atlas Mountains and the Sahara, makes Marrakech a major trading center of the country. Also known for its rich cultural heritage and winter sports, the city is a must-see tourist capital. It has an international airport and is connected by railway and road to the cities of Saf and Casablanca.

Marrakech

Marrakech est l'une des quatre villes impériales du Maroc. Logée au cœur de la plaine irriguée d'Haouz et au sud du fleuve Tensift, c'est la quatrième ville du pays par sa population, après Casablanca, Rabat et Fès.

Fondée en 1062 par le Roi Youssef Ibn Tachfine, elle fut la capitale du pays sous les dynasties almoravide, almohade et saadienne, dont le règne s'étendait jusqu'à l'Afrique du Nord et l'Andalousie. Le centre historique de la ville, appelé Médina, est classé au patrimoine mondial de l'UNESCO depuis 1985. Construite en terre rouge, la Médina a donné son surnom de « Ville Rouge » à Marrakech. La ville moderne, quant à elle, concentre l'essentiel de son activité économique dans le quartier de Guéliz.

Sa situation géographique, au carrefour de la région montagneuse du Haut Atlas et du Sahara, fait de Marrakech une grande place commerçante du pays. Egalement réputée pour la richesse de son patrimoine culturel et ses sports d'hiver, la ville est une capitale touristique incontournable. Elle abrite un aéroport international et est reliée par les voies ferroviaires aux villes de Saf et Casablanca.



MACAAL

Le Musée d'Art Contemporain Africain Al Maaden (MACAAL) accueillera les participants de la World Policy Conference pour son traditionnel dîner de gala. Dédié à l'art contemporain africain, le MACAAL témoigne de l'engagement de la Fondation Alliances à favoriser l'accès à l'art à tous les publics en valorisant la création africaine.



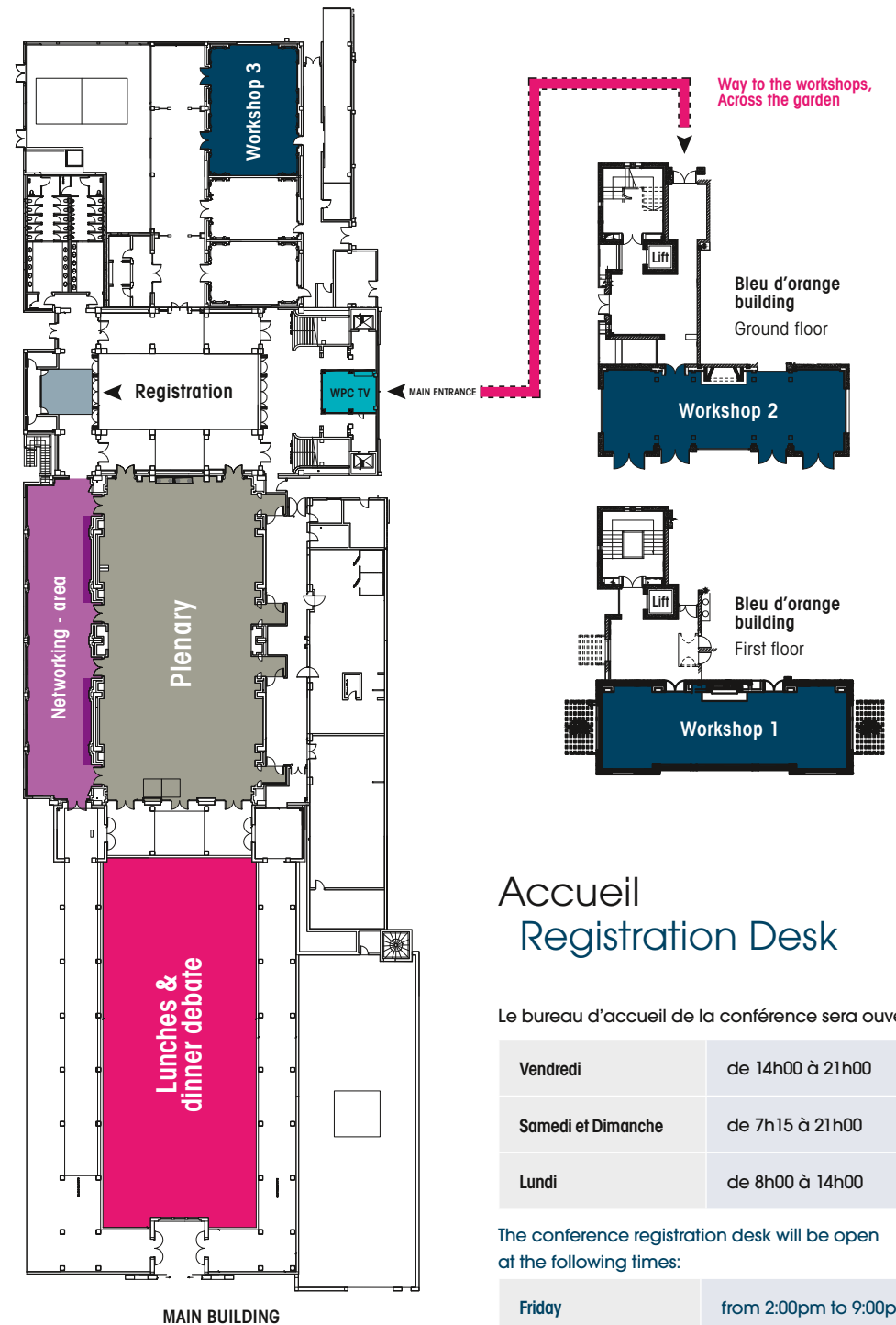
MACAAL

The Museum of African Contemporary Art Al Maaden (MACAAL), Marrakech, will host the participants of the 12th edition of the World Policy Conference for its traditional gala dinner. Dedicated to the promotion of African contemporary art, the museum' collection illustrates the Fondation Alliances' commitment to providing universally accessible contemporary art, while supporting cultural development in Morocco.

Informations pratiques

Practical information

Four Seasons Resort, Marrakech



Accueil Registration Desk

Le bureau d'accueil de la conférence sera ouvert :

Vendredi	de 14h00 à 21h00
Samedi et Dimanche	de 7h15 à 21h00
Lundi	de 8h00 à 14h00

The conference registration desk will be open at the following times:

Friday	from 2:00pm to 9:00pm
Saturday and Sunday	from 7:15am to 9:00pm
Monday	from 8:00am to 2:00pm

CONTACT

+33 6 46 54 46 34 / +212 7 66 65 33 10
suivi-inscription@worldpolicyconference.com

Hébergement / Accomodations

- 1

Four Seasons Resort
Lieu de la conférence / conference venue
Avenue de la Ménara - Marrakech 40000
+212 5243 - 59200
- 2

Mövenpick Mansour Eddahbi
Boulevard Mohamed VI - Marrakech 40000
+212 5243 - 39100
- 3

La Mamounia
Avenue Bab Jdid - Marrakech 40040
+212 5243 - 88600
- 4

Mandarin Oriental
Route du Golf Royal - Marrakech 40000
+212 5242 - 98888
- 5

Es Saadi Marrakech Resort – Palace
Rue Ibrahim El Mazini - Marrakech 40040
+212 5243 - 37400

Dîner de gala / Gala dinner

- 6

MACAAL
Al Maaden, Sidi Youssef Ben Ali - 40000 Marrakech, Maroc
+212 6769 - 24492

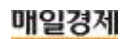


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