

WORLD

POLICY CONFERENCE

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Message du président et fondateur

fidèle à sa vocation : donner la parole aux puissances moyennes,

plaider pour un monde raisonnablement ouvert. J'ajoute : plaider pour le bon sens.

La fragmentation du système international est accentuée par les conséquences de la guerre d'Ukraine, dont l'issue est incertaine et qui risque de durer. Quel que soit son calcul en décidant d'envahir l'Ukraine, le président Poutine a surtout transaressé le tabou onusien de l'intanaibilité des frontières autrement aue par voie de négociations. Cela laisse craindre d'autres cas, notamment dans le Caucase, Aux États-Unis, le président Biden tend à tout ramener à un combat entre démocraties et autocraties, cependant que l'Union européenne, dont la compétitivité est affaiblie, reste plus que jamais arrimée à l'Alliance atlantique et s'apprête à s'engager dans un nouvel élargissement en même temps que d'importants désaccords ont surgi entre ses membres.

La auerre d'Ukraine contribue à désorganiser davantage l'économie mondiale et, peut-être, à enraciner l'inflation. Comme tout ce qui contribue à rendre la vie encore plus difficile dans les pays les plus pauvres, l'instabilité économique favorise les migrations. La guerre contribue aussi à durcir la rivalité sino-américaine et conduit à des rapprochements périlleux, comme entre la Russie et la Corée du Nord. Certains pays, comme l'Inde, dont le Premier ministre Modi met en scène les aspirations, jouent habilement sur tous les tableaux, par exemple en tirant profit des contournements des sanctions imposées par les Occidentaux. L'Inde tente de s'imposer au sein des BRICS élargis qui veulent faire entendre un autre message que le leur tout en coopérant avec eux en fonction de leurs intérêts,

La WPC reste Moins d'un mois avant la 16e édition de la WPC, l'attaque-surprise du Hamas contre Israël a remis en cause la tendance à l'apaisement des tensions qui semblait s'esquisser au Moyen-Orient, réveillant ainsi potentiellement un nouveau foyer d'instabilité.

> Une arande victime de l'instabilité alobale est l'ONU elle-même, en particulier la aouvernance des biens publics mondiaux, comme la santé (détection rapide des pandémies afin de les stopper dans l'œuf) ou le climat (le respect des objectifs collectifs est malmené), alors que le réchauffement climatique est là plus tôt que prévu et fait déià des ravaaes.

Un tout autre aspect, majeur, du monde actuel est l'accélération foudroyante de la technologie (ChatGPT) dont les bénéfices mais aussi les dangers sont de plus en plus imprévisibles. Des représentants de la technologie, précédemment opposés à toute forme de régulation, en réclament maintenant. On sent qu'ils répugnent dorénavant à jouer aux apprentis sorciers.

Dans ces conditions extrêmement difficiles, il faut s'efforcer de comprendre objectivement le monde tel qu'il est, donc sans naïveté : comprendre les grandes forces politiques, mais aussi la relation que la politique entretient avec l'économie et bien sûr la finance. L'interdépendance économique dans le cadre de bonnes règles du jeu (qui ne se réduisent pas au droit) accompagne la prospérité et la liberté. Elle peut contribuer à corriger bien des erreurs et à favoriser le bien commun. Les responsables de la WPC se sentent plus que jamais porteurs d'une espérance, qu'ils souhaitent partager avec tous ceux qui participent à notre aventure commune.

Thierry de Montbrial Président et fondateur de la WPC Président et fondateur de l'Ifri

Message from the Chairman and Founder

raising the voices of mid powers and pleading the case for a reasonably open world. To this I would add that we speak in favour of common sense.

The fragmentation of the international system has been heightened by the consequences of the Ukraine war, whose outcome remains uncertain and which may last long into the future. Whatever calculation he made when he chose to invade Ukraine. President Putin unquestionably broke the United Nations taboo of intangibility of borders except through means of negotiation. This has led to fears that the situation will be repeated elsewhere, particularly the Caucasus. In the United States, President Biden tends to describe everything in terms of a duel between democracies and autocracies, while the European Union, whose competitiveness is weakened, remains as firmly committed to NATO as ever and is preparing to expand despite the considerable disagreements breaking out between member states.

The Ukraine war is deepening world economic disorder and may be helping to entrench inflation. Like all the factors that serve to make life even harder in the poorest countries, economic instability encourages migration. The war is also hardening rivalries between China and the United States and forging dangerous combinations, such as between Russia and North Korea. Some countries such as India, whose Prime Minister Narendra Modi has telegraphed various aspirations for the nation, are skilfully taking advantage of the situation by profiting from opportunities to evade Western sanctions, for example. India is attempting to carve out a leading place for itself in the expanded BRICS nations, which want to give voice to a different message from the West while also cooperating with it when it is in their interest.

The WPC remains faithful to its mission of Less than a month before the 16th WPC. Hamas' surprise attack on Israel upended the trend towards more peaceable relations which appeared to be emerging in the Middle East and has potentially reignited a new flame of instability.

> The United Nations is itself a major victim of global instability, especially in terms of governance of global public goods such as healthcare (including the rapid detection of pandemics to nip them in the bud) and the climate (where there is little respect for shared objectives). At the same time, climate change has taken hold sooner than expected and is already causing havoc.

Another major contemporary issue is the rapid acceleration of technological development (such as ChatGPT), the benefits and dangers of which are becoming increasingly unpredictable. Representatives from the technology industry, once opposed to all forms of regulation, are now crying out for it, having lost the appetite for playing the sorcerer's apprentices.

In these extremely difficult conditions, we must strive to understand the world objectively, as it is, without naivety. This means understanding the major political forces, but also the relationship between politics and the economy and, of course, finance. So long as the rules of the game are followed (which are more than merely legal in nature), economic interdependence fosters prosperity and freedom. It can make up for a lot of mistakes and nurture the common good. The WPC's officials feel that their role, now more than ever, is to offer hope and share it with everyone who joins us on our collective adventure.

Thierry de Montbrial Founder and Executive Chairman of Ifri and the WPC



Vendredi 3 novembre - Friday, November 3

08:00 - 09:00	Ouverture - Opening session
09:00 - 10:30	Session plénière 1 : Les principaux problèmes de l'économie mondiale à moyen terme dans un contexte géopolitique adverse Plenary session 1: The Major Mid-Term Issues of the Global Economy in an Adverse Geopolitical Context
10:30 - 12:00	Session plénière 2 : Un nouvel ordre économique mondial est-il concevable dans l'avenir prévisible ? Plenary session 2: ls a New World Economic Order Still Conceivable in a Foreseeable Future?
12:00 - 13:00	Déjeuner - Lunch
13:00 - 14:15	Session plénière 3 : Géopolitique et commerce mondial : que peut-on faire dès maintenant ? Plenary session 3: Geopolitics and Global Trade: What Can Be Done Today?
14:15 - 15:00	Session plénière 4 : Changement climatique : existe-t-il encore une volonté commune ? Plenary session 4: Climate Change: ls There Still a Collective Will?
15:00 - 15:30	Session plénière 5 : Conversation avec Dmytro Kuleba, ministre des Affaires étrangères d'Ukraine Plenary session 5: Conversation with Dmytro Kuleba, Minister of Foreign Affairs of Ukraine
15:30 - 16:30	Session plénière 6 : La reconfiguration du système international : perspectives à court et long termes dans la région eurasienne Plenary session 6: Reconfiguration of the International System: Short and Long-Term Perspectives in the Eurasian Region
16:30 - 17:45	Session plénière 7 : La sécurité alimentaire dans un contexte de turbulence politique Plenary session 7: Food Security in a Context of Political Turbulence
17:45 - 18:15	Session plénière 8 : Conversation avec Leung Chun-ying, vice-président du Comité national de la Conférence consultative politique du peuple chinois, ancien chef de l'exécutif de la région administrative spéciale (RAS) de Hong Kong Plenary session 8: Conversation with Leung Chun-ying, Vice Chairman of the National Committee of the Chinese People's Political Consultative Conference, former Chief Executive of the Hong Kong Special Administrative Region of China
18:15 - 19:30	Session plénière 9 : 2024 : une année électorale critique Plenary session 9: 2024: A Critical Electoral Year
19:30	Dîner-débat avec Kevin Rudd, ambassadeur d'Australie aux États-Unis, ancien président de l'Asia Society Policy Institute, ancien Premier ministre d'Australie Dinner debate with Kevin Rudd, Australia's Ambassador to the United States, former

President of the Asia Society Policy Institute, former Prime Minister of Australia

Samedi 4 novembre - Saturday, November 4

08:30 - 09:45	Session plénière 10 : L'intelligence artificielle : opportunités et dépendances Plenary session 10: Artificial Intelligence: opportunities and dependencies
09:45 - 10:15	Messages vidéo courts de jeunes membres Short video messages from young members
10:15 - 11:15	Session plénière 11 : Semi-conducteurs et tendances géopolitiques : une opportunité de renforcer les relations Plenary session 11: Semiconductors and Geopolitical trends: an opportunity to strengthen relationships
11:15 - 12:30	Session plénière 12 : Leaders innovants : Comment le crédit carbone contribue-t-il à la Zéro émission nette ? Plenary session 12: Innovative Leaders: How Can Carbon Credit Contribute to Net Zero?
12:30 - 13:30	Déjeuner - Lunch
13:30 - 14:45	Session plénière 13 : L'Occident après la guerre d'Ukraine Plenary session 13: The West after the Ukraine War
14:45 - 16:15	Session plénière 14 : La géopolitique de l'Indo-Pacifique entre préoccupations sécuritaires et opportunités économiques Plenary session 14: Geopolitics of the Indo-Pacific between Security Concerns and Economic Opportunities
16:15 - 16:45	Session plénière 15 : Conversation avec Anwar Mohammed Gargash, conseiller diplomatique du président des Émirats arabes unis Plenary session 15: Conversation with Anwar Mohammed Gargash, Diplomatic Advisor to President of the United Arab Emirates
16:45 - 19:15	Ateliers parallèles - Parallel Workshops Atelier 1 : Économie et finance - Workshop 1: Economy and Finance Atelier 2 : Énergie, climat et technologie - Workshop 2: Energy, Climate and Technology Atelier 3 : Problématiques économiques et sociales au Moyen-Orient Workshop 3: Economic and Social Issues in the Middle East
19:30	Cocktail
20:00	Dîner de gala avec Khaldoon Khalifa Al Mubarak , président de l'Autorité des affaires exécutives, directeur général du groupe Mubadala Gala Dinner with Khaldoon Khalifa Al Mubarak , Chairman of the Executive Affairs Authority, Group Chief Executive Officer and Managing Director of Mubadala

Dimanche 5 novembre - Sunday, November 5

09:00 - 10:00	Rapports des ateliers parallèles - Reports from parallel workshops
10:00 - 11:00	Session plénière 16 : En quête d'espérance pour un monde meilleur Plenary session 16: In Search of Hope for a Better World
11:00 - 12:30	Session plénière 17 : Sommes-nous prêts pour la prochaine pandémie ? Plenary session 17: Are We Ready for the Next Pandemic?
12:30 - 13:30	Déjeuner - Lunch
13:30 - 14:45	Session plénière 18 : Sécuriser les matières premières critiques pour une transition technologique propre Plenary session 18: Securing Critical Minerals for the Clean-Tech Transition
14:45 - 16:15	Session plénière 19 : Moyen-Orient : perspectives dans les prochains mois Plenary session 19: Middle East: What in the Next Few Months
16:15 - 18:00	Session plénière 20 : Où va l'Afrique ? Plenary session 20: Where Is Africa Heading?
18:00 - 19:30	Session plénière 21 : Débat final Plenary session 21: Final Debate
19:30	Clôture - Envoi



Thèmes Themes

session plénière 1 : Les principaux problèmes de l'économie mondiale à moyen terme dans un contexte géopolitique adverse

Au cours des trois dernières années, les deux principaux chocs qui ont frappé l'économie mondiale sont la pandémie de Covid-19 et l'invasion de l'Ukraine. Ces deux chocs ont désorganisé les circuits d'approvisionnement, perturbé l'application des règles de l'OMC et suscité, au sein des principales puissances, la mise en place de stratégies protectionnistes avec, en toile de fond, le durcissement de la compétition sino-américaine. Ils sont en même temps à l'origine d'une vague inflationniste sans précédent depuis les années 1980. Le multilatéralisme est à la peine. À quoi il faut maintenant ajouter les difficultés de l'économie chinoise. Ces évolutions sont-elles seulement transitoires ? Risquent-elles de dégénérer ?

session plénière 2 : Un nouvel ordre économique mondial est-il concevable dans l'avenir prévisible ?

Il existe un consensus croissant sur la transformation de l'ordre économique international d'un monde unipolaire à un monde multipolaire. Cependant, ce à auoi ressemblera ce monde multipolaire est beaucoup moins clair. De combien de pôles sera-t-il fait et comment seront-ils liés entre eux ? Entendons-nous multipolaire au sens de multiples centres de pouvoir économique ou de multiples zones d'activité économique centrées autour d'une économie dominante au sein de chaque zone ? Dans quelle mesure les attributs déterminants de chaque pôle seront-ils différents ? Comment les puissances moyennes et les pays émergents et en développement doivent-ils s'adapter à ce changement ? De nombreux pays se tournent également de plus en plus vers des politiques économiques protectionnistes, souvent sous couvert de « résilience » ou de « sécurité ». Comment cela se déroulera-t-il dans le contexte d'un monde multipolaire ? Cette session sera l'occasion d'approfondir ces questions et d'autres questions connexes selon les divers points de vue des participants.

PLENARY SESSION 1: The Major Mid-Term Issues of the Global Economy in an Adverse Geopolitical Context

Over the past three years, the two major chocks that have hit the global economy are the COVID-19 pandemic and the invasion of Ukraine. These two chocks disrupted supply chains, disrupted the implementation of WTO rules and led the world's major powers to adopt protectionist strategies, all while competition between China and the United States has ramped up. At the same time, they have caused an unprecedented wave of inflation since the 1980s. Multilateralism is struggling. Now, we must also add the challenges facing the Chinese economy. Are these developments merely temporary? Do they pose a risk of escalation?

PLENARY SESSION 2 Is a New World Economic Order Still Conceivable in a Foreseeable Future?

There has been increasing consensus that the international economic order is moving from a unipolar to a multipolar world. However, we have much less clarity on what this multipolar world will look like. How many poles will there be and how will they relate to each other? Are we talking about multipolar in terms of multiple centers of economic power or as multiple zones of economic activity centered around a dominant economy within each zone? How different will be the determinant attributes of each pole? How should middle powers and emerging and developing countries adapt to this shift?

There is also a growing focus in many countries on inward looking economic policies, often under the guise of "resilience" or "security". How will this play out in the context of a multipolar world? This session will provide an opportunity to delve into these and related questions from the diverse perspectives of the participants.

SESSION PLÉNIÈRE 3 : Géopolitique et commerce mondial : que peut-on faire dès maintenant ?

Alors que les économies réagissent à des changements géopolitiques et macroéconomiques de plus en plus rapides, de nouveaux gagnants et de nouveaux perdants apparaîtront au niveau mondial. À quoi pourrait ressembler le monde en 2030 ? Quels sont les scénarios et implications potentiels auxquels le commerce mondial est confronté - en particulier concernant les retombées des relations entre la Russie et l'Occident, l'évolution de la dynamique commerciale de la Chine et la croissance de la région de l'ASEAN ? Cette session propose une discussion approfondie avec des dirigeants d'entreprises multinationales sur les stratégies permettant de faire face aux incertitudes et aux complexités actuelles et d'accélérer la planification de scénarios géopolitiques afin d'améliorer la résilience à long terme.

SESSION PLÉNIÈRE 4 : Changement climatique : existe-t-il encore une volonté commune ?

Les chocs qui frappent l'économie mondiale affectent la gouvernance mondiale dans son ensemble, en particulier l'efficacité de la lutte contre le changement climatique. Pourtant, le réchauffement de la planète causé par nos modèles économiques, nous frappe plus rapidement encore qu'on ne l'avait pensé. Quels scénarios doit-on envisager pour les toutes prochaines années ?

SESSION PLÉNIÈRE 5:

Conversation avec Dmytro Kuleba, ministre des Affaires étrangères d'Ukraine

SESSION PLÉNIÈRE 6 :

La reconfiguration du système international : perspectives à court et long termes dans la région eurasienne

La chute de l'URSS à la fin de 1991 a créé une nouvelle donne géopolitique pour les quinze républiques issues de son éclatement. La guerre d'Ukraine en est la manifestation la plus considérable, et l'écrasement des Arméniens au Haut-Karabakh la manifestation la plus récente. L'avenir de la Biélorussie reste incertain. Celui de la Moldavie aussi, mais celle-ci devrait pencher vers l'Europe et l'Occident comme ce fut le cas pour les trois États baltes. Dans le cadre de l'ancienne URSS, l'Eurasie désigne les cinq États d'Asie centrale, à commencer par le Kazakhstan, dont la situation géostratégique et géoéconomique est particulièrement digne d'attention au niveau global. Celle des trois États caucasiens (Géorgie, Azerbaïdjan, Arménie) également.

PLENARY SESSION 3 Geopolitics and Global Trade: What Can Be Done Today?

As economies respond to increasingly rapid geopolitical and macroeconomic changes, new global winners and losers will emerge. What might the world look like in 2030? What potential scenarios and implications face global business — especially with the Russia-West fallout, evolving China trade dynamics, and the growth of ASEAN region? A robust discussion with global business leaders on strategies for navigating current uncertainties and complexities and accelerating geopolitical scenario planning to improve long-term resilience.

Climate Change: Is There Still a Collective Will?

The shocks impacting the global economy are affecting global governance as a whole, particularly the effectiveness of the fight against climate change. However, the planet's warming due to our economic model is happening even more rapidly than previously thought. What scenarios should we consider for the coming years?

PLENARY SESSION 5

Conversation with Dmytro Kuleba, Minister of Foreign Affairs of Ukraine

PLENARY SESSION 6 Reconfiguration of the International System: Short and Long-Term Perspectives in the Eurasian Region

The collapse of the USSR at the end of 1991 had a profound impact on the geopolitical landscape for the fifteen newly independent republics that emerged from its dissolution. Of all the ways in which this has manifested, the Ukraine war is the most significant, while the brutal treatment of the Armenians in Nagorno-Karabakh is the most recent. The future of both Belarus and Moldova remain uncertain, although the latter is likely to lean more towards Europe and the West, similar to the path taken by the three Baltic states. In the context of the former USSR, Eurasia refers to the five Central Asian states, starting with Kazakhstan, whose geostrategic and geoeconomic positions warrant global attention. The same can be said for the three Caucasian states (Georgia, Azerbaijan and Armenia)



WPC 2022, Abu Dhabi, December 11 - Thierry de Montbrial ; Prince Faisal bin Farhan Al Saud

session plénière 7 : La sécurité alimentaire dans un contexte de turbulence politique

La révolution de l'alimentation est en cours.

Elle se déroule sur un fonds de question fondamentales pour notre planète et notre espèce. Dans la course entre d'une part la croissance démographique, et d'autre part celle de la croissance de la production agricole, quels nouveaux équilibres, ou déséquilibres vont-ils s'instaurer ? Les modes de consommation, dans les pays industrialisés, comme dans le Sud Global, vont-ils se transformer, et quelles conséquences ces transformations auront-elles sur les systèmes productifs et les chaines de valeur? Car le sujet de l'alimentation n'est pas qu'une question économiaue. Dans un monde où les produits alimentaires, bruts comme transformés, font l'objet d'échanges, très partiellement régulés au sein de l'OMC ou d'arrangements divers. l'alimentation est un sujet hautement politique et brulant. L'année 2023 nous en a fourni au moins deux séries d'exemples : la tourmente céréalière dans laquelle le conflit russoukrainien nous a plongé, et dont le dernier épisode en date se déroule en Europe centrale même ; la décision indienne de brider ses exportations de riz, qui a replongé toute une partie de l'Afrique dans de grandes difficultés. Qui achètera quoi à qui dans les prochaines décennies, va définir de nouveaux rapports de pouvoir, et, peut-être, de nouvelles conflictualités. Notre table ronde prendra acte de cette situation et s'attachera à un état de ce lieu.

Mais elle s'attachera aussi cette année à aller plus loin. Elle se consacrera à la manière dont la FoodTech peut renverser la table et définir une nouvelle géopolitique. Celle-ci couvre de nombreuses dimensions : l'agtech, le « food service », ce que l'on nomme « consumer and tech », le « delivery » également. Nous nous focaliserons pour notre part plus particulièrement sur que ce que l'on appelle « food science », et, en son sein, à côté d'un univers lui aussi très riche, qui

PLENARY SESSION 7 Food Security in a Context of Political Turbulence

The food revolution is underway. It takes place on a background of fundamental questions for our planet and our species. In the race between population growth on the one hand and growth in agricultural production on the other, what new balances or imbalances will be established? Will consumption patterns in industrialized countries, as in the Global South, change, and what consequences will these transformations have on production systems and value chains? The subject of food is not only an economic issue. In a world where food products, raw and processed, are traded, very partially regulated within the WTO or various arrangements, food is a highly political and burning subject. The year 2023 has provided us with at least two sets of examples: the cereal turmoil into which the Russian-Ukrainian conflict has plunged us, and whose latest episode to date is taking place in Central Europe itself; India's decision to curb rice exports, which has plunged an entire part of Africa back into great difficulty. Who buys what from whom in the coming decades will define new power relations, and, perhaps, new conflicts.

Our round table will take note of this situation and will focus on an inventory of this place.

But this year it will go further. We will focus on how FoodTech can turn the tables and define new geopolitics. This covers many dimensions: "agtech", "food service", what is called "consumer and tech", "delivery" as well. For our part, we will focus more particularly on what is called "food science", and, within it, alongside a universe that is also very rich, which is interested in the microbiota and the personalization of nutrition, we shall dive in on alternative proteins. This covers two main fields of interest: plant proteins, and cell culture of the latter. We already eat plant-based burgers. 3D



WPC 2022, Abu Dhabi, December 10 - Gala Dinner: Aminata Touré ; Laurent Fabius ; Jean-Claude Meyer ; Lionel Zinsou

s'intéresse au microbiote et à la personnalisation de la nutrition, aux protéines alternatives. Ceci recouvre deux grands champs d'intérêt : les protéines végétales, et la culture cellulaire de ces dernières. Nous mangeons déjà des hamburgers végétaux. L'impression en 3D de viande cellulaire nous propulse dans un monde encore entièrement nouveau, dont les produits ne parviendront sur le marché que dans les années à venir. Dans cet univers, Israel semble caracoler en tête mais les pays industrialisés investissent aussi beaucoup.

Où en sont les différentes tentatives en « foodscience » ? Les produits peuvent-ils devenir compétitifs par rapport aux protéines « naturelles »? Le passage à l'échelle est-il envisageable, et sur quels marchés, pour quels consommateurs ? Le bilan environnemental, qui doit couvrir l'eau, l'énergie, les emprises au sol et la biodiversité, le carbone, est-il convaincant ? Le bilan social l'est-il aussi ? Car en fonction de l'importance de la conquête de marché, le monde agricole pourrait être profondément affecté, dans les pays industrialisés, comme dans le vaste « Sud Global ». La « foodscience » va aussi déplacer les lieux de production et de conception alimentaire. Elle pourrait reconcentrer le pouvoir dans les pays les industrialisés, et, parmi ceux-ci, dans une poignée d'entre eux pour qui il s'agit, du fait de leurs contraintes propres, d'un enjeu de première importance. Quels changements géopolitiques en attendre ?

SESSION PLÉNIÈRE 8 :

Conversation avec Leung Chun-ying, vice-président du Comité national de la Conférence consultative politique du peuple chinois, ancien chef de l'exécutif de la région administrative spéciale (RAS) de Hong Kong printing of cellular meat propels us into an entirely new world, whose products will only reach the market in the years to come. In this universe, Israel seems to be in the lead, but the industrialized countries are also investing a lot.

What is the status of the various attempts in "foodscience"? Can products become competitive with "natural" proteins? Is scaling up possible, and in which markets, for which consumers? Is the environmental balance sheet, which must cover water, energy, footprints and biodiversity, carbon, convincing? Is the social balance sheet as well? Because depending on the importance of market conquest, the agricultural world could be profoundly affected, in industrialized countries, as in the vast "Global South". "Food science" will also displace places of food production and design. It could reconcentrate power in the industrialized countries, and among them, in a handful of them for which, because of their own constraints, it is a major issue. What geopolitical changes can we expect?

PLENARY SESSION 8:

Conversation with Leung Chun-ying, Vice Chairman of the National Committee of the Chinese People's Political Consultative Conference, former Chief Executive of the Hong Kong Special Administrative Region of China

session plénière 9 : 2024 : une année électorale critique

L'année 2024 sera marquée dans certains pays par des élections dont les résultats auront des effets importants sur la politique internationale. Le cas principal est évidemment les États-Unis, avec énormément d'incertitudes tant sur les candidats et leurs chances respectives que sur les conséquences. En Ukraine, en Russie ou en Inde, les perspectives sont beaucoup moins ouvertes, mais les circonstances peuvent l'être davantage. Quant aux élections du Parlement européen, on ne doit pas sous-estimer leur portée. L'interrogation principale à leur sujet concerne la montée des partis d'extrême droite.

SESSION PLÉNIÈRE 10 : L'intelligence artificielle : opportunités et dépendances

Au cours de cette session, nous approfondirons l'immense potentiel et les possibilités révolutionnaires qu'offrira l'intelligence artificielle (IA) dans les années à venir. Alors que l'IA continue d'évoluer à une vitesse implacable et de s'intégrer dans divers aspects de nos vies, cette session vise à explorer comment les technologies de l'IA remodèlent les industries, la société et notre manière d'aborder les défis complexes.

Au cours de cette session, nous plongerons dans le contexte plus large de l'IA actuelle et dans un avenir proche, y compris son potentiel incroyable, ses interdépendances et les défis liés au déploiement de technologies dans un paysage en évolution rapide.

Les sujets clés comprennent :

- L'état de l'IA : quelles sont les capacités et limites actuelles de l'IA (y compris l'IA générative) ? Comment l'IA est-elle appliquée dans le monde réel pour révolutionner des secteurs tels que la sécurité, les transports, les systèmes, l'énergie et bien plus encore.
- Les dépendances : de grands volumes de données, nécessaires à l'alimentation des modèles d'IA, sont désormais générés en dehors du cloud centralisé, en périphérie. Cela entraîne de nouveaux défis liés à l'accès et à la protection des données, ainsi qu'à l'exécution de code dans un environnement en perpétuelle évolution.
- Le turbochargement de l'IA dans le futur : au-delà des opportunités vertigineuses que l'IA générative a déjà déclenchées, l'Informatique Quantique est déjà en marche et révolutionnera l'ensemble du paysage technologique.

PLENARY SESSION 9: 2024: A Critical Electoral Year

The year 2024 will be marked by elections in certain countries, and the outcomes will have a considerable impact on international politics. The primary focus is, of course, on the United States, where there is a high degree of uncertainty regarding the candidates, their respective chances, and the consequences of the election. In Ukraine, Russia and India, the prospects are somewhat less open, although the circumstances may be more open. Regarding the European Parliament elections, we should not underestimate their potential impact. The main concern surrounding these elections is the rise of far-right political parties.

PLENARY SESSION 10: Artificial Intelligence: opportunities and dependencies

In this session, we delve into the immense potential and groundbreaking possibilities that Artificial Intelligence (AI) offers in the coming years.

As AI continues to evolve at relentless speed and integrate into various aspects of our lives, this session aims to explore how AI technologies are reshaping industries, society, and the way we approach complex challenges.

In this session we will dive into the wider context of AI now and in the near future, including its incredible potential, its interdependencies and the challenges of deploying technologies across a rapidly evolving landscape.

Key topics include:

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- The state of AI: What are the current capabilities and limitations of AI (including Generative AI)? How AI is being applied in the real world to revolutionize industries such as security, transport, systems, energy and more.
- The dependencies: Large volumes of data, required to feed AI models, are now being generated outside the centralized cloud, in the edge. This brings new challenges around accessing and protecting data, as well as how to execute code across an ever-shifting landscape.
- Turbocharging AI in the future: Beyond the dizzying opportunities that Generative AI has already unleashed, Quantum Computing is already happening and it will revolutionize the entire technology landscape.

session plénière 11 : Semi-conducteurs et tendances géopolitiques : une opportunité de renforcer les relations

Mesurant seulement quelques nanomètres et pourtant omniprésents dans l'économie mondiale, les semi-conducteurs sont devenus depuis quelques années un enjeu hautement stratégique entre grandes puissances. Récemment, ils ont été au centre de la montée des tensions entre la Chine, les États-Unis et l'Union européenne, chacun voulant disposer de la maîtrise de la chaine de valeur des puces électroniques et n'hésitant pas à contrer des plans incitatifs par des mesures restrictives. Pour la session plénière n°11 nous aurons le plaisir de recevoir 4 des plus grands spécialistes des semi-conducteurs, chacun travaillant depuis plus de 20 ans dans cette industrie. La session débutera par une analyse chiffrée du marché des semi-conducteurs par le Docteur Handel Jones, en mettant en lumière les tendances géo-économiques. Cette partie permettra de réaffirmer la position stratégique de cette industrie.

Les panelistes débattront ensuite des perspectives d'évolution du marché. Ce sont aujourd'hui les composants indispensables à la transformation digitale et à la transition écologique pour les secteurs clés que sont les infrastructures numériques, la mobilité, l'industrie, ou les biens de consommation. Soutenue par les mégatendances structurelles comme l'Intelligence Artificielle, le Cloud, l'Internet des Objets, l'électrification et l'automatisation des véhicules et l'industrie, les analystes s'accordent sur une accélération de la croissance du marché, déjà porté par une croissance soutenue au cours des dernières décennies. Il pourrait ainsi atteindre 1 000 milliards de dollars d'ici 2030.

Les panelistes évoqueront ensuite la régionalisation accrue de leur chaîne de valeur. Les micro-puces sont au cœur des tensions entre grandes puissances. Composées de minerais rares et matériaux critiques, la Chine et Taiwan ont longtemps dominé ce marché. Depuis quelques années et poussé par les Etats-Unis, chaque grande-puissance adopte des plans incitatifs pour capter les investissements dans ce domaine et pouvoir relocaliser leur chaine de valeur. En 2022, les Etats-Unis ont adopté leur Chips and Science Act, qui alloue une subvention massive au secteur (39 milliards de dollars), en imposant des conditions qui empêchent certains bénéficiaires d'investir dans de nouvelles capacités de fabrication dans les « pays préoccupants ». L'union Européenne vient d'adopter « European Chips Act » représentant 43 milliards d'euros d'investissement dans le secteur. Cette industrie en forte croissante peut s'inscrire dans les plans de diversification des économies du Golfe. En effet, les pays du Golfe bénéficient d'un positionnement stratégique pour capter une partie de la chaine de valeur des semi-conducteurs grâce à leur positionnement géographique, leur capacité à attirer des talents et la disponibilité des capitaux de production. Enfin le panel, se conclura sur l'opportunité que pourrait représenter cette industrie dans le renforcement des relations entre Etats dans les 20 prochaines années.

PLENARY SESSION 11 Semiconductors and Geopolitical trends: an opportunity to strengthen relationships

Semiconductors are in the heart of the global economy, and in recent years they have become a highly strategic issue for the world's major economies. Recently, they have been at the centre of rising tensions between China, the United States, and the European Union, as each nation wants to control the value chain of electronic chips and does not hesitate to counter incentive plans with restrictive measures.

For plenary session n°11 we will have the pleasure of welcoming 4 of the world's leading semiconductor specialists, each of whom has been working in the industry for more than 20 years.

The session will begin with a concrete analysis of the semiconductor market by Dr Handel Jones, highlighting the geo-economic trends. This part will reaffirm the strategic position of this industry.

The panelists will then discuss the perspectives for the future of the market. Today, these are essential components in the digital transformation and ecological transition of key sectors such as digital infrastructure, mobility, industry and consumer goods. Supported by structural megatrends such as Artificial Intelligence, the Cloud, the Internet of Things, the electrification and automation of vehicles and industry, analysts agree that the market, which has already enjoyed sustained growth over the last few decades, is set to accelerate. It could reach \$1,000 billion by 2030.

The panelists will then discuss the increasing regionalisation of their value chains. Microchips are at the heart of tensions between the US, the EU and China. China and Taiwan were the dominant players in this market for a long time, controlling the sourcing of the critical materials needed to produce the chips. In recent years, driven by the United States, all the major powers have adopted incentive programs to attract investment in this field and enable them to relocate their value chains. In 2022, the United States adopted its Chips and Science Act, which allocates a massive subsidy to the sector (39 billion dollars), imposing conditions that prevent certain beneficiaries from investing in new manufacturing capacity in "countries of concern". The European Union has just adopted the European Chips Act - representing €43 billion of investment. This fast-growing industry could be a key part of the diversification strategy of the Gulf economies. The Gulf countries are strategically positioned to capture part of the semiconductor value chain, thanks to their aeographical location, their ability to attract talent and the availability of production capital.

Finally, the panel will conclude with a discussion of the opportunities that this industry could represent for strengthening relations between states in the next 20 years.



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SESSION PLÉNIÈRE 12 : Leaders innovants : Comment le crédit carbone contribue-t-il à la Zéro émission nette ?

Afin de respecter l'objectif des 1,5 degrés fixé par l'Accord de Paris d'ici 2030, la réduction et l'évitement des émissions grâce aux engagements et aux politiques carbone devront être complétés par des projets d'élimination du dioxyde de carbone (ÉDC), en particulier dans les secteurs où la réduction à un rythme accéléré et à l'échelle industrielle est difficile. En canalisant le financement des entreprises vers le développement de projets d'ÉDC, le crédit carbone constituera une source de financement privée essentielle en plus des programmes de relance gouvernementaux pour le financement des efforts visant à accélérer la transition vers la Zéro émission nette. Les intervenants discuteront de la facon de rendre le marché de la compensation carbone volontaire plus dynamique, en illustrant leurs propos de solutions innovantes dans le domaine du captage et de la séquestration du carbone.

session plénière 13 : L'Occident après la guerre d'Ukraine

Près de vingt mois après son début, l'issue de la guerre d'Ukraine reste incertaine ainsi que ses conséquences d'ensemble sur la fragmentation du système international. Les États dont la sécurité repose sur le protectorat américain continuent de soutenir le but affiché par le Président Zelensky, c'està-dire le retour de l'Ukraine aux frontières de 1991. Mais un nombre croissant d'analystes mettent cet objectif en doute et certains envisagent un scénario

PLENARY SESSION 12: Innovative Leaders: How Can Carbon Credit Contribute to Net Zero?

In order to achieve the Paris agreement pathway of 1.5 degree by 2030, the reduction and avoidance of emissions through Pledges and Carbon Policies will have to be complemented with Carbon Dioxide Removal (CDR) projects for in particular the hard to abate emissions at an accelerated pace and at an industrial scale level.

By channeling corporate funding towards the development of CDR projects, carbon credits will constitute a critical private funding source in addition to the government stimulus programs to finance efforts aimed at accelerating the transition to Net Zero. This panel will explore how to make the voluntary credit market more dynamic, illustrating some innovative solutions in the field of carbon capture and sequestration.

PLENARY SESSION 13: The West after the Ukraine War

Nearly twenty months after it began, the outcome of the Ukraine war remains uncertain, as do its broader consequences for the international system's fragmentation. States relying on the American protectorate continue to support President Zelensky's stated goal, which is the return of Ukraine to its 1991 borders. However, a growing number of analysts are questioning this outcome, with some suggesting a Koreastyle scenario is more likely. Few still believe in the collapse of Russia, and all recognize how crucial the



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de type coréen. Peu croient encore à l'effondrement de la Russie et tous reconnaissent le caractère essentiel de la prochaine élection américaine pour la persévérance du camp occidental dans l'effort. Au-delà, chacun s'interroge sur l'avenir d'une Union européenne affaiblie économiquement et vouée semble-t-il à une nouvelle vague d'élargissement qui ne facilitera pas sa capacité à prendre des décisions difficiles et à les exécuter. Une autre question fondamentale porte sur la politique de l'Alliance atlantique élargie vis-à-vis de la Chine, alors que le « Sud global » cherche surtout à garder les mains libres.

SESSION PLÉNIÈRE 14 :

La géopolitique de l'Indo-Pacifique entre préoccupations sécuritaires et opportunités économiques

L'Indo-Pacifique est un concept géopolitique nouveau, que beaucoup interprètent comme une clé pour une stratégie défensive des riverains de l'Océan Pacifique au sens large qui se sentent concernés par la montée en puissance de la Chine, notamment sur le plan maritime. On pense naturellement à la Mer de Chine méridionale mais plus généralement à la sécurité de plusieurs États insulaires, immenses comme l'Australie ou petits comme certains départements de ces toutes dernières années ont suscité chez certains stratégistes un intérêt renouvelé pour ces questions. L'objectif de cette session est de prendre toute la mesure de ce nouveau concept géopolitique.

SESSION PLÉNIÈRE 15 :

Conversation avec Anwar Mohammed Gargash, conseiller diplomatique du président des Émirats arabes unis next American election will be to the West's continued commitment to the war. Beyond this, there are concerns about the future of an economically weakened European Union, seemingly destined for another wave of enlargement that may hinder its ability to make and execute tough decisions. Another fundamental question pertains to the policy of the expanded Atlantic Alliance regarding China, as the "Global South" primarily seeks to maintain its autonomy.

PLENARY SESSION 14: Geopolitics of the Indo-Pacific between Security Concerns and Economic Opportunities

Indo-Pacific is a relatively new geopolitical concept that many interpret as a key element in the defensive strategies of Pacific Ocean rim countries concerned about China's growing influence, especially in maritime matters. We naturally think of the South China Sea but more generally of the security of several island states, huge like Australia or small like certain French overseas departments or territories. The events of the last few years have sparked renewed interest in these issues among certain strategists. The objective of this session is to take the full measure of this new geopolitical concept.

PLENARY SESSION 15

Conversation with Anwar Mohammed Gargash, Diplomatic Advisor to President of the United Arab Emirates

session plénière 16 : En quête d'espérance pour un monde meilleur

Comme chacun le sait, les trois monothéismes, dont l'histoire est enchevêtrée, sont nés au Moyen-Orient. Depuis le début de l'année 2023, le centre interconfessionnel appelé « la Maison de la famille abrahamique » à Abou Dabi permet aux trois cultes de coexister dans un même lieu. Du point de vue de la condition humaine, dans sa grandeur comme dans sa modestie, la raison d'être des religions est de susciter les espérances et d'encourager le bien public. Alors que le troisième millénaire n'a pas commencé sous d'heureux auspices, comment les trois monothéismes peuvent-ils œuvrer ensemble pour mieux porter l'espérance qu'ils incarnent ?

session plénière 17 : Sommes-nous prêts pour la prochaine pandémie ?

La pandémie de Covid-19 n'est plus une urgence de santé publique de portée internationale pour l'Oragnisation mondiale de la santé. Néanmoins, le virus SARS COv2 continue de circuler et de muter, de nombreuses personnes sont nouvellement infectées tous les jours, les personnes vulnérables et immunodéprimées sont toujours à risque, une incertitude persiste quant à la possibilité de l'émergence d'un nouveau variant pathogène et des millions de personnes dans le monde souffrent du Covid long, une maladie que l'on ne comprend pas encore et pour laquelle on ne dispose pas de traitement. Dans le même temps, la pandémie n'est plus un sujet prioritaire pour l'opinion publique et l'attention politique sur ce suiet a pratiquement disparu. La session plénière 17 de la WPC s'attachera à comprendre si le monde tire effectivement les lecons de la pandémie et s'il est mieux préparé au risque d'une nouvelle pandémie. La session débutera par une analyse de la situation actuelle de la pandémie de Covid 19 et du risque pandémique en général. Le panel discutera de la façon dont les pays à l'échelle nationale et le système international tirent les leçons de la pandémie pour mieux contenir l'émergence d'un nouvel agent infectieux et prévenir qu'elle devienne une pandémie, et, en cas d'une nouvelle pandémie, être mieux préparés à réduire son impact sur la santé. l'économie et la société. La deuxième partie de la session portera sur les efforts en cours du système multilatéral en vue de reformer le système international de prévention, préparation et réponse aux pandémies et sa gouvernance. Le débat a déjà pris place au G7, au G20 et lors de la récente Session spéciale de l'Assemblée générale des Nations Unies en septembre. Des négociations diplomatiques sont en cours à Genève depuis maintenant 18 mois en vue de revoir le Règlement sanitaire international et rédiger les termes d'un nouveau traité international sur les pandémies. L'issue de ces négociations et les chances d'aboutir à un accord qui transforme véritablement le système international, sont très incertains. d'autant que l'on se trouve à six mois de la date limite fixée pour un tel accord (mai 2024). Les négociations

PLENARY SESSION 16: In Search of Hope for a Better World

As is widely known, the three monotheistic religions, whose histories are inextricably linked, originated in the Middle East. Since the beginning of 2023, the interfaith center known as the "Abrahamic Family House" in Abu Dhabi has provided a common space for the coexistence of these three faiths. From the perspective of the human condition, in its grandeur as well as in its modesty, the raison d'être of religions is to kindle hope and foster the common good. While the third millennium hardly began auspiciously, it is still worth asking how the three monotheisms can work together to better carry the hope they embody.

Are We Ready for the Next Pandemic?

Covid-19 is no more declared a public health emergency of international concern by the World Health Organization. Yet, the SARS Cov2 virus continues to circulate and mutate, people are infected every day, vulnerable and immunosuppressed individuals remain at risk, uncertainty persists on the possible emergence of new pathogenic variants and millions of people across the world suffer from long Covid. a condition that is still poorly understood and for which there is no treatment. At the same time, the pandemic has no more the attention of the public opinion and the political commitments to pandemic risk has waned.

The focus of plenary session 17 will be on whether lessons from Covid-19 are being learned and on whether the world is better prepared for a next pandemic threat.

The panel will first address the current situation of the Covid-19 pandemic and short/mid-term pandemic risks, more broadly. The panel will discuss how countries at national level and the international system are drawing from the lessons of the pandemic to prevent a next infectious outbreak from becoming a pandemic and, in case of a new pandemic threat, be better prepared to limit its impact on health, economies and societies.

The second part of the session will review the ongoing multilateral efforts aimed at reforming the international system for pandemic prevention, preparedness and response (PPPR) and its governance. The debate has taken place at the G7, the G20 and at the Special Session on pandemics of the UN General assembly last September. Negotiations have been ongoing in Geneva for now eighteen months to revise International Health Regulations and draft the terms of a new legally binding pandemic treaty. The outcome of these negotiations and whether will achieve a consensus on transformative reforms of the international system for PPPR and of its governance, is uncertain at this time, six months ahead of the May 2024 deadline for an

ne progressent que lentement dans un climat de multilatéralisme fragile et géopolitiquement fortement polarisé. De nombreux facteurs concourent à cette polarisation ; dans le domaine de la santé mondiale, elle demeure largement la conséquence de la faillite du système international à livrer de façon équitable aux pays à ressources limitées les masques, l'oxygène, les équipements protecteurs et les vaccins et traitements dont ils avaient besoin au pic de la pandémie.

SESSION PLÉNIÈRE 18 : Sécuriser les matières premières critiques pour une transition technologique propre

Les matières premières critiques (MPC) sont essentielles à toute fabrication, de celle des éoliennes et des panneaux solaires à celle des batteries de voitures électriques et à la production alimentaire. Un accès aux matières premières critiques fiable et à des prix abordables est vital pour la compétitivité de nombreux pays dans le monde. Selon l'AIE, le monde est actuellement en voie de doubler d'ici 2040 les besoins mondiaux des technologies d'énergie propre en matière de MPC. Pour des matières premières critiques spécifiques comme le lithium. les prévisions sont bien plus élevées : la demande de l'UE à elle seule devrait être multipliée par 60 d'ici 2050. À mesure que la demande mondiale auamente. les auestions liées à la sécurité de l'approvisionnement en ces minéraux essentiels augmentent également. Les gouvernements du monde entier prennent des mesures et ont dévoilé un certain nombre d'initiatives réglementaires. Par exemple, l'UE a dévoilé une proposition de loi européenne sur les matières premières critiques (European Critical Raw Materials Act), qui vise à garantir l'accès de l'UE à un approvisionnement sûr, diversifié, abordable et durable en matières premières critiques. Pour leur part. les États-Unis ont déià lancé un examen complet de leurs chaînes d'approvisionnement en matières premières critiques via un décret présidentiel peu après l'entrée en fonction du président Biden. Le Royaume-Uni a également récemment publié sa toute première stratégie en matière de MPC. Mais ces initiatives suffiront-elles à garantir des approvisionnements en matières premières critiques adéquats pour l'avenir ? Quels défis reste-t-il à relever ? Et quelles opportunités reste-t-il à saisir ? Quel rôle l'industrie doit-elle jouer ? Cette session réunira des experts de premier plan et des représentants de l'industrie afin de répondre à ces questions cruciales liées à la sécurisation des approvisionnements en matières premières critiques et à la garantie que les industries restent compétitives à l'avenir.

session plénière 19 : Moyen-Orient : perspectives dans les prochains mois

Face à un environnement international complexe, avant le 7 octobre, plusieurs initiatives régionales plus ou moins compatibles avaient apporté de l'espoir, comme les Accords d'Abraham dont les principaux acteurs furent les États-Unis, les Émirats arabes unis et agreement. Negotiations are only progressing slowly in a context of fragile multilateralism and polarized geopolitical landscape. Many factors concur to the current political polarization, a key factor in the global health will have been the failure of the global system to equitably deliver masks, oxygen, protective equipment and vaccines during the acute phase of the pandemic.

PLENARY SESSION 18: Securing Critical Minerals for the Clean-Tech Transition

CRMs are essential to the manufacture of everything from wind turbines and solar panels, to electric car batteries and food production. A reliable access to CRM's to affordable prices is vital for the competitiveness of many countries in the world. According to the IEA, the world is currently on track for a doubling of overall CRM requirements for clean energy technologies by 2040. For specific CRMs like lithium, the projection is much higher: EU demand alone is expected to increase 60 times by 2050.

As global demand increases, so do questions revolving around securing the supplies of these crucial minerals. Governments around the world are taking action and have unveiled a number of regulatory initiatives. For instance, the EU has unveiled a proposal for a European Critical Raw Materials Act, which intends to address all stages of the CRM supply chain and increase resilience while ensuring sustainability considerations are taken into account. The US, for its part, already launched a comprehensive review of its CRM supply chains via Presidential Executive Order shortly after President Biden took office. The UK, too, recently published its very first critical minerals strategy.

But, will these initiatives be enough to secure adequate CRM supplies for the future? What challenges remain ahead? And what opportunities? What role does industry have to play?

This event will feature leading experts, and industry representatives to address these and other crucial questions associated with securing CRM supplies and ensuring that industries remain competitive in the future.

PLENARY SESSION 19: Middle East: What in the Next Few Months

Faced with a complex international environment, before October 7th, several more or less compatible regional initiatives brought hope. These include the Abraham Accords, with the primary actors being the United States, the United Arab Emirates and Israel. More recently, there has been a reconciliation between Saudi Arabia and Iran, under the auspices of China, along with a calming of relations within the Gulf Cooperation Council. However, numerous obstacles remained, such as the lack of a resolution to the



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Israël ; ou tout récemment, le rapprochement entre l'Arabie saoudite et l'Iran (sous les auspices de la Chine), à quoi il faut ajouter l'apaisement des relations au sein du Conseil de coopération du Golfe. De nombreux obstacles perduraient, comme l'absence de perspective de règlement de la question palestinienne et la survie d'organisations terroristes. Mais personne n'avait anticipé un choc comme un attaque surprise d'Israël par le Hamas. Une pacification endogène de la région dans les dix prochaines années reste-t-elle néanmoins concevable ?

session plénière 20 : Où va l'Afrique ?

Plus personne aujourd'hui ne peut douter que l'Afrique porte en elle-même les ressources humaines et naturelles nécessaires à son développement, ni qu'elle a déjà accompli d'importants progrès dans cette direction. Mais elle souffre encore de mal gouvernance et de capacités insuffisantes pour traiter elle-même ses problèmes de sécurité, même quand ils ne sont pas démesurés par rapport à ses moyens. Ainsi les derniers mois ont-ils vu une série de coups d'États militaires au Sahel aue les instances réaionales n'ont pas traités. Est-il possible d'établir objectivement les responsabilités internes et externes dans les malheurs africains, non dans le but de jeter des anathèmes, mais au contraire dans un esprit de coopération constructif - particulièrement avec l'Europe avec laquelle l'Afrique forme une communauté de destin?

session plénière 21 : Débat final

Cette session traditionnelle de conclusion permettra d'aborder des points qui n'ont pas été suffisamment traités dans les sessions antérieures ou d'aborder des éclairages différents mais toujours dans l'esprit de la WPC : souci du point de vue des puissances moyennes et maintien d'un monde raisonnablement ouvert. Palestine issue and the survival of terrorist organizations. But no one anticipated a shock like the surprise attack on Israel by Hamas. Nevertheless, does internal pacification of the region within the next ten years still conceivable?

PLENARY SESSION 20 Where Is Africa Heading?

Today, no one can doubt that Africa possesses the human and natural resources necessary for its development, and it has already made significant progress in this direction. However, it still suffers from poor governance and inadequate capabilities to manage its own security issues, even when they are not disproportionate to its means. In recent month, there have been a series of military coups in the Sahel that regional bodies have not addressed. Is it possible to objectively establish both internal and external responsibilities for the challenges Africa faces? This is not meant to cast blame, but rather in the spirit of constructive cooperation, especially with Europe, with which Africa shares a common destiny.

PLENARY SESSION 21: Final debate

This traditional concluding session will address points that have not been sufficiently covered in previous sessions and look at them from a different perspective, always in the spirit of the WPC: concern for the viewpoints of middle powers and the maintenance of a reasonably open world.

Ateliers

ATELIER 1 : Économie et finance

I. UNE ÉCONOMIE MONDIALE RÉSILIENTE CONTIN-UERA À CROÎTRE EN 2024 MAIS À UN RYTHME MODÉRÉ

Les institutions financières internationales prévoient un nouveau ralentissement de la croissance mondiale, passant de 6 % en 2021 et 3,5 % en 2022, à environ 3 % en 2023 et autour de 2,9 % l'année prochaine, en 2024. Les projections pour 2023 et 2024 sont bien inférieures à la récente moyenne historique de la croissance mondiale avant la COVID-19, soit d'environ 3,8 % (2000-2019).

Des défis majeurs pour l'économie mondiale

Pour résumer, trois défis très exigeants, parmi tant d'autres, caractérisent l'économie mondiale actuelle :

1. L'inflation

Nous observons un niveau d'inflation encore bien supérieur à celui observé au cours des décennies précédentes. Après une période de très faible inflation et des politiques monétaires extrêmement accommodantes dans la plupart des pays, le retour, en force, de l'inflation a constitué un défi majeur pour les banques centrales. Les banques centrales, après des hésitations initiales, ont répondu de manière décisive à ce défi. Toutefois, dans la plupart des pays, l'inflation ne devrait pas revenir au niveau de la cible avant la fin de 2025.

2. Le changement des conditions financières

Le changement d'orientation de la politique monétaire décidé par les banques centrales des économies avancées et émergentes déclenche un changement très significatif des conditions financières dans la plupart des régions du monde. Les taux d'intérêt nominaux à moyen et long terme sont en effet bien « plus élevés pendant plus longtemps ». Ce point d'inflexion majeur des conditions financières est d'autant plus difficile que, au cours de la dernière période, la sphère financière s'est adaptée à un environnement financier exceptionnellement favorable et accommodant. Dans un contexte de hausse des coûts du service de la dette, plus de la moitié des pays en voie de développement à faible revenu courent désormais des risques importants de surendettement.

3. Des tensions géostratégiques

L'invasion de l'Ukraine par la Russie et la guerre qui en résulte ont détérioré la confiance mondiale et amplifié le choc des prix du pétrole, du gaz et des produits agricoles non transformés. Une volatilité accrue et une diffusion croissante des prix des matières premières posent un défi macroéconomique important.

Au-delà de la guerre en Europe et de la guerre dramatique actuelle entre Israël et le Hamas, les tensions géostratégiques croissantes sur d'autres continents sont alarmantes et affaiblissent la confiance de tous les agents économiques.

Risques baissiers pour l'économie mondiale

Il pourrait y avoir des risques positifs pour l'économie mondiale : un scénario d'atterrissage en douceur réduisant l'inflation sans un majeur ralentissement de l'activité, notamment aux États-Unis, semble plus probable aujourd'hui qu'il y a un an. Mais la situation mondiale actuelle pourrait être très orientée à la baisse.

Workshops

Economy and Finance

I. RESILIENT GLOBAL ECONOMY WILL CONTINUE TO GROW BUT AT A MODEST PACE IN 2024

International financial institutions are projecting further slowing down of global growth, from 6% in 2021 and 3,5% in 2022, down to around 3,0% in 2023 and around 2,9% next year 2024. The projections for 2023 and 2024 are well below the recent pre-COVID historical average of global growth namely around 3,8% (2000-2019).

Major challenges to the global economy

To make a long story short, three very demanding challenges, among many others, are characterizing the present global economy:

1. The inflation

We observe a level of inflation still much higher than seen in previous several decades. After a very low period of low inflation and extremely accommodating monetary policies in most countries, the coming back of inflation, with a vengeance, was a major challenge for Central banks. Central banks, after initial hesitation, responded decisively to this challenge. Still, inflation in most countries is not likely to return to target until the end of 2025.

2. The change of financial conditions

The change of direction of monetary policy decided by Central banks of advanced and emerging economies is triggering a highly significant change of financial conditions in most regions of the world. Nominal medium and long term interest rates are indeed much "higher for longer". This major inflexion point in financial conditions is all the more challenging that the financial sphere had adapted, over the last period of time, to a financial environment exceptionally favorable and accommodating. Amid rising debt service costs, more than half of low-income developing countries are now at significant risks of debt distress.

3. Geostrategic tensions

Russia's invasion of Ukraine and the ensuing lasting war has deteriorated global confidence and amplified the oil, gas, and non-processed agricultural products prices shock. Heightened volatility and a widening spread of commodity prices are posing a significant macroeconomic challenge.

Over and above war in Europe and the present dramatic war between Israel and Hamas, increased geostrategic tensions in other continents are alarming and weakening confidence of all economic agents. Downside risks to the global economy

There might be some upsides risks to the global economy: a soft-landing scenario bringing inflation down without a major downturn in activity, particularly



December 11, Abu Dhabi, Mariam Al Mheiri, Pierre Jacquet

Je vois au moins cinq risques baissiers pour l'économie mondiale :

- Pour contrôler l'inflation, les banques centrales pourraient mal évaluer l'orientation appropriée de la politique monétaire et soit ne plus pouvoir contrôler les prix, soit déclencher une récession significative.
- Le resserrement mondial des conditions de financement pourrait déclencher des tensions systémiques dans diverses classes d'actifs et amplifier le surendettement des marchés émergents.
- D'autres chocs sur les prix de l'énergie et des produits alimentaires ne sont pas exclus et pourraient amplifier considérablement les pressions inflationnistes et récessionnistes mondiales.
- 4. La crise du secteur immobilier chinois pourrait s'intensifier et se propager au secteur bancaire national ainsi qu'à la sphère financière mondiale. La Chine doit faire face à un changement structurel majeur à long terme, passant d'une croissance reposant massivement sur le crédit au secteur immobilier à une croissance favorisée par la consommation intérieure et des investissements nationaux productifs.
- Enfin et surtout, la fragmentation géopolitique a un impact significatif sur le commerce, les flux de capitaux et les chaînes de valeur mondiales. Une mondialisation beaucoup plus lente est un facteur majeur des risques baissiers globaux qui pèsent sur la croissance.

II. DES RISQUES FINANCIERS MONDIAUX

Le secteur financier a été en permanence menacé au cours des 16 dernières années, de 2007 à aujourd'hui. La suite sans fin de crise des subprimes, faillite de Lehman Brothers, crise du risque souverain, menace permanente de matérialisation des risques déflationnistes dans les pays aux économies avancées depuis 2013 jusqu'à 2020, culminant avec la crise du COVID-19 et les récentes crises bancaires aux États-Unis et en Suisse est sans précédent.

Depuis mi-2021, les économies avancées et leurs banques centrales, ainsi que l'économie mondiale, in the US, seems more likely today than a year ago. But the present global situation might be very well tilted on the downside.

I see at least five downside risks for the global economy to be mentioned:

- 1. Central banks could miscalculate the appropriate stance of monetary policy to control inflation and either lose control of prices or trigger a significant recession.
- 2. Global tightening in financing conditions could trigger systemic tensions in various asset classes and amplify emerging markets debt distress.
- More energy and food prices shock are not excluded and could considerably amplify the global inflationary and recessionary pressures.
- 4. China's property sector crisis could intensify and spill over to the domestic banking sector and to the global financial sphere. China has to cope with a major structural long-term shift from growth relying massively on credit to the real estate sector, to growth fostered by domestic consumption and productive domestic investments.
- . Last but not least, geopolitical fragmentation is impacting significantly trade, capital flow, and global value chains. Much slower globalization is a major factor in the overall downside risks to growth.

II. GLOBAL FINANCIAL RISKS

The financial sector has been permanently under threat over the last 16 years, from 2007 until now. The incessant succession of the subprime crisis, the Lehman Brothers bankruptcy, the sovereign risk crisis, the permanent threat of materialization of the deflationary risks in the advanced economies from 2013 to 2020, culminating with the COVID-19 crisis and the recent banking crisis in the US and in Switzerland, were unprecedented.



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sont confrontées à une nouvelle situation : le retour en force de l'inflation ! Des chiffres d'inflation élevés en gros titres, jamais vus dans les économies avancées depuis les années 1970, des augmentations très importantes et rapides des taux d'intérêt, également inédites dans les économies avancées, constituent une nouveauté dominante à l'heure actuelle.

Ce point d'inflexion dramatique intervient après de nombreuses années de politiques monétaires extrêmement accommodantes, d'inflation très faible et de taux d'intérêt nominaux et réels proches de 0 ou négatifs. Des taux d'intérêt nominaux et réels nettement plus élevés, présents et futurs, frappent une sphère financière sculptée par ces années d'accommodement financier (que trop de gens considèrent comme étant de très longue durée, voire éternel !). Il s'agit d'un défi majeur pour la sphère financière mondiale dans les années à venir. On peut néanmoins convenir qu'il y a quelques « points positifs » à mentionner, même dans la situation actuelle.

Les points positifs

Premièrement, depuis la grande crise financière, une écrasante majorité de banques commerciales et d'institutions réglementées ont fait preuve de stabilité et de résilience. Il faut reconnaître le mérite des décisions du Comité de Bâle sur le contrôle bancaire (CBCB), du Conseil de stabilité financière (CSF) et du G20 depuis la failite de Lehman Brothers. Pourtant, a contrario, les règles prudentielles et les réglementations laxistes appliquées aux banques régionales américaines se sont révélées être une grave erreur et appellent à une mise en œuvre stricte à l'échelle mondiale des règles prudentielles de Bâle et du FSB.

Deuxièmement, les actions et contre-mesures immédiates prises par les autorités américaines et suisses se sont révélées efficaces dans un remarquable nouveau phénomène : une vitesse et une ampleur sans précédent des opérations de dépôts.

Troisièmement, dans l'ensemble et jusqu'à présent, la stabilité financière mondiale a été préservée dans un environnement où les risques de perturbations sont plus élevés. Since mid-2021, the advanced economies and their Central banks, as well as the global economy, are coping with a new situation: the coming back of inflation with a vengeance! Headline high inflation figures unseen in the advanced economies since the 1970's, very large and rapid interest rates increases also unseen in the advanced economies are dominant new features in the present time.

This dramatic inflexion point comes after many years of extremely accommodating monetary policies, very low inflation and nominal and real interest rates close to 0 or negative.

Significantly higher present and future nominal and real interest rates are hitting a financial sphere carved by those years of financial accommodation (believed by too many to be very long lasting, if not eternall). This is a major challenge for the global financial sphere in the years to come. Still, one can agree that there are some "positives" to mention, even in the present situation.

The positives

First, since the great financial crisis, an overwhelming majority of commercial banks and regulated Institutions proved stability and resilience. Credit should be given to the Basel Committee of Banking Supervision (BCBS), the Financial Stability Board (FSB) and the G20 decisions since Lehman Brothers bankruptcy. Still, a contrario, the laxist prudentials and regulations applied to the US regional banks proved to be a big mistake and call for strict global implementations of the Basel and FSB prudentials.

Second, immediate actions and countermeasures taken by US and Swiss authorities proved effective in a new striking feature of unprecedented speed and scale of deposit runs.

Third, overall until now, global financial stability has

Quatrièmement, la communauté internationale est pleinement consciente du fait que le secteur des intermédiaires financiers non bancaires (IFNB) représente désormais le principal point faible de la sphère financière et nécessite des décisions et des actions durables, déterminées et actives.

Les points négatifs

Mais il existe de nombreux aspects négatifs en termes des risques financiers mondiaux intégrés. La liste suivante ne prétend pas être exhaustive.

- 1. Le point d'inflexion en ce qui concerne l'inflation et les politiques monétaires.
- Ce point d'inflexion intervient à un moment de vulnérabilité particulière du système financier mondial, avec une prise de risque excessive dans le passé, un niveau très élevé de l'encours de la dette publique et privée et, dans l'ensemble, des valorisations d'actifs encore assez élevées malgré les récentes corrections.
- Une présence énorme d'intermédiaires financiers non bancaires, représentant désormais plus de la moitié des actifs financiers mondiaux. Les fonds monétaires (MMF) dans cet univers d'IFNB augmentent les risques de rachats soudains et perturbateurs.
- 4. Le changement climatique représente un risque majeur : les entités économiques et financières qui n'internaliseraient pas les risques climatiques et n'amélioreraient pas leur résilience pourraient déclencher une crise financière. De plus, les investissements massifs nécessaires pour accompagner la transition écologique devraient progressivement éliminer l'« excès d'épargne » et faire monter à la fois les pressions inflationnistes et les taux d'intérêt réels au niveau mondial, poussant les taux nominaux à la hausse.
- 5. Une expansion anormale du secteur des cryptoactifs. De nombreux instruments financiers concernés sont des cryptoactifs purement spéculatifs, sans juste valeur économique et financière significative. Plusieurs d'entre eux sont également conçus pour des transactions non transparentes, facilement utilisées par le crime organisé, les entités frauduleuses et le financement du terrorisme. Même si la faillite du marché centralisé des instruments cryptographiques FTX n'a pas déclenché un effondrement complet du secteur, il n'est pas exclu qu'un rétrécissement généralisé de ce secteur puisse créer un risque systémique pour l'ensemble du système financier mondial
- 6. La cybersécurité représente un risque majeur pour la finance mondiale. Même si jusqu'à présent aucune perturbation majeure n'a été observée, le risque de matérialisation de telles perturbations reste important, en particulier dans un environnement géopolitique très tendu où le « cyber » est désormais considéré comme faisant partie de la guerre, guerre elle-même malheureusement plus probable dans plusieurs régions du monde, et où la guerre elle-même devient hybride.
- Enfin, de nombreux chocs inattendus peuvent survenir hors de la sphère économique et financière : des tensions géostratégiques pouvant aggraver les guerres et se révéler durables, des catastrophes liées ou non au changement climatique, de nouvelles épidémies, etc.

been preserved in an environment where the risks of disruption are higher.

Fourth, the international community is fully aware that the Non-Bank Financial Intermediation (NBFI) sector represents now the major weak point in the financial sphere and

calls for sustained determined and active decisions and actions.

The negatives

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But there are many negatives in terms of embedded global financial risks. The following list does not pretend to be exhaustive...

- 1. The inflexion point as regards inflation and monetary policies.
- 2. This inflexion point comes at a moment of particular vulnerability of the global financial system, with excessive risk taking in the past, very high level of public and private debt outstanding and, overall, still pretty high asset valuations despite recent corrections.
 - Huge dimension of non-bank financial intermediaries, representing now more than half of the global financial assets. Money Market Fund (MMF) in this NBFI universe augment the risks of sudden and disruptive redemptions.
- 4 Climate change represents a major risk: economic and financial entities that would not internalize the climate risks and improve their resilience could trigger financial crisis. On top of that, the massive investments necessary to accompany the green transition should progressively eliminate the "savings glut" and drive up both inflationary pressures and real interest rates at a alobal level, pushing nominal rates upward. Abnormal expansion of the cryptoassets sector. Many of the financial instruments concerned are purely speculative cryptoassets without any significant economic and financial fair value. Several of them are also designed for non-transparent transactions, easily utilized by organized crime, fraudulent entities and financing of terrorism. Even if the centralized marketplace of crypto instruments FTX bankruptcy did not trigger a full sector collapse, it is not excluded that a generalized shrinking of this sector could create a systemic risk for the whole global financial system.
- Cybersecurity represents a major risk for global finance. Even if, until now no major disruption was observed, the risk of materialization of such disruption remains important, particularly in a highly tense geopolitical environment where "cyber" is now considered part of warfare, war itself is unfortunately more likely in several part of the world and where war itself becomes hybrid.
 Finally, many unexpected shocks can occur out of the economic and financial sphere: geostrategic tensions can aggravate wars and can prove long-lasting, catastrophic events associated or not with climate change, new epidemics, etc.

ATELIER 2 : Énergie, climat et technologie

L'année 2022 a vu une accélération des tendances déjà perçues en 2021 et qui se poursuivent en 2023 :

- Les émissions de gaz à effet de serre augmentent, moins en raison de l'activité du secteur de l'énergie qu'en raison des incendies de forêt et de la dégradation de l'environnement, car les puits de carbone naturels (océans, forêts) en fournissent de moins en moins.
- La demande de charbon bat de nouveaux records et les prix ont baissé, mais la demande pourrait finalement diminuer à mesure que la croissance économique ralentit, que les préoccupations en matière de sécurité énergétique se sont atténuées et que les énergies renouvelables se sont déployées. L'Inde et la Chine sont ici à l'honneur.
- La demande de pétrole continue d'augmenter et les prix sont poussés à la hausse par les restrictions de l'OPEP+, mais les discussions sur le pic de la demande d'ici 2030 deviennent plus sérieuses.
- L'énergie solaire photovoltaïque est en plein essor, s'alignant sur ce qui est nécessaire pour atteindre 1,5 °C, tandis que la croissance éolienne ralentit.
- Les énergies renouvelables se développent, mais le monde a besoin d'investissements massifs et de flexibilité dans les réseaux, et les coûts des systèmes à faible émission de carbone augmentent (tout comme les systèmes basés sur les combustibles fossiles). La bataille mondiale pour l'électricité (décarbonisation, électrification, expansion des capacités, flexibilité) commence.
- À l'approche de la Cop28, le monde est sur une trajectoire de +2,4°C et les événements climatiques très graves et tragiques se sont multipliés. Le monde ne dépense pas assez pour l'atténuation ou l'adaptation. La plupart des pays se sont fixé des objectifs ambitieux en matière de décarbonisation, mais peu d'entre eux ont un plan, et encore moins un plan qui tient ses promesses.
- La volatilité des prix des matières premières est prédominante, y compris dans les matières premières, à un moment où d'énormes investissements sont nécessaires, mais où l'inflation et la géopolitique créent des vents contraires.

workshop 2: Energy, Climate and Technology

The year 2022 saw an acceleration of the trends already perceived in 2021 and which continue in 2023:

- Greenhouse gas emissions are increasing, less due to energy sector activity than due to forest fires and environmental degradation, as natural carbon sinks (oceans, forests) provide less and less carbon.
- Coal demand is breaking new records and prices have fallen, but demand may ultimately decline as economic growth slows, energy security concerns have eased and renewables have rolled out. India and China are in the spotlight here.
- Oil demand continues to rise and prices are being pushed up by OPEC+ restrictions, but discussions about peak demand by 2030 are getting more serious.
- Solar PV is booming, aligning with what is needed to reach 1.5°C, while wind growth is slowing.
- Renewables are growing, but the world needs massive investment and flexibility in grids, and the costs of low-carbon systems are rising (as are fossil fuel-based systems). The global battle for electricity (decarbonization, electrification, capacity expansion, flexibility) begins.
- As COP28 approaches, the world is on a trajectory of +2.4°C and very serious and tragic climate events have multiplied. The world is not spending enough on mitigation or adaptation. Most countries have set ambitious decarbonization targets, but few have a plan, let alone one that is on track and delivering.
- Volatility in commodity prices is predominant, including in commodities, at a time when huge investments are needed, but inflation and geopolitics are creating headwinds.



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Le contexte politique est plus que difficile, et se détériore continuellement. La confrontation entre les États-Unis et la Chine, la guerre en Ukraine et Gaza/ Israël ont le potentiel de déborder. Des élections majeures sont prévues en 2024. La loi américaine sur la réduction de l'inflation déclenche une vague d'investissements, mais l'inflation et les pénuries de maind'œuvre sont des défis. En Europe, le Green Deal a été adopté et doit maintenant être mis en œuvre, ce qui a peu de chances de se produire selon le plan 2030. Plus que jamais, la Chine est à la fois un champion du charbon et un champion des technologies propres. Et les économies émergentes, comme celles d'Afrique subsaharienne, sont confrontées à peu de progrès sur les ODD, à l'endettement, aux risques de divers types limitant l'investissement. Une refonte du système financier international est en cours de préparation. De sérieuses questions se profilent.

En période de crises multiples, cet atelier discutera des opportunités et des défis pour atteindre les objectifs de sécurité énergétique, de durabilité, d'abordabilité, d'acceptabilité et de résilience, du point de vue de diverses zones géographiques et parties prenantes, et tracera des voies crédibles et réalistes pour traverser cette période des plus exigeantes. The political context is more than difficult, and is even deteriorating. The confrontation between the U.S. and China, the war in Ukraine and Gaza/Israel have the potential to spill over. Major elections are scheduled for 2024. The U.S. Inflation Reduction Act is unleashing a wave of investment, but inflation and labor shortages are challenges. In Europe, the Green Deal has been adopted and now needs to be implemented, which is unlikely to happen according to the 2030 plan. More than ever, China is both a coal champion and a clean technology champion. And emerging economies, such as those in sub-Saharan Africa, face little progress on the SDGs, indebtedness, and risks of various types limiting investment. An overhaul of the international financial system is being prepared.

In times of multiple crises, this workshop will discuss the opportunities and challenges to achieve the goals of energy security, sustainability, affordability, acceptability and resilience, from the perspective of different geographies and stakeholders, and map out credible and realistic pathways through this most demanding period.



WPC 2022, Abu Dhabi, December 11 - Plenary session 15: Michel Kazatchkine ; Maha Barakat ; Christian Bréchot ; Antoine Flahault ; Qiao Yide ; Juliette Tuakli

ATELIER 3 : Problématiques économiques et sociales au Moyen-Orient

Cette session se penche sur les défis et opportunités économiques et sociaux aux multiples facettes qui se présentent dans la région du Moyen-Orient, au-delà des questions de sécurité et politiques. Elle fournit une analyse approfondie du paysage économique de la région, explorant des sujets tels que la croissance et le développement, les stratégies de diversification et la durabilité. De plus, la session abordera les dynamiques sociales complexes du Moyen-Orient, en examinant des sujets tels que les tendances démographiques, l'éducation et les facteurs culturels qui façonnent les perspectives sociales de la région.

Les principaux points de discussion comprennent :

- Dynamique géopolitique : analyse des alliances changeantes et des rivalités au Moyen-Orient et de leur impact sur la politique mondiale.
- Développement économique, gouvernance et réformes de business: discussion des modèles de la croissance économique, des perspectives d'investissements, du climat des affaires et des opportunités dans le région.
- Dynamique sociale : examiner les divers problèmes sociaux affectant la région, y compris les évolutions démographiques, l'urbanisation et les transformations culturelles.
- Technologie et innovation : analyse du rôle de la technologie, de l'innovation et des startups dans l'élaboration du futur lien économique et des sociétés du Moyen-Orient.

workshop 3: Economic and Social Issues in the Middle East

This session delves into the multifaceted economic and social challenges and opportunities arising in the Middle East region beyond security and political issues. It provides an in-depth analysis of the region's economic landscape, exploring issues such as growth and development, diversification strategies and sustainability. Additionally, the session will address the complex social dynamics of the Middle East, examining topics such as demographic trends, education, and cultural factors shaping the region's social outlook.

Key discussion points include:

- 1. Geopolitical Dynamics: Analyzing the shifting alliances and rivalries in the Middle East and their impact on global politics.
- 2. Economic Development, governance and business reforms: discuss patterns of economic growth, investments prospects, the business climate and opportunities in the region.
- 3. Social Dynamics: Examine the diverse social issues affecting the region, including demographic shifts, urbanization, and cultural transformations.
- Technology and Innovation: Analyze the role of technology, innovation, and startups in shaping the future economic nexus and societies in the Middle East.
- 5. Education and Youth Development: Focusing on education systems, youth empowerment, and strategies to harness the regions's demographic potential.
- Gender Equality: Explore efforts to promote gender equality and women's participation in various sectors.

- Éducation et développement de la jeunesse : se concentrer sur les systèmes éducatifs, l'autonomisation des jeunes et les stratégies visant à exploiter le potentiel démographique de la région.
- Égalité des sexes : exploration des efforts déployés pour promouvoir l'égalité des sexes et la participation des femmes dans divers secteurs.
- Rareté de l'eau et gestion des ressources : discussion des défis de la rareté de l'eau, des problèmes d'eau transfrontalière et de la gestion durable des ressources.
- Crise des réfugiés et migrations : analyse de l'impact des flux de réfugiés et des migrations dans la région, de leur impact sur l'économie et la politique dans la région et au-delà.
- Solutions et perspectives : enfin, la session explore les solutions et perspectives potentielles pour relever ces défis économiques et sociaux et favoriser un Moyen-Orient plus stable et prospère.

- Water Scarcity and Resource Management: Discussing the challenges of water scarcity, transboundary water issues, and sustainable resource management.
- Refugee Crisis and Migrations: Analyzing the impact of refugee flows and migrations in the region, their impact on economy and politics in the region and beyond.
- Solutions and Prospects: Lastly, the session explores potential solutions and prospects for addressing these economic and social challenges and fostering a more stable and prosperous Middle East.



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December 9 Abu Dhabi, Lucia Sinapi-Thomas, Florent Andrillon, Andrew Brown

Participants Participants



ABDALLAH, Kamel

Managing Director & CEO of Canal Sugar, a UAE-Egyptian multi billion dollar agricultural industrial group in Egypt that aims to ensure Egypt self-sufficiency in sugar. Dr. Kamel Abdallah is a national food security expert, specializing in turnaround management and leadership of large agricultural industrial groups in the region. For over twenty years, he has led large regional companies with emphasis on Agri-Food companies in the Middle East with turnaround mandates. Dr. Abdallah holds a Ph.D in Strategic Management & Finance (OSU), and is a graduate of the Harvard Business School Agri Business management program.



Medical doctor, director of companies. First Vice President of the Robert Schuman Institute for Europe, former auditor of the Institute of Advanced Studies in National Defence (IHEDN) and of the Center of Diplomatic and Strategic Studies (CEDS).



ABITEBOUL, Jean

President of GIIGNL (International Group of LNG

Importers), non-executive Director of Tellurian Inc.

(AMEX: TELL). Jean Abiteboul is the former President of

Cheniere Supply and Marketing, a 100% subsidiary of

Cheniere Energy Inc. (AMEX: LNG), a Houston based

company specializing in liquefied natural gas importation and exportation, and senior consultant in the

energy field. He joined Cheniere in 2006, after having

held various positions within Gaz de France (now

Engie), among which Executive Vice President for

Supply, Trading & Marketing, President of Gaselys,

International Executive Vice President as well as Advisor to the Chairman & CEO and Secretary of the Board of



Elder Metropolitan of Chalcedon. He studied at the Sorbonne in Paris and then at the Catholic Institute and the St. Sergius Orthodox Theological Institute. He was ordained a priest in 1985 and continued his doctoral studies at the Holy Cross Institute of Theology in Boston, United States. In 1995, he was appointed Director of the Office of the Orthodox Church to the European Union in Brussels, Belgium. After being elected Metropolitan of France, he served as Vice President and President of the Conference of European Churches (CEC) as well as Co-President of the Council of Christian Churches in France. In February 2021 he was unanimously elected Elder Metropolitan of Chalcedon.



Directors.

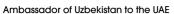
AHMED, Masood (Sir)

President of the Center for Global Development. He enjoys a 35-year career driving economic development policy initiatives relating to debt, aid effectiveness, trade, and global economic prospects at major international institutions including the IMF, the World Bank, and the DFID. He served for eight years as Director of the Middle East and Central Asia Department. He also served as the IMF's Director of External Relations, and Deputy Director of the Policy Development and Review Department. Masood Ahmed served as Director General, Policy and International at the UK government's Department for International Development (DFID). He also worked at the World Bank in various managerial and economist positions.



Commentator of Nikkei. He regularly writes commentaries and columns, analysis mainly on foreign & international security affairs. He joined Nikkei in 1987 and worked at Political News Dept. where he covered Japanese foreign & security policies, domestic politics. He was Senior & Editorial Staff Writer, and he also worked at "Leader Writing Team " of the Financial Times in London (Oct.-Dec. 17). Previously, he was Beijing Correspondent and Washington Chief Correspondent. In Beijing, he reported major news events such as death of Deng Xiaoping, Hong Kong handover to China. In Washington DC, he covered White House & Pentagon, State Department during Bush administration.





AL HASHIMY, Reem

Minister of State for International Cooperation, in the UAE's Ministry of Foreign Affairs.



ALSHAALI, Abdulnasser

Ambassador of the UAE to the Republic of India. Former Assistant Minister for Economic and Trade Affairs, he was previously Director of the ETA Department and Director of Policy Planning Department. Mr. Al Shaali joined the Ministry as an Economist in the Office of the Foreign Minister, before being appointed as the Head of Research and Content Management. He was then assigned as Deputy Director of PPD. Before joining the Ministry, Mr. Al Shaali worked at Emirates. His current board memberships include the Anwar Gargash Diplomatic Academy (AGDA) Board of Trustees. His previous board memberships included the Zayed University (ZU) Council and the National Media Council.



Associate Professor of Electrical Engineering and Computer Science, she is a highly accomplished academic with a passion for research that drives impact in the UAE. Listed among the top 2% of scientists in the world for research citations in 2021 and 2022, she is an expert in the fields of renewable energy, smart city planning, transportation networks, data analytics, and other aspects of energy, technology, and advanced sciences. She has participated in the National Experts Program NEP 3.0, representing the "Advanced Sciences and Research" sector, a key contributing sector to economic growth. She was a visiting professor at The Massachusetts Institute of Technology (USA) in 2017 and is currently working with Khalifa University.



AL MANSOORI, Maryam

General Manager of Rebound, a solution-oriented business focused on keeping plastics out of the environment and within the economy. She has extensive experience in government policy and strategic programs, locally and globally. Her expertise in economics and the environment has enabled her to develop key policies, approved by the Cabinet, in collaboration with stakeholders and ministries. She holds professional accreditation certificates in Public Policy Analysis, Policy Coherence for Sustainable Development, and Strategic Policy Planning. With the support of the UAE government and the IHC of Abu Dhabi, she has spearheaded the development of innovative and sustainable solutions at Rebound.

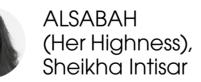




Managing Director and Group Chief Executive Officer of Mubadala.

AL MHEIRI, Mariam

Minister of Climate Change and Environment of the UAE. In this capacity, she leads the Ministry's mission of spearheading the UAE's drive to mitigate and adapt to the impacts of climate change, protect the country's ecosystems, and enhance its food and water security through developing and implementing effective measures, policies, and initiatives. Prior to her current role, Her Excellency Mariam Almheiri was appointed as Minister of State for Food and Water Security. Previously, Her Excellency Mariam Almheiri held the post of Minister of State for Food Security, where she oversaw the development of the necessary infrastructure to achieve the country's food security objectives in line with the UAE Centennial 2071.



Founder of Alnowair, Bareec and Intisar Foundation. Princess of the AlSabah family of Kuwait, Her Highness Sheikha Intisar AlSabah is an internationally recognized philanthropist, entrepreneur, author, film producer, and columnist. Founder of Alnowair and Bareec, non-profit organization that promote socio-emotional skills based on positive psychology and implement trainings in schools. Her UK-registered charitable organization Intisar Foundation has introduced an innovative and culturally acceptable approach to sustainable peacebuilding in the Arab world based on enabling the psychological recovery and self-empowerment of women traumatized by war and violence through the use of drama therapy.

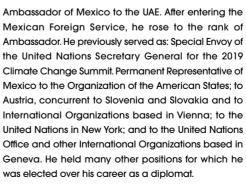


Associate investor within the industrial ventures fund of Bpifrance, the French public investment bank. Prior to this, Jean worked in the merger & acquisition team of BNP Paribas based in Singapore and in the life sciences division of software editor Dassault Systèmes in France. A French civil servant, Jean graduated from École normale supérieure in Mathematics and is a Corps des Mines engineer.



Ambassador of the State of Kuwait to the UAE.







Secretary of the French national committee on generative Artificial Intelligence and deputy head of the Corps des mines. Before that, Arno Amabile has brought the State's support for economic and industrial development in the eastern region around Strasbourg, heading the local efforts to support and stimulate the economy during the pandemic. He has also worked for the ministry of Justice to elaborate their new digital transformation plan. Arno is a graduate of the Paris Ecole Normale Supérieure in Economics and the New York University in Urban data science, as well as a Fulbright laureate and a graduate of the Corps des mines program at Mines Paris.





CEO and a board member of Intisar Foundation, the first and only charity (founded by HH Sheikha Intisar AlSabah), operating in the Middle East that provides psychological support to women affected by war, armed conflicts, trauma and violence through Drama Therapy. Karima Anbar is also the Founding Member and Director General of the Global Diwan, an international club connecting East and West leaders and established to boost business, academic, cultural projects and initiatives through exclusive events. Karima Anbar started her career as a French Diplomat in the field of human rights, women rights, political analysis and civil societies in Arab countries.



Professor Emeritus at Sorbonne Université and a member of the Académie des sciences morales et politiques. He began his academic career as a mathematician. He then was appointed as professor of philosophy of science at the various universities. He is chiefly interested in cognitive science and artificial intelligence, and in their impacts on education, collective decision and public policy. He was the founder and first director of the department of cognitive studies at the École normale supérieure in Paris. His latest book is Intelligence artificielle, intelligence humaine: la double énigme.





Author, journalist and contributing Editor to The Economist and Project Syndicate. He taught at the University of Libya and then at the American University of Beirut before embracing journalism in time for the Lebanese civil war. His subsequent career with The Economist included positions in London as industry Editor and Asia Editor. More recently he has worked with the UN Environment Programme, with the Rockefeller Foundation on fragile states and with BBVA's OpenMind on world conflicts. In July 2021 he became Head Tutor for The Economist's first online course on global trends in geopolitics, with a particular focus on China and the USA.



Director of the Ifri Sub-Saharan Africa Center. He works on Mauritania and security issues in the Sahel. He teaches at the Institut d'études politiques (IEP) of Lille and Paris I Panthéon-Sorbonne University. He holds a PhD in political geography from the University of Rouen.



Internationally renowned TV presenter, talk show host, conference moderator, emcee and journalist. His international career in broadcast journalism spans more than two decades and three continents. Aslan is also one of the world's most sought-after moderators and Masters of Ceremonies of high-level international conferences & summits. He has interviewed and shared the stage with numerous presidents, prime ministers, CEOs, Nobel Prize winners and leading personalities from all over the world including Bill Clinton, Emmanuel Macron, Olaf Scholz and Angela Merkel, Justin Trudeau, Volodymyr Zelensky and Ursula von der Leyen to name a few.



Director of Strategy of CNES since 2022, which includes in the new CNES organization the strategy but also prospective, future studies & technology maturation, preparation of new programs, industrial policy and interfaces with private and public partners. Since 1991, he has been deeply involved in the Ariane launcher family. He was the project manager of the Ariane 5 new upper stage ESC-A development from 1997 to 2003, which is still operational today. He then directed the 'Soyuz in French Guiana' project, from 2003 to the first launch in 2011. In 2012 he became the CNES Director of Procurement, Sales and Legal Affairs also in charge of Intellectual Property. In 2015, he was nominated the CNES director of Launch Vehicle.



ATKINSON, Kirk

President & CEO of BLG Logistics, Inc., the US subsidiary of the BLG Group, specializing in facility-based, contract logistics in North America. BLG Logistics enjoys a dedicated team of over 220 professionals focused on processes, IT systems and automation for automotive, retail and heavy industrial brands. As a current member of the Board for the German American Chamber of Commerce South in Atlanta, Kirk actively contributes to fostering business and education between North America and Germany. He serves also as Chairman of the Board for the Alabama Germany Partnership and holds a director position on the Birmingham Industrial Development Board.



Founder and CEO of AirCapture, a supplier of clean CO2 captured from the atmosphere to radically improve the environment, the economy, and our lives. Matt is a technologist, chemist, entrepreneur, and pioneer in the DAC space. He has over 20 years' experience in renewable and climate technology development and over a decade of experience with DAC and CO2 utilization technologies. Matt developed the world's first energy-positive wastewater treatment platform as Founder & CEO of Algae Systems. He has built and commercialized technologies in CO2, water, AgTech, waste treatment, and biofuels.



ANTONISZYN, Ilona

Economist, local and national government official, politician, Poland. Volkswagen AG Head of Group Office Poland – Government Relations and Public Policy Volkswagen AG since 2016. She served as undersecretary of state at the Ministry of Economy, responsible for international trade, investment and European Funds (2011-2015), secretary of the Chief Executive Committee of the Polish People's Party (PSL) (2012-2015) and Deputy Governor (Voivode) of Dolno European University in Frankfurt (Oder) and from the Diplomatic Academy in Vienna. She acquired international experience at the École nationale d'administration in Paris and Helsinki University of Technology.



Chairman of France Brevets, Scientific Advisor of the Center for Energy and Climate of Ifri, member of the French Academy of Engineering, former President of the French Energy Council. He has been General Delegate of the French Academy of Engineering. Previously, he was Chairman and CEO of IFP Énergies Nouvelles (2003-2015). In 1999 he was appointed Director of the International Energy Agency's Long-Term Cooperation and Policy Analysis Directorate. He headed the oil and gas department of the French Industry Ministry. (1989-1994). He worked as Executive Vice-President of the IFP in charge of research and development activities (1994-1998). He graduated from the École Polytechnique and the École des mines.



AL NEYADI, Abdulrahman

Director of the Policy Planning Department at the United Arab Emirates Ministry of Foreign Affairs and International Cooperation since March 2022. Prior to his current position, H.E. Abdulrahman Al Neyadi served as a Deputy Director within the same department and as a Senior Specialist in the Office of the Minister of State for Foreign Affairs. He currently holds the rank of Counsellor. With a diplomatic career spanning over a decade, he has worked as the Head of the International Security Coordination Section. He has also served as the Head of Political and Economics Sections at the UAE Embassy in Ottawa. Prior to this, he worked as a Desk Officer at the European Affairs Department.



Ambassador of Romania to the UAE.







Managing Partner and Founder of Blue like an Orange Sustainable Capital. Former Managing Director and Chief Financial Officer of the World Bank Group. Previously, he served as the Group Chief Financial Officer at Société Générale, and before that as the Group Chief Financial Officer of Crédit Agricole (2007-2011). He was Managing Director of Lazard in Paris responsible for the Financial Institutions Group (2004-2007). In 2003, he was invited to join President Chirac's diplomatic team and was closely involved in the preparation of the G8 summit in Evian. He graduated from the Ecole nationale d'administration (ENA), the Institut d'études politiques de Paris, Sorbonne Paris IV University and from HEC.



Director of the Dubai Public Policy Research Center (b'huth) which he co-founded in 2002. Before that, he worked as Editor for Gulf Defense Magazine and a number of media outlets. He focuses on the interplay between geostrategy and policymaking in governance, stability, capacity building, and future-proofing. Mohammed Baharoon has also worked as Deputy Director of Watani (UAE's first initiative on National Identity) and was also a founding member of the board of "Bussola Institute" a think tank in Brussels that focuses on the changing and emerging aspects of the partnership between the EU and the GCC member states.





Assistant Minister for Health and Life Sciences in the UAE Ministry of Foreign Affairs, and also serves as the Director General of the Frontline Heroes Office in the UAE. Professor Maha Barakat is the former Chair of the RBM Partnership to End Malaria, has held the post of Director General of the Health Authority Abu Dhabi, and was Co-Founder, Medical & Research Director and Consultant Endocrinologist at the Imperial College London Diabetes Centre in Abu Dhabi. As part of her role within the Health Authority, in addition to the fight against lifestyle-related disease, she has supported several public health eradication campaigns against communicable disease both within the UAE and internationally.



President of the Global Commerce Institute of Lee&Ko, a leading global law firm in Korea, President of Seoul Forum for International Affairs (SFIA), Professor Emeritus (former professor and Dean) of the Graduate School of International Studies (GSIS) at Seoul National University, Chairman of the Korean Committee of the Trilateral Commission and the Co-Chair of Korea-Canada Forum. He has participated in the Task Force on Global Capitalism in Transition of the Trilateral Commission as an Asia-Pacific member. He served as Minister for Trade of the Korean government as well as Chairman of the International Trade Commission of the Korean government.





Chairman and Founder of FDB Partners SPRL, an investment and advisory firm in TMT and publishing. In 2011, he was appointed Chairman of IDATE DigiWorld, the leading European think tank and consultancy organization dedicated to Internet, Telecommunications and Media. He has had unique and diversified entrepreneurial and corporate experiences in the technology sector. He started his career as a researcher in Robotics, Artificial Intelligence with IBM Corporation. He served as President and CEO of Lucent EMEA and then as International CEO and corporate officer. He was also CEO of BT Global Services and a BT Group PLC board member.



Archbishop of Constantinople - New Rome and Ecumenical Patriarch since 1991. His personal experience and theological formation gives him a unique perspective within ecumenical and inter-religious relations and environmental issues. Therefore, His All-Holiness plays a vital role in the reconciliation within Christendom. Ordained to the Diaconate in 1961 and to the Priesthood in 1969, he served as Assistant Dean at the Patriarchal Theological School of Halki and then as Director of the Private Patriarchal Office of Ecumenical Patriarch Dimitrios (d. 1991).



BEACCO, Jean-Michel

Chief Executive Officer Institut Louis Bachelier, the public-private Paris based research center in economy and finance. Professor at Université Paris-Dauphine. Jean-Michel Beacco is graduated from Ecole des Ponts ParisTech (engineer) and Stanford Graduate School of Business (executive MBA). He started his career in 1989 at Caisse des Dépôts et Consignations as a Quant involved in the first French securitization program. From 1992 onwards, he headed the capital market's Credit Trading and structuring department at Société Générale (1992-2000), CACIB (-2005) and Natixis (-2009). He is associate Professor of Finance at Université Paris-Dauphine and President of the department of economics at Ecole des Ponts ParisTech.



Co-Founder and Chairman of the Réseau mondial des professionnels de sécurité et de défense pour la prévention et la lutte contre le terrorisme. Former Commissioner for Political Affairs, Peace and Security of ECOWAS. He has notably managed political affairs, promotion of democratic governance, and peace in West African region. He has led the development of the 2020-2024 regional action plan to combat terrorism. With several specialized military and police trainings in Europe, the United States, Canada and Africa, particularly on organized crime and peace operations, he is lecturer at the Institut des hautes études de défense nationale in Paris and a member of the Benin Human Rights Commission of Benin.



BEKELE-THOMAS, Nardos

CEO of the African Union Development Agency/NEPAD, she is the first woman to hold the position. She was previously Resident Coordinator for the United Nations (UN) in South Africa and the Senior Director of the Office of the Secretary-General. She also served as the UN Resident Coordinator and UNDP Resident Representative in the Republic of Kenya and the Republic of Benin. Her interest includes promotion of human development; anchored on the principles of economic, social and political rights for all.



Head of Middle East and Africa of BNP Paribas Middle East & Africa for Corporate and Institutional Banking (CIB). He has worked for BNP Paribas for 32 years in a number of global roles, including leadership positions in Paris, New York & London. Prior to taking the position as Head of BNP Paribas Middle East & Africa, Amine was Senior Advisor to Global Markets. His previous roles also include Global Head of Sustainable Finance in Global Markets and Global Head of Research and Sustainable Investments within Corporate Institutional Banking. Amine also served as Global Head of Commodity Derivatives, and Head of Equity & Derivatives for the Americas.



Chief Executive Officer of Jeune Afrique Media Group. President of the Africa CEO Forum. Mr. Ben Yahmed began his career at NYC-based investment banking firm Gruntal & Co. before joining Jeune Afrique Media Group, one of Africa's leading media and event organizations. In his capacity as Chief Executive Officer, Mr. Ben Yahmed actively pursues the Group's strategy which is to provide essential news, expert analysis and services to Africa-focused clients around the world. In addition, Mr. Ben Yahmed is Founder and President of the AFRICA CEO FORUM. Each year, the Annual Summit of the AFRICA CEO FORUM brings together over 1,800 participants from more than 70 countries, including 40 African States.



Ambassador of the European Union to the UAE.



BILOA, Marie-Roger

Chief Executive Director of The Africa International Media Group and its branch MRB Productions. She is also Media Consultant and Adviser on African Affairs with Africa International, an umbrella entity including the "Club Millennium" and MRB-Networks.com, an issues- and solutions-oriented TV channel focussing on Africa's development. Born in Cameroon, educated in Cote d'Ivoire, France and Austria, she graduated from the universities of Abidjan, La Sorbonne in Paris and Vienna. Ms. Biloa is also an alumni of the Diplomatic Academy in Vienna, and of the Harvard Kennedy School of Governance. She is a frequent TV guest to comment on current news and African politics.



Director General and Chairman of the Board of Executive Directors at the Arab Monetary Fund.



CABESTAN, Jean-Pierre

Senior Researcher Emeritus at the French National Centre for Scientific Research (Centre national de la recherche scientifique), attached to the French Research Institute on East Asia (IFRAE) of the National Institute of Oriental Languages and Civilisations. He is also Professor Emeritus at Hong Kong Baptist University. Prior to September 2021, he was Chair Professor of Political Science, Department of Government and International Studies, Hong Kong Baptist University. He was Head of the Department from 2007 to 2018. He is also Associate Researcher at the Asia Centre, Paris and at the French Centre for Research on Contemporary China in Hong Kong.



Head of International Public Affairs at Ardian since 2022. In this role, he also leads Ardian's efforts in building relationships with development finance institutions and multilateral organizations. In addition, he contributes to the sourcing of joint ventures and partnerships for the international development of our portfolio companies. Previously, he worked as a diplomat for the French Foreign Office for over 15 years, specializing in the Middle East and multilateral organizations. Thierry has held various Embassy postings across the Middle East and served as the Chief of Staff and Spokesperson of the Ambassador of the French Mission to the United Nations in New York. He is based in Paris.





BIOT, Jacques

Senior Fellow of the Atlantic Council, former President of International Public Affairs and Sustainability at UPS

Board member and advisor to companies in the field
of digital transformation and artificial intelligence,
former President of the École Polytechnique in Paris. He
has international professional experience in higher
education and research (First Executive President of
École Polytechnique, 2013-2018), life sciences (Roussel-
Uclaf, Pasteur-Mérieux Serums and Vaccines, now parts
of Sanofi; JNBD, strategic consulting firm in health tech-
nology, divested to ICON; and Guerbet, GBT, Euronext),
industry and technology financing, and public admin-

istration (Prime Minister's office). He currently serves as

a Trustee to several scientific academic institutions. He

currently chairs the Board of Directors of



Special Envoy for Strategic and International Affairs Nuclearelectrica. Ms. Birchall worked on Wall Street as a lawyer at one of the largest law firms in the world. Since 2003, she has joined the Ministry of Foreign Affairs team, promoting Romania's interests of integration in NATO and EU membership. Subsequently, she held various positions such as Deputy Prime Minister for Romania's Strategic Partnerships, Minister of Justice, Minister Delegate for European Affairs, High Government Representative for US Relations and European Affairs, member of the Romanian Parliament, President of the Commission for European Affairs in the Chamber of Deputies, amongst other prestigious positions



HuaweiTechnologies France.

Senior Managing Director of Silian Partners who brings c.35 years of semiconductor experience. As Chief Executive Officer of Soitec from 2015 to 2022, he successfully led the company through a restructuring and positioned it as a global leader of engineered semiconductor materials. Prior to Soitec, he held senior positions in semiconductor equipment and manufacturing with KLA, STMicroelectronics, IBM Microelectronics, Motorola Semiconductor and Atmel.



CALLONICO. Guillaume

Geopolitical Risk Manager, Senior Director at CDPQ, a global leading public pension fund manager. He is a political scientist and risk manager specializing in International Relations. Democratization process and aeopolitical risk. He leads the team responsible of cross-sectoral and geopolitical risk. In the recent years, his responsibilities led him to work on the improvement of the risk management processes, the implementation of a geopolitical strategy, and to coach global companies to better understand and manage geopolitical risks. Mr. Callonico also teaches political and geopolitical risk management at the University of Montreal and is also the author of the Geopolitical Awakening of Finance (2023).



Founder of Cercle Cyclope, Professor emeritus at Paris-Dauphine University, Consultant for various International Organisations (OECD, EEC, UNCTAD). He was a member of the Council of Economic Advisors in the Office of the French Prime Minister. He published around forty books including the latest Une brève histoire économique du XXème siècle, published in 2019. He has been the President of the French Observatory on formation of food products' prices and margins since 2010. He graduated from HEC, he is "agrégé" in History and holds a Doctorate in Humanities.



CHARAFEDDINE, Raed

Central Banker, Commercial Banker, Strategist & Leadership Expert, Social & Economic Reformist. Highlevel senior finance professional with profound expertise in public and private sectors in the Middle East and Africa (MEA). International strategist in central banking, regulation and supervision, and financial markets, including direct operational experience in commercial banking. Board member of international and regional monetary and financial organizations. Social and economic reformist focusing on economic inclusion, poverty alleviation, women and community empowerment. Writer and speaker on strategy, leadership, monetary policy, finance, economics, and organizational and personal development.



Minister of Foreign Affairs of Ukraine





Chief Executive Officer of DataCore Innovations LLC, specialized in "antifragile" investment strategies and member of the Board of the Paris School of Economics. He is the co-author of Capitalism against Inequalities (PUF, 2022). In 2018, he received, from the Académie des sciences morales et politiques, the Special Prize of the Political Economy, Statistics and Finance section for his book The government of citizens as well as for the work he has done at Club Praxis, the think tank over which he presides, and that promotes the use of Big Data in policy making, in particular in revamping the tax and welfare system.



Professor and scholar focused on socio-political and socio-cultural analysis of conflict in Africa. Executive Director of ACG - Frontières d'Afrique. ACG, a pan-African consultancy organization, offers mediation to governments and organizations and works to raise awareness at regional and continental levels around all issues relating to human security, and conflict management, both transnational and cross-border, across Africa. Dr. Condé is a former minister of the Republic of Guinée, a former mediator of the Republic and a former member of Parliament.



First Deputy Minister for Foreign Affairs of Georgia since June 2021. His responsibilities include to deal with the issues concerning the Russian-Georgian conflict, as well as neighboring countries and International Organizations. Mr. Darsalia is chief negotiator from Georgia to the Russian Federation in the Geneva International Discussions (GID). Prior to his assignment Lasha Darsalia was First Deputy Minister at the State Ministry for Reconciliation and Civic Equity. His main responsibilities included to work on the issues of the engagement policy with the communities on the Russian Occupied territories.



Advisor to the Executive Chairman, Ifri, Editor of Politique étrangère and co-director of the annual report Ramses. He is also President of the Austro-French Centre for Rapprochement in Europe and of le Club des Vingt. Former Executive Vice-President of Ifri. Previously, he was in charge of the Security Studies department at Ifri. Before joining Ifri, he was Deputy Director of the Institut français de polémologie (French Institute of Polemology), and then Secretary General of the FEDN (Fondation pour les études de défense nationale). His studies and publications deal with strategic issues, particularly with French strategy and European issues.





High-ranking French official currently employed at the European Commission, within the DG COMP, with a particular focus on monitoring mergers and acquisitions within the basic industries. He is a graduate engineer from the "Applied Mathematics" program at the École Polytechnique, holding a master's degree in Economic Policy Analysis from the Paris School of Economics. He also completed the Corps des Mines training program. He worked for Morgan Stanley in London before joining Neoen in Paris. His career has also been enriched by regulatory experience, at Euronext as well as the General Directorate for Competition, Consumer Affairs, and the Prevention of Fraud in the field of digital and telecommunications regulation.



Executive Vice President of Capgemini. He has been Managing director in charge of global industry sectors within Capgemini (consumer products, retail, utilities, tax and welfare, public security, telecommunications, financial services and manufacturing). The transformation of corporations and governments is at the heart of this role. He started his career at the 'Inspection Generale des Finances' (French Treasury) and joined Capgemini in 1989. He holds a diploma of the 'Institut d'Etudes Politiques de Paris and of the 'Ecole Nationale d'Administration'.



DAMIANI, Ernesto

Director of the Center for Cyber-Physical System at Khalifa University, Abu Dhabi, full Professor at the Department of Computer Science, Università degli Studi di Milano, where he leads the SESAR research lab, and President of the National Interuniversity Consortium for Computer Science. His research interests include AI, machine learning, cyber-physical systems, secure service-oriented architectures, privacy-preserving big data analytics and cyber-physical systems security. He has been Principal Investigator in several large-scale research projects funded by the European Commission, the Italian Ministry of Research and private companies. He serves on the editorial board of several international journals.



UAE.



Ambassador of the Federal Republic of Nigeria to the



DELCOURT, Antoine

Ambassador of the Kingdom of Belgium to the UAE, since August 2022. Previously, he has been Deputy Head of Mission at the Embassy of the Kingdom of Belgium to the People's Republic of China, and to Mongolia (2019 - 2022). From 2016 to 2019, he worked at the Directorate General for European Affairs (Brussels, Belgium); Horizontal EU external policy coordination, focal point for Belgium (European Correspondent 2017-2019); Coordinator for the Middle East and Northern Africa Regions (2016-2017); Belgian Senior Official for the Union for the Mediterranean, Belgian Coordinator for the relations between the EU and the Gulf Cooperation Council, and between the EU and the League of Arab States.



DESOUCHES, Christine

Honorary lecturer at the Université de Paris I (Panthéon-Sorbonne), expert-consultant to international organizations and member of the strategic council of IFRI. Through her research, relationships in the field and various positions held in the Organisation internationale de la Francophonie (OIF), she has become a specialist in democratization, crisis and conflict resolution, transition and peace-building processes, especially in Africa. In the OIF, her positions have included Chief of Staff, delegate for peace, democracy and human rights and Special Advisor for political and diplomatic affairs to the Secretary-General from 1988 to 2010. She is also the founder member of the journal "Nouvelle Afrique Contemporaine".



Director General of Planning and International Relations Division at the Iraqi Presidency.



Lawyer at the Paris Bar and currently practicing at the Bar of Benin, President of the African Association of International Law. He is also a member of the Curatorium of the African Academy for Regional Cooperation and a member of the honorary committee of the Fondation René Cassin. Former Chairman of the Bar, he was a member of Parliament, Minister of Planning and then Minister for Foreign Affairs. Former President of the Constitutional Court of Bénin, expert consultant, he has carried out and still carries out various missions for international organizations: UN, AU, ECOWAS, OIF. He is an arbitrator of international trade and the author of several publications on human rights and the democratic transition.





President of ETI FINANCE (SMEs and Midcaps financing), GAGEO (Asset based lending) and IFIMM (Real estate). Former Chairman of the Board for the Autoroutes et Tunnel du Mont Blanc and of Société Française du Tunnel Routier du Fréjus, former Vice President of the French Public Investment Bank (BPI). Former Chief Executive Officer of OSEO (the French Agency for Innovation and SMEs financing). Former Engineer at the Directorate of Navigation of the Nord-Pas-de-Calais Region, Managing Director of the Caisse de Dépôts (French public financial institution) for the Normandie Region and later on for the Bourgogne region, Chairman of the Board for the Caisses d'Epargne and for the Crédit Foncier de France.



Former Deputy Minister of Energy and Industry of Albania (2013-2015). He joined the international private sector in 2015. He has served as External Advisor on Investments to the Prime Minister of Albania since 2016. Previously, he was Director of the European Integration and International Projects at the Ministry of the Economy, Trade, and Energy of Albania (2009-2013). He was also Director of Project Management Unit for the TAP Trans Adriatic Pipeline. He has founded and been involved in several Albanian and international non-governmental organizations such as the Albanian Free Forum, IDEA Institute.





Executive Director of the Global Gas Centre based in Geneva/Switzerland (GGC). The GGC is an association bringing together leading stakeholders of the gas industry and was founded by major gas companies in December 2014. Valérie Ducrot advises the United Nations on energy and gas issues, particularly in the Asia-Pacific region. Previously Valérie Ducrot was the Manager of the UNECE (the United Nations Economic Commission for Europe) Gas Centre from 2009-2014. Before she has occupied several positions in the French energy company named today ENGIE. During the last 27 years she has gained large experience in the gas sector at a worldwide level.



Managing Director of UAE-based Big Picture Strategy LLC. It is a consultancy that specializes in communication and marketing services for clients in the energy, climate and natural resources sectors. Moreover, he is a Principal at Strategic Minds Company, a founding company of the Berlin Advisors Group (BAG), where he heads its energy, infrastructure and commodities operations and has for over a decade provided strategic advice to a wide range of clients across multiple industries and functions. These include national governments, EU institutions, public and private corporations, infrastructure operators, SPVs, as well as national and international organizations.



EIZENSTAT, Stuart

Senior Counsel at Covington & Burling LLP. His work focuses on resolving international trade problems and business disputes with the US and foreign governments, and international business transactions and regulations on behalf of US companies and others around the world. He has held key senior positions, including Chief White House Domestic Policy Advisor to President Carter, US Ambassador to the European Union, Under Secretary of Commerce for International Trade, Under Secretary of State for Economic, Business and Agricultural Affairs, and Deputy Secretary of the Treasury in the Clinton Administration. He has played a major role in providing justice to Holocaust Survivors in the administrations from Clinton to Biden.



Former President of Mongolia. He is a public servant, a freedom fighter, and a policymaker. He was one of the key leaders of the Mongolian Democratic Revolution and served Mongolia as a member of Parliament, Prime Minister, and President. He prioritized strengthening the rule of law in Mongolia, fostering social justice, fighting poverty, combating corruption, supporting environmental sustainability, and advancing active participatory democracy. He created the Elbegdorj Institute and is Commissioner of the International Commission against Death Penalty (ICDP), Patron of the World Sustainable Development Forum (WSDF), member of World Leadership Alliance – Club de Madrid and President of the World Mongol Federation.



Lawyer, CEO of Echo for peace/Rased Lebanon, journalist. She manages programs treating social, political, and religious issues. She conducted live interviews of well-known personalities in order to find solutions to national issues. She is a Lawyer and a Legal Consultant to many associations and civic organizations. She was delegated as "Lawyer and Journalist" to attend hearings in the Special Tribunal of Lebanon in The Hague, Netherlands (STL). She participated in several conferences and seminars in Lebanon and abroad. She is a Founder and member of many NGOs and nonprofit associations and writes in many newspapers and reviews.



Founder and Executive Chairman of Kreab Worldwide and Kunskapsskolan Education. He is a Board member of the Nobel Prize Outreach since 2011 and is a Member of the Royal Swedish Academy of Engineering Sciences, IVA. He was Chef de Cabinet of ICC, the world business organization (1973-1981) and Chairman of the Stockholm Chamber of Commerce (2010-2014). Recipient of the King of Sweden's Medal of the Twelfth Dimension in Blue Ribbon for achievements as business leader and entrepreneur. He has a BA from the University of Stockholm and is a graduate of the Owner/President Management Program from Harvard Business School.



ERLANGER, Steven

Chief Diplomatic Correspondent, Europe, for The New York Times, based in Berlin. Former London, Paris and Brussels Bureau Chief of The New York Times. He has served in numerous postings for The Times in Jerusalem, Prague, Washington, Moscow, Bangkok and New York where he served as Culture Editor for two years. Previously, he worked for The Boston Globe as European Correspondent, based in London. He also reported from Eastern Europe, Moscow and revolutionary Iran. He was a Teaching Fellow at Harvard University. He shared in a Pulitzer Prize for Explanatory Reporting for a series on Al Qaeda and global terrorism in 2002 and for International Reporting on Russia in 2017.



EYL-MAZZEGA, Marc-Antoine

Director of the Center for Energy & Climate of Ifri since 2017. Prior to joining Ifri, he spent six years at the International Energy Agency (IEA), notably as Russia & Sub-Saharan Africa Programme Manager where he conducted oil and gas market analyses and was responsible for institutional relations with these countries and regions. He also held various other positions, such as at the Robert Schuman Foundation, where he was in charge of a Ukraine observatory. A French and German national, he holds a Ph.D. from Sciences Po Paris in International Relations. He represents Ifri at the French observatory of raw materials for industrial value chains (Ofremi).



FABIUS, Laurent

President of the Constitutional Council, President of the COP 21. He played a crucial role in the negotiations and success of the Paris Climate Agreement, the first universal agreement to fight against climate change. Member of the Conseil d'État, he occupied several governmental positions in France: Minister for the Budget, Minister of Industry and Research, Prime Minister, Minister for the Economy, Finance and Industry, Minister of Foreign Affairs and International Development. He was also member of Parliament, and served twice as President of the French National Assembly.



Dean Emeritus at The American University in Cairo. He founded the School of Global Affairs and Public Policy in 2009 but he is also a career diplomat. He was Minister of Foreign Affairs of Egypt. He served as Ambassador to the United States and Japan, as well as in numerous government and international positions. He was also the Chairman of the United Nations Advisory Board on Disarmament Matters, and the Vice Chairman of the United Nations General Assembly's first committee dealing with disarmament and international security. Currently Chairman of LYNX Strategic Advisors which supports international and domestic firms in pursuing best business practices, he also publishes weekly articles.

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CEO of BWI. Mr. Fain's entrepreneurial journey began in 2007 when he co-founded Verteego, a pioneering force in the artificial intelligence and impact startup realms, known for its early entry into the software-as-aservice sustainability market. In 2018, he assumed the role of CEO at Welcomr, a prominent building access control SaaS vendor. Driven by a passion for technology-driven impact, he joined BWI as CEO in 2022. BWI, or Blue Water Intelligence, leverages satellite data and machine learning to deliver advanced hydrological forecasts, with the vision of empowering basin digitization through the deployment of virtual stations, offering critical continental freshwater data and insights anytime, anywhere.





Director of the Institute of Global Health at the University of Geneva. Professor of Public Health at the Faculty of Medicine of the University of Geneva. He was elected as Co-Director of the Swiss School of Public Health in Zürich. He previously served as Founding Director of the French School of Public Health, Co-Director of the European Academic Global Health Alliance, and President of the Agency for Public Health Education Accreditation. He has conducted his research in mathematical modeling of communicable diseases and he has chaired the WHO collaborative center for electronic disease surveillance. He is a member of the Académie suisse des sciences médicales and the Académie nationale de médecine in Paris.



Director of the Austrian Institute of Economic Research (WIFO) and Professor at the Vienna University of Economics and Business since October 2021. After working as an Associate Consultant with McKinsey & Co, he held various teaching positions at the University of Tübingen and at the University of Hohenheim. He led the ifo Center for International Economics at the University of Munich. He was then President of the Kiel Institute for the World Economy. His research and advisory activities focus on questions of economic global governance, European economic integration, and German economic policy. He has published a large number of papers in international scientific journals, in policy briefs, and newspapers.

FOUCHER, Michel

Member of the Center for Higher European Studies (National Institute for Public Service, former ENA). He is, among other things, Senior Advisor to the Compagnie Jacques Coeur (since 2013). He was French Ambassador to Latvia (2002-2006), after having served as an Advisor to the French Foreign Minister (1997-2002), Special Envoy to the Balkans and the Caucasus (1999). He also served as Director of the policy planning staff of the French Foreign Ministry (1999-2002). From 2010 to 2013, he was Director of Studies and Research of the Institute of Higher National Defence Studies (IHEDN).



Diplomatic Advisor to the President of the United Arab Emirates. He joined the Federal Government in 2006 as Minister of State for Federal National Council Affairs, and was later appointed Minister of State for Foreign Affairs. He was Chairman of the National Elections Committee, Chairman of the National Committee to Combat Human Trafficking, Chairman of the Board of Trustees of the Al Owais Cultural Foundation and a member of the Board of Trustees of the Anwar Gargash Diplomatic Academy (AGDA). He received his Ph.D. from King's College, Cambridge and holds Bachelor's and Master's Degrees in Political Science from George Washington University.



Silian Partner, former Management Board member of Infineon. He contributes c.30 years of semiconductor industry experience. He was Chief Marketing Officer from 2016 to 2022 with responsibilities encompassing marketing, sales, strategy and M&A. In this capacity, he led the €9bn acquisition and integration of Cypress Semiconductor and contributed to transform Infineon into a global top 10 semiconductor company. Prior to joining Infineon in 1995 as a semiconductor design engineer, he worked in semiconductor research at Fraunhofer Institute



GERMAY (DE), Nicolas

Vice Chairman of the WPC. He manages the organization of the annual conference since its first edition in 2008. He is also Chairman and Founder of Alandia, a restructuring advisory firm which helped various States or sovereign funds to regain control over their industrial investments (Middle East, Africa and West Asia). Former Vice Chairman of the Franco Indian Chamber of Commerce, he was more especially in charge of agricultural investments. He is, or was, member of several advisory boards such as British Telecom or PWC. He published a book on globalization in June 2010: Mondialisation, un autre regard and one on restructuring issues in France (2015).



Co-Founder and President of Sylvera, a leading carbon data provider. Prior to co-founding Sylvera, Mr. Gill was a corporate lawyer. Most recently, he worked at Baker McKenzie focusing on Environmental, Social and Governance (ESG) products, where he gained exposure to the carbon markets' issues and opportunities. He began his legal career as an investment funds Associate at Akin Gump Strauss Hauer & Feld. He holds a Bachelor's of Law from Cardiff University.





President of the Institute for Pan-African Strategies, Peace-Security-Governance (IPS). He has been a member of the National Assembly of Senegal since 2017 and became Vice President in October 2019 until 2022. He was the Special Envoy of the Organization for Islamic Cooperation (OIC) to the Central African Republic and Special Representative of the OIC Secretary General for Africa. He was Minister of Foreign Affairs in charge of the African Union and Senegalese Abroad, before serving as Senior Minister, Minister of Foreign Affairs of the Republic of Senegal. Former President of the "Dakar International Forum on Peace and Security in Africa", he is currently the Special Envoy of the Organisation Internationale de la Francophonie.



Project Manager in the Operations Department of the ANSSI, the French national cybersecurity agency. Previously, he worked for the industrial companies General Electric, Alstom, TotalEnergies and Vesuvius, as well as for the Private Equity fund Astorg in Paris. As a Corps des mines Engineer, Godefroy Galas is a French high civil servant. He is also a graduate Engineer of Télécom Paris, a graduate of the Grande École programme of HEC Paris and holds a Master's degree in Public Affairs (Prép'ENA) from the Panthéon-Sorbonne University.



Senior Reporter and International Columnist at Le Figaro. He has covered major worldwide political crises and armed conflicts for the past 40 years. Expert on geopolitics, he publishes every Tuesday his international column in Le Figaro. He wrote several books on the Middle East and the major diplomatic issues of the West. He regularly takes part in international conferences. He is also a Professor at the Institut d'études politiques de Paris and a member of the Editorial Board of the Revue des Deux Mondes. In 2014, he was awarded the Grand Prix de la presse internationale by the foreign correspondents in Paris. He graduated from the École normale supérieure and the École nationale d'administration.



Ambassador of the Republic of Guatemala to the UAE. Concurrent Ambassador to Kingdom of Bahrain, Kingdom of Saudi Arabia and State of Kuwait. He previously served as Ambassador to the Republic of China (Taiwan). He has been decorated with the Order of the Brilliant Star in degree of Grand Cordon while there. He served as Academic Rector and Dean of the Leadership School at the Universidad San Pablo de Guatemala. He was a member of the Group of advisors for the National Council of Science and Technology (CONCYT).





Ambassador. François Gouyette has served as Ambassador of France from 2001 to 2023 in five arab countries: UAE, Libya, Tunisia, Saudi Arabia and Algeria. He was previously DCM in Syria and Turkey. He has also been Diplomatic Advisor to the Minister of Interior and Ambassador in charge of the EUROMed process in the French Ministry of Foreign Affairs. He is graduated in Law from the Paris University and in Arabic from the Oriental School in Paris.



Vice Chairman of the American Hospital of Paris Foundation and former Chairman of the Competitive Enterprise Institute, a free market think tank based in Washington DC. He also serves on the Board of Atlas Network and is a member of the Leadership Council of United Way Worldwide. He joined the investment banking firm of Weild Capital LLC, after 5 years with the New York based Galileo Group. From 1998 to 2014, he held various positions with Citigroup, Country Corporate Officer for France, Global Relationship Bank Market Manager for France, Belgium, and Luxembourg, and Director of Citibank International PLC. Former member of the Board of United Way Worldwide, he chaired its Development Committee as well.



GUÉRIN, Gilles

Managing Director of Bordier & Cie in Geneva. Former Managing Partner of EFG Bank in Geneva, his area of expertise is private asset management. He is a member of the Board and Treasurer of the WPC Foundation. He previously worked as a money market dealer at the AI Saudi bank in Paris, then as Treasurer for Europe at the National Bank of Abu Dhabi in Paris. He received a degree in Economics from the University of Neuchâtel and an Advanced Management Degree from the École des cadres de Lausanne.



GUIGOU, Elisabeth

Founding President of Europartenaires and former President of the Anna Lindh Foundation for the Dialogue between Cultures. She was first appointed Administrator at the Ministry of Finance and later Secretary General of the Paris Club. She served as Advisor to the Minister of Finance, before becoming Chargé de mission to the President of the Republic. Minister Delegate for European Affairs, then member of the European Parliament, she was Minister of Justice from 1997 to 2000. Then, she was appointed Minister of Employment and Solidarity. She was also elected Deputy. Vice President of the French National Assembly, she served as President of the Foreign Affairs Committee of the Assembly.



HALALAI, Traian

Executive President of Exim Banca Romaneasca. Mr. Halalai acted as Executive President of EximBank SA since November 2012 and he successfully managed the first Romanian merger of a state-owned bank and a commercial-private one, establishing a significant benchmark for the local financial market. He also has extensive experience in top management positions in the Romanian banking sector, being part of the team that founded ING Securities in Romania in 1998. Along the years, he proved vision and determination in establishing successful formats that supported the effective role of the banks in fostering the dialogue with the local business community, promoting the national economy both in the country and abroad.



Co-Founder of Alcuin Advisors LLC, lecturer at ESCP in the new master's program in International Business & Diplomacy, former Chief Development Officer of the American Hospital of Paris, speaker and Consultant. Her varied career has spanned the public, private, and non-profit sectors in Europe and the Americas, with a particular emphasis on the policy, agriculture, and healthcare fields. She created and lectures in a course in nonprofits and civil society and lectures on innovation, entrepreneurship and the policies and conditions that help promote them. Both as a Consultant and as a Board member, she advises companies and international NGOs.



Director of Research and Communications at Ifri and Editor-in-Chief of Politique étrangère. He holds a Ph.D. in Political Science from University Paris 1 Panthéon-Sorbonne and taught for many years a course on Terrorism at Sciences Po. He published several books including La Guerre de vingt ans (Robert Laffont, 2021 with Elie Tenenbaum), Intifada française ? (Ellipses, 2012) and War 2.0: Irregular Warfare in the Information Age (Praeger, 2009 with Thomas Rid; translated in Chinese in 2011). His articles appeared in major journals (Policy Review, Internationale Politik, Commentaire, Études, etc.).



Special Advisor and a member of the Board of Directors of the Canon Institute for Global Studies, a research think tank in Tokyo. Mr. Horii is also a member of several non-profit entities, e.g., Japan Association of Corporate Executives; the Trilateral Commission. Akinari Horii was a Central Banker until he stepped down as Assistant Governor of the Bank of Japan in 2010. He received his MBA with distinction, and as a Beta Gamma Sigma, from the Wharton School at the University of Pennsylvania and his BA in Economics from the University of Tokyo.



HOSOYA, Yuichi

Professor of International Politics at Keio University, Tokyo. He is Director of Research at the Asia-Pacific Initiative. He is also Senior Researcher at the Nakasone Peace Institute, Senior Fellow at The Tokyo Foundation for Policy Research, and Senior Adjunct Fellow at the Japan Institute of International Affairs. He was a member of the Prime Minister's Advisory Panel on Reconstruction of the Legal Basis for Security, and the Prime Minister's Advisory Panel on National Security and Defense Capabilities. He was a Visiting Professor and Japan Chair at Sciences Po in Paris and a Visiting Fellow at Princeton University and the University of Cambridge.



Co-Founder and Board member of MFEX Mutual Funds Exchange. Following his diplomatic service in Eastern Europe, Mr. Huby worked with the Paribas group in Asset Management, then at AXA as Chief Investment Officer of Axa Investment Managers. He graduated from the École nationale des ponts et chaussées in Paris and at Massachusetts Institute of Technology (MIT). He is actively involved as an investor and advisor with startups and growth companies in the areas of engineering with a focus on climate change, finance and logistics. He is a member of the French and Russian Geographic Societies, as well as the Royal Geographical Society.



HURSTEL, François

Founder and CEO of Concerto. He is an entrepreneur, specialist in strategic communication and public affairs, and has over 15 years of consulting experience at the highest level of Government, and with international organizations. Prior to founding Concerto in 2016, Mr. Hurstel worked for the United Nations and Hopscotch, where he helped set up Hopscotch Africa, as well as GL events, where he was responsible for overseeing activities in Africa. In addition to supervising the firm's management and development, he advises Concerto's clients such as Heads of State, national, regional and continental institutions, corporates and public figures.



Director of the Center for Post-Industrial Studies in Moscow, Special Advisor to MEMRI's Russia Media Studies Project in Washington, DC. Dr. Inozemtsev is a Russian economist and political scientist, focusing on global economic issues, development of the knowledge economy in the West and modernization of the Third World nations, with special reference to Russia's history and current policies. He also teaches at several universities and has authored more than 20 books. Dr. Inozemtsev served as an Advisor to the Commission on Modernization of the Russian Economy under President Dmitry Medvedev, as the Chief Aide to Mikhail Prokhorov's presidential bid, and as a member of Russia's 'Open Government'.





Professor of Economic Policy at the École nationale des ponts et chaussées and member of the French Cercle des Économistes. Between 2012 and 2022, he was President of the Global Development Network, a public international organization which strengthens research capacity in developing countries in order to promote development policies informed by sound analysis and evidence. He is the former Chief Economist and Executive Director of Strategy of the French Development Agency and a former Deputy Director of Ifri. He is President of the Scientific Council of the FARM Foundation, member of the Scientific Committee of Crédit Agricole S.A., and Non-Resident Fellow of the Center for Global Development.



JEAN, Sébastien

Senior Associate of Ifri and Professor of Economics at Conservatoire national des arts et métiers, where he holds the chaire Jean-Baptiste Say d'économie industrielle. He is also a member of France's Council of Economic Advisers and National Productivity Council, a Research Associate with CEPII, a Policy Associate with GEP, and a fellow of CESifo Research Network. He has previously been Director of CEPII, the French leading centre for research and expertise in international economics, after holding positions at INRAE and OECD. His research and policy works mainly deal with the applied economic analysis of globalization, with special emphasis on international trade, trade policies, and international economic policy.



Professor of International Relations at the Conservatoire national des arts et métiers and Research Fellow at the Laboratoire interdisciplinaire de recherches en sciences de l'action, Sabine Jansen is Vice President of the Committee for Parliamentary and Political History and Delegated President of the Society for the History of the 5th Republic. She founded and was the Editor of Histoire@Politique. She serves as Editor-in-Chief of Questions internationales, Secretary General of Revue historique and member of the Editorial Board of Parlements. She is currently working on think tanks, decision-making and expertise in the field of international relations, with special attention to the history and role of the think tanks in diplomatic affairs.

JONES, Handel

Founder and CEO of International Business Strategies (IBS). For over 33 years, IBS has been focused on key activities in global electronics industry that impact semiconductor ecosystem. As CEO of IBS, Dr. Jones interfaces with most global leaders in electronics industry, with customers in U.S., Europe, South Korea, Japan, Taiwan, China, India, and others. IBS delivers projects market trends to 2030. Dr. Handel Jones has published four books on China regarding key factors in electronics and semiconductor industries. His latest book is called When AI Rules the World: China, the U.S., and the Race to Control a Smart Planet.



KARAKULLUKÇU, Memduh

Founding Board member and Founding President of the Global Relations Forum. He serves as the Venture Partner at the UK-based D4 Ventures. He advises tech companies on complex issues related to their NASDAQ listings. Previously, he was the Founding Managing Director of Istanbul Technical University's (ITU) ARI Science Park. During his tenure, he was Senior Advisor to the President, Coordinator of the law, technology, and policy graduate program, and Strategic Advisor at the university's Center for Satellite Communications. He has served as a member of the academic staff at ITU and the London School of Economics and Political Science (LSE). He is a member of the New York State Bar Association.



Research Fellow and Director of Russia/Eurasia Center of Ifri. Before joining Ifri, she taught International Relations for the French-Russian Master at MGIMO University. At the beginning of her work at Ifri, she developed a rich expertise on issues linked to youth, higher education and innovation in Russia: she is the author of the book Les universités russes sont-elles compétitives ?, CNRS Editions, 2013. She currently heads the trilingual electronic collection Russie.Nei.Visions. In 2020, she published La Russie de Poutine en 100 questions (Paris, Tallandier).



KAZATCHKINE, Michel

Special Advisor to the Regional Office of WHO for Europe. He is Emeritus Professor of Immunology at Paris Descartes University, Senior Fellow with the Global Health Centre of the Graduate Institute for International and Development Studies in Geneva, and a member of the Global Commission on Drug Policy. He has been Executive Director of the Global Fund to fight AIDS, Tuberculosis and Malaria, Director of the French Agency for Research on AIDS, ambassador on HIV/ AIDS and communicable diseases, and UN Secretary-General's Special Envoy on HIV/AIDS in Eastern Europe and Central Asia. In 2021, he was a member of the Independent panel for Pandemic Preparedness and Response convened by the World Health Assembly.



Professor Emeritus of the Chair of Economics and Management of Health Services at the Conservatoire national des arts et métiers (CNAM) and Founder of the Pasteur/CNAM School of Public Health. He is a member of the National Academy of Technologies of France and a member of the steering committee of the Médecins du monde Foundation. Former Consultant to the Organisation for Economic Co-operation and Development, he served as Visiting Professor at Yale University, Under Secretary at the French Ministry of Health in charge of hospitals and Advisor to the Prime Minister. He is a Columnist for Le Point.fr.



KIM, Chang-beom

Vice chairman & CEO of the Federation of Korean Industries. Prior to joining the FKI, he served as global advisor for Hyundai Motor Group. KIM Chang-beom is a former career diplomat with 38 years' service. He has served as Korean Ambassador to Indonesia from January, 2018 through July 2020. He also worked in Brussels as Korean Ambassador to the European Union and Belgium from 2012 through 2015. Amb. KIM has special ties and experiences with EU affairs, ASEAN and Indonesia, in particular. During his career, he made significant contributions to the promotion of Korea's partnership with the EU and ASEAN through summit meeting preparations and substantial progresses in trade and investment.



Senator in the Polish Parliament. He is currently Chairman of the Foreign and European Union Affairs Committee in the Senate of the Republic of Poland. He was Minority Leader of the Polish Senate. He served as Minister of Defence and was a member of the European Parliament. He managed the Information Department at State TV Centre in Cracow. He then was Head of the International Centre for Development of Democracy and Head of the Institute for Strategic Studies. In addition, he was an Advisor to the government plenipotentiary for Poland's accession negotiations with the EU. In 2001, he founded the Institute for Strategic Studies think tank in Krakow.



Co-Founder and President of the Research Center for Cooperation and Peace Building. She is a member of the working group on the Middle East at the Hoover Institution, Stanford University. She is a member of the Steering Committee and an Advocacy Consultant for the United Nations Economic and Social Commission for Western Asia (ESCWA) National Agenda for the Future of Syria (NAFS) programme. She specializes in US-Arab relations and has a special interest in Syria. She is Editor of The Syrian Crisis: Effects on Regional and International Relations (2020) and has previously authored The Arab Lobby: Factors for Success and Failure (2016). She is a weekly Columnist in the Saudi newspaper Arab News.



Chief Rabbi of France. He was elected as a member of the Académie des sciences morales et politiques. He worked closely with the Chief Rabbis of France, Joseph Sitruk and Gilles Bernheim. He was a member of the National Consultative Ethics Committee (2005-2009), General Jewish Chaplain of the Army and the Polytechnic School and Director of the General Chaplain of the Air Force. He also served as General Secretary of the Association of French Rabbis (1999-2010). He araduated from the Jewish Seminary of France (SIF). and obtained an MBA from the Reims Management School, a DEA from the École pratique des hautes études (Sorbonne) and a Ph.D. in Contemporary History of the University of Poitiers, as well as a Ph.D. in Management Science from the University Paris-Saclay. He is the author of several books. The last one being, Réinventer les aurores, un plaidoyer pour la République, published in February 2020 by Fayard.

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Deputy Minister of Foreign Affairs of Armenia. Throughout his professional journey, he served as Assistant to the Deputy of the National Assembly of the Republic of Armenia, then assumed the role of Head of the First Deputy Prime Minister's Office of the Republic of Armenia. Continuing in the political arena, Mr. Kostanyan became the Spokesperson of the "Civil Contract" Party and subsequently served as Assistant to the President of the National Assembly of the Republic of Armenia, followed by the position of Adviser to the President of the National Assembly of the Republic of Armenia. In 2021, he ventured into diplomacy, taking on the roles of Assistant and later Adviser to the Foreign Minister of the Republic of Armenia.



Head of the regional economic service for Provence-Alpes-Côte d'Azur in France and economic advisor for the Regional Prefect, Mr. Kotti's primary focus lies in supporting companies' economic development and carbon transition. Prior to this, he was a consultant for the World Bank on financial inclusion and banking sector stability matters in the Middle East. He also worked for Neoen in Australia, an independent renewable energy developer. Mr. Kotti holds a Ph.D. in economics from the École polytechnique. He is also a graduate of the Havard Kennedy School and the Corps des mines program in France.





Professor at the Institute of Political Studies of the Polish Academy of Sciences. He is a political scientist, historian, columnist, expert on Eastern policy, Co-Founder of the Warsaw Rising Museum, lecturer at the University of Warsaw and Chairman of the Scientific Council of the Research Station of the Polish Academy of Sciences in Kyiv. Member of the Lower House of the Polish Parliament - Sejm, where he serves as Deputy Chairman of the Foreign Affairs Committee. He served as Secretary of State in the Ministry of Foreign Affairs and a member of the National Security Council. He was also a member of the European Parliament and Chairman of the EU delegation to the EU-Ukraine Parliamentary Committee.



LABLANCHY, Jean-Pierre

Medical Doctor and Psychiatrist, member of the Supervisory board of Edeis as well as member of Surveillance board of Edeis.com and active member of Bealy.io. He is specialized in the management of conflict situations, and in particular in the management of post-traumatic syndromes. He participates in work on sleep, biological rhythms, and physiological and psychological adaptation factors. He has been practicing in Paris for 37 years, with an involvement in corporate work. He has carried out numerous consulting missions including with Progress, Danone, Rians, Laboratoires Debat, Spie Batignolles, L'Oréal, EDF, Normédic, La Poste, and with the government of Senegal.



Ambassador of Albania to the UAE.

LAÏDI

Personal Advisor to the High Representative and Vice

President of the Commission EEAS. He has been a

Professor at Sciences Po for over 20 years. He previously

served as Special Advisor to Pascal Lamy, European

Commissioner for Trade, and later as Strategic Advisor

to the French Prime Minister from 2014 to 2017. Founder

of the think tank Telos, he was Executive Director of the

French think tank En Temps Réel. His fields of research

are Europe as a global actor, trade and politics, and

global politics. He is a prolific writer: he is the author of

numerous books, academic papers, articles,

comments in the press, etc. He was awarded the

Légion d'honneur. He has a Ph.D. in International

Relations from Sciences Po Paris.

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Global Leader for the Global Advantage practice, Managing Director and Senior Partner of Boston Consulting Group's Munich office. He supports clients on an array of globalization related topics: global trade, localization, international joint ventures, and digital ecosystems. As a global expert in connectivity, autonomous mobility, car sharing, and fleet management, Nikolaus Lang is a Founder and Director of BCG's Center for Mobility Innovation, a team of urban mobility experts and digital business builders. This team advises cities, public transportation operators, and mobility and automotive companies around the globe on innovative and state of the art mobility solutions.



LASSERRE, Isabelle

Diplomatic Correspondent of Le Figaro. Previously, she has been Defense Correspondent, Correspondent in Russia and War Reporter (Bosnia, Chechya, Kosovo, Irak, Afghanistan...) for the same newspaper. She also works for Politique Internationale, the main European review dedicated to foreign affairs in French. Her last book, Macron -Putin, the dangerous relationship (L'Observatoire), was published last april.



management from 1996.

Senior Advisor of KIM & CHANG and Visiting Professor of Hankuk University of Foreign Studies in Seoul. He joined the Korean Foreign Service in 1980. He became Minister-Counsellor of the Korean Permanent Delegation to the Organization of Economic Cooperation and Development in Paris in 2004. He served as Director General and Deputy Chief Negotiator for the Korea-US Free Trade Agreement. Then, he was Deputy Minister for Trade and Chief Negotiator for the Korea-EU Free Trade Agreement. Former Ambassador to the Philippines, he was Ambassador to France. He held the position of G20 Sherpa as well as Ambassador for International Economic Affairs of the Republic of Korea.

LARUSSON,

Kristinn Ingi

Head of business development and commercializa-

tion of Carbfix, a knowledge-based company offering

consultancy and service in the field of capturing CO2.

He has a vast global business background, including

extensive experience in finance and business develop-

ment. Mr. Lárusson has served as a board member for

several IT and financial companies both in Iceland

and abroad after having been the CEO of On-Waves

(maritime mobile network communications). Prior to

that he headed Siminn Telecommunications business

development and worked in the banking industry for

both Kaupthing bank and Reykjavik Savings Bank in

corporate, investment banking as well as asset



Engineer from the Corps des mines, and Head of the Bourgogne Franche-Comté Regional Economic Service, and Economic Representative to the Regional Prefect. She has worked in various organizations, companies and think tanks in Europe (Germany, UK), Southeast Asia (Singapore) and New Caledonia, on energy, industrial, resources and digital issues. She also took part in the World Material Forum as Below 25. As part of her studies, she wrote a report for the French Ministry of Economy and Finance in 2023 about the French reindustrialization.



Former Chief Executive of the Hong Kong Special Administrative Region (HKSAR) of China, Hong Kong Basic Law expert, and Vice Chairman of the National Committee of the Chinese People's Political Consultative Conference. In the transition, Mr. Leung was Secretary General of the Basic Law Consultative Committee and held many other senior positions related to the establishment of the HKSAR throughout this period. He served as a member and then the Convenor of the Executive Council of Hong Kong. In 2017 he founded the Belt and Road Hong Kong Centre and the Greater Bay Area Centre. Mr. Leung was also instrumental in the land and housing reforms and the establishment of the real estate market in China.

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Founder and President of the Louis Bachelier Institute. Member of the Board of Ifri, affiliate Emeritus Professor in Finance at Paris-Dauphine University, Non-Executive Chairman of Les Échos, Chairman and Founder of the Fondation du Risque and Institut Louis Bachelier. He held various positions in the Schlumberger Group and he was CEO of Banque Paribas until the merger creating BNPParibas. He started as a Research Physicist at the French Atomic Energy Commission (CEA). He graduated from the École Polytechnique and holds a Ph.D. from Stanford University.



Founder and Chairman of Geopolitical Intelligence Services AG, as well as President of the Think Tank ECAEF (European Centre of Austrian Economics Foundation). He is Chairman of Industrie- und Finanzkontor in Vaduz, Liechtenstein. He worked for Nestlé SA in the fields of controlling, financial management and marketing in various markets in Europe and Africa. H.S.H. Prince Michael of Liechtenstein completed his studies at the Economic University of Vienna, with a Magister der Sozial- und Wirtschaftswissenschaften (M.A. in Business Administration). During his studies he took various practical training periods and worked with banks and manufacturing companies in Canada, the United States and Belgium.



LIPSKY, John

Senior Fellow of the Foreign Policy Institute at Johns Hopkins University's Paul H. Nitze School of Advanced International Studies. Previously, he served as First Deputy Managing Director of the International Monetary Fund, and was Acting Managing Director. Formerly Vice Chairman of the JPMorgan Investment Bank and JPMorgan's Chief Economist, he also was Chief Economist of Salomon Brothers, Inc.. He currently serves as the Chair of the National Bureau of Economic Research, and as the Co-Chair of the Aspen Institute's Program on the World Economy. He also serves as the Vice Chair of the Bretton Woods Committee, and of the Center for Global Development.



Head of Global Market Commodities at Natixis. He has over twenty years of experience in the oil and energy derivative trading markets. He started at Elf Trading (now Totalfina Elf) as a junior oil trader. He then joined TFS before moving to Crown Commodities. In 2000, he joined BP, establishing and running their worldwide oil options proprietary trading business and serving as Global Head of the oil derivatives trading and marketing teams. In 2007, he joined Morgan Stanley as a senior options trader in the oil derivatives trading desk. In 2009, he joined the Trafigura Group in Geneva, establishing and managing its energy trading fund. In 2013, he moved to Gunvor, also in Geneva, developing the firm's proprietary options trading activity.





Chief Economist and G20 Finance Deputy of the OECD since May 2023. She ensures that the Department is at the forefront of economic thinking, coordinates the work of the Country and Policy Studies branches to create new opportunities and enhance cooperation with the whole of the OECD. Prior to joining the OECD, Ms. Lombardelli was the Chief Economic Advisor at HM Treasury. She started her career at the Bank of England working on monetary policy and financial markets and has also worked in 10 Downing Street as the Private Secretary for Economic Affairs to the Prime Minister. Ms. Lombardelli also worked as a Technical Advisor for the International Monetary Fund.



Egyptian Senator and former member of Parliament. She is an Advisor to the UN High Representative for the Alliance of Civilizations, Miguel Ángel Moratinos, and is a Distinguished Lecturer in the Political Science Department at the American University in Cairo. She has been a member of the National Council for Human Rights and an Advisor to the Minister of Labour and Immigration responsible for Egyptians abroad. She was a member of the World Bank's Council of Advisors for the Middle East & North Africa Region. She was an Advisor to the Supreme Council of the Armed Forces and served on the Committee for Policy Development. She is a prolific writer in English, French and Arabic. She is an Officier de la Légion d'honneur.



MALLIKARJUN, Manu

Social entrepreneur working in the fields of International Relations and Development. His current projects include a film series, the goal of which is to find potential paths to a peaceful and sustainable world, for which as filmmaker he has documented his interactions with economists, activists, politicians, diplomats, academics, and spiritual leaders. The first film titled Birth of a Poet was an official selection at the Global Nonviolent Film Festival, 2019. Furthermore, he is writing a book for the same purpose. He has worked in the private sector in the fields of Real Estate, Information & Communication Technology, Finance, and Outsourcing.



MARTIN, Terry

Journalist and TV news anchor. Formerly an anchor with CNN International, he is now Senior Anchor with DW News, Germany's global service. He is also the Founder and Director of the research communications agency SPIA. He has provided live coverage from G7 summits, UN climate conferences, and multiple national elections. He has hosted scores of tv discussion programs and interviewed countless political and business leaders, scientists, and activists around the world. He is a regular host at GLOBSEC's Bratislava Forum, The Warsaw Security Forum, and the WKF in Seoul. He wrote the European Commission's widely used guidebook "Communicating research for evidence-based policymaking".



Vice President of Advanced Concepts for Airbus Defence and Space in Munich, Germany. Before joining Airbus in 2004, he worked for 12 years as a self-employed security policy Analyst and Consultant in Bonn. He conducted some 30 studies for the German Ministry of Defense and was a frequent TV and radio commentator, publisher, and lecturer. He is an Honorary Professor for Foreign Policy at the University of Cologne. He began his professional career in 1986 as a Research Associate at the Foundation for Science and Politics. He served on the Policy Planning Staff of the German Minister of Defense and as the Security Policy Advisor to the Chairman of the Defense Committee of the German Parliament.



Former Minister, former member of the French Parliament, Mayor of Crest, Chairman of the Franco-British Council and of the Federation of French Overseas Companies (Fedom). Member of the steering committee of the « Républicains » party, he was the whip of opposition in the finance committee, special rapporteur for the budget on ecology, energy, transport and agriculture, President of the Friendship Group with Russia and Vice-President with the United Kingdom as well as member of the Delegation for Overseas Territories. He has been Overseas Secretary in 2007. He is a Corps des mines General Engineer. He graduated from the École polytechnique and the Institut d'études politiques of Paris.



Ambassador of Switzerland to the UAE and Bahrain. After assignments as Delegate of the International Committee of the Red Cross, an assistantship at the University of Fribourg and a research residency in New York, he joined the Federal Department of Foreign Affairs. He was leading the Economic and Trade Section of the Swiss Embassy in Beijing. He was later appointed Head of the Human Rights and International Humanitarian Law Section of the Directorate of International Law in Berne. He served as Deputy Head of mission of the Swiss Embassy in Nairobi and New Delhi. Ambassador Mattli was Head of Division for Europe, Central Asia, Council of Europe and OSCE at the Directorate of Political Affairs in Bern.



Vice Chairman International of Rothschild & Cie. Before joining Rothschild in 1989 as General Partner, he was Managing Director of Lazard Frères & Cie from 1976 to 1988. Previously, from 1973 to 1976, he was Advisor to DATAR (Délégation à l'aménagement du territoire et à l'action régionale), an office of the French Prime Minister. He is a member of the Board of Ifri. He is a Commander of the Légion d'honneur. Graduate of the Institut d'études politiques de Paris, he holds a M.A. in Law and has attended the Ph.D. Management Program of Paris Dauphine University.





Chairman of International Public Affairs at THOMSON BROADCAST. His last position was CEO/Chairman of BNP Paribas Middle East and Africa for Corporate and Institutional Banking. Before that, he was CEO of BNP Paribas in India. Before joining BNP Paribas, he was Deputy CEO/Chief Risk Officer Asia-Pacific for Crédit Lyonnais, Calyon and Fortis Bank. He was Country Manager of Crédit Lyonnais in Thailand after being Regional Manager of BFCE for South-East Asia based in Singapour. He has always been an active member of the Foreign Trade Advisors of France (CCEF, an official representative of the French business community overseas). He is now a member of the Advisory board of the French-Bahraini Chamber of Commerce.



Executive Vice president of World Wide Strategic Partnerships at IMEC and a member of IMEC Executive Board. Mr. Mirgoli has over 33 years of experience in the high tech and semiconductor industry and has held numerous leadership and executive roles in some of the most innovative companies in the world. In addition to his role at IMEC, he serves as investor and advisor and board member in many successful start-ups.



NARAYANAN, Mayankote Kelath

Former Governor of the State of West Bengal, former Special Advisor and National Security Advisor to the Prime Minister of India. Led India in institutionalized security and strategic dialogues with several countries including Brazil, France, Japan, Sri Lanka, Germany, Russia, UK and the USA. Prior to this, he was Director of the Intelligence Bureau and Chairman of the Joint Intelligence Committee. He also headed the Prime Minister's Task Force on Developing an Integrated Capability to address Internal Security Challenges. He has dealt extensively with a whole range of issues concerning internal, national and global security, including aspects such as Counter-Terrorism, Counter-Intelligence and Strategic Analysis.



President of ECE Consultants SAL since 1982. Chairman of Phoenician Funds Holding (Lebanon), and Executive Director of the Mouflon Fund (Cyprus). He was a consultant at the OECD and Professor of Economics. He has been Chairman at the National Investment Guarantee Corporation (1993-2018) and economic and financial advisor at various GCC countries. He received a Master's Degree in Economics from the American University of Beirut and a PhD in Economics from Paris.



MONTEILLER, Pierre

Head of the risks department at the Provence-Alpes-Côte d'Azur Regional Environment Directorate. His activities involve the control of industrial installations as well as the management of natural hazards. Before becoming a senior civil servant, he worked for the hedge fund Meridiam, the Guerbet pharmaceutical laboratory and the M13h marketing firm. He holds an engineering degree from the Corps des mines and a degree in mathematics from the École normale supérieure de Paris.



MOULIN, Jacques

CEO of the DigiWorld Institute, European think tank for digital innovation and the digital economy. Mr. Moulin began his career at Thomson SA. He then joined the France Telecom-Orange Group and participated in the transformation of the Group's B2B, B2C, and HR sectors, in France and abroad. He also held the positions of Director of Human Resources and Communications for the Ile-de-France Est Region, Director of Human Resources for Orange Business Services, Regional Director for Lorraine and Territorial Director for the East Region. He went on to manage Orange France's 11 territorial divisions and the HR Department. He was Managing Director of Sofrecom.



MOURRE Marc

Global Co-Head of Commodities Market Natixis. Mr. Mourre has over 35 years' banking experience, primarily with Morgan Stanley, where he was latterly Managing Director, Vice Chairman of the Commodities Division and Chairman of the firm's African business. He also co-founded the bank's oil trading activities in London, established its energy trading activity in Asia, and set up its Singapore office for commodities. Before joining the finance industry, he worked for the French Ministry of Foreign Affairs, and then at Elf Aquitaine (now Total) as a crude oil trader. He joined Natixis as a Senior Adviser, was then appointed Global Head of Global Markets Commodities and became Co Head of Commodities Markets.



Secretary-General of the University Leadership Council of the UAE. She was one of the dozen pioneer faculty members present at the creation of the American University of Sharjah, where she was subsequently elected by her peers as President of the University Faculty Senate, served as the Chairperson of the Department of International Studies, and was named as the founding Vice Chancellor for Development and Alumni Affairs of the American University of Sharjah, serving as pillar of institutional advancement of the university and senior faculty in international law, until she assumed the Secretariat General of the ULC. She has held visiting professorships at leading universities and research institutions in the US and Europe.



NAZARETH, Annette

Chair of the Integrity Council for the Voluntary Carbon Market, an independent governance body for the voluntary carbon market. She has devoted significant attention to virtually all aspects of the body's workstreams. She has decades of experience in financial services regulation and corporate governance. She currently serves as Senior Counsel at the global law firm Davis Polk & Wardwell, having previously served as a Partner of the firm and the Head of the Washington DC office. She was a key player in US financial services regulation for nearly a decade, most notably as a Commissioner and Director of the Division of Trading and Markets of the US Securities and Exchange Commission.



CEO of Linebreak, a global edge management platform. Patrick held a number of global leadership positions during his twenty years at Capgemini from 2000 to 2020 - the last seven as a Group Executive Board member. In his final role as Capgemini's CTO, he oversaw the Group's Technology, Innovation and Ventures agenda, as well as the global Cybersecurity and IT functions. Driven by a strong belief in planet-centric design and with values to match, Patrick initiates change and implements solutions that make an impact, with a specific focus on data, security, distributed and decentralized systems. He retains an extensive network of experts in the fields of technology, finance and business.



NIEMTCHINOW, Nicolas

French Ambassador to the UAE since December 2022. He holds the rank of Minister plenipotentiary. He was first desk officer for NATO and European Defense in the Strategic Affairs Division at the Ministry of Foreign Affairs. He was posted to the French Embassy in Moscow, as first Secretary, then to the French Embassy in Amman, as Deputy Head of Mission. He then served as Deputy Director of Strategic Affairs at the Ministry of Foreign Affairs, and as the diplomatic adviser to the Minister of Defense and as Deputy Director of the State Minister's private office at the Ministry of European and Foreign Affairs. He was appointed Ambassador, permanent representative of France to the United Nations' Office in Geneva



Executive Vice President and Director of Studies at the Peterson Institute for International Economics. He has been associated with the Institute since 1985. He is concurrently a Senior Fellow at the East-West Center. He was previously a Senior Economist at the Council of Economic Advisers in the Executive Office of the President of the United States. He has held research or teaching positions at several universities, including Yale University, the Johns Hopkins University, the University of Southern California and Tokyo University. He graduated from Swarthmore College and he holds a PhD from Johns Hopkins University.





Chairman of FN Conseil. Former Ambassador of Switzerland to France (2002-2007). He joined the Foreign Service in 1971. He held several positions such as Ambassador to Guatemala and to other States of Central America, Head of the Swiss Delegation to UNESCO, Ambassador to the United Kingdom and Permanent Representative of Switzerland to the international organizations in Geneva. He contributes regularly to the Swiss newspaper Le Temps. He studied law and international relations at the University of Fribourg and the Graduate Institute for International Studies in Geneva.



Chairman & Chief Executive Officer of LATC Group – a proprietary investment firm with interests in marine logistics, retail, agriculture & manufacturing. He has vast experience in global logistics and commercial aviation having led commercial operations within the Air France/KLM & Kenya Airways group at senior levels in Africa, Europe & the USA. He holds a BA in History & International Relations and is an alumnus of the Executive Management Program of Columbia Business School. In addition to a number of Board positions, he is a member of the Global Advisory Board of the Commonwealth Enterprise & Investment Council (CWEIC) in London and is a Senior Advisor at Boston Consulting Group (BCG).





Distinguished Fellow at the Asia Program Carnegie Endowment for International Peace. He previously served as Vice Chairman of JPMorgan Chase International and was an unofficial US representative to Taiwan as Director of the American Institute in Taiwan. He was on the National Security Council staff of Presidents Reagan and George H. W. Bush between 1986 and 1993, as Director of Asian Affairs and then as Senior Director and Special Assistant to the President. Douglas Paal held positions in the policy planning staff at the State Department, as a Senior Analyst for the CIA, and at US embassies in Singapore and Beijing. He has spoken and published frequently on Asian affairs and national security issues.



PERTHES, Volker

Under-Secretary-General, Head of the Iraq Strategic Review Team of the United Nations Assistance Mission for Iraq (UNAMI). Former Special Representative of the Secretary General for Sudan and Head of the UNITAMS, he was also Executive Chairman and Director of SWP (Stiftung Wissenschaft und Politik), the German Institute for International and Security Affairs. Formerly, he also served as UN Assistant Secretary-General and Senior Advisor to the UN Special Envoy for Syria; he chaired the Ceasefire Task Force for Syria on behalf of the UN. He was an Assistant Professor at the American University of Beirut and has been teaching International Relations at Humboldt University Berlin and other schools.



Executive Vice President of PlanTFarm, a leading indoor vertical farm company. He has 30+ years of experiences in brand strategies, global marketing management, and product innovation, with sector-specific expertise in both IT and food industries. Previously, he served as the Chief Marketing Officer at Coway, and before that as the Vice President of Global Marketing at Samsung Electronics. As the Head of Product Planning and Management, he led the global refrigerator business at Samsung Electronics. He also served as the Head of Product Strategy & Innovations at Bowers&Wilkins and the Vice President at General Mills. Other prior experiences in food sector, incl. Kellogg's, and IT sector, incl. Motorola.



Director of the European Cluster for Climate, Energy and Resource Security (EUCERS) at the University of Bonn, Founding Partner of Strategic Minds Company GmbH, former Visiting professor for international relations at the Department of War Studies, King's College London, former Deputy Minister (State Secretary) in the German Ministry of Defense. He has served as press secretary to former German President Richard von Weizsäcker. He was a member of the Bundestag, Chairman of the Bundestag Committee on the Affairs of the European Union. He is Chairman of the Internet Economy Foundation (IE.F) and (non-resident) Senior Fellow at the Atlantic Council's Energy and Environment Program.



Co-founder and CEO of TiLT Capital Partners, an asset management company dedicated to energy transition, with a first fund that first closed in April 2022 and focused on growth capital for European SMEs of the sector. TiLT reached its goal of €250m in AuM for its first fund and targets its hard cap of €300m by end 2023. Up until 2018, Nicolas was SVP in charge of M&A and Corporate Development for Engie, a Paris based energy company. He's been working in the field of energy and project development / M&A for the last 18 years, after 5 years in HR working on social sustainability. He is also a First Mover Fellow of the Aspen Institute.



Investment director and Chief of Staff to the CEO of Meridiam, an investment company specialized in sustainable infrastructure. Former Advisor for Energy, Industry and Innovation in the private office of the French Ministry for the Ecological and Inclusive Transition. He held various positions in the French Ministry of Economy and Finance, in the fields of energy and corporate financing. He also worked for Total Gas & Power New Energies USA and L'Oréal. He graduated from the Ecole Polytechnique and Mines Paristech, Paris, France.



POINSSOT, Christophe

Deputy Director General and Scientific Director of the French Geological Survey BRGM, he is in charge of defining and implementing the overall scientific strategy of BRGM in different fields, such as of water and global warming, critical raw materials and circular economy. After launching the PROMETIA international association, he was involved in the Varin's report to the French government and coordinated the preparation and launching of OFREMI, the French observatory in charge of monitoring the CRM value chains. He is the Elected president of EuroGeoSurveys, the association of the European National Geological Surveys. He worked in the French Atomic and Alternative Energy Commission (CEA).



President of Alcen, group composed of high technology companies in the fields of Defense and Security, Energy, Medical and Healthcare, Aeronautics and space, Large Scientific Instruments. He started his career as President of Tabur Marine and of Dufour. He served at Matra Group as Senior Vice President in charge of 4 departments (car electronics, robotics, computer-aided design and watchmaking). He set up and managed a telecommunication operator, Kaptech and an equipment manufacturer, Cirpack. He studied at the Ecole Polytechnique and at the Insead.



Vice Chairman and Secretary General of Shanghai Development Research Foundation (SDRF), a non-profit institution with the purpose of promoting research on the issues of development. Outside Expert for International Finance and Economy at the Ministry of Finance. He entered Harvard Institute for International Development and did research work. He returned to China as Chief Representative and Managing Director of New York Life. He entered Shanghai Development Research Foundation, as responsible for the daily work, a position he still holds today. He conducted research at the Institute of World Economy, Shanghai Academy of Social Sciences, as an Assistant Director.



Professor Emeritus of Middle Eastern History at Tel Aviv University, President Emeritus and Counselor of the Israel Institute (Washington and Tel Aviv), and a Distinguished Fellow at the Brookings Institution. He is also the Vice Chairman of the Institute for National Security Studies (INSS) in Tel Aviv. He served as Ambassador of Israel to the United States and Chief Negotiator with Syria in the mid-1990s, and as the President of Tel Aviv University (1999-2007). Prof. Rabinovich has been a member of Tel Aviv University's faculty since 1971. In 2023, he published Middle Eastern Maze: Israel, the Arabs, and the Region, 1948 – 2022 (Brookings Institution Press).





Founder and Managing Director of Camelot Trust Pte Ltd. Her focus is on family wealth and businesses. She supports her clients on family governance, sustainability of business and wealth objectives in terms of risk management and succession planning to ensure smooth transition of leadership in business and wealth transference.



Foreign Desk Editor of Les Echos, the French business newspaper. Previously, she was the daily newspaper's New York correspondent (2008-2012), where she covered the financial crisis and the two Obama presidential elections. Earlier in her career at Les Echos, she held various positions as an IT writer and created in 2000 a special section dedicated to the internet economy and to innovation. Her first job was as a business writer for 01 Informatique, the leading IT trade magazine in France. In 2021-2022, she was an auditor at the Collège des hautes études de l'institut diplomatique. She is the vice President of the European-American Press Club in Paris and a member of the French Diplomatic Press Association.





Acceleration Manager within the Interministerial Digital Directorate, his role revolves around empowering state startups to increase their impact and scale their operations. Prior to joining the Prime Minister's office, he had the opportunity to work for Jane Street, Google, the French railway group SNCF and the e-commerce giant Wayfair. He holds an engineering degree from corps des mines and Ecole polytechique, as well as a MS from the Massachusetts Institute of Technology.





Visiting Scholar and Luksic Fellow at Harvard University's David Rockefeller Center for Latin American Studies in Cambridge, MA, and a Senior Advisor at BCG. He was CEO of InvestChile. He was senior international consultant at the Inter-American Development Bank, and Head of international trade and investment policy at the World Economic Forum. Prior to that, he served as trade and environment lead negotiator and investment negotiator at the Trans-Pacific Partnership (TPP) trade deal for the Ministry of Foreign Affairs of Chile. He currently serves on several boards including at the Chilean Economic Development Agency (CORFO), Start-Up Chile, and the global Climate Governance Initiative (CGI).



ROED-LARSEN, Terje

Former United Nations Secretary General's Special Coordinator for the Middle East Peace Process and Personal Representative to the Palestinian Authority (PA) and the Palestine Liberation Organization (PLO). First a Research assistant at the Institute for Sociology of Law of the University of Oslo, and an Assistant professor at the Institute for Sociology of the Universities of Oslo and of Bergen. He was Advisor to the Minister for Planning in Norway and Minister for Administration, and at Norwegian Trade Unions. He was Managing Director at the research Foundation Fafo, and Special Advisor to the Norwegian Foreign Minister. He was Minister for Planning. He was also UN Secretary-General's Special Envoy to Lebanon.



Managing Partner of Caber Asset Management. Paul is Singapore based and runs his family office out of Singapore. He has ran Structured Finance for UBS & Lehman Brothers for Asia and subsequently ran a Private hedge fund group and real estate development companies building one of the major mixed used developments in Korea. He started out as an entrepreneur in venture business and has invested in and mentored start ups globally while based in Asia. He is focused on macro economic and geopolitical analysis as a framework for investing and security.



Member of the Deutscher Bundestag and member of the Foreign affairs committee. He served as Chairman of the Committee from 2014 until 2021. From 2009 to 2012, he was Federal Minister for the Environment, Nature Conservation and Nuclear Safety. He has been a Member of the German Parliament since 1994. During his mandate Dr. Röttgen has fulfilled key functions within the Christian Democratic Party (CDU). Dr. Röttgen is a lawyer by profession. He is the Co-Chair of the European Council on Foreign Relations (ECFR) and Board Member of various institutions, such as the Atlantik-Brücke, Asia House, Club of Three, the Hertie School of Governance Berlin and the German Council on Foreign Relations (DGAP).



SAKAMOTO, Haruka

Primary care physician and senior fellow at the Tokyo Foundation for Policy Research. She worked at the international cooperation department, Ministry of Health, Labour and Welfare of Japan, where she was deeply involved in health policy activities in Japan. As part of the work, she participated in WHO meetings, G7 meetings, and bilateral cooperation activities through JICA (Japan International Cooperation Agency). She's also currently working as associate professor at the Tokyo Women's Medical University, senior manager at the Health and Global Policy Institute (HGPI). Her current research focuses on health system strengthening, health care financing, and politics in global health.



Attorney-at-law at Jones Day. His practice focuses on regulatory compliance and encompasses a broad range of government regulations, product safety, installment sales regulations, commercial transactions regulations, foreign direct investment regulation, energy and environment, and competition law. He represents various clients in civil disputes. He spent 35 years at the Japanese Ministry of Economy, Trade and Industry. During his tenure as Director-General of the Trade Policy Bureau and Vice Minister for International Affairs, he worked in the field of international trade policy. He served as Chief Executive Assistant to Prime Minister Yukio Hatoyama (2009-2010).



Head of the Turkey / Middle East program at the French Institute of International Relations (Ifri). She joined Ifri in 2002 to work on the European policies in the Mediterranean region and in the Middle East, on the regional political and economic dynamics and on the Arab policy of France. She started the "Contemporary Turkey" research program in 2008, to follow the emergence of Turkey as a global power. Her present research focuses on Turkish diplomacy, new regional conflicts and their impact on Middle East economies. She directed the book entitled La Turquie au Moyen-Orient : une puissance régionale ?, published by CNRS éditions in December 2011, and authored La Turquie en cent questions.



Ambassador of the Federal Republic of Germany to the UAE since 2022. He began his career in economics at the German Development Institute (DIE) in 1988, followed by a stint as a UN official with UNIDO from 1989 to 1993. In 1993, Ambassador Schönfelder joined the staff of the Federal Foreign Office and served in various foreign postings, including the United States, Thailand, Japan, Iraq, and Algeria. He held leadership positions such as Deputy Head of Division for International Energy Policy (2007 - 2011) and Head of Division for General Economic Issues in International Economic and Financial Policy (2014 - 2018). In 2018, he became Deputy Director General for Economic Policy, Foreign Trade Promotion, and Digital Transformation.





Australia's Ambassador to the United States, former Prime Minister of Australia





Ambassador Extraordinary and Plenipotentiary of Ukraine to the UAE since May 2022. In 2020, he was appointed Deputy Foreign Minister of Ukraine, Chief Digital Transformation Officer. In 2016, he was appointed Ambassador of Ukraine to the Republic of Singapore. He served as Ambassador of Ukraine to Brunei Darussalam and to New Zealand (with residence in Singapore). Previously, he held the position of the Chief of Staff to the Foreign Minister of Ukraine, and he was Adviser to the Foreign Minister, and later to the Deputy Prime-Minister of Ukraine. He also worked as principal assistant to the Deputy Foreign Minister of Ukraine, and at the political section of the Embassy of Ukraine in the United States.



SHFK. Daniel

Former Ambassador of Israel to France. During his 27-year long career in Israel's diplomatic service, he also served as Director of European Affairs, Spokesman of the Foreian Ministry and Consul General in San Francisco. He has extensive experience in European Affairs and has participated in several chapters of Arab-Israeli negotiations, in particular while working with the late Shimon Peres. He has for many years taken part in devising media strategies for the Foreign Ministry and is considered an expert on public diplomacy. Since leaving the Foreign Service, he has co-founded NEXUS Elite Task Force and teaches Diplomacy at Tel Aviv University. He is among the leaders of the "Track II Environmental Forum".



Founder and President of Synergia, a strategic think tank and incubation company that works in the area of deep tech and advanced technologies. He is a Commissioner with the Global Commission for Internet Governance (GCIG) and a member of the Trilateral Commission. He served as advisory board member of the Center for New American Security (CNAS), the International Council of the Belfer Center for Science and International Affairs at The John E Kennedy School of Government at Harvard. He has been adviser to several international organizations such as The World Health Organization, Médecins Sans Frontières and AEDES-EU.



Chairman of Investisseurs et Partenaires (I&P), member of the Académie des technologies and French General Inspector of Finance. Since 2010, he has been committed to social investments in Africa. He served as Director in charge of international development at the Ministry of Cooperation and Development, Vice President of the World Bank for Asia and CEO of France's International Development Agency (AFD) from 2001 to 2010. He has been a director of the board of EIB and Orange, has been the lead director of the Board of Danone, chaired the Board of Ecobank International and is a Board member of Michelin. He is a senior fellow of FERDI, the Fondation pour les études et la recherche sur le développement international.

SIGAL. Robert

CEO of the American Hospital of Paris since 2017, a worldwide renowned, non-for-profit hospital. He is leading the International Patients working group of French Healthcare, an organization created under the auspices of the Minister of Foreign Affairs and International Development. He has been President and Chief Commercial Officer of InSightec, the leading MedTech company for MR guided Focused Ultrasound. He spent seven years at GE Healthcare, first in the Hospital and Healthcare Solutions business unit, then as General Manager and President of GE Healthcare France. He had a seventeen-year career at Institut Gustave Roussy, the largest comprehensive cancer center in France.



Executive Director of Capgemini Ventures, since January 2019, Ms. Lucia Sinapi graduated from ESSEC business school (1986) and started her career as a tax and business lawyer in 1986, was admitted to the Paris bar (1989), before joining Capgemini in 1992. She was successively Group Tax Advisor (1992), head of Corporate Finance, Treasury and Investors Relations (1999), taking over Risk Management and Insurance in 2005. She was appointed Deputy Chief Financial Officer in 2013, and from January 2016 Executive Director of Business Platforms Unit. Lucia Sinapi-Thomas is a member of the Board of Directors of Capgemini SE, Bureau Veritas since May 2013 and Dassault Aviation since May 2014.



Ambassador Extraordinary and Plenipotentiary of Poland to the UAE. From 2004, he worked in Polish diplomatic missions in Sanaa, Algiers and Riyadh. He is also the author of two books: Yemen - world of tribal values (2008); Arabic and Polish diplomatic and political vocabulary (2016). Jakub Sławek graduated from the Faculty of Arabic Studies at the Jagiellonian University in Cracow in 2002. He also followed a course of Arabic in Damascus and completed post-graduate studies in the field of diplomacy and international relations at Collegium Civitas, Warsaw. Jakub Sławek holds a Ph.D. in the field of humanities (Yemen studies) from the Oriental Institute at the Warsaw University.



Member of the Académie des sciences morales et politiques. Agrégé in Public Law, he is Emeritus Professor of Public Law, University of Paris Panthéon-Assas, where he set up the Master of International Relations (2000-2012). He was Deputy Director of the UNIDIR, Geneva (1986-1996) and ad hoc Judge at the International Court of Justice in The Hague (2009-2012). He is the founder and was Director (1999-2012) of the Thucydides Center-Analysis and Research in International Relations, and Director (2000-2020) of the French Yearbook of International Relations (AFRI). He is also Editor-in-chief of the bimonthly journal Questions internationales since 2003 (Documentation française).



Professor at the Graduate School of Public Policy at the University of Tokyo, Japan, and Director of the Institute of Geoeconomics at International House of Japan. He has worked in the Fondation pour la recherche stratégique in Paris. France as assistant researcher and the Associate Professor at the University of Tsukuba and served as Professor of International Politics at Hokkaido University. He served as an expert in the Panel of Experts for Iranian Sanction Committee under the United Nations Security Council. He currently serves as a member of the National Space Policy Committee of the Cabinet Office, the Government of Japan, and the President of Japan Association of International Security and Trade.



President of Berit International Holding SA, President of Batiliban-France, Franco-Arab Consortium for development, board member of the executive committee of the Franco-Arab Chamber of Commerce, Paris, board member and founding member of the Lebanese American Chamber of Commerce, Beyrouth. He was Advisor to the Lebanese President for the Frenchspeaking world (1986-1988) and Advisor to the Minister of Finance for the private sector (1999-2001). He is the author of numerous books and studies on economic development, environment and land-use planning. He graduated from the Institut d'Urbanisme, Paris-Sorbonne University.



Chairman, independent Energy Policy Institute, a New Delhi think tank. He is rated as India's top expert on national and international energy issues. He is also the Founder President of the prestigious World Energy Policy Summit (WEPS) and a Visiting Professor at the NTPC School of Business in India, focusing on energy policy and governance. He served as Chairman of Energy Security Group of the Federation of Indian Chambers of Commerce and Industry (FICCI) and Chairman of the Energy and Green Economy Working Group (India) of the BRICS Business Council. He is wellknown in public life as a thinker, politician, TV debater and conversationalist. He had served as a National Spokesperson of the BJP, India's governing party.



SOBOTKA, Benedict

Chief Executive Officer of Eurasian Resources Group.

He has extensive experience in the mining and energy

sectors, previously holding various management posi-

tions at BCG advising multinationals worldwide. He

works in close partnership with the World Economic

Forum, taking an active role in many industry groups

and wider initiatives. He has a seat on the Governors

Steering Committee for the Metals and Mining

Community and the Steering Committee for the

Partnering Against Corruption Initiative (PACI). He is

Co-Chair of the Global Battery Alliance (GBA) and a

founding member of the Re | Source initiative. He is also

Advisor to the Hainan International Energy Exchange

and an investor in high tech start-ups, including MVS.





President Exploration and Production and member of the Executive Committee of TotalEnergies since September 1st, 2021. Nicolas Terraz started his career in the French Ministries of Industry and Public Works and Transportation and joined TotalEnergies in 2001. After holding positions in France and in Qatar, Nicolas Terraz served as Managing Director of Total E&P Myanmar, Managing Director of Total E&P France, Vice President New Ventures for Exploration and Production and Managing Director of Total Upstream Companies in Nigeria. In 2019, Nicolas Terraz was appointed Senior Vice President Africa and a member of the management committee of the Exploration & Production segment of TotalEnergies.





Visiting Policy Fellow at the UCL Institute for Innovation & Public Purpose in London. She is a global health and innovation expert, focusing on transforming medical R&D to address priority health needs and ensure equitable access to knowledge and technologies where and when needed, including for epidemic preparedness and response. For over 20 years she has worked for Brussels University, Médecins Sans Frontières, Drugs for Neglected Diseases initiative, and Open Society Foundations. She is now an independent researcher and consultant and a member of the WHO Technical Advisory Group on Vaccine Market Information for Access.



Chief Economist of the Food and Agriculture Organization (FAO). He joined the Organization as Assistant Director-General for the Economic and Social Development Department. He worked as the World Bank Group Executive Director for Argentina, Bolivia, Chile Paraguay, Peru and Uruguay. He led the Division of the Markets, Trade, and Institutions at the International Food Policy Research Institute (IFPRI). His research work lies in analyzing poverty, inequality, importance of geography and assets in explaining poverty, and in policies oriented towards poverty alleviation based on the role played by infrastructure, institutions, and on how technological breakthroughs can improve the welfare of households and small farmers.

> TOUAZI, François-Aïssa

Senior Managing Partner at Ardian (the leading investment firm, 150 Bn of AUM) and Global Head of International Affairs. He is also Vice President of the French GCC Business councils at MEDEF International, the French largest business organization as well as Head of the Sovereign Wealth Funds Council. Prior to joining Ardian, he had served in the French Foreign Office for 15 years, including as MENA advisor to the Minister of Foreign Affairs. He is Board Member at Siaci Saint Honoré Group (Paris), a leading European insurance brokerage firm and at Dedalus, a world leader in IT software solutions for healthcare. François-Aïssa Touazi is Knight of the Legion of Honor.





Former Prime Minister of Senegal. Member of the Committee of Experts on Public Administration of the United Nations (UN/CEPA), she also held several governmental positions in Senegal including Minister of Justice, President's Special Envoy for Internal and External Affairs, President of the Economic, Social and Environmental Council, and elected Representative of the National Assembly. Dr. Touré worked for 24 years in the United Nations Organization where she held technical expert positions in Burkina Faso, Côte d'Ivoire and Senegal. She also headed the Gender and Human Rights Direction at the United Nations Population Fund Headauarters in New York.



Ambassador of Singapore to Türkiye from 2019 to 2023 and former senior diplomat with over 27 years of experience in government. He spearheaded Singapore's multifaceted engagement with India and South Asia for eight years from 2011 to 2018. He also led negotiations for the India-Singapore Strategic Partnership in 2015 and helped establish Singapore as a co-founding member of the Indian Ocean Conference in 2016. He represented Singapore at the United Nations from 2007 to 2010, focusing on international security and the Non-Aligned Movement. A community volunteer since 2000, he is passionate about fostering inter-faith relations in Singapore's multi-religious society.



Group Head of Investment Banking at First Abu Dhabi Bank, member of the Executive Committee. With a focus on regional expansion, he has led the development of the FAB product proposition and the client coverage model and is reinforcing FAB's positioning as a regional leader in the Investment Banking space. Prior to joining FAB, he held several senior positions with HSBC group, including Deputy Chairman and CEO for the Middle East, North Africa and Turkey, and was Group General Manager at HSBC. He was also the CEO for HSBC Australia and for HSBC Korea and held senior leadership positions over two decades at HSBC Global Banking and Markets across the Middle East, the UK and Europe.



President of the French Académie des sciences morales et politiques. He is honorary chairman of the Board of Directors of the Bruegel Institute (Brussels), honorary chairman of the Group of Thirty (Washington) and former European Chairman of the Trilateral Commission. Jean-Claude Trichet was President of the European Central Bank. He was Governor of Banque de France and Undersecretary of the French Treasury. He was President of the Paris Club (debt rescheduling), President of the European Monetary Committee, President of the Group of 10 Central Banks Governors and President of the Global economy meeting in Basel. He was President of Sogepa and Director of Airbus Group.



TROCHU, Emmanuelle

Global Head of Official Institutions at Crédit Agricole Corporate and Investment Bank. Emmanuelle has held several positions in the market Department of Ca-cib from 2001 to 2020. She has in particular created and headed the Central banks Sales team from 2006, and has worked in Paris in London in this capacity. From 2016 to 2020 she was also responsible for the sales team covering Financial Institutions in France and Belgium. She joined the coverage in January 2020, as Global Head of Official Institutions. Emmanuelle Trochu started her career in 1994 in Banque de France as a forex trader and then portfolio manager. She participated in several European working groups to prepare the ECB foreign exchange reserves set up.



CEO of Veracity Worldwide, the New York-based global risk and business intelligence firm, and a strategic advisor to corporate leaders and investors on geopolitical risk and market intelligence. Prior to joining Veracity, he worked at McKinsey & Company on strategy and risk management topics spanning five continents and multiple industries. As a US diplomat, he served as Special Assistant to two Deputy Secretaries of State and Chief of Staff at the US Embassy in Pakistan, with additional postings in Russia, Ukraine, Hungary, and at the US Mission to the OSCE. Mr. Truesdale is a US Navy veteran and holds degrees from Stanford, Harvard, and the Fletcher School at Tuffs.



VASSILENKO, Roman

Deputy Minister of Foreign Affairs of the Republic of Kazakhstan. Mr. Vassilenko has been on Kazakhstan's diplomatic service as Third Secretary and Second Secretary at the Embassy of Kazakhstan to the United Kingdom. He worked as Assistant to the Head of Prime Minister's Office, Chief Inspector of the Secretariat of the Secretary of State, Consultant of the President's Chancery, and Deputy Chief of Staff to the Secretary of State. He served as Chairman of the Committee for International Information of the Ministry of Foreign Affairs, and Deputy Director of the Nazarbayev Center. He was appointed Deputy Minister of Foreign Affairs and served as Ambassador Extraordinary and Plenipotentiary of Kazakhstan to the Slovak Republic.



Ambassador of the Republic of Singapore to the UAE, based in Abu Dhabi. Prior to this, he served as Director-General for Europe and concurrently Vice Dean (Academic)/Diplomatic Academy at the Singapore Ministry of Foreign Affairs. He joined the Ministry of Foreign Affairs in 1995. He was First Secretary at the Singapore High Commission in Kuala Lumpur, and Assistant Director in the Policy, Planning & Analysis Directorate I (covering Southeast Asia). He was Counsellor at the Singapore Embassy in Jakarta and Deputy Permanent Representative at Singapore's Permanent Mission to ASEAN. He also served as Deputy Director in the Southeast Asia Directorate, and as Deputy Director-General for Southeast Asia.





Founder of Hubert Védrine Conseil, a public affairs consultancy specialized in international, economic and geopolitical issues. He was President of the Institut François Mitterrand. He served as Minister of Foreign Affairs under the government of Lionel Jospin. He was a partner in the law firm Jeantet et Associés. He was a member of the French Council of State as maître des requêtes. He was diplomatic advisor to the Presidency of the Republic, spokesman, and Secretary-General. Before that, he was a civil administrator in the Ministry of Culture. In 2020, he was appointed by France to participate in the group of personalities in charge of a reflection on the future of NATO in 2030.



WEYMULLER, Bruno

Member of Total Professeurs Associés, and of the French Energy Council. He was Executive Vice President at Total in charge of Strategy and Risk Assessment (2000-2008). He was Chief Financial Officer of Elf Aquitaine (1994-2000). He began his career at the Ministry for Industry (1972-1978), then he joined the Prime Minister Raymond Barre's cabinet (1978-1981). He graduated from the Ecole Polytechnique, and the Ecole des mines in Paris. He holds a Master of Science from the Massachusetts Institute of Technology.



Director of the Strategy and Planning Department, Abu Dhabi Investment Authority (ADIA). He is also a permanent invitee to ADIA's Investment Committee. He began his career as an Assistant Professor of Finance at Paris University, and joined Banque Paribas as a Portfolio Manager and as Head of Investments in the Asset Management Department. He served as ADIA Regional Manager for Europe and as a Senior Fund Manager for all financial assets. He returned to Paribas to become the first Chief Executive Officer and Chief Investment Officer of the newly created Paribas Asset Management Company. He served as Regional Manager for European Assets in ADIA and as Advisor and then Senior Advisor for Investment Strategy.

> YAHA, Mohamed Abdellahi

Chairman and CEO, Maurinvest Group, a company that develops industries and add values through fundings with international partners. He is the Chairman/ CEO of MAURILOG a logistics services & transport company for Industrial Projects, Oil & Gas and Mining activities in Mauritania. He started in the fishing business at the age of 28. He is the founder of MIP SEAFOOD, the unique Mauritanian company able to reach Europeans standards allowed to export directly transformed products from the sea. He has been providing outboard motors for the fishing sector for the past 20 years. He served as in Charge of the Promotion of Private Investments. He graduated from ENSM (Ecole Nationale Supérieure de Mécanique) in France.



YIM, Sung-joon

Senior Advisor at Lee International IP & Law Group. Previously, he held the position of President of the Korea Foundation (2007-2010). He joined the Ministry of Foreign Affairs in 1974 and served, among others, as Korean Ambassador to Canada (2004-2007) and Egypt (1996-1999). In 2001, he was Deputy Minister for Foreign Affairs and in 2002, he was appointed as the National Security Advisor to President Kim Dae-jung. He formerly co-chaired the Korea-Canada Forum. He graduated from Seoul National University, Oxford University and Keio University.



Member of Parliament of the French National Assembly since her election in June 2022. She seats in the Foreign Affairs Commission and is the representative of the first electoral district of her native island of Mayotte, a French overseas territory. She has a 20-year career as a TV journalist and communication and international affairs consultant. She worked for the World Bank as well as the African Development Bank as a consultant and as a journalist for France 2, TV5 Monde, Al Jazeera English and LCI. She is a member of the Africa Leadership Network, an alumna of the Young Leaders program of the French-American Foundation and the German Marshall Fund's Atlantic Dialogues Young Leaders program.



YURGENS, Igor Y.

Chairman of the Management Board of the Institute of Contemporary Development. Vice President of the Russian Union of Industrialists and Entrepreneurs (RSPP), he was President of the All-Russian Insurance Association, President of the Russian Association of Motor Insurers, and President of the National Union of Liability Insurers. He is a member of the Presidential Council for Civil Society Institutions and Human Rights, and a member of the Board of Trustees of the Russian International Affairs Council. He is also Honorary Consul General of Monaco in Moscow and Director of the Moscow State Institute of International Relations (MGIMO) Centre for Sustainable Development and ESG Transformation.



Chief Operating Officer at Investment Corporation of Dubai.



Thierry de Montbrial is Executive Chairman of the French Institute of International Relations (Ifri), which he founded in 1979. He is Professor Emeritus at the Conservatoire national des arts et métiers. In 2008, he launched the World Policy Conference. He has been a member of the Académie des sciences morales et politiques of the Institut de France since 1992, and is a member of a number of foreign academies. He serves on the Board or Advisory Board of a number of international institutions. Thierry de Montbrial chaired the Department of Economics at the École polytechnique from 1974 to 1992. He was the first Chairman of the Foundation for Strategic Research (1993-2001). Entrusted with the creation of the Policy Planning Staff (Centre d'analyse et de prévision) at the French Ministry of Foreign Affairs, he was its first Director (1973-1979). He has authored more than twenty books, several of them translated in various languages, including Action and Reaction in the World System -The Dynamics of Economic and Political Power (UBC Press, Vancouver, Toronto, 2013) and Living in Troubled Times, A New Political Era (World Scientific, 2018). He is a Grand Officer of the Légion d'honneur, Grand Officer of the Ordre national du Mérite. He has been awarded the Order of the Rising Sun - Gold and Silver Star, Japan (2009), Commander of the Order of Merit of the Federal Republic of Germany (2016) and other state honors by the French and several foreign governments. Thierry de Montbrial is a graduate of the École polytechnique and the École des mines, and received a Ph.D. in Mathematical Economics from the University of California at Berkeley.



Co-Chair of SouthBridge, a Financial Advisory Service company dedicated to Africa. Chairman of Terra Nova think tank. Former Prime Minister of Benin. He started his career as a lecturer in economics at the University of Paris 13 and was a member of the Department of Industry's Minister's Office and the Prime Minister's Office. He joined Danone where he held various positions, including Corporate Development Director and member of the Executive Committee. Then, he joined the Rothschild Bank as General Partner; he was Head of the Consumer Products Group, Head of Middle East and Africa. He then served as CEO of the Private Equity firm PAI Partners.

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Lieu de la conférence Conference venue

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Abou Dabi

Abou Dabi est la capitale fédérale des Émirats arabes unis. C'est également la capitale de l'émirat du même nom qui est le plus grand des sept émirats du pays. Établie en 1761, la ville d'Abou Dabi a été sous protection britannique de 1820 à 1971, date à laquelle les Émirats arabes unis ont déclaré leur indépendance.

Elle est le centre politique et industriel de la fédération, avec une économie qui repose en grande partie sur les exportations de pétrole. L'émirat, qui dispose d'importantes réserves de pétrole et de gaz naturel, prépare la transformation de son modèle économique à travers le programme Abu Dhabi Economic Vision 2030, qui doit le faire évoluer vers une économie fondée sur la connaissance et l'innovation. Lancé en février 2008, le projet de construction de la cité de Masdar est l'un des piliers de cette transformation ambitieuse et vise à positionner la ville comme une pionnière en matière d'énergies renouvelables.

Dans cette métropole hypermoderne qui n'était encore qu'un désert il y a quelques années, les gratte-ciels vertigineux côtoient des lieux traditionnels comme la Grande Mosquée Sheikh Zayed. Le Louvre Abou Dabi, inauguré en 2017, marque le désir affiché par Abou Dabi de rayonner sur le plan culturel et de devenir une destination touristique incontournable.

C'est la troisième fois qu'Abou Dabi accueillera la World Policy Conference.

Abu Dhabi

Abu Dhabi is the federal capital of the United Arab Emirates. It is also the capital of the emirate of the same name which is the largest of the country's seven emirates. Settled in 1761, the city of Abu Dhabi was under Britain's protection from 1820 to 1971 when the United Arab Emirates declared its independence.

Abu Dhabi is the political and industrial center of the federation, with an economy largely based on oil exports. The emirate, which has significant oil and natural gas reserves, is preparing the transformation of its economic model through the Abu Dhabi Economic Vision 2030 program, which is intended to move it towards an economy based on knowledge and innovation. Launched in February 2008, the Masdar city construction project is one of the pillars of this ambitious transformation and aims to position the city as a pioneer in renewable energy.

In this hypermodern metropolis that was still a desert a few years ago, soaring skyscrapers stand side by side with traditional places such as the Sheikh Zayed Grand Mosque. Louvre Abu Dhabi, inaugurated in 2017, marks Abu Dhabi's desire to shine on the cultural scene and become a must-see tourist destination.

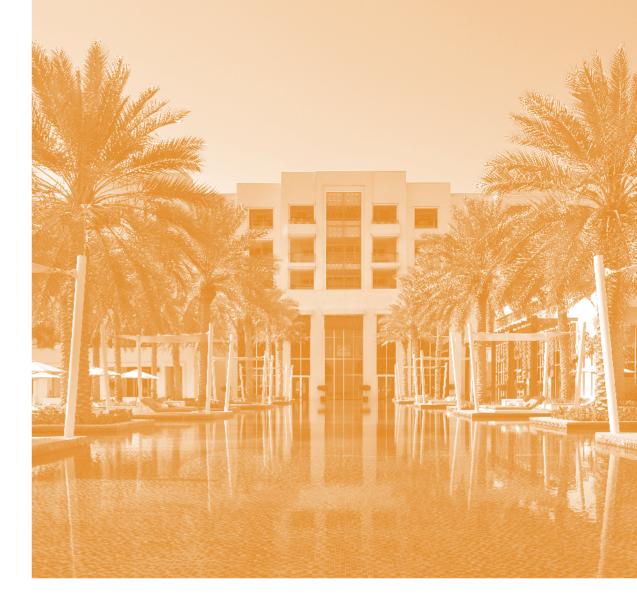
This is the third time Abu Dhabi will host the World Policy Conference.



Le Park Hyatt Abu Dhabi Hotel

Situé sur une plage à l'environnement naturel protégé sur l'île de Saadiyat, à quelques minutes du centre-ville et du quartier des affaires d'Abou Dabi, le Park Hyatt Abu Dhabi accueille de nombreux rassemblements et conférences grâce à son espace de réunion et à ses installations événementielles, baptisées The Residence.





The Park Hyatt Abu Dhabi Hotel

Located on a pristine natural beach on the Saadiyat island, just minutes from downtown and the Central Business District of Abu Dhabi, the Park Hyatt Abu Dhabi hosts various meetings and events thanks to its flexible indoor and outdoor function spaces, including its event facilities called The Residence.





Accueil / Registration Desk

Le bureau d'accueil de la conférence sera ouvert :		The conference registration desk will be open at the following times:	
Jeudi 2 novembre	9h00 à 20h00	Thursday, November 2	9:00am to 8:00pm
Vendredi 3 novembre	7h30 à 20h00	Friday, November 3	7:30am to 8:00pm
Samedi 4 novembre	8h00 à 20h00	Saturday, November 4	8:00am to 8:00pm
Dimanche 5 novembre	8h15 à 18h00	Sunday, November 5	8:15am to 6:00pm

CONTACT

+971 (0) 50 802 2414 / suivi-inscription@worldpolicyconference.com

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Contacts

Content • Agenda

Publications • Website Song-Nim Kwon kwon@worldpolicyconference.com

Organization Nicolas de Germay ndegermay@worldpolicyconference.com

Production Florent de Chantérac florent.dechanterac@worldpolicyconference.com

> **Communication • Press** Guillaume Foucault media@worldpolicyconference.com







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